

REC JOBS OUTLOOK RESEARCH

METHODOLOGY NOTE

ComRes interviewed 601 UK employees and owners involved in hiring by telephone between September 29th and December 16th 2016. Data were weighted to be representative of UK adults in employment by region, broad industry sector and public / private split. ComRes is a member of the British Polling Council and abides by its rules.

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To commission a voting intention poll or a public opinion survey please contact Oliver Wright: Oliver.Wright@comresglobal.com

To register for Pollwatch, a monthly newsletter update on the polls, please email: pollwatch@comres.co.uk

Sector
S1. Which region is your organisation based in? Base: All respondents
S2. Which department do you work in, in your organisation?
S3. Which of the following best describes your level of seniority? Base: All respondents
S4. Which of the following, if any, are you involved in as part of your role? Base: All respondents
D1. How many people are employed or engaged by your organisation at all locations?
D3. What industry sector does your organisation work in? Base: All respondents
Q1. How much capacity, if any, is there in your organisation to take on more work without creating more jobs in the organisation?
Q2. Have you made any of the following changes to your workforce in the past year? Base: All respondents
Q3. Do you think economic conditions in the country as a whole are getting: Base: All respondents
Q4. In view of the economic conditions, do you/does your organisation expect confidence in hiring and investment decisions to get: Base: All respondents
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Q14_3. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months? Drivers
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Q14_5. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months? Engineering & technical
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Education Base: All who recruit temporary agency workers in each job function Q15. 5. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months? Engineering & technical Base: All who recruit temporary agency workers in each job function Q15. 6. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months? Executive recruitment / interim management Base: All who recruit temporary agency workers in each job function Q15 7. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months? Health & social care Base: All who recruit temporary agency workers in each job function Q15 8. 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Life sciences Base: All who recruit temporary agency workers in each job function Q15 12. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months? Marketing, media & creative Online Fieldwork: 29th September - 16th December 2016

Base: All who recruit temporary agency workers in each job function Q15 13. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months? Office professionals Base: All who recruit temporary agency workers in each job function Q15_14. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months? Sales & retail Base: All who recruit temporary agency workers in each job function Q15_15. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months? Technology Base: All who recruit temporary agency workers in each job function Q16. In which, if any, of these job functions do you expect to find a shortage of appropriate candidates for temporary agency worker roles? Base: All who recruit temporary agency workers in each job function Q17 SUM. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important. SUMMARY TABLE ... Base: All who recruit temporary agency workers Q17 1. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important. Price/Costs of the workers Base: All who recruit temporary agency workers Q17 2. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important. Quality of service Base: All who recruit temporary agency workers Q17 3. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important. Brand image of the agency Base: All who recruit temporary agency workers Q17 4. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important. Expertise of the agency, in terms of regions and sectors covered Base: All who recruit temporary agency workers Q17 5. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important. Management information provided Base: All who recruit temporary agency workers Q17 6. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important. Membership of a trade of professional organisation Base: All who recruit temporary agency workers Q17 7. 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How important or otherwise would you say that temporary agency workers are for your organisation for each of the following? Rate on a scale from 1 to 5, where 1 means not at all important and 5 means very important. Responding to growth, as new customers are won 117 Base: All who recruit temporary agency workers Q18 3. How important or otherwise would you say that temporary agency workers are for your organisation for each of the following? Rate on a scale from 1 to 5, where 1 means not at all important and 5 means yery important. Managing gray important containing organisation for each of the following? Rate on a scale from 1 to 5, where 1 means not at all important and 5 means yery important. Managing gray important or otherwise would you say that temporary agency workers are for your organisation for each of the following? Base: All who recruit temporary agency workers Base: All who recruit temporary agency workers Base: All who recruit temporary agency workers Q18 6. How important or otherwise would you say that temporary agency workers are for your organisation for each of the following? Rate on a scale from 1 to 5, where 1 means not at all important and 5 means very important. Managing uncertainty during economic downturn or at

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Base: All who recruit temporary agency workers	
Q18_7. How important or otherwise would you say that temporary agency workers are for your organisation for each of the following? Rate on a scale from 1 to 5, where 1 means not at all important and 5 means very important. Providing short term access to key strategic skills 1 Base: All who recruit temporary agency workers	122
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Sector

Base: All respondents

			WAVE				REG	ION				SIZE		SECT	OR
	Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total	601	200	201	200	134	146	136	232	96	89	318	171	112	496	105
Weighted Total	601 100.0%	200 100.0%	201 100.0%	200 100.0%	132 100.0%	145 100.0%	135 100.0%	236 100.0%	101 100.0%	89 100.0%	317 100.0%	170 100.0%	114 100.0%	495 100.0%	106 100.0%
Private	495 82.4%	165 82.4%	166 82.4%	165 82.4%	106 80.4%	123 85.2% f	101 74.8%	188 79.6%	87 86.1% f	78 88.1% f	283 89.4% kl	133 78.2%	79 69.3%	495 100.0% n	-
Public	106 17.6%	35 17.6%	35 17.6%	35 17.6%	26 19.6%	21 14.8%	34 25.2% ehi	48 20.4%	14 13.9%	11 11.9%	34 10.6%	37 21.8% j	35 30.7% j	-	106 100.0% m



S1. Which region is your organisation based in?Base: All respondents

			WAVE				REGI				·	SIZE		SECT	OR
	Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	h	i	j	k	I	m	n
Jnweighted Total	601	200	201	200	134	146	136	232	96	89	318	171	112	496	105
Weighted Total	601	200	201	200	132	145	135	236	101	89	317	170	114	495	106
v	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
South West	50	17	17	17	-	-	50	50	-	-	31	13	6	48	3
	8.4%	8.4%	8.4%	8.4%	-	-	37.5% deghi	21.4% dehi	-	-	9.9%	7.9%	4.9%	9.6% n	2.6%
South East	84	28	28	28	-	-	84	84	-	-	45	25	14	53	31
	14.0%	14.0%	14.0%	14.0%	-	-	62.5%	35.7%	-	-	14.2%	14.8%	12.2%	10.7%	29.5%
							deghi	dehi							m
ondon	101 16.8%	34 16.8%	34 16.8%	34 16.8%	-	-	-	101 42.9%	101 100.0%	-	49 15.4%	31 18.2%	21 18.7%	87 17.6%	14 13.29
	1310,10	10000						defi	defgi						
ast of England	55	18	18	18	-	55	-	-	-	-	34	10	12	45	10
	9.2%	9.2%	9.2%	9.2%	-	38.2% dfghi	-	-	-	-	10.6%	5.9%	10.2%	9.2%	9.49
/est Midlands	49	16	16	16	-	49	-	-	-	-	30	7	12	43	7
	8.2%	8.2%	8.2%	8.2%	-	34.0% dfghi	-	-	-	-	9.4% k	4.4%	10.6% k	8.6%	6.3%
ast Midlands	40	13	13	13	-	40	-	-	-	-	19	16	6	35	5
	6.7%	6.7%	6.7%	6.7%	-	27.8% dfghi	-	-	-	-	5.8%	9.6%	4.8%	7.1%	4.6%
North West	64	21	22	21	64	-	-	-	-	-	27	24	14	49	15
	10.7%	10.7%	10.7%	10.7%	48.9% efghi	-	-	-	-	-	8.4%	14.0%	12.2%	9.9%	14.4%
North East	20	7	7	7	20	-	-	-	-	-	9	5	7	17	4
	3.4%	3.4%	3.4%	3.4%	15.5% efghi	-	-	-	-	-	2.7%	2.8%	6.1%	3.4%	3.6%
orkshire & The Humber	47	16	16	16	47	-	-	-	-	-	26	16	5	40	7
	7.8%	7.8%	7.8%	7.8%	35.6% efghi	-	-	-	-	-	8.2%	9.4%	4.3%	8.1%	6.4%
Scotland	49	16	16	16	_	-	-	-	-	49	28	13	8	42	7
	8.1%	8.1%	8.1%	8.1%	-	-	-	-	-	54.7% defgh	8.7%	7.9%	6.7%	8.4%	6.79
Vales	25	8	8	8	-	-	-	-	-	25	14	7	5	22	4
	4.2%	4.2%	4.2%	4.2%	-	-	-	-	-	28.4% defgh	4.3%	4.2%	4.1%	4.4%	3.49
Northern Ireland	15	5	5	5	-	-	-	-	-	15	7	2	6	15	-
	2.5%	2.5%	2.5%	2.5%	-	-	-	-	-	16.9% defgh	2.3%	1.0%	5.2% k	3.0%	-

Columns Tested: a,b,c - d,e,f,g,h,i - j,k,l - m,n

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S1. Which region is your organisation based in?Base: All respondents

			WAVE				REGI	ON	_			SIZE		SECTO	OR
	Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total	601	200	201	200	134	146	136	232	96	89	318	171	112	496	105
Weighted Total	601 100.0%	200 100.0%	201 100.0%	200 100.0%	132 100.0%	145 100.0%	135 100.0%	236 100.0%	101 100.0%	89 100.0%	317 100.0%	170 100.0%	114 100.0%	495 100.0%	106 100.0%
Channel Islands	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
None of the above	-	-	- -	- -	- - -	-	- -	- - -	- - -	- - -	- - -	- -	-	- - -	- -



S2. Which department do you work in, in your organisation? Base: All respondents

			WAVE				REG	ION	_			SIZE		SECT	OR
	Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	h	i	j	k	Į	m	n
Unweighted Total	601	200	201	200	134	146	136	232	96	89	318	171	112	496	105
Weighted Total	601 100.0%	200 100.0%	201 100.0%	200 100.0%	132 100.0%	145 100.0%	135 100.0%	236 100.0%	101 100.0%	89 100.0%	317 100.0%	170 100.0%	114 100.0%	495 100.0%	106 100.0%
HR	247 41.1%	65 32.3%	66 32.6%	117 58.5% ab	57 43.2%	53 36.6%	64 47.3%	106 45.0%	42 41.9%	31 35.1%	64 20.2%	108 63.8% j	75 65.4% j	188 37.9%	59 56.0% m
Other	354 58.9%	135 67.7% c	135 67.4% c	83 41.5%	75 56.8%	92 63.4%	71 52.7%	130 55.0%	59 58.1%	58 64.9%	253 79.8% kl	61 36.2%	40 34.6%	307 62.1% n	47 44.0%



S3. Which of the following best describes your level of seniority? Base: All respondents

			WAVE				REG	ON				SIZE		SECT	OR
			November	December			South excluding	South including							
	Total	October 2016	2016	2016	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	h	i	j	k	1	m	n
Unweighted Total	601	200	201	200	134	146	136	232	96	89	318	171	112	496	105
Weighted Total	601	200	201	200	132	145	135	236	101	89	317	170	114	495	106
v	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Senior management/ board level	299	114	97	89	61	69	73	125	52	44	195	68	36	257	42
	49.8%	56.8%	48.1%	44.5%	46.2%	47.9%	54.5%	53.1%	51.3%	49.4%	61.6%	40.3%	31.4%	51.9%	40.1%
		С									kl			n	
Management	197	54	76	66	46	49	37	67	30	35	103	52	42	156	40
	32.7%	27.2%	37.9%	33.1%	35.0%	34.1%	27.5%	28.3%	29.3%	39.2%	32.5%	30.6%	36.6%	31.6%	38.1%
			а												
Non-Managerial	105	32	28	45	25	26	24	44	20	10	19	50	37	82	23
	17.5%	16.0%	14.0%	22.3%	18.8%	18.0%	18.0%	18.6%	19.4%	11.4%	5.9%	29.2%	32.1%	16.5%	21.8%
				b								j	j		



S4. Which of the following, if any, are you involved in as part of your role? Base: All respondents

			WAVE				REG	ION				SIZE		SECT	OR
	Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total	601	200	201	200	134	146	136	232	96	89	318	171	112	496	105
Weighted Total	601 100.0%	200 100.0%	201 100.0%	200 100.0%	132 100.0%	145 100.0%	135 100.0%	236 100.0%	101 100.0%	89 100.0%	317 100.0%	170 100.0%	114 100.0%	495 100.0%	106 100.0%
Recruitment (hiring or engaging new staff on a permanent or temporary basis)	601 100.0%	200 100.0%	201 100.0%	200 100.0%	132 100.0%	145 100.0%	135 100.0%	236 100.0%	101 100.0%	89 100.0%	317 100.0%	170 100.0%	114 100.0%	495 100.0%	106 100.0%
Training of employees	458 76.3%	156 78.0%	158 78.6%	144 72.2%	95 72.0%	117 81.1%	105 77.8%	181 76.6%	76 75.1%	66 73.8%	246 77.6% I	139 82.1% I	73 64.0%	381 76.9%	78 73.5%
Assessment of employees	485 80.6%	172 85.9% b	151 75.1%	162 80.9%	101 76.8%	120 82.5%	114 84.5%	195 82.9%	82 80.9%	69 77.2%	270 85.1% I	139 81.7% I	76 66.7%	398 80.3%	87 82.0%
Supporting employees (e.g. with questions or grievances)	536 89.3%	180 90.0%	169 84.2%	187 93.6% b	118 89.7%	130 89.7%	123 91.7%	210 89.3%	87 86.2%	78 87.7%	297 93.6% I	161 94.8% I	79 68.8%	446 90.1%	90 85.5%
None	-	-	-	-	-	-	-	-	-	-	- -	-	-	-	-



D1. How many people are employed or engaged by your organisation at all locations? Base: All respondents

			WAVE				REG	ON	_			SIZE		SECT	OR
	Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total	601	200	201	200	134	146	136	232	96	89	318	171	112	496	105
Weighted Total	601 100.0%	200 100.0%	201 100.0%	200 100.0%	132 100.0%	145 100.0%	135 100.0%	236 100.0%	101 100.0%	89 100.0%	317 100.0%	170 100.0%	114 100.0%	495 100.0%	106 100.0%
0-9	184 30.5%	84 41.8% bc	56 28.1%	44 21.8%	29 22.2%	50 34.8% dh	48 35.8% dh	70 29.5%	21 21.1%	34 38.7% dh	184 57.9% kl	-	-	173 34.8% n	11 10.4%
10-49	133 22.2%	39 19.5%	52 25.8%	42 21.2%	32 24.4%	31 21.7%	28 21.1%	56 23.7%	27 27.1%	14 15.7%	133 42.1% kl	-		111 22.3%	23 21.4%
50-249	170 28.3%	42 21.1%	53 26.5%	74 37.2% ab	44 33.8%	34 23.2%	39 28.6%	69 29.5%	31 30.6%	22 25.1%		170 100.0% jl	-	133 26.8%	37 34.9%
250+	114 19.0%	35 17.7%	40 19.7%	39 19.7%	26 19.6%	29 20.2%	20 14.5%	41 17.4%	21 21.2%	18 20.5%		-	114 100.0% jk	79 16.0%	35 33.2% m



D3. What industry sector does your organisation work in? Base: All respondents

			WAVE				REGI					SIZE		SECT	OR
	Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	h	i	j	k	I	m	n
Jnweighted Total	601	200	201	200	134	146	136	232	96	89	318	171	112	496	105
Weighted Total	601 100.0%	200 100.0%	201 100.0%	200 100.0%	132 100.0%	145 100.0%	135 100.0%	236 100.0%	101 100.0%	89 100.0%	317 100.0%	170 100.0%	114 100.0%	495 100.0%	106 100.0
griculture, forestry & fishing	9 1.4%	3 1.5%	3 1.4%	3 1.4%	1 .7%	4 2.7%	1 .7%	3 1.2%	2 1.9%	1 1.1%	5 1.5%	3 1.6%	1 .8%	7 1.3%	1.8 1.8
Production	53 8.9%	18 8.8%	18 8.9%	18 8.9%	16 12.5% gh	17 12.0% gh	10 7.4%	12 5.0%	2 1.9%	8 8.6% h	23 7.2%	19 11.0%	12 10.3%	36 7.3%	17 16.4 m
Construction	37 6.2%	12 5.9%	13 6.5%	12 6.1%	8 6.4%	6 3.9%	6 4.2%	12 4.9%	6 5.9%	11 12.7% efg	20 6.3%	10 6.1%	7 5.8%	33 6.6%	5 4.3
Motor trades	29 4.9%	9 4.7%	10 4.9%	10 5.0%	7 5.2%	10 7.1%	5 3.9%	7 3.1%	2 2.0%	5 5.5%	19 6.0% k	3 1.9%	7 6.1%	22 4.4%	7.0
Wholesale	26 4.4%	7 3.6%	10 4.8%	9 4.7%	9 6.7% e	3 1.9%	10 7.2% e	13 5.4%	3 3.0%	2 2.1%	13 4.0%	10 5.6%	4 3.4%	24 4.9%	2 1.7
Retail	32 5.3%	13 6.3%	10 5.0%	9 4.7%	8 6.2%	6 4.3%	8 5.9%	13 5.5%	5 4.9%	5 5.4%	19 6.1%	9 5.3%	4 3.3%	28 5.7%	3.
ransport & storage (inc. postal)	30 5.0%	10 5.1%	9 4.6%	10 5.1%	3 2.3%	9 6.2%	8 6.1%	11 4.8%	3 3.1%	6 7.3%	15 4.6%	7 4.4%	8 6.8%	24 4.9%	5.
ccommodation & food services	37 6.1%	12 5.8%	13 6.3%	12 6.1%	6 4.4%	12 8.1%	7 5.2%	15 6.4%	8 8.0%	4 4.4%	18 5.8%	10 6.1%	8 6.8%	33 6.7%	2.
formation & communication	25 4.1%	8 4.0%	9 4.4%	8 4.0%	2 1.6%	3 2.1%	14 10.3% dei	19 8.1% dei	5 5.0%	1 .9%	18 5.6%	5 3.0%	2 1.7%	21 4.2%	3.
inance & insurance	20 3.3%	7 3.4%	6 2.9%	7 3.5%	3 2.2%	4 2.8%	5 3.5%	10 4.2%	5 5.1%	3 3.2%	12 3.7%	6 3.5%	2 1.7%	17 3.4%	2.
Property	12 1.9%	4 2.2%	3 1.6%	4 2.0%	3 2.1%	2 1.3%	3 2.3%	5 2.2%	2 2.1%	2 2.1%	7 2.1%	3 1.8%	2 1.6%	10 2.0%	1.9
Professional, scientific & technical	51 8.5%	17 8.5%	17 8.5%	17 8.5%	9 6.5%	14 9.5%	9 6.6%	21 8.9%	12 12.1%	8 8.5%	33 10.4%	12 7.3%	6 5.0%	44 8.8%	6.9



D3. What industry sector does your organisation work in? Base: All respondents

			WAVE				REGI					SIZE		SECT	OR
	Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total	601	200	201	200	134	146	136	232	96	89	318	171	112	496	105
Weighted Total	601 100.0%	200 100.0%	201 100.0%	200 100.0%	132 100.0%	145 100.0%	135 100.0%	236 100.0%	101 100.0%	89 100.0%	317 100.0%	170 100.0%	114 100.0%	495 100.0%	106 100.0%
Business administration and support															
services	50	17	17	17	11	16	14	22	8	2	32	11	8	41	10
	8.4%	8.4%	8.4%	8.3%	8.4% i	10.8% i	10.2% i	9.3% i	8.1%	2.0%	10.0%	6.3%	6.9%	8.2%	9.2%
Public administration and defence	27	9	9	10	8	6	3	8	5	6	13	7	7	21	6
	4.6%	4.6%	4.3%	4.8%	5.7%	3.9%	2.1%	3.3%	5.0%	7.2%	4.3%	3.9%	6.4%	4.3%	5.8%
Education	54	18	19	17	11	15	11	21	10	8	24	19	11	50	4
	9.0%	9.0%	9.4%	8.7%	8.0%	10.2%	8.4%	9.0%	9.9%	8.8%	7.7%	11.3%	9.4%	10.2% n	3.7%
Health	75	25	25	25	21	17	14	26	12	11	35	23	17	60	15
	12.5%	12.5%	12.3%	12.6%	15.9%	11.7%	10.5%	11.1%	11.8%	12.5%	11.2%	13.4%	14.8%	12.1%	14.2%
Arts, entertainment, recreation and other															
services	34	11	11	11	7	2	8	18	10	7	10	13	11	24	9
	5.6%	5.6%	5.6%	5.6%	5.3%	1.3%	5.6%	7.6%	10.3%	7.8%	3.3%	7.5%	9.3%	4.9%	8.7%
							е	е	е	е		J	J		
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
NETS															
Net: Agriculture, forestry & fishing/															
Production	62 10.3%	21 10.3%	21 10.3%	21 10.3%	17	21 14.7%	11 8.0%	15 6.2%	4 3.8%	9 9.7%	28 8.7%	21 12.7%	13	43 8.6%	19 18.2%
	10.3%	10.3%	10.3%	10.3%	13.2% gh	14.7% gh	8.0%	6.2%	3.8%	9.7%	8.7%	12.7%	11.1%	8.6%	18.2% m
Net: Construction/Property	49	16	16	16	11	8	9	17	8	13	27	13	8	42	6
. ,	8.1%	8.1%	8.1%	8.1%	8.5%	5.3%	6.5%	7.1%	7.9%	14.8%	8.5%	7.9%	7.3%	8.5%	6.1%
										efg					
Net: Motor trades/ Wholesale/Retail/Transport & storage (inc. postal)/Accommodation & food															
services	154	51	51	51	33	40	38	59	21	22	84	40	30	132	22
	25.6%	25.6%	25.6%	25.6%	24.8%	27.7%	28.2%	25.2%	21.0%	24.6%	26.5%	23.3%	26.4%	26.6%	20.7%



D3. What industry sector does your organisation work in? Base: All respondents

	, and the second		WAVE				REG	ON				SIZE		SECT	FOR
	Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total	601	200	201	200	134	146	136	232	96	89	318	171	112	496	105
Weighted Total	601 100.0%	200 100.0%	201 100.0%	200 100.0%	132 100.0%	145 100.0%	135 100.0%	236 100.0%	101 100.0%	89 100.0%	317 100.0%	170 100.0%	114 100.0%	495 100.0%	106 100.0%
Net: Information & communication/ Finance & insurance/Business															
administration and support services	95 15.8%	32 15.8%	32 15.8%	32 15.8%	16 12.2%	23 15.7% i	32 24.1% di	51 21.6% di	18 18.3% i	5 6.1%	61 19.4% I	22 12.8%	12 10.3%	78 15.8%	16 15.6
Net: Professional, scientific & technical	51 8.5%	17 8.5%	17 8.5%	17 8.5%	9 6.5%	14 9.5%	9 6.6%	21 8.9%	12 12.1%	8 8.5%	33 10.4%	12 7.3%	6 5.0%	44 8.8%	7 6.9
Net: Public administration and defence/ Education/Health	157 26.1%	52 26.1%	52 26.1%	52 26.1%	39 29.6%	37 25.8%	28 21.0%	55 23.4%	27 26.6%	25 28.5%	73 23.2%	49 28.6%	35 30.6%	132 26.6%	25 23.8
Net: Arts, entertainment, recreation and other services/Other	34 5.6%	11 5.6%	11 5.6%	11 5.6%	7 5.3%	2 1.3%	8 5.6% e	18 7.6% e	10 10.3% e	7 7.8% e	10 3.3%	13 7.5%	11 9.3%	24 4.9%	9 8.7°



Q1. How much capacity, if any, is there in your organisation to take on more work without creating more jobs in the organisation?

Base: All respondents

			WAVE				REG	ION				SIZE		SECT	OR
	Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total	601	200	201	200	134	146	136	232	96	89	318	171	112	496	105
Weighted Total	601 100.0%	200 100.0%	201 100.0%	200 100.0%	132 100.0%	145 100.0%	135 100.0%	236 100.0%	101 100.0%	89 100.0%	317 100.0%	170 100.0%	114 100.0%	495 100.0%	106 100.0%
None – we would have to take on new staff	194 32.2%	68 34.0%	58 29.0%	67 33.7%	40 30.5%	47 32.7%	41 30.7%	70 29.6%	28 28.1%	36 40.9%	119 37.5% I	49 28.8%	26 22.7%	160 32.3%	34 31.9%
A little – we might have to take on staff if demand grew this year	290 48.3%	88 44.0%	106 52.7%	96 48.2%	59 44.6%	69 47.7%	67 49.8%	120 50.8%	53 52.0%	43 48.1%	132 41.8%	86 50.5%	72 63.0% jk	237 47.9%	53 50.0%
A fair amount – we could take on a lot more work now	94 15.6%	34 16.9%	29 14.6%	31 15.3%	28 21.3% i	19 13.1%	22 16.0%	40 16.9% i	18 17.9% i	7 7.7%	52 16.5%	29 16.8%	13 11.1%	78 15.8%	15 14.5%
Considerable – we have a great deal of spare capacity	24 3.9%	10 5.2%	8 3.8%	6 2.8%	5 3.6%	9 6.5%	5 3.4%	7 2.8%	2 1.9%	3 3.3%	13 4.2%	7 4.0%	4 3.2%	20 4.0%	4 3.5%
NETS															
Net: None + A little	484 80.5%	156 78.0%	164 81.6%	164 81.9%	99 75.1%	116 80.4%	108 80.5%	189 80.4%	81 80.2%	79 89.0% d	251 79.3%	135 79.2%	98 85.7%	397 80.2%	87 82.0%



Q2. Have you made any of the following changes to your workforce in the past year? Base: All respondents

			WAVE				REGI	ON				SIZE		SECT	OR
			November	December			South excluding	South including							
	Total	October 2016	2016	2016	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total	601	200	201	200	134	146	136	232	96	89	318	171	112	496	105
Weighted Total	601	200	201	200	132	145	135	236	101	89	317	170	114	495	106
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Redundancies	88	21	31	36	16	20	22	42	21	9	22	36	30	71	17
	14.6%	10.3%	15.5%	18.1%	12.4%	13.8%	16.0%	17.9%	20.6%	10.5%	6.8%	21.4%	26.2%	14.3%	16.2%
				а								J	J		
Reduced hours	69	20	29	20	20	14	15	24	9	10	23	18	28	56	13
	11.5%	10.1%	14.4%	9.9%	15.4%	9.9%	11.4%	10.4%	9.1%	11.1%	7.2%	10.9%	24.3% jk	11.4%	12.0%
Reduced pay / earnings	34	11	14	9	8	3	9	15	6	8	16	5	13	28	6
	5.6%	5.6%	6.8%	4.4%	6.3%	2.1%	6.5%	6.2%	5.9%	8.7% e	5.0%	2.9%	11.4% jk	5.6%	5.5%
Headcount freeze	70	20	19	30	12	10	13	32	18	16	28	24	17	61	9
HeadCount Heeze	11.6%	10.1%	9.5%	15.0%	9.3%	6.6%	9.9%	13.4%	18.0%	18.3%	8.8%	14.3%	15.3%	12.2%	8.5%
								е	е	е					
Increased staffing	318	99	107	112	77	70	73	131	58	40	128	116	74	261	57
	52.9%	49.5%	53.2%	56.1%	58.8% i	48.2%	54.5%	55.7%	57.3%	44.7%	40.4%	68.5% j	64.4% j	52.7%	54.0%
Increased pay/ earnings	349	99	121	129	75	83	84	143	59	48	167	117	66	292	58
g-	58.1%	49.6%	60.1%	64.7%	57.3%	57.0%	62.5%	60.8%	58.6%	54.0%	52.6%	68.9%	57.4%	58.9%	54.7%
			а	а								jl			
None of the above	119	56	33	29	19	36	26	43	16	22	97	11	10	98	22
	19.8%	28.2%	16.6%	14.7%	14.1%	24.8%	19.6%	18.1%	16.2%	24.7%	30.7%	6.7%	9.2%	19.7%	20.3%
		bc				d				d	kl				



$\mbox{\bf Q3.}$ Do you think economic conditions in the country as a whole are getting: $\mbox{\sc Base}$: All respondents

				WAVE				REG					SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total		601	200	201	200	134	146	136	232	96	89	318	171	112	496	105
Weighted Total		601 100.0%	200 100.0%	201 100.0%	200 100.0%	132 100.0%	145 100.0%	135 100.0%	236 100.0%	101 100.0%	89 100.0%	317 100.0%	170 100.0%	114 100.0%	495 100.0%	106 100.0%
A lot better	(5)	23 3.8%	10 4.9%	6 3.0%	7 3.6%	5 4.0%	4 2.8%	4 3.1%	8 3.5%	4 3.9%	6 6.2%	11 3.5%	5 3.1%	7 5.8%	18 3.7%	5 4.5%
A little better	(4)	157 26.2%	41 20.7%	62 30.6% a	55 27.3%	37 28.1%	41 28.5%	34 25.4%	56 23.9%	22 21.8%	23 25.8%	77 24.3%	42 24.9%	38 33.5%	134 27.1%	23 21.8%
No change	(3)	211 35.2%	72 36.1%	77 38.5%	62 30.9%	55 41.7% e	43 29.4%	52 38.5%	85 36.3%	34 33.3%	29 32.2%	111 35.0%	66 38.8%	35 30.3%	175 35.3%	37 34.8%
A little worse	(2)	136 22.6%	47 23.7%	36 17.8%	53 26.4% b	23 17.3%	35 24.3%	32 23.7%	57 24.0%	25 24.5%	21 24.0%	86 27.2% k	29 16.9%	21 18.3%	107 21.6%	29 27.5%
A lot worse	(1)	50 8.4%	24 11.8%	14 6.7%	13 6.6%	8 5.9%	12 8.1%	8 5.7%	22 9.2%	14 13.7% df	9 10.6%	26 8.1%	18 10.5%	7 6.1%	48 9.6% n	3 2.6%
Don't know		23 3.8%	6 2.8%	7 3.4%	10 5.2%	4 2.9%	10 7.0% i	5 3.6%	8 3.3%	3 2.9%	1 1.2%	6 2.0%	10 5.8% j	7 5.9% j	13 2.7%	9 8.8% m
NETS																
Net: Better		180 30.0%	51 25.6%	68 33.6%	62 30.9%	42 32.2%	45 31.3%	38 28.6%	64 27.3%	26 25.6%	28 32.0%	88 27.8%	48 28.0%	45 39.3% jk	153 30.8%	28 26.3%
Net: Better/ No change		392 65.2%	123 61.7%	145 72.1% ac	123 61.7%	97 73.8% egh	88 60.6%	90 67.0%	150 63.6%	59 58.9%	57 64.2%	199 62.7%	113 66.8%	80 69.7%	327 66.1%	65 61.1%
Net: Worse		186 31.0%	71 35.5% b	49 24.5%	66 33.0%	31 23.2%	47 32.4%	40 29.4%	78 33.2% d	39 38.2% d	31 34.5%	112 35.3% I	47 27.4%	28 24.4%	154 31.2%	32 30.1%
Mean score		2.9	2.8	3.1 a	2.9	3.1 h	2.9	3.0	2.9	2.8	2.9	2.9	2.9	3.2 j	2.9	3.0



Q4. In view of the economic conditions, do you/does your organisation expect confidence in hiring and investment decisions to get:

Base: All respondents

				WAVE				REGI					SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	h	i	j	k	1	m	n
Unweighted Total		601	200	201	200	134	146	136	232	96	89	318	171	112	496	105
Weighted Total		601	200	201	200	132	145	135	236	101	89	317	170	114	495	106
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.09
A lot better	(5)	26	10	9	7	5	7	4	11	7	4	9	6	11	23	3
		4.3%	5.1%	4.3%	3.6%	3.6%	4.8%	2.9%	4.6%	6.8%	4.1%	2.8%	3.4%	10.0% jk	4.7%	2.69
A little better	(4)	179	51	75	53	44	39	38	66	28	30	95	55	29	151	27
		29.7%	25.6%	37.1% ac	26.4%	33.5%	26.6%	28.0%	28.0%	28.0%	33.6%	29.8%	32.5%	25.2%	30.6%	25.8%
No change	(3)	252	91	76	86	55	57	62	107	45	34	135	66	52	208	44
		42.0%	45.3%	37.7%	43.0%	41.5%	39.4%	46.0%	45.4%	44.6%	38.1%	42.7%	38.7%	45.1%	42.1%	41.79
A little worse	(2)	80	24	31	25	18	26	14	23	9	14	49	18	13	64	16
		13.3%	12.0%	15.6%	12.3%	13.3%	17.6% g	10.6%	9.9%	8.9%	15.2%	15.4%	10.7%	11.2%	12.9%	14.99
A lot worse	(1)	20	8	4	8	4	5	8	10	2	1	11	6	3	14	6
		3.3%	4.0%	1.9%	4.0%	3.0%	3.6%	5.8%	4.2%	2.0%	1.0%	3.4%	3.5%	2.7%	2.8%	5.69
Don't know		44	16	7	21	7	12	9	19	10	7	19	19	6	34	10
		7.3%	8.0% b	3.3%	10.7% b	5.0%	8.1%	6.5%	7.9%	9.7%	8.0%	5.8%	11.2% j	5.7%	6.9%	9.4%
NETS																
Net: Better		205	61	83	60	49	45	42	77	35	33	103	61	40	175	30
		34.1%	30.7%	41.5% ac	30.0%	37.2%	31.4%	31.0%	32.6%	34.9%	37.6%	32.7%	35.9%	35.2%	35.3%	28.4%
Net: Better/ No change		457	152	159	146	104	102	104	184	80	67	239	127	92	383	74
		76.1%	76.0%	79.2%	73.0%	78.7%	70.7%	77.0%	78.0%	79.4%	75.7%	75.3%	74.6%	80.3%	77.3%	70.19
Net: Worse		100	32	35	33	21	31	22	33	11	14	60	24	16	78	22
		16.6%	16.0%	17.5%	16.3%	16.3%	21.2% h	16.5%	14.1%	10.9%	16.2%	18.8%	14.3%	14.0%	15.8%	20.59
Mean score		3.2	3.2	3.3	3.1	3.2	3.1	3.1	3.2	3.3	3.3	3.1	3.2	3.3	3.2	3.1



Q5_SUM. In which of the following ways, if any, does your organisation recruit permanent members of staff and temporary or contract workers?

SUMMARY TABLE

Base: All respondents

	Permanent members of staff	Temporary or contract workers
Unweighted Total	601	601
Weighted Total	601	601
Wolginou Foral	100.0%	100.0%
Advertise externally in newspapers/trade/ professional		
press	230	118
	38.3%	19.7%
Recruitment agencies/ Search firms	262	145
•	43.6%	24.1%
Online job boards (e.g. Monster)	259	134
, , , ,	43.1%	22.3%
Internal Referrals	332	190
	55.2%	31.5%
Talent pools and staff banks	54	36
,	9.0%	6.0%
Advertise on our own website	300	177
	49.9%	29.4%
Social media and professional networking sites (e.g.		
Linked In)	277	147
	46.1%	24.5%
Former employees and word of mouth	404	248
	67.2%	41.3%
Jobcentre Plus / Universal Jobmatch	182	93
	30.2%	15.5%
People approach us	335	204
	55.8%	34.0%
Other	18	16
	3.0%	2.7%
We have never recruited any of this kind of staff	60	254
	9.9%	42.2%



Q5_SUM. In which of the following ways, if any, does your organisation recruit permanent members of staff and temporary or contract workers?

SUMMARY TABLE

Base: All who have recruited this type of staff before

	Permanent members of staff	Temporary or contract workers
Unweighted Total	543	347
Weighted Total	541	347
	100.0%	100.0%
Advertise externally in newspapers/trade/ professional		
press	230	118
	42.5%	34.0%
Recruitment agencies/ Search firms	262	145
	48.4%	41.7%
Online job boards (e.g. Monster)	259	134
	47.8%	38.7%
Internal Referrals	332	190
	61.3%	54.6%
Talent pools and staff banks	54	36
	10.0%	10.4%
Advertise on our own website	300	177
	55.4%	50.9%
Social media and professional networking sites (e.g.		
Linked In)	277	147
	51.2%	42.4%
Former employees and word of mouth	404	248
	74.6%	71.4%
Jobcentre Plus / Universal Jobmatch	182	93
	33.6%	26.8%
People approach us	335	204
	61.9%	58.9%
Other	18	16
	3.4%	4.7%



Q5_1. In which of the following ways, if any, does your organisation recruit permanent members of staff and temporary or contract workers?

Permanent members of staff

Base: All respondents

			WAVE				REG	ION				SIZE		SECT	OR
	Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total	601	200	201	200	134	146	136	232	96	89	318	171	112	496	105
Weighted Total	601 100.0%	200 100.0%	201 100.0%	200 100.0%	132 100.0%	145 100.0%	135 100.0%	236 100.0%	101 100.0%	89 100.0%	317 100.0%	170 100.0%	114 100.0%	495 100.0%	106 100.0%
Former employees and word of mouth	404 67.2%	112 56.2%	136 67.8% a	155 77.7% ab	94 71.2%	96 66.2%	90 66.9%	156 66.1%	66 65.0%	59 66.1%	204 64.4%	130 76.4% jl	70 61.4%	329 66.4%	75 70.9%
People approach us	335 55.8%	84 41.9%	118 58.9% a	133 66.5% a	75 57.2%	72 49.6%	71 52.9%	134 56.9%	63 62.1%	54 60.9%	157 49.6%	111 65.5% j	67 58.6%	275 55.6%	60 56.8%
Internal Referrals	332 55.2%	90 45.2%	106 52.7%	135 67.6% ab	69 52.4%	77 52.9%	76 56.8%	138 58.5%	61 60.8%	48 54.1%	133 41.9%	123 72.2% j	76 66.6% j	276 55.8%	55 52.2%
Advertise on our own website	300 49.9%	82 40.9%	92 46.0%	125 62.7% ab	69 52.4%	63 43.7%	68 50.7%	123 52.4%	55 54.7%	44 49.4%	102 32.2%	115 67.6% j	83 72.5% j	245 49.4%	55 51.9%
Social media and professional networking sites (e.g. Linked In)	277 46.1%	75 37.6%	87 43.2%	115 57.5% ab	61 46.2%	58 40.1%	53 39.7%	112 47.4%	58 57.6% ef	46 52.2%	111 35.0%	99 58.5% j	67 58.3% j	226 45.6%	51 48.4%
Recruitment agencies/ Search firms	262 43.6%	71 35.5%	93 46.4% a	98 48.9% a	54 41.1%	67 46.0% i	62 46.1% i	114 48.6% i	52 51.9% i	27 30.2%	94 29.7%	95 56.2% j	73 63.4% j	210 42.5%	52 48.8%
Online job boards (e.g. Monster)	259 43.1%	67 33.6%	83 41.4%	108 54.2% ab	55 41.7%	70 48.3%	61 45.1%	102 43.5%	42 41.4%	32 35.5%	93 29.3%	91 53.6% j	75 65.5% jk	209 42.2%	50 47.1%
Advertise externally in newspapers/trade/ professional press	230 38.3%	69 34.6%	71 35.3%	90 45.0% ab	45 34.2%	62 43.1%	50 37.4%	82 34.7%	31 31.1%	41 46.0% h	97 30.5%	82 48.2% j	52 45.2% j	189 38.1%	41 39.1%
Jobcentre Plus / Universal Jobmatch	182 30.2%	55 27.3%	56 27.9%	71 35.5%	48 36.7% g	43 29.9%	35 26.0%	62 26.2%	27 26.5%	28 31.8%	68 21.4%	66 38.9%	48 41.8%	137 27.6%	45 42.7% m



Q5_1. In which of the following ways, if any, does your organisation recruit permanent members of staff and temporary or contract workers?

Permanent members of staff

Base: All respondents

			WAVE				REG	ION				SIZE		SECTO	OR
	Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	h	i	j	k		m	n
Unweighted Total	601	200	201	200	134	146	136	232	96	89	318	171	112	496	105
Weighted Total	601 100.0%	200 100.0%	201 100.0%	200 100.0%	132 100.0%	145 100.0%	135 100.0%	236 100.0%	101 100.0%	89 100.0%	317 100.0%	170 100.0%	114 100.0%	495 100.0%	106 100.0%
Talent pools and staff banks	54 9.0%	13 6.5%	17 8.6%	24 12.0%	7 5.1%	11 7.9%	12 9.1%	23 9.6%	10 10.4%	13 15.1% d	8 2.7%	20 11.7% j	26 22.7% jk	42 8.4%	13 12.1%
Other	18 3.0%	8 4.2% c	10 4.9% c	-	5 3.6%	4 2.7%	3 2.1%	7 2.9%	4 3.9%	3 3.1%	11 3.6%	5 2.9%	2 1.7%	17 3.5%	1 .9%
We have never recruited any of this kind of staff	60 9.9%	37 18.5% bc	13 6.5%	10 4.8%	10 7.5%	11 7.7%	16 12.0%	30 12.7%	14 13.6%	9 10.1%	49 15.5% kl	5 2.9%	6 5.0%	48 9.6%	12 11.4%



Q5_2. In which of the following ways, if any, does your organisation recruit permanent members of staff and temporary or contract workers?

Temporary or contract workers Base: All respondents

			WAVE				REG	ION				SIZE		SECT	OR
	Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total	601	200	201	200	134	146	136	232	96	89	318	171	112	496	105
Weighted Total	601 100.0%	200 100.0%	201 100.0%	200 100.0%	132 100.0%	145 100.0%	135 100.0%	236 100.0%	101 100.0%	89 100.0%	317 100.0%	170 100.0%	114 100.0%	495 100.0%	106 100.0%
Former employees and word of mouth	248 41.3%	75 37.4%	83 41.4%	90 45.0%	59 44.6%	56 38.5%	57 42.1%	93 39.4%	36 35.7%	41 45.9%	110 34.9%	91 53.5% jl	47 40.8%	194 39.2%	54 50.9% m
People approach us	204 34.0%	55 27.5%	73 36.4%	76 38.1% a	52 39.8%	44 30.6%	46 34.1%	75 31.9%	29 28.9%	33 36.6%	79 24.9%	84 49.5% jl	41 36.1% j	163 33.0%	41 38.8%
Internal Referrals	190 31.5%	59 29.6%	63 31.4%	67 33.6%	42 32.1%	40 27.8%	50 37.2%	80 34.0%	30 29.7%	27 30.2%	64 20.3%	83 48.9% j	42 37.0% j	151 30.4%	39 36.7%
Advertise on our own website	177 29.4%	46 23.1%	55 27.3%	76 37.9% ab	39 29.4%	36 25.0%	42 30.9%	72 30.7%	31 30.5%	30 33.5%	47 14.9%	80 47.3% j	49 43.3% j	142 28.6%	35 33.2%
Social media and professional networking sites (e.g. Linked In)	147 24.5%	40 19.9%	44 22.0%	63 31.7% ab	30 23.1%	30 20.5%	35 25.7%	57 24.4%	23 22.6%	30 33.5% e	54 17.0%	59 34.6% j	35 30.4% j	118 23.8%	30 27.9%
Recruitment agencies/ Search firms	145 24.1%	35 17.3%	57 28.4% a	53 26.7% a	29 21.7%	34 23.4%	40 29.7%	64 27.3%	24 24.0%	18 20.7%	41 12.8%	59 34.9% j	45 39.5% j	112 22.6%	33 31.3%
Online job boards (e.g. Monster)	134 22.3%	32 16.0%	45 22.3%	57 28.7% a	30 23.0%	30 21.0%	32 24.1%	55 23.2%	22 21.9%	19 21.2%	46 14.5%	51 30.0% j	38 32.9% j	107 21.5%	28 26.2%
Advertise externally in newspapers/trade/ professional press	118 19.7%	41 20.4%	32 15.8%	46 22.8%	21 16.1%	29 20.0%	30 22.0%	45 19.2%	16 15.5%	23 25.8%	47 14.8%	51 30.3% jl	20 17.5%	95 19.2%	23 22.0%
Jobcentre Plus / Universal Jobmatch	93 15.5%	25 12.6%	32 16.1%	35 17.7%	26 19.5% h	19 13.1%	27 19.8% h	35 15.0%	9 8.7%	13 14.5%	28 8.8%	40 23.7% i	25 21.8% i	69 13.8%	24 23.2% m



Q5_2. In which of the following ways, if any, does your organisation recruit permanent members of staff and temporary or contract workers?

Temporary or contract workers Base: All respondents

			WAVE				REG	ON				SIZE		SECT	OR
			November	December			South excluding	South including							
	Total	October 2016	2016	2016	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total	601	200	201	200	134	146	136	232	96	89	318	171	112	496	105
Weighted Total	601	200	201	200	132	145	135	236	101	89	317	170	114	495	106
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Talent pools and staff banks	36	7	13	16	6	7	10	18	8	6	7	17	13	28	8
	6.0%	3.4%	6.4%	8.2%	4.4%	4.6%	7.2%	7.6%	8.2%	6.5%	2.1%	9.8%	11.2%	5.7%	7.4%
				а								j	j		
Other	16	4	11	1	5	5	1	4	3	3	7	5	4	14	2
	2.7%	2.2%	5.4%	.5%	3.4%	3.4%	.6%	1.6%	3.0%	3.3%	2.2%	3.2%	3.4%	2.9%	1.8%
			С												
We have never recruited any of this kind															
of staff	254	90	83	81	57	58	52	103	51	35	163	47	43	219	35
	42.2%	44.9%	41.1%	40.7%	43.3%	40.1%	38.7%	43.8%	50.6%	39.7%	51.5%	27.7%	37.8%	44.1%	33.1%
		1									kl			n	



Q5_1. In which of the following ways, if any, does your organisation recruit permanent members of staff and temporary or contract workers?

Permanent members of staff

Base: All who have recruited this type of staff before

		WAVE					REGI	-	_			SIZE		SECT	OR
	Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total	543	165	188	190	124	135	120	204	84	80	270	166	107	449	94
Weighted Total	541 100.0%	163 100.0%	188 100.0%	190 100.0%	122 100.0%	134 100.0%	119 100.0%	206 100.0%	87 100.0%	80 100.0%	268 100.0%	165 100.0%	109 100.0%	448 100.0%	94 100.0%
Former employees and word of mouth	404 74.6%	112 68.9%	136 72.5%	155 81.6% ab	94 76.9%	96 71.7%	90 76.0%	156 75.6%	66 75.1%	59 73.5%	204 76.2% I	130 78.6% I	70 64.7%	329 73.5%	75 80.1%
People approach us	335 61.9%	84 51.4%	118 63.0% a	133 69.9% a	75 61.9%	72 53.7%	71 60.1%	134 65.1% e	63 71.9% e	54 67.7% e	157 58.6%	111 67.4%	67 61.7%	275 61.5%	60 64.1%
Internal Referrals	332 61.3%	90 55.4%	106 56.4%	135 71.1% ab	69 56.7%	77 57.3%	76 64.5%	138 67.0%	61 70.4% d	48 60.2%	133 49.6%	123 74.3% j	76 70.2% j	276 61.8%	55 58.9%
Advertise on our own website	300 55.4%	82 50.2%	92 49.2%	125 65.9% ab	69 56.6%	63 47.3%	68 57.6%	123 60.0% e	55 63.3% e	44 55.0%	102 38.1%	115 69.6% j	83 76.3% j	245 54.7%	55 58.6%
Social media and professional networking sites (e.g. Linked In)	277 51.2%	75 46.1%	87 46.2%	115 60.5% ab	61 49.9%	58 43.4%	53 45.1%	112 54.3%	58 66.7% def	46 58.1% e	111 41.4%	99 60.2% j	67 61.4% j	226 50.4%	51 54.6%
Recruitment agencies/ Search firms	262 48.4%	71 43.5%	93 49.6%	98 51.4%	54 44.5%	67 49.8% i	62 52.3% i	114 55.6% i	52 60.0% di	27 33.6%	94 35.1%	95 57.9% j	73 66.8% j	210 47.0%	52 55.1%
Online job boards (e.g. Monster)	259 47.8%	67 41.2%	83 44.3%	108 57.0% ab	55 45.1%	70 52.3%	61 51.2%	102 49.8%	42 47.8%	32 39.5%	93 34.7%	91 55.2% j	75 68.9% jk	209 46.7%	50 53.2%
Advertise externally in newspapers/trade/ professional press	230 42.5%	69 42.4%	71 37.8%	90 47.2%	45 36.9%	62 46.6%	50 42.5%	82 39.7%	31 35.9%	41 51.2% d	97 36.1%	82 49.6% j	52 47.6% j	189 42.1%	41 44.2%
Jobcentre Plus / Universal Jobmatch	182 33.6%	55 33.5%	56 29.8%	71 37.3%	48 39.6%	43 32.4%	35 29.6%	62 30.0%	27 30.7%	28 35.4%	68 25.4%	66 40.0%	48 44.1%	137 30.5%	45 48.2% m



Q5_1. In which of the following ways, if any, does your organisation recruit permanent members of staff and temporary or contract workers?

Permanent members of staff

Base: All who have recruited this type of staff before

			WAVE				REG	ION	_			SIZE		SECT	OR
	Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total	543	165	188	190	124	135	120	204	84	80	270	166	107	449	94
Weighted Total	541 100.0%	163 100.0%	188 100.0%	190 100.0%	122 100.0%	134 100.0%	119 100.0%	206 100.0%	87 100.0%	80 100.0%	268 100.0%	165 100.0%	109 100.0%	448 100.0%	94 100.0%
Talent pools and staff banks	54 10.0%	13 7.9%	17 9.2%	24 12.7%	7 5.5%	11 8.5%	12 10.3%	23 11.0%	10 12.0%	13 16.8% d	8 3.2%	20 12.1% j	26 23.9% jk	42 9.3%	13 13.6%
Other	18 3.4%	8 5.1% c	10 5.3% c	-	5 3.9%	4 2.9%	3 2.4%	7 3.3%	4 4.5%	3 3.5%	11 4.3%	5 2.9%	2 1.8%	17 3.9%	1 1.1%



Q5_2. In which of the following ways, if any, does your organisation recruit permanent members of staff and temporary or contract workers?

Temporary or contract workersBase: All who have recruited this type of staff before

	WAVE					REGI	ON				SIZE		SECT	OR	
	Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total	347	111	117	119	76	88	82	129	47	54	155	124	68	277	70
Weighted Total	347 100.0%	110 100.0%	118 100.0%	119 100.0%	75 100.0%	87 100.0%	83 100.0%	133 100.0%	50 100.0%	54 100.0%	154 100.0%	123 100.0%	71 100.0%	277 100.0%	71 100.0%
Former employees and word of mouth	248 71.4%	75 67.7%	83 70.2%	90 75.9%	59 78.7% e	56 64.3%	57 68.7%	93 70.0%	36 72.2%	41 76.2%	110 71.9%	91 74.0%	47 65.6%	194 70.2%	54 76.1%
People approach us	204 58.9%	55 49.8%	73 61.8%	76 64.3% a	52 70.2% e	44 51.2%	46 55.7%	75 56.7%	29 58.5%	33 60.7%	79 51.5%	84 68.5% j	41 58.1%	163 59.1%	41 58.0%
Internal Referrals	190 54.6%	59 53.7%	63 53.2%	67 56.7%	42 56.6%	40 46.5%	50 60.7%	80 60.4% e	30 60.0%	27 50.2%	64 41.8%	83 67.6% j	42 59.6% j	151 54.5%	39 54.8%
Advertise on our own website	177 50.9%	46 42.0%	55 46.4%	76 63.8% ab	39 51.8%	36 41.7%	42 50.4%	72 54.6%	31 61.6% e	30 55.5%	47 30.6%	80 65.5% j	49 69.6% j	142 51.3%	35 49.7%
Social media and professional networking sites (e.g. Linked In)	147 42.4%	40 36.1%	44 37.3%	63 53.4% ab	30 40.8%	30 34.2%	35 41.9%	57 43.3%	23 45.8%	30 55.6% e	54 35.0%	59 47.9% j	35 48.9%	118 42.6%	30 41.7%
Recruitment agencies/ Search firms	145 41.7%	35 31.3%	57 48.1% a	53 45.1% a	29 38.3%	34 39.1%	40 48.4%	64 48.5%	24 48.5%	18 34.3%	41 26.4%	59 48.2% j	45 63.6% jk	112 40.4%	33 46.9%
Online job boards (e.g. Monster)	134 38.7%	32 29.0%	45 37.9%	57 48.4% a	30 40.6%	30 35.2%	32 39.4%	55 41.2%	22 44.4%	19 35.2%	46 29.8%	51 41.5% j	38 52.9% j	107 38.5%	28 39.2%
Advertise externally in newspapers/trade/ professional press	118 34.0%	41 37.1%	32 26.8%	46 38.4%	21 28.4%	29 33.4%	30 35.8%	45 34.1%	16 31.3%	23 42.7%	47 30.5%	51 41.9% j	20 28.1%	95 34.3%	23 32.9%
Jobcentre Plus / Universal Jobmatch	93 26.8%	25 22.9%	32 27.3%	35 29.9%	26 34.5% h	19 21.9%	27 32.2%	35 26.7%	9 17.6%	13 24.1%	28 18.1%	40 32.8% j	25 35.1% j	69 24.8%	24 34.6%



Q5_2. In which of the following ways, if any, does your organisation recruit permanent members of staff and temporary or contract workers?

Temporary or contract workersBase: All who have recruited this type of staff before

			WAVE				REG	ION	_			SIZE		SECT	OR
			November	December			South excluding	South including							
	Total	October 2016	2016	2016	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total	347	111	117	119	76	88	82	129	47	54	155	124	68	277	70
Weighted Total	347 100.0%	110 100.0%	118 100.0%	119 100.0%	75 100.0%	87 100.0%	83 100.0%	133 100.0%	50 100.0%	54 100.0%	154 100.0%	123 100.0%	71 100.0%	277 100.0%	71 100.0%
Talent pools and staff banks	36 10.4%	7 6.1%	13 10.9%	16 13.9%	6 7.7%	7 7.7%	10 11.7%	18 13.5%	8 16.6%	6 10.8%	7 4.3%	17 13.6% j	13 18.0% j	28 10.3%	8 11.0%
Other	16 4.7%	4 4.0%	11 9.1% c	1 .8%	5 6.0%	5 5.6%	1 1.0%	4 2.9%	3 6.0%	3 5.5%	7 4.5%	5 4.5%	4 5.5%	14 5.2%	2 2.7%



Q6. How satisfied or dissatisfied are you with the quality of candidates presented to you by your recruitment agencies? Base: All who use recruitment agencies

				WAVE				REGI	ON		l		SIZE		SECT	OR
				November	December			South excluding	South including							
		Total	October 2016	2016	2016	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	Ť	g	h	'	J	k	1	m	ı
Inweighted Total		286	76	107	103	61	73	69	121	52	31	102	110	74	230	56
Veighted Total		286	76	107	103	61	71	69	123	54	32	101	109	76	230	5
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.
ery satisfied	(5)	46	14	15	16	10	12	8	21	13	3	14	21	11	37	
		16.1%	18.5%	14.4%	16.0%	16.9%	16.5%	11.2%	17.2%	24.8%	9.3%	13.8%	19.3%	14.5%	16.3%	15.
airly satisfied	(4)	151	42	58	51	33	33	43	66	23	19	54	54	43	124	2
		52.8%	55.3%	53.9%	49.9%	54.5%	47.4%	62.5% h	53.5%	42.2%	58.8%	53.3%	50.0%	56.2%	53.9%	48
leither satisfied nor dissatisfied	(3)	43	10	16	16	10	15	7	18	11	1	13	19	12	29	1
		15.1%	13.7%	15.4%	16.0%	15.8%	20.8% i	10.0%	14.6%	20.5% i	3.4%	12.8%	17.0%	15.5%	12.8%	24
airly dissatisfied	(2)	31	7	11	13	7	10	4	8	4	6	13	12	6	27	
•	. ,	10.7%	8.7%	10.2%	12.6%	11.3%	14.0%	5.4%	6.2%	7.1%	19.4% fg	12.5%	11.0%	7.8%	11.6%	6
/ery dissatisfied	(1)	6	3	1	2	1	-	2	4	2	1	5	-	1	5	
		2.0%	3.9%	.8%	1.7%	1.6%	-	2.7%	3.1%	3.5%	2.7%	4.7% k	-	1.1%	2.1%	1.
Oon't know		10	_	6	4	-	1	6	7	1	2	3	3	4	8	
		3.3%	-	5.3% a	3.8%	-	1.3%	8.2% de	5.4%	1.8%	6.4% d	2.9%	2.7%	4.9%	3.4%	3
NETS																
let: Satisfied		197	56	73	68	43	45	51	87	36	22	68	75	54	161	3
		68.9%	73.8%	68.3%	65.9%	71.3%	63.9%	73.7%	70.7%	67.0%	68.1%	67.1%	69.3%	70.7%	70.2%	63
let: Dissatisfied		36	10	12	15	8	10	6	11	6	7	17	12	7	31	
		12.6%	12.6%	11.0%	14.3%	12.9%	14.0%	8.1%	9.2%	10.7%	22.0%	17.2%	11.0%	8.9%	13.7%	8
Mean score		3.7	3.8	3.7	3.7	3.7	3.7	3.8	3.8	3.8	3.6	3.6	3.8	3.8	3.7	3



Q7. How satisfied or dissatisfied are you overall with the recruitment agencies you have used in the last 2 years? Base: All who use recruitment agencies

				WAVE				REG					SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total		286	76	107	103	61	73	69	121	52	31	102	110	74	230	56
Weighted Total		286 100.0%	76 100.0%	107 100.0%	103 100.0%	61 100.0%	71 100.0%	69 100.0%	123 100.0%	54 100.0%	32 100.0%	101 100.0%	109 100.0%	76 100.0%	230 100.0%	56 100.0%
Very satisfied	(5)	57 19.8%	16 21.1%	22 20.7%	18 17.9%	15 24.7%	14 20.4%	10 15.3%	22 18.2%	12 21.9%	5 15.4%	17 16.6%	21 19.7%	18 24.2%	48 20.9%	9 15.4%
Fairly satisfied	(4)	146 50.9%	40 52.9%	51 47.7%	54 52.6%	27 44.9%	36 50.7%	41 59.9%	67 54.3%	26 47.2%	16 49.5%	48 47.4%	53 49.0%	44 58.1%	111 48.4%	34 60.9%
Neither satisfied nor dissatisfied	(3)	46 16.0%	10 13.2%	21 19.9%	14 14.0%	11 17.8%	12 16.3%	9 12.5%	21 16.7%	12 21.9%	3 9.0%	22 21.5% I	17 15.8%	7 8.9%	36 15.7%	10 17.0%
Fairly dissatisfied	(2)	22 7.7%	6 7.6%	9 8.2%	7 7.1%	3 4.8%	6 8.7%	4 5.3%	6 4.5%	2 3.6%	7 22.8% dfgh	8 7.7%	10 9.3%	4 5.2%	19 8.3%	3 5.0%
Very dissatisfied	(1)	3 1.0%	1 1.3%	-	2 1.9%	2 3.2%	-	-	1 .8%	1 1.7%	-	2 1.9%	-	1 1.3%	3 1.3%	-
Don't know		14 4.7%	3 4.0%	4 3.5%	7 6.5%	3 4.6%	3 3.9%	5 7.1%	7 5.6%	2 3.7%	1 3.2%	5 4.8%	7 6.3%	2 2.4%	13 5.4%	1 1.8%
NETS																
Net: Satisfied		202 70.7%	57 73.9%	73 68.4%	73 70.6%	42 69.6%	50 71.0%	52 75.1%	89 72.5%	38 69.1%	21 65.0%	65 64.0%	75 68.6%	63 82.3% jk	159 69.3%	43 76.3%
Net: Dissatisfied		25 8.7%	7 8.9%	9 8.2%	9 8.9%	5 8.1%	6 8.7%	4 5.3%	6 5.3%	3 5.3%	7 22.8% dfgh	10 9.6%	10 9.3%	5 6.5%	22 9.6%	3 5.0%
Mean score		3.8	3.9	3.8	3.8	3.9	3.9	3.9	3.9	3.9	3.6	3.7	3.8	4.0 j	3.8	3.9



Q8_1. Which of the following job functions, if any, are you involved in recruiting for permanent members of staff and temporary agency workers?

Permanent members of staff

Base: All who recruit permanent members of staff

			WAVE				REG	ON				SIZE		SECT	OR
	Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total	543	165	188	190	124	135	120	204	84	80	270	166	107	449	94
Weighted Total	541 100.0%	163 100.0%	188 100.0%	190 100.0%	122 100.0%	134 100.0%	119 100.0%	206 100.0%	87 100.0%	80 100.0%	268 100.0%	165 100.0%	109 100.0%	448 100.0%	94 100.0%
Accounting and financial services	240 44.4%	71 43.7%	82 43.5%	87 45.9%	43 35.6%	63 47.1%	58 49.3% d	97 47.4% d	39 44.8%	37 45.7%	90 33.7%	87 52.5% j	64 58.5% j	188 42.1%	52 55.3% m
Construction	73 13.4%	17 10.2%	22 11.7%	34 17.9% a	18 14.7%	15 10.9%	14 11.7%	24 11.6%	10 11.3%	16 20.6%	35 12.9%	21 12.7%	17 15.8%	58 13.1%	14 15.2%
Drivers	105 19.4%	21 12.9%	37 19.8%	47 24.7% a	23 18.7% h	31 23.1% h	25 21.3% h	32 15.6%	7 7.9%	19 24.3% h	42 15.6%	32 19.2%	32 29.3% j	83 18.6%	22 23.4%
Education	60 11.0%	14 8.7%	26 14.1%	19 10.1%	13 10.8% h	11 8.1%	19 15.7% h	21 10.0% h	2 2.3%	15 19.0% egh	23 8.6%	24 14.7% j	12 11.5%	45 10.1%	14 15.3%
Engineering & technical	178 33.0%	42 26.0%	60 31.7%	76 40.2% a	40 32.9%	42 31.3%	37 31.5%	65 31.7%	28 32.0%	31 39.1%	74 27.7%	58 35.4%	46 42.2% j	140 31.2%	39 41.5%
Executive recruitment / interim management	173 31.9%	49 30.2%	61 32.3%	63 33.0%	32 26.4%	38 28.3%	43 35.9%	78 38.1% d	36 41.0% d	24 30.4%	57 21.2%	63 38.4% j	53 48.4% j	136 30.4%	37 39.2%
Health & social care	84 15.5%	28 16.9%	22 11.7%	34 18.1%	25 20.9% fgh	22 16.2%	13 10.6%	19 9.4%	7 7.8%	17 21.9% fgh	34 12.8%	28 16.8%	22 20.4%	70 15.7%	14 14.8%
Hospitality	61 11.3%	17 10.2%	22 11.8%	22 11.6%	11 9.3%	11 8.3%	17 14.3%	24 11.7%	7 8.2%	14 17.9% e	20 7.5%	17 10.4%	24 21.9% jk	47 10.5%	14 14.8%
Industrial	85 15.7%	25 15.3%	25 13.6%	35 18.1%	25 20.2% fgh	29 21.6% fgh	13 11.0% h	15 7.3%	2 2.3%	16 20.6% gh	32 11.8%	30 18.5%	23 21.0% j	66 14.8%	19 19.9%
Legal & HR	157 29.0%	43 26.6%	60 32.2%	53 28.1%	28 22.8%	37 27.6%	36 30.1%	70 33.8% d	34 38.8% d	23 28.6%	43 16.1%	62 37.8% j	52 47.6% j	119 26.5%	39 41.3% m
Life sciences	16 2.9%	7 4.4%	5 2.5%	4 2.0%	3 2.4%	2 1.4%	5 4.0%	7 3.3%	2 2.3%	4 5.2%	6 2.3%	6 3.5%	4 3.4%	12 2.7%	4 4.1%



Q8_1. Which of the following job functions, if any, are you involved in recruiting for permanent members of staff and temporary agency workers?

Permanent members of staff

Base: All who recruit permanent members of staff

			WAVE				REG	ON				SIZE		SECT	OR
	Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total	543	165	188	190	124	135	120	204	84	80	270	166	107	449	94
Weighted Total	541 100.0%	163 100.0%	188 100.0%	190 100.0%	122 100.0%	134 100.0%	119 100.0%	206 100.0%	87 100.0%	80 100.0%	268 100.0%	165 100.0%	109 100.0%	448 100.0%	94 100.0%
Marketing, media & creative	191 35.3%	52 32.1%	70 37.2%	69 36.1%	38 31.3%	35 26.5%	49 41.0% e	93 45.4% dei	45 51.2% dei	24 29.9%	80 30.0%	64 38.9%	46 42.8% j	153 34.2%	38 40.4%
Office professionals	299 55.3%	84 51.6%	108 57.6%	107 56.3%	61 50.3%	75 56.4%	66 55.3%	117 57.0%	52 59.5%	45 56.8%	117 43.7%	103 62.3% j	80 73.5% j	245 54.8%	54 57.89
Sales & retail	192 35.5%	51 31.6%	80 42.8% ac	60 31.8%	36 29.7%	44 33.1%	48 40.3%	80 39.0%	32 37.1%	32 39.5%	92 34.4%	65 39.7%	35 32.1%	154 34.5%	38 40.79
Technology	169 31.3%	43 26.1%	63 33.5%	64 33.6%	36 29.4%	36 26.9%	43 36.4%	75 36.4%	32 36.4%	23 28.5%	66 24.7%	57 34.7% j	46 42.5% j	132 29.6%	37 39.69
None	24 4.4%	8 5.1%	8 4.3%	8 4.0%	4 3.0%	4 2.9%	7 5.9%	10 4.8%	3 3.4%	6 8.1%	17 6.4% I	6 3.5%	1 1.0%	22 4.9%	2 2.19



Q8_2. Which of the following job functions, if any, are you involved in recruiting for permanent members of staff and temporary agency workers?

Temporary agency workers

Base: All who recruit temporary agency workers

		WAVE					REGI		_			SIZE		SECT	OR
	Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	*h	*i	j	k	1	m	n
Unweighted Total	148	35	59	54	30	35	42	65	23	18	41	62	45	113	35
Weighted Total	145 100.0%	35 100.0%	57 100.0%	53 100.0%	29 100.0%	34 100.0%	40 100.0%	64 100.0%	24 100.0%	18 100.0%	41 100.0%	59 100.0%	45 100.0%	112 100.0%	33 100.0%
Accounting and financial services	46 31.9%	11 30.5%	16 27.8%	20 37.2%	7 23.4%	14 40.3%	13 33.1%	18 28.3%	5 20.5%	8 42.2%	8 19.6%	15 25.0%	24 52.0% jk	35 31.3%	11 34.0%
Construction	8 5.4%		5 8.7%	3 5.2%	4 13.3% fg	2 5.7%	-	1 1.5%	1 3.9%	1 5.9%	1 2.5%	3 5.0%	4 8.4%	7 6.1%	1 2.9%
Drivers	21 14.7%	4 11.6%	10 16.9%	8 14.4%	3 10.2%	8 22.7%	8 19.2%	9 13.5%	1 4.1%	2 11.4%	3 7.6%	10 16.3%	9 19.0%	17 14.8%	5 14.5%
Education	8 5.4%	2 5.4%	1 1.5%	5 9.5%	3 10.0%	1 3.0%	3 6.8%	3 4.2%	-	1 6.6%	-	6 10.0% j	2 4.2%	6 5.2%	2 5.9%
Engineering & technical	29 19.7%	8 21.8%	10 18.0%	11 20.1%	5 19.2%	3 8.1%	12 31.2% e	16 24.3% e	3 12.9%	5 25.8%	4 9.7%	15 25.8% j	9 20.6%	19 17.2%	9 28.0%
Executive recruitment / interim management	21 14.6%	6 16.2%	7 13.1%	8 15.3%	3 9.8%	6 17.1%	8 19.0%	10 14.9%	2 8.0%	3 16.7%	5 12.3%	9 14.9%	7 16.4%	12 10.5%	9 28.6% m
Health & social care	12 8.1%	2 5.6%	4 7.0%	6 10.9%	3 10.3%	2 5.9%	6 14.5%	6 9.0%		1 5.5%	3 7.4%	5 8.2%	4 8.6%	10 8.7%	2 6.0%
Hospitality	15 10.4%	2 6.2%	7 11.5%	6 11.8%	-	3 8.8%	5 11.3%	7 10.3%	2 8.8%	5 29.4%	1 2.5%	5 8.6%	9 19.7% j	13 11.6%	2 6.0%
Industrial	34 23.8%	10 27.8%	15 25.5%	10 19.3%	12 43.3% g	10 30.0%	9 23.5%	9 14.7%	- -	3 13.7%	9 21.2%	16 27.8%	9 20.8%	24 21.8%	10 30.5%
Legal & HR	22 15.4%	6 18.8%	5 8.3%	11 20.7%	5 17.0%	6 17.3%	6 14.5%	8 12.1%	2 8.0%	4 21.0%	3 6.8%	9 15.4%	10 23.0% j	14 12.2%	9 26.1% m
Life sciences	3 2.0%	3 8.3% bc	-	-	1 3.3%	-	1 2.5%	1 1.6%	-	1 4.9%	-	2 3.3%	1 2.0%	3 2.5%	-



Q8_2. Which of the following job functions, if any, are you involved in recruiting for permanent members of staff and temporary agency workers?

Temporary agency workers

Base: All who recruit temporary agency workers

			WAVE				REG	ION				SIZE		SECT	OR
	Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%	Total	a a	2016 b	2016 C	d	e	f	g	*h	*i	0-49 j	50-249 k	230+	m	n
Unweighted Total	148	35	59	54	30	35	42	65	23	18	41	62	45	113	35
Weighted Total	145 100.0%	35 100.0%	57 100.0%	53 100.0%	29 100.0%	34 100.0%	40 100.0%	64 100.0%	24 100.0%	18 100.0%	41 100.0%	59 100.0%	45 100.0%	112 100.0%	33 100.0%
Marketing, media & creative	20 13.6%	7 19.4%	7 11.9%	6 11.7%	4 13.6%	1 2.8%	5 11.9%	9 13.7%	4 16.8%	6 33.1%	2 4.3%	9 15.8%	9 19.0% j	17 15.0%	3 9.0%
Office professionals	64 43.8%	17 49.3%	22 38.1%	25 46.4%	10 33.5%	16 46.8%	19 47.8%	30 46.9%	11 45.3%	8 43.8%	15 37.0%	24 40.5%	24 54.2%	53 47.6%	10 31.1%
Sales & retail	21 14.4%	4 11.6%	8 14.6%	9 16.1%	2 6.9%	3 8.1%	7 17.2%	9 13.9%	2 8.3%	7 39.7%	5 12.7%	9 15.2%	7 15.0%	16 14.4%	5 14.6%
Technology	25 16.9%	9 24.8%	9 16.3%	7 12.5%	5 16.5%	3 8.1%	10 24.0%	14 21.3%	4 16.8%	3 18.8%	4 9.0%	11 19.2%	10 21.0%	19 17.0%	5 16.6%
None	21 14.7%	6 16.6%	8 13.5%	8 14.8%	5 16.6%	3 8.0%	5 12.0%	10 15.5%	5 21.1%	4 21.7%	11 27.0% I	9 14.4%	2 4.2%	18 15.7%	4 11.6%



Q10_SUM. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

SUMMARY TABLE

Base: All who recruit permanent members of staff in each job function

	Total	Increase greatly	Increase slightly	Stay the same	Decrease slightly	Decrease greatly	Don't know	Net: Increase	Net: Decrease	Net: Increase + Stay the same	Mean
Accounting and financial services	240 100.0%	5 2.0%	24 10.1%	193 80.5%	5 2.3%	1 .4%	11 4.7%	29 12.1%	6 2.7%	223 92.6%	3.1
Construction	73	2.0%	18	48	3	.470	4.776	18	3	66	3.2
Construction	100.0%	1.2%	24.1%	65.6%	4.0%	-	5.1%	25.3%	4.0%	90.9%	5.2
Drivers	105	2	23	75	3	-	3	24	3	100	3.2
	100.0%	1.6%	21.6%	71.5%	2.5%	-	2.8%	23.2%	2.5%	94.7%	
Education	60 100.0%	1 1.5%	11 19.1%	47 77.8%	-	-	1 1.5%	12 20.6%	- -	59 98.5%	3.2
Engineering & technical	178 100.0%	7 3.8%	46 25.9%	117 65.7%	3 1.5%	-	5 3.0%	53 29.7%	3 1.5%	170 95.4%	3.3
Executive recruitment / interim	100.070	0.070	20.070	00.778	1.070		0.070	25.770	1.570	30.470	
management	173 100.0%	2 1.1%	15 8.5%	143 82.8%	6 3.2%	-	8 4.4%	17 9.6%	6 3.2%	159 92.4%	3.1
Health & social care	84 100.0%	6 7.6%	20 23.2%	50 60.0%	3 3.6%	1 1.1%	4 4.5%	26 30.8%	4 4.7%	76 90.8%	3.3
Hospitality	61	3	13	41	1 1.5%	-	4 6.3%	16	1	56	3.3
	100.0%	4.4%	21.1%	66.7%		-		25.5%	1.5%	92.2%	
Industrial	85 100.0%	3 3.2%	20 23.6%	59 69.8%	3 3.4%	-	-	23 26.8%	3 3.4%	82 96.6%	3.3
Legal & HR	157 100.0%	2 1.2%	12 7.5%	131 83.6%	3 1.7%	-	9 6.0%	14 8.6%	3 1.7%	145 92.3%	3.1
Life sciences	16	1	2	12	-	-	1	3	-	15	3.2
	100.0%	5.7%	11.5%	76.4%	-	-	6.4%	17.2%	-	93.6%	
Marketing, media & creative	191 100.0%	3 1.5%	45 23.6%	134 70.4%	1 .5%	-	8 4.0%	48 25.1%	1 .5%	182 95.5%	3.3
Office professionals	299 100.0%	4 1.3%	53 17.6%	230 76.7%	5 1.6%	-	9 2.9%	56 18.8%	5 1.6%	286 95.5%	3.2
Sales & retail	192	10	41	133	2	-	7	51	2	184	3.3
	100.0%	5.2%	21.2%	69.0%	.9%	-	3.7%	26.4%	.9%	95.4%	2.0
Technology	169 100.0%	6 3.4%	40 23.7%	113 66.8%	3 1.6%	-	8 4.5%	46 27.1%	3 1.6%	159 93.9%	3.3
Average (response based including bases)	2084	54	382	1527	39	2	81	435	41	1962	3.2
<i>Da363</i>)	100.0%	2.6%	18.3%	73.3%	1.9%	.1%	3.9%	20.9%	2.0%	94.2%	3.2



Q10_SUM. Average across all sectors (response based)

SUMMARY TABLE

Base: All who recruit permanent members of staff in each job function

				WAVE				REGI		_			SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total		2084	575	738	771	444	500	482	803	321	337	818	724	542	1658	426
Weighted Total		2084 100.0%	565 100.0%	744 100.0%	775 100.0%	433 100.0%	490 100.0%	484 100.0%	818 100.0%	334 100.0%	342 100.0%	811 100.0%	718 100.0%	555 100.0%	1650 100.0%	434 100.0%
Increase greatly	(5)	54 2.6%	12 2.2%	14 1.9%	27 3.5% b	6 1.3%	24 4.8% dfgi	8 1.6%	22 2.7% i	14 4.2% dfi	2 .7%	24 2.9%	14 1.9%	16 2.9%	49 3.0% n	5 1.1%
Increase slightly	(4)	382 18.3%	109 19.2% c	163 21.9% c	110 14.2%	90 20.7%	80 16.4%	84 17.4%	155 18.9%	71 21.1%	57 16.5%	144 17.7%	133 18.5%	105 19.0%	304 18.4%	77 17.8%
Stay same	(3)	1527 73.3%	416 73.6%	526 70.7%	585 75.5% b	326 75.3%	343 69.9%	349 72.1%	589 72.0%	240 71.7%	269 78.7% efgh	626 77.2% I	526 73.2% I	375 67.6%	1208 73.2%	319 73.5%
Decrease slightly	(2)	39 1.9%	6 1.0%	22 2.9% a	12 1.5%	6 1.3%	19 3.9% dfghi	9 1.8%	11 1.4%	3 .9%	3 .8%	9 1.1%	7 1.0%	23 4.1% jk	27 1.6%	12 2.7%
Decrease greatly	(1)	.1%	1 .2%	1 .1%	-	- -	1 .2%	1 .2%	1 .1%	-		1 .1%	1 .1%	-	1 .1%	1 .2%
Don't know		81 3.9%	22 3.9%	19 2.5%	40 5.2% b	5 1.3%	24 4.9% dh	33 6.9% dhi	40 4.9% dh	7 2.1%	11 3.3% d	8 1.0%	38 5.3% j	35 6.4% j	60 3.7%	21 4.7%
NETS																
Net: Increase		435 20.9%	121 21.4%	176 23.7% c	138 17.8%	95 22.1%	104 21.2%	92 19.1%	177 21.6%	85 25.3% fi	59 17.2%	168 20.7%	146 20.4%	122 21.9%	353 21.4%	82 18.9%
Net: Decrease		41 2.0%	7 1.2%	23 3.1% ac	12 1.5%	6 1.3%	20 4.1% dghi	10 2.0%	12 1.5%	3 .9%	3 .8%	10 1.2%	8 1.2%	23 4.1% jk	28 1.7%	13 2.9%
Net: Increase + Stay the same		1962 94.2%	537 95.0%	702 94.4%	723 93.3%	421 97.4% efg	447 91.1%	441 91.2%	766 93.6%	324 97.0% efg	328 95.9% ef	794 97.9% kl	672 93.6% I	497 89.5%	1561 94.6%	401 92.3%
Mean score		3.2	3.2	3.2	3.2	3.2	3.2	3.2	3.2	3.3 fi	3.2	3.2	3.2	3.2	3.2 n	3.2



Q10_1. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

Accounting and financial services

Base: All who recruit permanent members of staff in each job function

			WAVE					REG					SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total		239	70	83	86	44	63	59	96	37	36	90	87	62	187	52
Weighted Total		240 100.0%	71 100.0%	82 100.0%	87 100.0%	43 100.0%	63 100.0%	58 100.0%	97 100.0%	39 100.0%	37 100.0%	90 100.0%	87 100.0%	64 100.0%	188 100.0%	52 100.0%
Increase greatly	(5)	5 2.0%	1 1.3%	2 2.5%	2 2.1%	-	2 2.9%	-	3 3.0%	3 7.5% f	-	2 2.0%	-	3 4.6% k	5 2.5%	-
Increase slightly	(4)	24 10.1%	11 15.2%	7 8.4%	7 7.6%	4 9.2%	3 4.8%	9 15.2%	12 12.2%	3 7.9%	5 14.7%	9 9.4%	8 9.2%	8 12.3%	19 10.3%	5 9.5%
Stay same	(3)	193 80.5%	56 78.2%	66 80.3%	72 82.6%	38 88.7%	52 82.1%	43 73.5%	75 76.9%	32 82.0%	28 77.7%	78 86.4% I	70 81.0%	45 71.6%	153 81.1%	41 78.5%
Decrease slightly	(2)	5 2.3%	-	5 6.6% ac	-	-	3 4.3%	2 3.0%	2 1.8%	-	1 2.8%	1 1.1%	2 2.0%	3 4.2%	3 1.5%	3 5.0%
Decrease greatly	(1)	.4%	1 1.4%	-	-		-	1 1.8%	1 1.1%	-	-	-	1 1.2%	-	-	1 2.0%
Don't know		11 4.7%	3 3.9%	2 2.2%	7 7.7%	1 2.2%	4 6.0%	4 6.6%	5 5.0%	1 2.5%	2 4.8%	1 1.0%	6 6.7%	5 7.2% j	9 4.6%	3 5.0%
NETS																
Net: Increase		29 12.1%	12 16.5%	9 10.8%	8 9.7%	4 9.2%	5 7.7%	9 15.2%	15 15.3%	6 15.4%	5 14.7%	10 11.4%	8 9.2%	11 17.0%	24 12.8%	5 9.5%
Net: Decrease		6 2.7%	1 1.4%	5 6.6% c	-		3 4.3%	3 4.7%	3 2.8%	-	1 2.8%	1 1.1%	3 3.2%	3 4.2%	3 1.5%	4 7.0% m
Net: Increase + Stay the same		223 92.6%	67 94.7%	74 91.1%	81 92.3%	42 97.8%	56 89.7%	52 88.7%	90 92.2%	38 97.5%	34 92.4%	88 97.8% kl	78 90.1%	56 88.6%	177 93.9%	46 88.0%
Mean score		3.1	3.2	3.1	3.1	3.1	3.1	3.1	3.2	3.2	3.1	3.1	3.1	3.2	3.1	3.0



Q10_2. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

Construction

Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION	_			SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	С	*d	*e	*f	*g	*h	*i	j	*k	*1	m	*n
Unweighted Total		72	18	22	32	18	14	14	24	10	16	35	21	16	58	14
Weighted Total		73 100.0%	17 100.0%	22 100.0%	34 100.0%	18 100.0%	15 100.0%	14 100.0%	24 100.0%	10 100.0%	16 100.0%	35 100.0%	21 100.0%	17 100.0%	58 100.0%	14 100.0%
Increase greatly	(5)	1 1.2%		-	1 2.6%	-	1 6.1%	-	-	-	-	1 2.6%	-	-	1 1.5%	-
Increase slightly	(4)	18 24.1%	4 21.1%	8 34.3%	6 19.0%	3 15.4%	3 18.6%	4 26.5%	5 19.6%	1 9.7%	7 45.1%	5 13.9%	5 26.1%	7 42.2%	13 22.4%	4 31.1%
Stay same	(3)	48 65.6%	12 73.2%	14 65.7%	21 61.7%	12 68.7%	8 56.0%	9 66.6%	18 76.5%	9 90.3%	9 54.9%	26 75.4%	14 65.1%	8 46.4%	39 66.5%	9 61.6%
Decrease slightly	(2)	3 4.0%	1 5.7%	-	2 5.8%	2 10.9%	-	1 6.8%	1 4.0%	-	-	1 2.7%	-	2 11.4%	2 3.2%	1 7.3%
Decrease greatly	(1)	-		-	-	-	-	-	-	-	-	-	-	-	-	
Don't know		4 5.1%	-	-	4 10.9%	1 5.0%	3 19.3%	-	-	-	-	2 5.4%	2 8.8%	-	4 6.3%	-
NETS																
Net: Increase		18 25.3%	4 21.1%	8 34.3%	7 21.6%	3 15.4%	4 24.7%	4 26.5%	5 19.6%	1 9.7%	7 45.1%	6 16.5%	5 26.1%	7 42.2%	14 23.9%	4 31.1%
Net: Decrease		3 4.0%	1 5.7%	-	2 5.8%	2 10.9%	-	1 6.8%	1 4.0%	-	-	1 2.7%	-	2 11.4%	2 3.2%	1 7.3%
Net: Increase + Stay the same		66 90.9%	16 94.3%	22 100.0%	28 83.3%	15 84.1%	12 80.7%	13 93.2%	23 96.0%	10 100.0%	16 100.0%	32 91.9%	19 91.2%	15 88.6%	53 90.5%	13 92.7%
Mean score		3.2	3.2	3.3	3.2	3.0	3.4	3.2	3.2	3.1	3.5	3.2	3.3	3.3	3.2	3.2



Q10_3. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

Drivers

Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION	_			SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	b	С	*d	е	*f	g	*h	*i	j	k	1	m	*n
Unweighted Total		108	22	38	48	24	32	26	33	7	19	43	33	32	86	22
Weighted Total		105 100.0%	21 100.0%	37 100.0%	47 100.0%	23 100.0%	31 100.0%	25 100.0%	32 100.0%	7 100.0%	19 100.0%	42 100.0%	32 100.0%	32 100.0%	83 100.0%	22 100.0%
Increase greatly	(5)	2 1.6%	1 3.7%	-	1 1.9%	-	1 2.9%	-	-	-	1 4.0%	1 2.1%	1 2.5%	-	1 1.1%	1 3.6%
Increase slightly	(4)	23 21.6%	6 28.9%	9 24.9%	7 15.8%	7 29.3%	6 20.8%	4 14.7%	5 14.7%	1 14.9%	5 25.3%	6 14.3%	9 27.1%	8 25.9%	17 20.7%	6 25.2%
Stay same	(3)	75 71.5%	12 59.5%	27 72.6%	36 76.0%	15 66.8%	21 67.0%	21 81.4%	26 82.2%	6 85.1%	13 66.7%	34 81.4%	20 64.3%	21 65.7%	62 74.9%	13 58.8%
Decrease slightly	(2)	3 2.5%	2 8.0%	1 2.5%	-	1 3.9%	1 3.0%	-	-	-	1 4.0%	1 2.1%	-	2 5.3%	2 2.2%	1 3.6%
Decrease greatly	(1)	-		-	-	-	-	-	-	-	-	-	-	-	- -	
Don't know		3 2.8%	-	-	3 6.2%	-	2 6.3%	1 4.0%	1 3.1%	-	-	-	2 6.1%	1 3.1%	1 1.2%	2 8.8%
NETS																
Net: Increase		24 23.2%	7 32.6%	9 24.9%	8 17.7%	7 29.3%	7 23.7%	4 14.7%	5 14.7%	1 14.9%	6 29.3%	7 16.4%	9 29.6%	8 25.9%	18 21.8%	6 28.8%
Net: Decrease		3 2.5%	2 8.0%	1 2.5%	-	1 3.9%	1 3.0%	-	-	-	1 4.0%	1 2.1%	-	2 5.3%	2 2.2%	1 3.6%
Net: Increase + Stay the same		100 94.7%	19 92.0%	36 97.5%	44 93.8%	22 96.1%	28 90.7%	24 96.0%	31 96.9%	7 100.0%	19 96.0%	41 97.9%	30 93.9%	29 91.5%	80 96.6%	19 87.6%
Mean score		3.2	3.3	3.2	3.2	3.3	3.3	3.2	3.2	3.1	3.3	3.2	3.3	3.2	3.2	3.3



Q10_4. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

Education

Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ON				SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	m	*n
Unweighted Total		59	15	24	20	14	11	17	19	2	15	24	23	12	47	12
Weighted Total		60 100.0%	14 100.0%	26 100.0%	19 100.0%	13 100.0%	11 100.0%	19 100.0%	21 100.0%	2 100.0%	15 100.0%	23 100.0%	24 100.0%	12 100.0%	45 100.0%	14 100.0%
Increase greatly	(5)	1 1.5%		-	1 4.7%	-	1 8.2%	-	-	-	-	1 3.9%	-	-	1 2.0%	-
Increase slightly	(4)	11 19.1%	1 8.8%	8 31.4%	2 9.8%	3 21.6%	1 11.5%	3 14.7%	4 18.1%	1 49.0%	4 23.9%	6 24.1%	3 11.3%	3 25.1%	7 14.3%	5 34.3%
Stay same	(3)	47 77.8%	13 91.2%	18 68.6%	16 80.7%	9 71.4%	9 80.3%	16 85.3%	17 81.9%	1 51.0%	12 76.1%	17 72.0%	21 84.9%	9 74.9%	37 81.7%	9 65.7%
Decrease slightly	(2)	- -	-	-	-	-	-	-	-	-	-	-	-	-	-	
Decrease greatly	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		1 1.5%	-	-	1 4.8%	1 7.0%	-	-	-	-	-	-	1 3.8%	-	1 2.0%	-
NETS																
Net: Increase		12 20.6%	1 8.8%	8 31.4%	3 14.5%	3 21.6%	2 19.7%	3 14.7%	4 18.1%	1 49.0%	4 23.9%	6 28.0%	3 11.3%	3 25.1%	7 16.3%	5 34.3%
Net: Decrease		-		-	-		-	- -	-	-	-	-	-	-	-	-
Net: Increase + Stay the same		59 98.5%	14 100.0%	26 100.0%	18 95.2%	12 93.0%	11 100.0%	19 100.0%	21 100.0%	2 100.0%	15 100.0%	23 100.0%	23 96.2%	12 100.0%	45 98.0%	14 100.0%
Mean score		3.2	3.1	3.3	3.2	3.2	3.3	3.1	3.2	3.5	3.2	3.3	3.1	3.3	3.2	3.3



Q10_5. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

Engineering & technical

Base: All who recruit permanent members of staff in each job function

				WAVE				REG					SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	*h	*i	j	k	I	m	n
Unweighted Total		180	44	61	75	41	44	38	66	28	29	75	60	45	140	40
Weighted Total		178 100.0%	42 100.0%	60 100.0%	76 100.0%	40 100.0%	42 100.0%	37 100.0%	65 100.0%	28 100.0%	31 100.0%	74 100.0%	58 100.0%	46 100.0%	140 100.0%	39 100.0%
Increase greatly	(5)	7 3.8%	3 7.0%	2 3.4%	2 2.3%	1 2.3%	3 6.6%	1 2.7%	3 4.7%	2 7.3%		2 2.6%	2 3.5%	3 6.1%	6 4.2%	1 2.3%
Increase slightly	(4)	46 25.9%	9 20.8%	20 34.2%	17 22.3%	12 30.2%	12 28.4%	9 23.7%	17 25.8%	8 28.5%	5 17.5%	15 20.0%	20 34.2%	11 24.9%	37 26.2%	10 24.8%
Stay same	(3)	117 65.7%	30 70.4%	34 57.8%	53 69.3%	25 63.1%	23 54.0%	27 73.6%	44 68.1%	17 60.8%	25 79.9%	56 76.2% k	33 56.0%	28 61.3%	92 65.6%	26 66.2%
Decrease slightly	(2)	3 1.5%	-	2 3.0%	1 1.2%	-	2 4.3%	-	1 1.4%	1 3.3%	-	-	1 1.6%	2 3.9%	2 1.3%	1 2.2%
Decrease greatly	(1)	-		-	-	-	-	-	-	-	-	-	-	- -	- -	
Don't know		5 3.0%	1 1.9%	1 1.6%	4 4.8%	2 4.5%	3 6.7% g	-		-	1 2.6%	1 1.2%	3 4.7%	2 3.8%	4 2.7%	2 4.5%
NETS																
Net: Increase		53 29.7%	12 27.7%	22 37.6%	19 24.6%	13 32.4%	15 35.1%	10 26.4%	20 30.4%	10 35.8%	5 17.5%	17 22.6%	22 37.7%	14 31.0%	42 30.4%	11 27.1%
Net: Decrease		3 1.5%	-	2 3.0%	1 1.2%	-	2 4.3%	-	1 1.4%	1 3.3%	-	-	1 1.6%	2 3.9%	2 1.3%	1 2.2%
Net: Increase + Stay the same		170 95.4%	42 98.1%	57 95.4%	72 93.9%	38 95.5%	37 89.0%	37 100.0% e	64 98.6% e	27 96.7%	30 97.4%	73 98.8%	55 93.7%	42 92.3%	134 96.0%	36 93.3%
Mean score		3.3	3.4	3.4	3.3	3.4	3.4	3.3	3.3	3.4	3.2	3.3	3.4	3.3	3.3	3.3



Q10_6. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

Executive recruitment / interim managementBase: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	h	*i	j	k	I	m	n
Unweighted Total		174	50	61	63	33	39	43	77	34	25	58	64	52	137	37
Weighted Total		173 100.0%	49 100.0%	61 100.0%	63 100.0%	32 100.0%	38 100.0%	43 100.0%	78 100.0%	36 100.0%	24 100.0%	57 100.0%	63 100.0%	53 100.0%	136 100.0%	37 100.0%
Increase greatly	(5)	2 1.1%		-	2 2.9%		1 2.4%	-	1 1.2%	1 2.6%	-	1 1.6%	-	1 1.8%	2 1.4%	
Increase slightly	(4)	15 8.5%	6 11.5%	5 8.4%	4 6.3%	3 8.7%	1 2.7%	5 11.9%	9 11.7%	4 11.5%	2 7.1%	6 10.2%	6 9.7%	3 5.3%	14 10.0%	1 2.8%
Stay same	(3)	143 82.8%	39 78.7%	51 84.1%	53 84.8%	29 91.3%	30 80.4%	34 81.1%	63 80.6%	29 80.1%	20 82.1%	48 84.8%	52 82.8%	42 80.6%	109 80.1%	34 92.6%
Decrease slightly	(2)	6 3.2%	1 2.1%	3 4.5%	2 2.9%	-	3 7.1%	1 2.3%	2 2.6%	1 2.9%	1 3.4%	1 1.8%	1 1.3%	4 7.1%	5 3.5%	1 2.3%
Decrease greatly	(1)	-		-	-		-	-	-	-	-	-	-	-	-	
Don't know		8 4.4%	4 7.7%	2 3.1%	2 3.1%		3 7.5%	2 4.7%	3 3.9%	1 2.9%	2 7.3%	1 1.6%	4 6.3%	3 5.2%	7 5.0%	1 2.2%
NETS																
Net: Increase		17 9.6%	6 11.5%	5 8.4%	6 9.2%	3 8.7%	2 5.0%	5 11.9%	10 12.9%	5 14.1%	2 7.1%	7 11.8%	6 9.7%	4 7.1%	15 11.4%	1 2.8%
Net: Decrease		6 3.2%	1 2.1%	3 4.5%	2 2.9%	-	3 7.1%	1 2.3%	2 2.6%	1 2.9%	1 3.4%	1 1.8%	1 1.3%	4 7.1%	5 3.5%	1 2.3%
Net: Increase + Stay the same		159 92.4%	44 90.2%	56 92.5%	59 94.0%	32 100.0% e	32 85.4%	40 92.9%	73 93.5%	34 94.2%	22 89.3%	55 96.6%	59 92.4%	46 87.7%	124 91.5%	35 95.5%
Mean score		3.1	3.1	3.0	3.1	3.1	3.0	3.1	3.1	3.1	3.0	3.1	3.1	3.0	3.1	3.0



Q10_7. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

Health & social care

Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		10.0.	*a	*b	С	*d	*e	*f	*g	*h	*i	j	*k	*1	m	*n
Unweighted Total		85	28	23	34	27	21	13	20	7	17	35	29	21	71	14
Weighted Total		84 100.0%	28 100.0%	22 100.0%	34 100.0%	25 100.0%	22 100.0%	13 100.0%	19 100.0%	7 100.0%	17 100.0%	34 100.0%	28 100.0%	22 100.0%	70 100.0%	14 100.0%
Increase greatly	(5)	6 7.6%	1 2.8%	1 4.2%	5 13.6%	1 3.6%	5 21.7%	-	-	-	1 4.4%	2 4.9%	5 17.0%	-	6 9.1%	
Increase slightly	(4)	20 23.2%	7 25.8%	4 18.2%	8 24.4%	8 30.4%	5 24.2%	1 7.8%	5 25.0%	4 56.7%	2 9.5%	5 15.1%	6 20.6%	9 39.1%	13 19.1%	6 44.2%
Stay same	(3)	50 60.0%	17 61.5%	15 68.9%	18 53.2%	16 61.9%	11 49.7%	8 60.8%	11 54.6%	3 43.3%	13 76.0%	24 71.5%	15 55.3%	11 48.1%	44 63.5%	6 42.7%
Decrease slightly	(2)	3 3.6%	1 3.6%	1 4.5%	1 3.0%	1 4.1%	-	2 15.6%	2 10.1%	-	-	2 5.7%	-	1 4.7%	2 2.8%	1 7.4%
Decrease greatly	(1)	1 1.1%	-	1 4.3%	-	-	1 4.4%	-	-	-	-	1 2.8%	-	-	1 1.3%	-
Don't know		4 4.5%	2 6.4%	-	2 5.8%	-	-	2 15.9%	2 10.3%	-	2 10.1%	-	2 7.1%	2 8.1%	3 4.2%	1 5.8%
NETS																
Net: Increase		26 30.8%	8 28.6%	5 22.4%	13 38.0%	9 34.0%	10 45.9%	1 7.8%	5 25.0%	4 56.7%	2 13.9%	7 20.0%	10 37.6%	9 39.1%	20 28.2%	6 44.2%
Net: Decrease		4 4.7%	1 3.6%	2 8.8%	1 3.0%	1 4.1%	1 4.4%	2 15.6%	2 10.1%	-	-	3 8.5%	-	1 4.7%	3 4.1%	1 7.4%
Net: Increase + Stay the same		76 90.8%	25 90.0%	20 91.2%	31 91.2%	24 95.9%	21 95.6%	9 68.5%	15 79.6%	7 100.0%	16 89.9%	31 91.5%	26 92.9%	19 87.2%	64 91.6%	12 86.8%
Mean score		3.3	3.3	3.1	3.5	3.3	3.6	2.9	3.2	3.6	3.2	3.1	3.6	3.4	3.3	3.4



Q10_8. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

Hospitality

Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total	*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*	m	*n
Unweighted Total		57	16	20	21	11	11	15	21	6	14	19	16	22	46	11
Weighted Total		61 100.0%	17 100.0%	22 100.0%	22 100.0%	11 100.0%	11 100.0%	17 100.0%	24 100.0%	7 100.0%	14 100.0%	20 100.0%	17 100.0%	24 100.0%	47 100.0%	14 100.0%
Increase greatly	(5)	3 4.4%		1 3.9%	2 8.1%	-	2 16.0%	1 5.1%	1 3.6%		-	1 4.5%	-	2 7.4%	3 5.6%	
Increase slightly	(4)	13 21.1%	6 36.1%	6 26.9%	1 4.1%	1 9.4%	4 36.8%	3 16.9%	6 24.5%	3 42.7%	2 12.5%	2 11.2%	7 39.4%	4 16.3%	9 19.1%	4 28.1%
Stay same	(3)	41 66.7%	11 63.9%	13 60.7%	17 74.8%	10 90.6%	3 30.4%	10 61.1%	14 60.0%	4 57.3%	13 87.5%	17 84.4%	9 49.7%	15 64.2%	33 69.2%	8 58.3%
Decrease slightly	(2)	1 1.5%	-	-	1 4.2%	-	1 8.3%	-	-	-	-	-	1 5.4%	-	1 2.0%	-
Decrease greatly	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Don't know		4 6.3%	-	2 8.5%	2 8.8%	-	1 8.4%	3 17.0%	3 11.9%	-	-	-	1 5.5%	3 12.1%	2 4.1%	2 13.5%
NETS																
Net: Increase		16 25.5%	6 36.1%	7 30.8%	3 12.2%	1 9.4%	6 52.8%	4 21.9%	7 28.1%	3 42.7%	2 12.5%	3 15.6%	7 39.4%	6 23.7%	12 24.7%	4 28.1%
Net: Decrease		1 1.5%	-	-	1 4.2%	-	1 8.3%	-	-	-	-	- -	1 5.4%	-	1 2.0%	-
Net: Increase + Stay the same		56 92.2%	17 100.0%	20 91.5%	19 87.0%	11 100.0%	9 83.2%	14 83.0%	21 88.1%	7 100.0%	14 100.0%	20 100.0%	15 89.1%	21 87.9%	44 93.9%	12 86.5%
Mean score		3.3	3.4	3.4	3.2	3.1	3.7	3.3	3.4	3.4	3.1	3.2	3.4	3.4	3.3	3.3



Q10_9. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

Industrial

Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total	*a	*b	С	*d	е	*f	*g	*h	*i	j	k	*1	m	*n
Unweighted Total		89	27	27	35	26	30	14	16	2	17	34	33	22	69	20
Weighted Total		85 100.0%	25 100.0%	25 100.0%	35 100.0%	25 100.0%	29 100.0%	13 100.0%	15 100.0%	2 100.0%	16 100.0%	32 100.0%	30 100.0%	23 100.0%	66 100.0%	19 100.0%
Increase greatly	(5)	3 3.2%		1 3.6%	2 5.1%	-	3 9.3%	-	-	-	-	1 2.8%	1 3.0%	1 3.8%	3 4.1%	
Increase slightly	(4)	20 23.6%	7 27.6%	6 25.1%	7 19.6%	6 26.2%	5 16.4%	6 44.5%	6 38.6%	-	3 18.8%	6 20.0%	10 32.2%	4 17.2%	16 23.5%	4 24.0%
Stay same	(3)	59 69.8%	17 68.8%	18 71.2%	24 69.5%	16 66.0%	20 71.0%	7 55.5%	9 61.4%	2 100.0%	13 81.2%	24 74.4%	19 61.7%	17 74.4%	46 69.7%	13 70.4%
Decrease slightly	(2)	3 3.4%	1 3.6%	-	2 5.7%	2 7.8%	1 3.3%	-	-	-	-	1 2.8%	1 3.1%	1 4.5%	2 2.8%	1 5.5%
Decrease greatly	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
NETS																
Net: Increase		23 26.8%	7 27.6%	7 28.8%	9 24.8%	6 26.2%	7 25.8%	6 44.5%	6 38.6%	-	3 18.8%	7 22.8%	11 35.3%	5 21.1%	18 27.6%	4 24.0%
Net: Decrease		3 3.4%	1 3.6%	-	2 5.7%	2 7.8%	1 3.3%	-	-	-	-	1 2.8%	1 3.1%	1 4.5%	2 2.8%	1 5.5%
Net: Increase + Stay the same		82 96.6%	24 96.4%	25 100.0%	33 94.3%	23 92.2%	28 96.7%	13 100.0%	15 100.0%	2 100.0%	16 100.0%	31 97.2%	30 96.9%	22 95.5%	64 97.2%	18 94.5%
Mean score		3.3	3.2	3.3	3.2	3.2	3.3	3.4	3.4	3.0	3.2	3.2	3.4	3.2	3.3	3.2



Q10_10. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

Legal & HR

Base: All who recruit permanent members of staff in each job function

				WAVE				REGI					SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	*d	е	f	g	h	*i	j	k	1	m	n
Unweighted Total		158	44	60	54	29	38	35	67	32	24	44	63	51	121	37
Weighted Total		157 100.0%	43 100.0%	60 100.0%	53 100.0%	28 100.0%	37 100.0%	36 100.0%	70 100.0%	34 100.0%	23 100.0%	43 100.0%	62 100.0%	52 100.0%	119 100.0%	39 100.0%
Increase greatly	(5)	2 1.2%	-	-	2 3.4%	-	1 2.4%	-	1 1.4%	1 2.8%		1 2.1%	-	1 1.8%	2 1.5%	-
Increase slightly	(4)	12 7.5%	4 9.0%	7 11.3% c	1 1.8%	2 7.0%	2 5.3%	4 10.6%	8 11.2%	4 11.9%	-	2 4.5%	4 6.2%	6 11.5%	8 6.7%	4 9.8%
Stay same	(3)	131 83.6%	37 84.5%	48 79.6%	47 87.5%	26 93.0%	30 79.9%	27 75.8%	55 79.0%	28 82.4%	21 92.3%	40 93.4% I	55 87.6% I	37 70.7%	101 85.2%	30 78.6%
Decrease slightly	(2)	3 1.7%		3 4.5%	-	-	3 7.3% g	-	-	-		-	-	3 5.2%	2 1.6%	1 2.2%
Decrease greatly	(1)				-	-		-	-	-		-	-	-	-	-
Don't know		9 6.0%	3 6.4%	3 4.7%	4 7.3%	-	2 5.0%	5 13.6%	6 8.4%	1 2.9%	2 7.7%	-	4 6.3%	6 10.8% j	6 5.0%	4 9.3%
NETS																
Net: Increase		14 8.6%	4 9.0%	7 11.3%	3 5.3%	2 7.0%	3 7.7%	4 10.6%	9 12.6%	5 14.7%		3 6.6%	4 6.2%	7 13.3%	10 8.2%	4 9.8%
Net: Decrease		3 1.7%		3 4.5%	-	-	3 7.3% g					-	-	3 5.2%	2 1.6%	1 2.2%
Net: Increase + Stay the same		145 92.3%	41 93.6%	55 90.9%	50 92.7%	28 100.0%	32 87.6%	31 86.4%	64 91.6%	33 97.1%	21 92.3%	43 100.0% I	58 93.7%	43 84.0%	111 93.5%	34 88.4%
Mean score		3.1	3.1	3.1	3.1	3.1	3.0	3.1	3.2	3.2	3.0	3.1	3.1	3.1	3.1	3.1



Q10_11. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

Life sciences

Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION	_			SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	*m	*n
Unweighted Total		16	8	4	4	3	2	4	6	2	5	7	5	4	13	3
Weighted Total		16 100.0%	7 100.0%	5 100.0%	4 100.0%	3 100.0%	2 100.0%	5 100.0%	7 100.0%	2 100.0%	4 100.0%	6 100.0%	6 100.0%	4 100.0%	12 100.0%	4 100.0%
Increase greatly	(5)	1 5.7%		-	1 24.0%	-	1 48.5%	-	-	-	-	1 14.5%	-	-	1 7.5%	
Increase slightly	(4)	2 11.5%	1 10.7%	1 21.6%	-	1 35.4%	-	-	-	-	1 18.5%	2 29.1%	-	-	2 15.2%	-
Stay same	(3)	12 76.4%	5 75.3%	4 78.4%	3 76.0%	2 64.6%	1 51.5%	4 78.8%	6 85.2%	2 100.0%	3 81.5%	3 56.4%	5 82.6%	4 100.0%	8 68.8%	4 100.0%
Decrease slightly	(2)	-	-	-	-	-	-	-	-	-	-	- -	-	-	- -	
Decrease greatly	(1)	-	-	-	-	-	-	-	-	-	-	- -	-	-	- -	
Don't know		1 6.4%	1 14.0%	-	-	-	-	1 21.2%	1 14.8%	-	-	- -	1 17.4%	-	1 8.5%	-
NETS																
Net: Increase		3 17.2%	1 10.7%	1 21.6%	1 24.0%	1 35.4%	1 48.5%	-	-	-	1 18.5%	3 43.6%	-	-	3 22.7%	-
Net: Decrease		-	-	-	-	-	-	- -	- -	-	-	- -	-	-	-	-
Net: Increase + Stay the same		15 93.6%	6 86.0%	5 100.0%	4 100.0%	3 100.0%	2 100.0%	4 78.8%	6 85.2%	2 100.0%	4 100.0%	6 100.0%	5 82.6%	4 100.0%	11 91.5%	4 100.0%
Mean score		3.2	3.1	3.2	3.5	3.4	4.0	3.0	3.0	3.0	3.2	3.6	3.0	3.0	3.3	3.0



Q10_12. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

Marketing, media & creative

Base: All who recruit permanent members of staff in each job function

				WAVE				REG					SIZE		SECT	OR
								South	South							
		Total	October 2016	November 2016	December 2016	North	Midlands	excluding London	including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total	a a	2010 b	C C	d	e	f	g	h	*i	0-49 j	50-249 k	230 +	m	n
												,				
Unweighted Total		188	52	67	69	39	36	48	90	42	23	80	63	45	152	36
Weighted Total		191	52	70	69	38	35	49	93	45	24	80	64	46	153	38
-		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Increase greatly	(5)	3	_	1	2	_	1	_	2	2	-	3	_	_	2	1
morease greatly	(0)	1.5%	-	1.5%	2.8%	-	2.5%	-	2.2%	4.6%	-	3.7%	-	-	1.2%	2.7%
							_				_			_		_
Increase slightly	(4)	45 23.6%	14 25.9%	19 27.9%	12 17.5%	13 34.7%	5 13.8%	11 21.9%	21 22.3%	10 22.8%	6 25.5%	23 28.2%	14 21.3%	9 18.8%	39 25.6%	6 15.5%
		23.0%	25.9%	21.9%	17.5%	34.7% e	13.8%	21.9%	22.3%	22.8%	25.5%	28.2%	21.3%	18.8%	25.6%	15.5%
Stay same	(3)	134	37	47	51	25	29	32	64	32	17	54	48	33	106	28
		70.4%	70.6%	66.6%	73.9%	65.3%	81.1%	66.1%	68.2%	70.4%	71.1%	66.9%	74.1%	71.2%	69.3%	74.7%
Decrease slightly	(2)	1	-	-	1	-	-	1	1	-	-	1	-	-	1	-
		.5%	-	-	1.5%	-	-	2.1%	1.1%	-	-	1.2%	-	-	.7%	-
Decrease greatly	(1)	_	-	-	-	-	_	-	_	-	-	-	_	-	-	_
	()	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		8	2	3	3	_	1	5	6	1	,		3	5	5	3
Don't know		4.0%	3.5%	4.0%	4.3%	-	2.6%	10.0%	6.3%	2.2%	3.4%	-	4.6%	9.9%	3.2%	7.1%
			0.070	,			2.070	d	0.070	2.270	0.170		,	j	0.270	,
NETS																
NEIS																
Net: Increase		48	14	20	14	13	6	11	23	12	6	26	14	9	41	7
		25.1%	25.9%	29.3%	20.3%	34.7%	16.3%	21.9%	24.5%	27.3%	25.5%	31.9%	21.3%	18.8%	26.8%	18.2%
Net: Decrease		1	-	-	1	-	-	1	1	-	-	1	-	-	1	-
		.5%	-	-	1.5%	-	-	2.1%	1.1%	-	-	1.2%	-	-	.7%	-
Net: Increase + Stay the same		182	51	67	65	38	35	43	86	44	23	79	61	42	147	35
Net. merease + otay the same		95.5%	96.5%	96.0%	94.2%	100.0%	97.4%	88.0%	92.7%	97.8%	96.6%	98.8%	95.4%	90.1%	96.1%	92.9%
			12.070	22.070	2270	f	2,0	22.070		21.070	22.270	1	22.170	22.770	22.170	3=.370
Mean score		3.3	3.3	3.3	3.2	3.3	3.2	3.2	3.3	3.3	3.3	3.3	3.2	3.2	3.3	3.2
I WEAT SCOLE		٥.٥	3.3	ა.ა	3.2	3.3	3.2	3.2	ა.ა	ა.ა	ა.ა	3.3	3.2	ა.∠	3.3	3.2



Q10_13. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

Office professionals

Base: All who recruit permanent members of staff in each job function

				WAVE				REGI					SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total	a	b	C C	d	e	f	g	h	i	j	8 k		m	n
Unweighted Total		299	85	107	107	62	77	66	115	49	45	117	104	78	245	54
Weighted Total		299 100.0%	84 100.0%	108 100.0%	107 100.0%	61 100.0%	75 100.0%	66 100.0%	117 100.0%	52 100.0%	45 100.0%	117 100.0%	103 100.0%	80 100.0%	245 100.0%	54 100.0%
Increase greatly	(5)	4	2	1	1	1	2	1	1	-	-	2	-	2	3	1
		1.3%	2.2%	.9%	.8%	1.6%	2.5%	1.4%	.8%	-	-	1.6%	-	2.4%	1.2%	1.7%
Increase slightly	(4)	53 17.6%	12 14.6%	27 24.5%	14 12.9%	13 21.0%	14 18.4%	10 15.1%	19 16.3%	9 17.8%	7 14.9%	18 15.2%	13 13.0%	21 26.9%	42 17.2%	10 19.2%
		17.076	14.076	24.576 C	12.570	21.076	10.476	13.176	10.376	17.076	14.570	13.276	13.076	jk	17.2/0	19.276
Stay same	(3)	230	67	74	89	47	54	50	90	41	38	96	84	50	190	40
		76.7%	79.6%	68.5%	82.7% b	77.4%	71.8%	76.1%	77.1%	78.2%	83.0%	82.4% I	81.3% I	62.5%	77.3%	74.1%
Decrease slightly	(2)	5	_	4	1	-	3	1	2	1	-	1	1	3	4	1
		1.6%	-	3.4%	.9%	-	3.6%	1.5%	1.7%	1.9%	-	.8%	.9%	3.4%	1.5%	1.6%
Decrease greatly	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		9 2.9%	3 3.6%	3 2.6%	3 2.7%	-	3 3.8%	4 5.9%	5 4.2%	1 2.0%	1 2.1%		5 4.8%	4 4.8%	7 2.8%	2 3.5%
		2.9%	3.0%	2.0%	2.1%	-	3.8%	5.9%	4.2%	2.0%	2.1%	-	4.8% j	4.8% j	2.8%	3.5%
NETS																
Net: Increase		56	14	28	15	14	16	11	20	9	7	20	13	23	45	11
		18.8%	16.8%	25.4% c	13.7%	22.6%	20.8%	16.5%	17.1%	17.8%	14.9%	16.8%	13.0%	29.3% jk	18.4%	20.9%
Net: Decrease		5	-	4	1	-	3	1	2	1	-	1	1	3	4	1
		1.6%	-	3.4%	.9%	-	3.6%	1.5%	1.7%	1.9%	-	.8%	.9%	3.4%	1.5%	1.6%
Net: Increase + Stay the same		286	81	102	103	61	70	61	111	50	44	116	97	73	235	51
		95.5%	96.4%	94.0%	96.4%	100.0% ef	92.7%	92.6%	94.1%	96.1%	97.9%	99.2% kl	94.3%	91.8%	95.7%	94.9%
Mean score		3.2	3.2	3.2	3.1	3.2	3.2	3.2	3.2	3.2	3.2	3.2	3.1	3.3 k	3.2	3.2



Q10_14. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

Sales & retail

Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ON				SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total		190	52	79	59	36	45	47	79	32	30	91	65	34	153	37
Weighted Total		192 100.0%	51 100.0%	80 100.0%	60 100.0%	36 100.0%	44 100.0%	48 100.0%	80 100.0%	32 100.0%	32 100.0%	92 100.0%	65 100.0%	35 100.0%	154 100.0%	38 100.0%
Increase greatly	(5)	10 5.2%	3 6.0%	3 4.0%	4 6.2%	3 8.0%	1 2.0%	4 8.7%	6 7.8%	2 6.5%	-	4 4.2%	3 4.9%	3 8.5%	9 5.8%	1 2.7%
Increase slightly	(4)	41 21.2%	10 19.8%	21 26.2%	10 15.8%	9 23.6%	12 27.2%	8 15.9%	16 19.8%	8 25.5%	4 13.7%	22 23.7%	14 21.9%	5 13.4%	35 22.7%	6 15.0%
Stay same	(3)	133 69.0%	36 69.8%	52 64.2%	45 74.7%	25 68.5%	27 61.8%	33 69.5%	54 67.6%	21 64.9%	26 83.2%	65 70.7%	46 70.2%	22 62.1%	104 67.5%	29 75.1%
Decrease slightly	(2)	.9%	-	2 2.2%	-	-	2 4.0%	-	-	- -	-	-	-	2 5.1% j	1 .6%	1 2.3%
Decrease greatly	(1)		-	-	-	-	-	-	-	-	-	-	-	-	-	
Don't know		7 3.7%	2 4.3%	3 3.5%	2 3.3%	-	2 4.9%	3 6.0%	4 4.8%	1 3.0%	1 3.1%	1 1.4%	2 3.0%	4 10.9% j	5 3.3%	2 4.9%
NETS																
Net: Increase		51 26.4%	13 25.9%	24 30.1%	13 22.0%	11 31.5%	13 29.2%	12 24.5%	22 27.6%	10 32.0%	4 13.7%	26 27.9%	18 26.8%	8 21.8%	44 28.6%	7 17.7%
Net: Decrease		.9%		2 2.2%	-	-	2 4.0%	-	- -	- -	-	-	-	2 5.1% j	1 .6%	1 2.3%
Net: Increase + Stay the same		184 95.4%	49 95.7%	76 94.3%	58 96.7%	36 100.0%	40 91.1%	45 94.0%	76 95.2%	31 97.0%	31 96.9%	91 98.6% I	63 97.0% I	29 84.0%	148 96.1%	35 92.8%
Mean score		3.3	3.3	3.3	3.3	3.4	3.3	3.4	3.4	3.4	3.1	3.3	3.3	3.3	3.3	3.2



Q10_15. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

Technology

Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	h	*i	j	k	I	m	n
Unweighted Total		170	44	62	64	37	37	43	74	31	22	66	58	46	133	37
Weighted Total		169 100.0%	43 100.0%	63 100.0%	64 100.0%	36 100.0%	36 100.0%	43 100.0%	75 100.0%	32 100.0%	23 100.0%	66 100.0%	57 100.0%	46 100.0%	132 100.0%	37 100.0%
Increase greatly	(5)	6 3.4%	2 4.8%	2 2.9%	2 2.9%	-	1 2.5%	1 2.3%	4 5.3%	3 9.4%	1 3.7%	3 4.0%	2 3.6%	1 2.2%	6 4.3%	-
Increase slightly	(4)	40 23.7%	12 27.6%	14 22.1%	15 22.7%	6 16.2%	7 19.8%	10 23.1%	24 31.7%	14 43.4% de	3 15.3%	18 27.9%	14 24.9%	7 16.2%	34 25.5%	6 17.2%
Stay same	(3)	113 66.8%	27 63.4%	44 70.7%	42 65.4%	29 81.2% gh	25 70.1% h	27 63.3%	41 55.2%	14 44.1%	18 77.5%	43 65.2%	37 64.7%	33 71.8%	84 63.6%	29 78.3%
Decrease slightly	(2)	3 1.6%	-	2 2.8%	1 1.4%	- -	2 5.0%	1 2.1%	1 1.2%	-	-	-	1 1.6%	2 3.9%	2 1.4%	1 2.3%
Decrease greatly	(1)	-		-	-	- -	- -	- -	- -	-	-	- -	-	- -	-	- -
Don't know		8 4.5%	2 4.2%	1 1.5%	5 7.6%	1 2.6%	1 2.6%	4 9.1%	5 6.6%	1 3.1%	1 3.5%	2 2.9%	3 5.2%	3 5.9%	7 5.1%	1 2.2%
NETS																
Net: Increase		46 27.1%	14 32.4%	16 25.0%	16 25.6%	6 16.2%	8 22.3%	11 25.4%	28 37.0% d	17 52.8% def	4 19.0%	21 31.9%	16 28.5%	8 18.4%	39 29.8%	6 17.2%
Net: Decrease		3 1.6%	-	2 2.8%	1 1.4%	-	2 5.0%	1 2.1%	1 1.2%	-	-	-	1 1.6%	2 3.9%	2 1.4%	1 2.3%
Net: Increase + Stay the same		159 93.9%	41 95.8%	60 95.7%	58 91.0%	35 97.4%	33 92.5%	38 88.7%	69 92.2%	31 96.9%	22 96.5%	64 97.1%	53 93.2%	42 90.2%	124 93.5%	35 95.5%
Mean score		3.3	3.4	3.3	3.3	3.2	3.2	3.3	3.4 d	3.6 def	3.2	3.4	3.3	3.2	3.3	3.2



Q11_SUM. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

SUMMARY TABLE

Base: All who recruit permanent members of staff in each job function

	Total	Increase greatly	Increase slightly	Stay the same	Decrease slightly	Decrease greatly	Don't know	Net: Increase	Net: Decrease	Net: Increase + Stay the same	Mean
Accounting and financial services	240 100.0%	2 .8%	31 12.7%	188 78.1%	5 2.2%	-	15 6.1%	32 13.5%	5 2.2%	220 91.6%	3.1
Construction	73 100.0%	3 3.7%	16 22.5%	42 58.4%	3 4.1%	1 1.1%	7 10.2%	19 26.2%	4 5.1%	62 84.7%	3.3
Drivers	105 100.0%	2 1.7%	23 22.2%	72 68.4%	2 1.6%	- -	6 6.1%	25 23.9%	2 1.6%	97 92.3%	3.3
Education	60 100.0%	1 1.5%	10 16.2%	47 78.0%	- -	- -	3 4.3%	11 17.7%		57 95.7%	3.2
Engineering & technical	178 100.0%	7 3.8%	53 29.9%	105 58.6%	3 1.5%	-	11 6.1%	60 33.7%	3 1.5%	165 92.4%	3.4
Executive recruitment / interim management	173 100.0%	1 .5%	26 15.3%	127 73.8%	4 2.0%	-	14 8.3%	27 15.8%	4 2.0%	155 89.6%	3.2
Health & social care	84 100.0%	7 7.8%	18 21.6%	48 57.3%	4 4.7%		7 8.6%	25 29.4%	4 4.7%	73 86.8%	3.4
Hospitality	61 100.0%	4 6.3%	13 21.4%	37 61.3%	-	-	7 11.0%	17 27.7%	- -	54 89.0%	3.4
Industrial	85 100.0%	4 4.3%	21 24.7%	51 59.8%	1 1.2%	1 1.1%	8 8.9%	25 29.0%	2 2.3%	75 88.9%	3.3
Legal & HR	157 100.0%	1 .6%	12 7.5%	127 80.6%	3 1.7%	-	15 9.6%	13 8.1%	3 1.7%	139 88.7%	3.1
Life sciences	16 100.0%	1 5.7%	-	14 87.9%	-	-	1 6.4%	1 5.7%	- -	15 93.6%	3.1
Marketing, media & creative	191 100.0%	3 1.6%	54 28.0%	121 63.6%	-	-	13 6.8%	56 29.6%		178 93.2%	3.3
Office professionals	299 100.0%	3 .9%	70 23.5%	200 66.8%	6 1.9%	1 .3%	20 6.5%	73 24.5%	7 2.2%	273 91.3%	3.2
Sales & retail	192 100.0%	10 5.2%	61 31.9%	107 55.6%	3 1.4%	- -	11 5.9%	71 37.1%	3 1.4%	178 92.7%	3.4
Technology	169 100.0%	6 3.4%	44 26.3%	101 59.7%	5 2.8%	-	13 7.9%	50 29.6%	5 2.8%	151 89.3%	3.3
Average (response based including bases)	2084 100.0%	52 2.5%	454 21.8%	1387 66.6%	37 1.8%	3 .1%	151 7.3%	506 24.3%	40 1.9%	1893 90.8%	3.3



Q11_SUM. Average across all sectors (response based)

SUMMARY TABLE

Base: All who recruit permanent members of staff in each job function

				WAVE				REGI	ON				SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total		2084	575	738	771	444	500	482	803	321	337	818	724	542	1658	426
Weighted Total		2084 100.0%	565 100.0%	744 100.0%	775 100.0%	433 100.0%	490 100.0%	484 100.0%	818 100.0%	334 100.0%	342 100.0%	811 100.0%	718 100.0%	555 100.0%	1650 100.0%	434 100.0%
Increase greatly	(5)	52 2.5%	7 1.3%	16 2.2%	29 3.8% a	7 1.6%	29 5.8% dfghi	6 1.2%	14 1.8%	8 2.5%	3 .8%	22 2.7%	18 2.5%	12 2.2%	48 2.9% n	.9%
Increase slightly	(4)	454 21.8%	153 27.0% c	169 22.8% c	132 17.0%	96 22.2%	95 19.3%	92 18.9%	198 24.2% efi	107 31.9% defgi	64 18.8%	189 23.3%	160 22.2%	105 19.0%	380 23.1% n	73 16.9%
Stay same	(3)	1387 66.6%	364 64.3%	504 67.8%	520 67.0%	298 68.8% h	312 63.6%	333 68.8% h	532 65.0%	199 59.5%	246 71.9% egh	560 69.1%	469 65.4%	357 64.4%	1082 65.6%	305 70.2%
Decrease slightly	(2)	37 1.8%	3 .5%	25 3.4% ac	9 1.1%	8 1.8%	21 4.2% dfghi	6 1.2%	7 .8%	1 .3%	2 .5%	5 .6%	7 1.0%	25 4.5% jk	24 1.5%	13 2.9% m
Decrease greatly	(1)	3 .1%	1 .1%	1 .1%	1 .1%	-	2 .4%	-	-	-	1 .2%	2 .2%	-	1 .2%	3 .2%	
Don't know		151 7.3%	38 6.7% b	28 3.8%	85 11.0% ab	24 5.6%	33 6.7%	48 9.9% dh	67 8.2%	19 5.8%	27 7.8%	33 4.1%	64 8.9% j	54 9.8% j	112 6.8%	40 9.1%
NETS																
Net: Increase		506 24.3%	160 28.3% c	185 24.9%	161 20.7%	103 23.8%	123 25.1%	97 20.1%	213 26.0% fi	115 34.4% defgi	67 19.6%	211 26.0% I	178 24.7%	118 21.2%	429 26.0% n	77 17.8%
Net: Decrease		40 1.9%	4 .6%	26 3.6% ac	10 1.2%	8 1.8%	23 4.6% dfghi	6 1.2%	7 .8%	1 .3%	.7%	7 .8%	7 1.0%	26 4.6% jk	27 1.6%	13 2.9%
Net: Increase + Stay the same		1893 90.8%	523 92.6% c	689 92.7% c	680 87.8%	400 92.5% e	435 88.7%	430 88.9%	744 91.0%	314 94.0% ef	313 91.5%	771 95.1% kl	647 90.1% I	475 85.6%	1511 91.6% n	382 88.0%
Mean score		3.3	3.3 b	3.2	3.3	3.2	3.3	3.2	3.3 fi	3.4 defgi	3.2	3.3 I	3.3 I	3.2	3.3 n	3.2



Q11_1. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

Accounting and financial services
Base: All who recruit permanent members of staff in each job function

				WAVE				REG		_			SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total		239	70	83	86	44	63	59	96	37	36	90	87	62	187	52
Weighted Total		240 100.0%	71 100.0%	82 100.0%	87 100.0%	43 100.0%	63 100.0%	58 100.0%	97 100.0%	39 100.0%	37 100.0%	90 100.0%	87 100.0%	64 100.0%	188 100.0%	52 100.0%
Increase greatly	(5)	.8%	-	1 1.3%	1 1.0%	-	1 1.4%	-	1 1.1%	1 2.7%	-	1 1.0%	-	1 1.7%	2 1.0%	-
Increase slightly	(4)	31 12.7%	14 19.2%	9 11.0%	8 8.9%	5 11.2%	5 7.8%	9 15.4%	17 17.5%	8 20.6%	4 10.1%	15 16.2%	10 11.4%	6 9.5%	26 14.1%	4 7.7%
Stay same	(3)	188 78.1%	54 75.6%	64 77.8%	70 80.4%	37 84.5%	51 80.5%	43 73.6%	71 72.8%	28 71.7%	29 80.5%	73 80.9%	67 77.9%	47 74.4%	146 77.4%	42 80.6%
Decrease slightly	(2)	5 2.2%	-	5 6.6% ac	-	-	4 5.8%	2 3.0%	2 1.8%	- -	-	-	3 3.1%	3 4.2%	3 1.5%	3 5.0%
Decrease greatly	(1)	-		-	-	-	-	-	-	-	-	-	-	- -	-	
Don't know		15 6.1%	4 5.2%	3 3.3%	8 9.6%	2 4.4%	3 4.5%	5 8.1%	7 6.8%	2 4.9%	3 9.4%	2 1.9%	7 7.6%	6 10.2% j	11 6.0%	3 6.7%
NETS																
Net: Increase		32 13.5%	14 19.2%	10 12.3%	9 10.0%	5 11.2%	6 9.2%	9 15.4%	18 18.6%	9 23.3%	4 10.1%	16 17.2%	10 11.4%	7 11.2%	28 15.1%	4 7.7%
Net: Decrease		5 2.2%	-	5 6.6% ac	-	-	4 5.8%	2 3.0%	2 1.8%	- -	- -	-	3 3.1%	3 4.2%	3 1.5%	3 5.0%
Net: Increase + Stay the same		220 91.6%	68 94.8%	74 90.2%	79 90.4%	41 95.6%	56 89.7%	52 89.0%	89 91.4%	37 95.1%	33 90.6%	88 98.1% kl	77 89.3%	54 85.6%	174 92.5%	46 88.4%
Mean score		3.1	3.2	3.1	3.1	3.1	3.1	3.1	3.2	3.3 e	3.1	3.2	3.1	3.1	3.2	3.0



Q11_2. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

Construction

Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total	*a	*b	C	*d	*e	*f	*g	*h	*i	j	*k	*1	m	*n
Unweighted Total		72	18	22	32	18	14	14	24	10	16	35	21	16	58	14
Weighted Total		73 100.0%	17 100.0%	22 100.0%	34 100.0%	18 100.0%	15 100.0%	14 100.0%	24 100.0%	10 100.0%	16 100.0%	35 100.0%	21 100.0%	17 100.0%	58 100.0%	14 100.0%
Increase greatly	(5)	3 3.7%		1 4.2%	2 5.2%	-	3 18.5%	-	-	-	-	1 2.6%	1 4.4%	1 5.1%	3 4.6%	
Increase slightly	(4)	16 22.5%	5 28.5%	6 27.7%	6 16.3%	4 20.5%	2 13.1%	3 20.4%	6 25.0%	3 31.5%	5 29.5%	7 19.9%	5 23.7%	5 26.5%	15 24.9%	2 12.9%
Stay same	(3)	42 58.4%	9 55.2%	14 64.3%	19 56.2%	10 58.2%	7 49.0%	9 66.6%	14 59.3%	5 48.9%	11 65.8%	20 59.1%	13 63.2%	9 51.3%	32 54.7%	11 73.9%
Decrease slightly	(2)	3 4.1%	1 5.9%	-	2 5.8%	2 10.9%	-	-	1 4.1%	1 10.0%	-	1 2.9%	-	2 11.4%	2 3.3%	1 7.3%
Decrease greatly	(1)	1 1.1%	1 4.6%	-	-	-	-	-	-	-	1 4.7%	1 2.2%	-	-	1 1.3%	
Don't know		7 10.2%	1 5.7%	1 3.9%	6 16.5%	2 10.3%	3 19.3%	2 12.9%	3 11.6%	1 9.6%	-	5 13.3%	2 8.8%	1 5.6%	7 11.2%	1 6.0%
NETS																
Net: Increase		19 26.2%	5 28.5%	7 31.8%	7 21.5%	4 20.5%	5 31.6%	3 20.4%	6 25.0%	3 31.5%	5 29.5%	8 22.5%	6 28.1%	5 31.6%	17 29.5%	2 12.9%
Net: Decrease		4 5.1%	2 10.5%	-	2 5.8%	2 10.9%	-	-	1 4.1%	1 10.0%	1 4.7%	2 5.1%	-	2 11.4%	3 4.6%	1 7.3%
Net: Increase + Stay the same		62 84.7%	14 83.8%	21 96.1%	26 77.7%	14 78.7%	12 80.7%	12 87.1%	20 84.3%	8 80.4%	16 95.3%	28 81.6%	19 91.2%	14 83.0%	49 84.2%	12 86.8%
Mean score		3.3	3.1	3.4	3.3	3.1	3.6	3.2	3.2	3.2	3.2	3.2	3.4	3.3	3.3	3.1



Q11_3. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

Drivers

Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	b	С	*d	е	*f	g	*h	*i	j	k	I	m	*n
Unweighted Total		108	22	38	48	24	32	26	33	7	19	43	33	32	86	22
Weighted Total		105 100.0%	21 100.0%	37 100.0%	47 100.0%	23 100.0%	31 100.0%	25 100.0%	32 100.0%	7 100.0%	19 100.0%	42 100.0%	32 100.0%	32 100.0%	83 100.0%	22 100.0%
Increase greatly	(5)	2 1.7%		-	2 3.8%	-	2 5.7%	-	-	-	-	1 2.1%	-	1 2.7%	2 2.1%	-
Increase slightly	(4)	23 22.2%	6 27.8%	11 29.8%	6 13.7%	3 12.4%	6 20.9%	5 20.9%	7 22.9%	2 30.0%	7 34.4%	6 13.7%	10 32.7%	7 22.9%	18 21.8%	5 23.6%
Stay same	(3)	72 68.4%	14 68.5%	24 65.5%	33 70.6%	20 87.6%	19 61.2%	18 71.9%	22 68.5%	4 56.3%	11 57.3%	33 79.9% k	18 55.8%	21 65.9%	58 69.6%	14 64.0%
Decrease slightly	(2)	2 1.6%	1 3.7%	1 2.5%	-	- -	1 3.0%			- -	1 4.0%			2 5.3%	1 1.1%	1 3.6%
Decrease greatly	(1)	-		-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		6 6.1%	-	1 2.2%	6 11.9%	-	3 9.2%	2 7.2%	3 8.6%	1 13.7%	1 4.3%	2 4.2%	4 11.6%	1 3.1%	4 5.4%	2 8.8%
NETS																
Net: Increase		25 23.9%	6 27.8%	11 29.8%	8 17.4%	3 12.4%	8 26.7%	5 20.9%	7 22.9%	2 30.0%	7 34.4%	7 15.9%	10 32.7%	8 25.6%	20 23.9%	5 23.6%
Net: Decrease		2 1.6%	1 3.7%	1 2.5%	- -	- -	1 3.0%	-	-	-	1 4.0%	-	-	2 5.3%	1 1.1%	1 3.6%
Net: Increase + Stay the same		97 92.3%	20 96.3%	35 95.3%	41 88.1%	23 100.0%	27 87.8%	23 92.8%	29 91.4%	6 86.3%	18 91.7%	40 95.8%	28 88.4%	29 91.5%	78 93.5%	19 87.6%
Mean score		3.3	3.2	3.3	3.2	3.1	3.3	3.2	3.3	3.3	3.3	3.2	3.4	3.2	3.3	3.2



Q11_4. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

Education

Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION	_			SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	m	*n
Unweighted Total		59	15	24	20	14	11	17	19	2	15	24	23	12	47	12
Weighted Total		60 100.0%	14 100.0%	26 100.0%	19 100.0%	13 100.0%	11 100.0%	19 100.0%	21 100.0%	2 100.0%	15 100.0%	23 100.0%	24 100.0%	12 100.0%	45 100.0%	14 100.0%
Increase greatly	(5)	1 1.5%		-	1 4.7%	-	1 8.2%	-	-	-	-	1 3.9%	-	-	1 2.0%	-
Increase slightly	(4)	10 16.2%	2 15.6%	6 21.4%	2 9.6%	1 6.9%	3 30.2%	2 9.6%	3 13.5%	1 49.0%	3 17.9%	5 20.0%	3 11.9%	2 17.6%	8 18.6%	1 8.7%
Stay same	(3)	47 78.0%	11 77.9%	21 78.6%	15 77.2%	12 93.1%	6 53.1%	17 90.4%	18 86.5%	1 51.0%	11 71.2%	16 68.6%	21 84.7%	10 82.4%	34 73.8%	13 91.3%
Decrease slightly	(2)	-	-	-	-	-	-	-	-	-	-	- -	-	- -	- -	-
Decrease greatly	(1)	-		-	-	-	-	-	-	-	-	- -	-	-	-	-
Don't know		3 4.3%	1 6.5%	-	2 8.6%	-	1 8.5%	-	-	-	2 10.9%	2 7.6%	1 3.4%	-	3 5.7%	-
NETS																
Net: Increase		11 17.7%	2 15.6%	6 21.4%	3 14.2%	1 6.9%	4 38.5%	2 9.6%	3 13.5%	1 49.0%	3 17.9%	6 23.9%	3 11.9%	2 17.6%	9 20.6%	1 8.7%
Net: Decrease		-		-	-	-	-	-	-	-	-	- -	-	-	-	-
Net: Increase + Stay the same		57 95.7%	13 93.5%	26 100.0%	18 91.4%	13 100.0%	10 91.5%	19 100.0%	21 100.0%	2 100.0%	14 89.1%	21 92.4%	23 96.6%	12 100.0%	43 94.3%	14 100.0%
Mean score		3.2	3.2	3.2	3.2	3.1	3.5	3.1	3.1	3.5	3.2	3.3	3.1	3.2	3.2	3.1



Q11_5. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

Engineering & technical

Base: All who recruit permanent members of staff in each job function

				WAVE				REG					SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	*h	*i	j	k	I	m	n
Unweighted Total		180	44	61	75	41	44	38	66	28	29	75	60	45	140	40
Weighted Total		178 100.0%	42 100.0%	60 100.0%	76 100.0%	40 100.0%	42 100.0%	37 100.0%	65 100.0%	28 100.0%	31 100.0%	74 100.0%	58 100.0%	46 100.0%	140 100.0%	39 100.0%
Increase greatly	(5)	7 3.8%	1 2.4%	3 4.9%	3 3.7%	-	4 8.8%	1 2.8%	3 4.7%	2 7.3%	-	2 2.6%	3 5.1%	2 4.1%	7 4.9%	-
Increase slightly	(4)	53 29.9%	13 30.0%	18 30.5%	23 29.5%	15 37.2%	11 25.4%	12 33.1%	20 31.1%	8 28.5%	8 24.2%	17 23.5%	22 37.3%	14 30.8%	39 28.1%	14 36.5%
Stay same	(3)	105 58.6%	26 61.4%	34 57.1%	45 58.3%	21 53.6%	21 50.4%	22 59.4%	39 60.0%	17 60.7%	23 73.3%	53 71.3% kl	27 46.7%	24 53.3%	84 60.4%	20 52.2%
Decrease slightly	(2)	3 1.5%	-	3 4.5%	-		3 6.5% g	-	<u>-</u> -	- -	-	<u>-</u> -	<u>-</u> -	3 5.9% j	2 1.3%	1 2.2%
Decrease greatly	(1)	-		-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		11 6.1%	3 6.2%	2 2.9%	7 8.6%	4 9.2%	4 8.9%	2 4.8%	3 4.2%	1 3.4%	1 2.6%	2 2.6%	6 10.8%	3 5.9%	7 5.3%	4 9.2%
NETS																
Net: Increase		60 33.7%	14 32.4%	21 35.4%	25 33.2%	15 37.2%	14 34.2%	13 35.8%	23 35.8%	10 35.9%	8 24.2%	19 26.1%	25 42.5% j	16 34.9%	46 33.0%	14 36.5%
Net: Decrease		3 1.5%	-	3 4.5%	-	-	3 6.5% g	-	- -	-	- -	- -	- -	3 5.9% j	2 1.3%	1 2.2%
Net: Increase + Stay the same		165 92.4%	40 93.8%	55 92.5%	70 91.4%	36 90.8%	35 84.7%	36 95.2%	63 95.8% e	27 96.6%	30 97.4%	72 97.4% I	52 89.2%	40 88.2%	130 93.4%	34 88.6%
Mean score		3.4	3.4	3.4	3.4	3.4	3.4	3.4	3.4	3.4	3.2	3.3	3.5 j	3.4	3.4	3.4



Q11_6. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

Executive recruitment / interim managementBase: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	h	*i	j	k	I	m	n
Unweighted Total		174	50	61	63	33	39	43	77	34	25	58	64	52	137	37
Weighted Total		173 100.0%	49 100.0%	61 100.0%	63 100.0%	32 100.0%	38 100.0%	43 100.0%	78 100.0%	36 100.0%	24 100.0%	57 100.0%	63 100.0%	53 100.0%	136 100.0%	37 100.0%
Increase greatly	(5)	1 .5%	-	-	1 1.4%	-	1 2.4%	-	-	-	-	1 1.6%	-	-	1 .7%	-
Increase slightly	(4)	26 15.3%	9 17.9%	8 13.6%	9 15.0%	5 14.5%	4 10.2%	5 11.9%	14 18.3%	9 25.8%	4 15.0%	8 14.1%	10 15.6%	9 16.4%	23 17.2%	3 8.3%
Stay same	(3)	127 73.8%	35 70.6%	49 80.4%	44 69.8%	25 76.8%	28 72.9%	35 81.1%	58 74.2%	24 66.0%	17 69.6%	46 81.0%	46 72.5%	35 67.5%	98 72.2%	29 79.7%
Decrease slightly	(2)	4 2.0%	-	3 4.5%	1 1.3%	-	3 7.1% g	-	- -	- -	1 3.4%	-	1 1.3%	3 5.1%	3 2.0%	1 2.3%
Decrease greatly	(1)	- -			-	-	-	-	-	-	-	-	-	-	-	
Don't know		14 8.3%	6 11.5% b	1 1.5%	8 12.4% b	3 8.7%	3 7.4%	3 7.0%	6 7.5%	3 8.1%	3 12.0%	2 3.3%	7 10.6%	6 11.0%	11 8.0%	4 9.7%
NETS																
Net: Increase		27 15.8%	9 17.9%	8 13.6%	10 16.4%	5 14.5%	5 12.5%	5 11.9%	14 18.3%	9 25.8%	4 15.0%	9 15.6%	10 15.6%	9 16.4%	24 17.9%	3 8.3%
Net: Decrease		4 2.0%		3 4.5%	1 1.3%	-	3 7.1% g		- -	- -	1 3.4%	-	1 1.3%	3 5.1%	3 2.0%	1 2.3%
Net: Increase + Stay the same		155 89.6%	44 88.5%	57 94.0%	54 86.2%	29 91.3%	32 85.4%	40 93.0%	72 92.5%	33 91.9%	21 84.6%	55 96.7% I	56 88.1%	44 83.9%	122 90.1%	32 88.0%
Mean score		3.2	3.2	3.1	3.2	3.2	3.1	3.1	3.2	3.3	3.1	3.2	3.2	3.1	3.2	3.1



Q11_7. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

Health & social care

Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ON	_			SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	С	*d	*e	*f	*g	*h	*i	j	*k	*1	m	*n
Unweighted Total		85	28	23	34	27	21	13	20	7	17	35	29	21	71	14
Weighted Total		84 100.0%	28 100.0%	22 100.0%	34 100.0%	25 100.0%	22 100.0%	13 100.0%	19 100.0%	7 100.0%	17 100.0%	34 100.0%	28 100.0%	22 100.0%	70 100.0%	14 100.0%
Increase greatly	(5)	7 7.8%		1 4.2%	6 16.4%	2 7.4%	5 21.7%	-	-	-	-	2 5.5%	5 17.0%	-	6 8.0%	1 7.0%
Increase slightly	(4)	18 21.6%	8 27.6%	3 13.6%	8 21.9%	7 26.4%	5 22.2%	- -	4 20.4%	4 58.0%	3 15.3%	4 11.7%	8 27.9%	6 29.2%	13 18.8%	5 35.7%
Stay same	(3)	48 57.3%	15 53.5%	16 73.4%	17 50.1%	16 62.1%	9 40.5%	10 76.5%	12 64.3%	3 42.0%	11 63.4%	22 64.8%	14 51.6%	12 52.8%	43 61.7%	5 35.1%
Decrease slightly	(2)	4 4.7%	1 3.6%	2 8.8%	1 3.0%	1 4.1%	1 4.4%	2 15.6%	2 10.1%	-	-	3 8.5%	-	1 4.7%	3 4.1%	1 7.4%
Decrease greatly	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	- -	-
Don't know		7 8.6%	4 15.3%	-	3 8.6%	-	2 11.4%	1 7.9%	1 5.1%	-	4 21.3%	3 9.6%	1 3.5%	3 13.3%	5 7.3%	2 14.7%
NETS																
Net: Increase		25 29.4%	8 27.6%	4 17.8%	13 38.3%	9 33.8%	9 43.8%	- -	4 20.4%	4 58.0%	3 15.3%	6 17.1%	12 44.9%	6 29.2%	19 26.8%	6 42.7%
Net: Decrease		4 4.7%	1 3.6%	2 8.8%	1 3.0%	1 4.1%	1 4.4%	2 15.6%	2 10.1%	-	-	3 8.5%	-	1 4.7%	3 4.1%	1 7.4%
Net: Increase + Stay the same		73 86.8%	22 81.1%	20 91.2%	30 88.4%	24 95.9%	18 84.3%	10 76.5%	16 84.8%	7 100.0%	14 78.7%	28 81.9%	27 96.5%	18 82.0%	62 88.5%	11 77.9%
Mean score		3.4	3.3	3.1	3.6	3.4	3.7	2.8	3.1	3.6	3.2	3.2	3.6	3.3	3.3	3.5



Q11_8. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

Hospitality

Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION	_			SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	m	*n
Unweighted Total		57	16	20	21	11	11	15	21	6	14	19	16	22	46	11
Weighted Total		61 100.0%	17 100.0%	22 100.0%	22 100.0%	11 100.0%	11 100.0%	17 100.0%	24 100.0%	7 100.0%	14 100.0%	20 100.0%	17 100.0%	24 100.0%	47 100.0%	14 100.0%
Increase greatly	(5)	4 6.3%		2 9.4%	2 8.1%	1 9.4%	2 16.0%	-	-	-	1 7.1%	1 4.5%	1 6.2%	2 8.0%	4 8.2%	
Increase slightly	(4)	13 21.4%	5 29.9%	4 18.5%	4 17.9%	-	6 53.2%	1 5.8%	4 16.9%	3 43.5%	3 21.0%	2 10.0%	5 28.0%	6 26.2%	11 23.4%	2 14.6%
Stay same	(3)	37 61.3%	10 62.6%	14 63.6%	13 57.9%	10 90.6%	1 11.2%	13 77.3%	17 71.1%	4 56.5%	9 60.5%	15 75.2%	10 55.6%	13 53.7%	29 60.8%	9 62.9%
Decrease slightly	(2)	-	-	-	-	-	-	-	-	-	-	-	-	-	- -	-
Decrease greatly	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		7 11.0%	1 7.5%	2 8.5%	4 16.2%	-	2 19.6%	3 17.0%	3 11.9%	-	2 11.5%	2 10.4%	2 10.3%	3 12.1%	4 7.6%	3 22.5%
NETS																
Net: Increase		17 27.7%	5 29.9%	6 27.9%	6 25.9%	1 9.4%	8 69.2%	1 5.8%	4 16.9%	3 43.5%	4 28.0%	3 14.5%	6 34.2%	8 34.2%	15 31.6%	2 14.6%
Net: Decrease		-		-	-	-	-	-	-	-	-	-	-	- -		-
Net: Increase + Stay the same		54 89.0%	15 92.5%	20 91.5%	19 83.8%	11 100.0%	9 80.4%	14 83.0%	21 88.1%	7 100.0%	13 88.5%	18 89.6%	15 89.7%	21 87.9%	43 92.4%	11 77.5%
Mean score		3.4	3.3	3.4	3.4	3.2	4.1	3.1	3.2	3.4	3.4	3.2	3.4	3.5	3.4	3.2



Q11_9. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

Industrial

Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	С	*d	е	*f	*g	*h	*i	j	k	*1	m	*n
Unweighted Total		89	27	27	35	26	30	14	16	2	17	34	33	22	69	20
Weighted Total		85 100.0%	25 100.0%	25 100.0%	35 100.0%	25 100.0%	29 100.0%	13 100.0%	15 100.0%	2 100.0%	16 100.0%	32 100.0%	30 100.0%	23 100.0%	66 100.0%	19 100.0%
Increase greatly	(5)	4 4.3%	1 3.9%	1 3.6%	2 5.1%	-	4 12.7%	-	-	-	-	2 5.9%	1 3.0%	1 3.8%	4 5.5%	
Increase slightly	(4)	21 24.7%	6 24.7%	6 25.2%	8 24.3%	6 23.0%	7 23.1%	4 29.1%	4 25.2%	-	5 29.6%	5 17.0%	9 29.9%	6 28.6%	17 25.8%	4 20.8%
Stay same	(3)	51 59.8%	16 64.0%	17 67.9%	18 50.8%	15 61.4%	16 54.8%	8 64.7%	9 63.0%	1 52.1%	10 63.5%	23 71.3%	16 52.4%	12 53.8%	40 60.1%	11 58.9%
Decrease slightly	(2)	1 1.2%	-	-	1 3.0%	1 4.2%	-	-	-	-	-	-	-	1 4.5%	-	1 5.5%
Decrease greatly	(1)	1 1.1%		-	1 2.6%	-	1 3.1%	-	-	-	-	1 2.8%	-	-	1 1.4%	-
Don't know		8 8.9%	2 7.3%	1 3.2%	5 14.1%	3 11.4%	2 6.3%	1 6.3%	2 11.8%	1 47.9%	1 6.9%	1 3.0%	4 14.7%	2 9.2%	5 7.2%	3 14.8%
NETS																
Net: Increase		25 29.0%	7 28.6%	7 28.9%	10 29.5%	6 23.0%	10 35.8%	4 29.1%	4 25.2%	-	5 29.6%	7 22.9%	10 32.9%	7 32.4%	21 31.4%	4 20.8%
Net: Decrease		2 2.3%			2 5.6%	1 4.2%	1 3.1%	-	-	-	-	1 2.8%		1 4.5%	1 1.4%	1 5.5%
Net: Increase + Stay the same		75 88.9%	23 92.7%	25 96.8%	28 80.3%	21 84.4%	26 90.6%	12 93.7%	13 88.2%	1 52.1%	15 93.1%	30 94.2%	26 85.3%	20 86.2%	61 91.5%	15 79.7%
Mean score		3.3	3.4	3.3	3.3	3.2	3.5	3.3	3.3	3.0	3.3	3.2	3.4	3.3	3.4	3.2



Q11_10. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

Legal & HR

Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	*d	е	f	g	h	*i	j	k	I	m	n
Unweighted Total		158	44	60	54	29	38	35	67	32	24	44	63	51	121	37
Weighted Total		157 100.0%	43 100.0%	60 100.0%	53 100.0%	28 100.0%	37 100.0%	36 100.0%	70 100.0%	34 100.0%	23 100.0%	43 100.0%	62 100.0%	52 100.0%	119 100.0%	39 100.0%
Increase greatly	(5)	.6%		-	1 1.7%		1 2.4%	-	-	-		1 2.1%	-	-	1 .8%	
Increase slightly	(4)	12 7.5%	5 11.4%	5 8.1%	2 3.6%	4 13.9%	1 2.7%	3 7.9%	7 9.9%	4 12.1%		2 4.7%	5 8.1%	5 9.1%	11 9.2%	1 2.4%
Stay same	(3)	127 80.6%	35 80.1%	49 81.4%	43 80.2%	22 79.3%	30 82.5%	27 76.2%	55 79.1%	28 82.2%	19 83.7%	40 93.2% I	51 81.5%	36 69.0%	94 79.6%	32 83.7%
Decrease slightly	(2)	3 1.7%		3 4.5%	-	-	3 7.3% g	-	-	- -	-	-	-	3 5.2%	2 1.6%	1 2.2%
Decrease greatly	(1)	-		-	-			-	-	-	-	-	-	-	-	
Don't know		15 9.6%	4 8.5%	4 6.0%	8 14.5%	2 6.7%	2 5.0%	6 15.9%	8 10.9%	2 5.7%	4 16.3%	-	6 10.3% j	9 16.7% j	11 8.9%	5 11.7%
NETS																
Net: Increase		13 8.1%	5 11.4%	5 8.1%	3 5.3%	4 13.9%	2 5.2%	3 7.9%	7 9.9%	4 12.1%		3 6.8%	5 8.1%	5 9.1%	12 9.9%	1 2.4%
Net: Decrease		3 1.7%		3 4.5%	-		3 7.3% g	-	-			-	-	3 5.2%	2 1.6%	1 2.2%
Net: Increase + Stay the same		139 88.7%	40 91.5%	54 89.5%	46 85.5%	26 93.3%	32 87.6%	30 84.1%	62 89.1%	32 94.3%	19 83.7%	43 100.0% kl	56 89.7%	40 78.1%	106 89.5%	33 86.1%
Mean score		3.1	3.1	3.0	3.1	3.1	3.0	3.1	3.1	3.1	3.0	3.1	3.1	3.0	3.1	3.0



Q11_11. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

Life sciences

Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ON	_			SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	*m	*n
Unweighted Total		16	8	4	4	3	2	4	6	2	5	7	5	4	13	3
Weighted Total		16 100.0%	7 100.0%	5 100.0%	4 100.0%	3 100.0%	2 100.0%	5 100.0%	7 100.0%	2 100.0%	4 100.0%	6 100.0%	6 100.0%	4 100.0%	12 100.0%	4 100.0%
Increase greatly	(5)	1 5.7%		-	1 24.0%	-	1 48.5%	-	-	-	-	1 14.5%	-	-	1 7.5%	-
Increase slightly	(4)	-	-	-	-	-	-	-	-	-	-	-	-	-		
Stay same	(3)	14 87.9%	6 86.0%	5 100.0%	3 76.0%	3 100.0%	1 51.5%	4 78.8%	6 85.2%	2 100.0%	4 100.0%	5 85.5%	5 82.6%	4 100.0%	10 84.0%	4 100.0%
Decrease slightly	(2)		-	-	-	-	-	-	-	-	-	-	-	-	- -	
Decrease greatly	(1)		-	-	-	-	-	-	-	-	-	-	-	-	- -	
Don't know		1 6.4%	1 14.0%	-	-	-	-	1 21.2%	1 14.8%	-	-	-	1 17.4%	-	1 8.5%	
NETS																
Net: Increase		1 5.7%		-	1 24.0%	-	1 48.5%	- -	-	-	-	1 14.5%	-	-	1 7.5%	
Net: Decrease		-	-	-	-	-	-	-	-	-	-	-	-	-		
Net: Increase + Stay the same		15 93.6%	6 86.0%	5 100.0%	4 100.0%	3 100.0%	2 100.0%	4 78.8%	6 85.2%	2 100.0%	4 100.0%	6 100.0%	5 82.6%	4 100.0%	11 91.5%	4 100.0%
Mean score		3.1	3.0	3.0	3.5	3.0	4.0	3.0	3.0	3.0	3.0	3.3	3.0	3.0	3.2	3.0



Q11_12. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

Marketing, media & creative

Base: All who recruit permanent members of staff in each job function

				WAVE				REGI	ION				SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	h	*i	j	k	I	m	n
Unweighted Total		188	52	67	69	39	36	48	90	42	23	80	63	45	152	36
Weighted Total		191 100.0%	52 100.0%	70 100.0%	69 100.0%	38 100.0%	35 100.0%	49 100.0%	93 100.0%	45 100.0%	24 100.0%	80 100.0%	64 100.0%	46 100.0%	153 100.0%	38 100.0%
Increase greatly	(5)	3 1.6%		2 3.0%	1 1.3%	1 2.7%	2 5.6% g	-	-	- -	- -	2 2.4%	1 1.7%	-	3 1.9%	-
Increase slightly	(4)	54 28.0%	19 35.9% c	23 32.7% c	12 17.3%	14 35.5% e	4 11.6%	12 25.6%	32 34.2% e	19 43.5% e	4 16.5%	32 39.6% I	16 24.3%	6 13.2%	46 29.9%	8 20.4%
Stay same	(3)	121 63.6%	32 60.6%	41 59.1%	48 70.5%	23 59.4%	28 80.2% gh	30 62.7%	53 56.7%	22 50.1%	17 73.2%	45 55.8%	43 66.8%	34 72.8%	94 61.4%	27 72.5%
Decrease slightly	(2)	-	-	-	-		-	-	-	-	-	-	-	-	- -	
Decrease greatly	(1)	-	-	-	-	-	-	-	-	-		-	-	-	- -	
Don't know		13 6.8%	2 3.5%	4 5.2%	7 10.9%	1 2.5%	1 2.6%	6 11.7%	9 9.1%	3 6.4%	2 10.3%	2 2.2%	5 7.2%	7 14.0% j	10 6.7%	3 7.1%
NETS																
Net: Increase		56 29.6%	19 35.9% c	25 35.7% c	13 18.6%	15 38.1% e	6 17.2%	12 25.6%	32 34.2%	19 43.5% e	4 16.5%	34 42.0% kl	17 26.0%	6 13.2%	49 31.9%	8 20.4%
Net: Decrease		-	- -	-	-	-	-	-	-	-		-	-	-	-	-
Net: Increase + Stay the same		178 93.2%	51 96.5%	66 94.8%	61 89.1%	37 97.5%	35 97.4%	43 88.3%	85 90.9%	42 93.6%	21 89.7%	79 97.8% I	60 92.8%	40 86.0%	143 93.3%	35 92.9%
Mean score		3.3	3.4	3.4 c	3.2	3.4	3.2	3.3	3.4	3.5	3.2	3.5 I	3.3	3.2	3.4	3.2



Q11_13. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

Office professionals

Base: All who recruit permanent members of staff in each job function

				WAVE				REGI					SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total		299	85	107	107	62	77	66	115	49	45	117	104	78	245	54
Weighted Total		299 100.0%	84 100.0%	108 100.0%	107 100.0%	61 100.0%	75 100.0%	66 100.0%	117 100.0%	52 100.0%	45 100.0%	117 100.0%	103 100.0%	80 100.0%	245 100.0%	54 100.0%
Increase greatly	(5)	3 .9%	1 1.1%	1 .9%	1 .8%	-	1 1.2%	1 1.4%	2 1.6%	1 1.9%		1 .8%	-	2 2.4%	2 .8%	1 1.7%
Increase slightly	(4)	70 23.5%	23 27.1%	30 27.6%	18 16.6%	14 22.7%	20 26.6%	15 22.1%	28 23.8%	13 25.8%	9 18.8%	30 25.8%	21 20.7%	19 23.9%	61 24.7%	10 18.3%
Stay same	(3)	200 66.8%	56 66.1%	68 63.0%	76 71.3%	43 69.6%	46 61.2%	43 65.0%	77 65.7%	35 66.7%	34 75.4%	81 69.6%	69 67.6%	49 61.9%	163 66.5%	37 68.2%
Decrease slightly	(2)	6 1.9%	-	4 3.4%	2 1.7%	2 3.1%	3 3.6%	1 1.5%	1 .8%	-		1 .9%	2 1.8%	3 3.4%	5 1.9%	1 1.6%
Decrease greatly	(1)	1 .3%	-	1 .9%	-	-	1 1.3%	-	-	-	-	-	-	1 1.2%	1 .4%	
Don't know		20 6.5%	5 5.7%	4 4.1%	10 9.5%	3 4.6%	5 6.2%	7 10.0%	9 8.0%	3 5.6%	3 5.8%	4 3.1%	10 9.9% j	6 7.2%	14 5.7%	5 10.1%
NETS																
Net: Increase		73 24.5%	24 28.2%	31 28.5%	19 17.4%	14 22.7%	21 27.8%	15 23.6%	30 25.4%	14 27.7%	9 18.8%	31 26.5%	21 20.7%	21 26.3%	62 25.4%	11 20.0%
Net: Decrease		7 2.2%	- -	5 4.3%	2 1.7%	2 3.1%	4 4.9%	1 1.5%	1 .8%	- -		1 .9%	2 1.8%	4 4.6%	6 2.3%	1 1.6%
Net: Increase + Stay the same		273 91.3%	79 94.3%	99 91.5%	95 88.8%	57 92.3%	67 89.0%	58 88.6%	107 91.2%	49 94.4%	43 94.2%	112 96.1% kl	91 88.2%	70 88.2%	226 92.0%	48 88.3%
Mean score		3.2	3.3	3.3	3.2	3.2	3.2	3.3	3.3	3.3	3.2	3.3	3.2	3.2	3.2	3.2



Q11_14. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

Sales & retail

Base: All who recruit permanent members of staff in each job function

				WAVE				REGI	ON				SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total		190	52	79	59	36	45	47	79	32	30	91	65	34	153	37
Weighted Total		192 100.0%	51 100.0%	80 100.0%	60 100.0%	36 100.0%	44 100.0%	48 100.0%	80 100.0%	32 100.0%	32 100.0%	92 100.0%	65 100.0%	35 100.0%	154 100.0%	38 100.0%
Increase greatly	(5)	10 5.2%	2 4.1%	3 4.0%	5 7.6%	3 8.0%	2 4.4%	2 4.3%	4 5.3%	2 6.8%	1 2.6%	3 3.2%	5 7.8%	2 5.5%	9 5.8%	1 2.7%
Increase slightly	(4)	61 31.9%	24 45.8% c	25 31.1%	13 21.2%	14 37.3%	13 29.4%	14 28.8%	29 36.0%	15 46.7% i	6 19.0%	35 38.1%	19 29.7%	7 19.9%	51 32.8%	11 28.6%
Stay same	(3)	107 55.6%	23 44.4%	46 57.0%	38 63.2% a	17 47.0%	26 57.7%	27 57.1%	40 50.5%	13 40.6%	24 75.3% dgh	51 55.6%	36 55.4%	19 55.7%	84 54.7%	23 59.1%
Decrease slightly	(2)	3 1.4%		3 3.4%	-	1 2.6%	2 4.0%	-	- -	- -		-	1 1.4%	2 5.1% j	2 1.2%	1 2.3%
Decrease greatly	(1)	-		-	-	-		-	-	-		-	-	-	- -	-
Don't know		11 5.9%	3 5.6%	4 4.5%	5 8.0%	2 5.2%	2 4.4%	5 9.7%	7 8.2%	2 5.9%	1 3.1%	3 3.2%	4 5.6%	5 13.7% j	9 5.6%	3 7.3%
NETS																
Net: Increase		71 37.1%	26 49.9% c	28 35.2%	17 28.8%	16 45.2% i	15 33.9%	16 33.1%	33 41.3%	17 53.5% i	7 21.6%	38 41.2%	25 37.5%	9 25.5%	59 38.5%	12 31.3%
Net: Decrease		3 1.4%		3 3.4%	-	1 2.6%	2 4.0%	-	- -	-	-	-	1 1.4%	2 5.1% j	2 1.2%	1 2.3%
Net: Increase + Stay the same		178 92.7%	49 94.4%	74 92.1%	56 92.0%	33 92.3%	41 91.6%	43 90.3%	74 91.8%	30 94.1%	31 96.9%	89 96.8% I	61 93.0%	28 81.2%	144 93.2%	34 90.4%
Mean score		3.4	3.6	3.4	3.4	3.5	3.4	3.4	3.5	3.6	3.3	3.5	3.5	3.3	3.5	3.3



Q11_15. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

Technology

Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	h	*i	j	k	I	m	n
Unweighted Total		170	44	62	64	37	37	43	74	31	22	66	58	46	133	37
Weighted Total		169 100.0%	43 100.0%	63 100.0%	64 100.0%	36 100.0%	36 100.0%	43 100.0%	75 100.0%	32 100.0%	23 100.0%	66 100.0%	57 100.0%	46 100.0%	132 100.0%	37 100.0%
Increase greatly	(5)	6 3.4%	2 4.7%	1 1.3%	3 4.5%	-	1 2.5%	2 4.5%	4 5.3%	2 6.5%	1 3.7%	4 5.7%	1 1.8%	1 2.1%	5 3.6%	1 2.8%
Increase slightly	(4)	44 26.3%	16 37.2%	15 23.9%	14 21.3%	7 19.6%	8 22.6%	7 16.0%	23 30.8%	16 50.9% def	6 27.5%	21 31.9% I	17 29.8%	6 13.7%	41 31.1% n	3 8.9%
Stay same	(3)	101 59.7%	22 51.7%	42 66.0%	38 58.8%	24 66.6% h	23 64.8% h	27 61.6%	39 52.2%	13 39.4%	15 65.3%	36 54.9%	33 58.5%	31 68.1%	73 55.2%	28 75.7% m
Decrease slightly	(2)	5 2.8%		3 4.3%	2 3.1%	1 2.9%	3 7.5%	1 2.2%	1 1.3%	-		-	1 1.7%	4 8.1% j	3 2.1%	2 5.1%
Decrease greatly	(1)	-	-	-	-	-	-	-	-	-		-	-	-	-	-
Don't know		13 7.9%	3 6.4%	3 4.5%	8 12.3%	4 10.9%	1 2.6%	7 15.7%	8 10.4%	1 3.1%	1 3.5%	5 7.6%	5 8.2%	4 8.0%	11 8.0%	3 7.5%
NETS																
Net: Increase		50 29.6%	18 41.9%	16 25.2%	16 25.8%	7 19.6%	9 25.1%	9 20.5%	27 36.2%	18 57.5% defg	7 31.2%	25 37.6% I	18 31.6%	7 15.8%	46 34.7% n	4 11.7%
Net: Decrease		5 2.8%		3 4.3%	2 3.1%	1 2.9%	3 7.5%	1 2.2%	1 1.3%		-	-	1 1.7%	4 8.1% j	3 2.1%	2 5.1%
Net: Increase + Stay the same		151 89.3%	40 93.6%	57 91.2%	54 84.6%	31 86.2%	32 89.9%	35 82.0%	66 88.3%	31 96.9%	22 96.5%	61 92.4%	52 90.1%	39 83.9%	119 89.9%	32 87.4%
Mean score		3.3	3.5 b	3.2	3.3	3.2	3.2	3.3	3.4 d	3.7 def	3.4	3.5 I	3.3 I	3.1	3.4 n	3.1



Q12. In which, if any, of these job functions do you expect to find a shortage of appropriate candidates for permanent roles?

Base: All who recruit permanent members of staff in each job function

			WAVE				REG	ION				SIZE		SECT	OR
	Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total	519	156	180	183	120	131	113	194	81	74	252	161	106	427	92
Weighted Total	517 100.0%	155 100.0%	180 100.0%	183 100.0%	118 100.0%	130 100.0%	112 100.0%	196 100.0%	84 100.0%	73 100.0%	251 100.0%	159 100.0%	108 100.0%	426 100.0%	92 100.0%
Accounting and financial services	22 9.3%	11 15.8% b	5 5.9%	6 7.2%	3 6.9%	4 5.9%	4 6.4%	7 6.9%	3 7.6%	9 24.3% defg	8 8.4%	7 8.5%	7 11.7%	18 9.4%	5 8.8%
Construction	20 27.5%	4 21.5%	8 35.8%	9 25.1%	3 15.4%	5 32.2%	3 20.2%	5 20.5%	2 21.0%	8 46.7%	11 32.8%	2 10.6%	6 37.5%	17 29.6%	3 19.0%
Drivers	17 15.8%	4 17.9%	5 14.7%	7 15.7%	1 4.2%	7 23.8%	4 14.1%	4 11.1%	-	5 24.5%	6 13.7%	5 15.1%	6 19.3%	11 13.5%	5 24.7%
Education	12 20.2%	3 20.1%	6 24.5%	3 14.3%	2 14.7%	3 26.1%	3 14.1%	4 17.6%	1 49.0%	4 24.2%	5 20.7%	4 18.2%	3 22.9%	10 22.6%	2 12.5%
Engineering & technical	74 41.7%	18 41.7%	26 43.2%	31 40.6%	15 38.5%	22 52.7%	19 50.9%	28 42.8%	9 32.0%	9 28.9%	30 40.8%	25 42.0%	20 42.8%	54 39.0%	20 51.4%
Executive recruitment / interim management	26 15.2%	9 18.2%	5 8.1%	12 19.7%	4 11.5%	3 8.5%	10 23.0%	14 17.8%	4 11.5%	5 22.0%	8 13.8%	10 15.5%	9 16.3%	18 13.3%	8 22.0%
Health & social care	33 38.9%	10 37.7%	11 49.0%	12 33.6%	12 48.5%	10 45.5%	5 38.1%	8 39.8%	3 42.9%	3 16.0%	15 45.0%	10 37.6%	7 31.2%	26 36.9%	7 49.3%
Hospitality	19 31.1%	4 23.1%	11 48.1%	4 20.1%	2 18.5%	6 50.0%	5 27.0%	6 23.6%	1 15.5%	6 39.1%	4 19.5%	7 42.5%	8 32.7%	15 32.6%	4 26.1%
Industrial	16 18.3%	4 14.6%	5 21.1%	7 19.0%	5 21.9%	6 20.7%	1 7.1%	1 6.1%	-	3 19.9%	6 20.3%	8 26.5%	1 4.6%	11 16.4%	5 25.1%
Legal & HR	12 7.8%	5 10.8%	4 6.1%	4 7.2%	1 3.6%	4 10.4%	4 10.2%	5 6.7%	1 3.1%	3 11.8%	4 8.4%	6 9.4%	3 5.3%	9 7.9%	3 7.5%
Life sciences	1 5.9%	1 12.9%	-	-	-	-	-	-	-	1 22.4%	-	-	1 24.9%	1 7.8%	-
Marketing, media & creative	26 13.8%	11 21.3%	8 11.6%	7 10.3%	4 10.4%	5 13.3%	7 14.2%	12 13.0%	5 11.7%	5 22.9%	16 20.1% k	5 7.9%	5 10.9%	21 14.0%	5 13.0%
Office professionals	30 10.0%	12 14.1% c	14 13.3% c	4 3.5%	9 14.5%	9 12.0%	5 7.1%	7 5.8%	2 4.1%	5 11.6%	11 9.2%	10 9.4%	10 12.0%	22 9.1%	8 14.2%



Q12. In which, if any, of these job functions do you expect to find a shortage of appropriate candidates for permanent roles?

Base: All who recruit permanent members of staff in each job function

		WAVE					REG	ION				SIZE		SECT	TOR
	Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	h	i	j	k	1	m	n
Unweighted Total	519	156	180	183	120	131	113	194	81	74	252	161	106	427	92
Weighted Total	517 100.0%	155 100.0%	180 100.0%	183 100.0%	118 100.0%	130 100.0%	112 100.0%	196 100.0%	84 100.0%	73 100.0%	251 100.0%	159 100.0%	108 100.0%	426 100.0%	92 100.0%
Sales & retail	34 17.7%	9 17.8%	17 20.7%	8 13.5%	6 16.1%	8 18.5%	11 22.1%	17 21.0%	6 19.4%	3 10.0%	21 23.1%	10 15.4%	3 7.6%	23 15.2%	11 27.7%
Technology	37 21.9%	13 30.8%	10 16.6%	14 21.2%	6 16.5%	10 26.8%	7 15.7%	19 25.2%	12 38.1% df	3 11.8%	16 24.8%	11 18.4%	10 22.0%	31 23.3%	6 16.9%
None	260 50.3%	77 49.6%	88 48.7%	96 52.4%	58 49.5%	61 46.7%	59 52.5%	110 56.0%	51 60.5% i	31 42.5%	135 53.9% I	82 51.7%	43 39.6%	219 51.5%	41 44.4%
Net: Any	257 49.7%	78 50.4%	92 51.3%	87 47.6%	60 50.5%	69 53.3%	53 47.5%	86 44.0%	33 39.5%	42 57.5% h	115 46.1%	77 48.3%	65 60.4% j	206 48.5%	51 55.6%



Q14_SUM. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

SUMMARY TABLE

Base: All who recruit temporary agency workers in each job function

	Total	Greatly increase	Slightly increase	Stay the same	Slightly decrease	Greatly decrease	Don't know	Net: Increase	Net: Decrease	Net: Increase + Stay the same	Mean
Accounting and financial services	46 100.0%	-		39 83.5%	3 5.8%		5 10.7%	-	3 5.8%	39 83.5%	2.
Construction	8 100.0%	-	3 38.1%	3 36.7%	1 12.7%		1 12.4%	3 38.1%	1 12.7%	6 74.8%	3.
rivers	21 100.0%	-	5 22.7%	14 67.9%	1 4.7%	-	1 4.7%	5 22.7%	1 4.7%	19 90.6%	3.
ducation	8 100.0%	-	-	8 100.0%	-	-			-	8 100.0%	3.
ngineering & technical	29 100.0%	-	6 20.6%	19 66.1%	1 3.0%	-	3 10.3%	6 20.6%	1 3.0%	25 86.7%	3.
xecutive recruitment / interim anagement	21 100.0%	- -	- -	17 81.9%	1 4.1%	- -	3 14.0%	- -	1 4.1%	17 81.9%	3.
ealth & social care	12 100.0%	-	2 16.8%	8 66.2%	1 8.5%	-	1 8.5%	2 16.8%	1 8.5%	10 83.0%	3.
ospitality	15 100.0%	-	2 13.6%	11 73.0%	1 6.8%	-	1 6.7%	2 13.6%	1 6.8%	13 86.6%	3.
dustrial	34 100.0%	2 5.5%	14 40.9%	18 50.8%	-	-	1 2.8%	16 46.4%	-	34 97.2%	3.
gal & HR	22 100.0%	-	-	18 82.8%	1 3.9%	-	3 13.4%	- -	1 3.9%	18 82.8%	3.
e sciences	3 100.0%	-	-	2 64.7%	- -	-	1 35.3%	- -	- -	2 64.7%	3.
arketing, media & creative	20 100.0%	1 4.4%		16 80.6%	-		3 15.1%	1 4.4%		17 84.9%	3.
fice professionals	64 100.0%	-	4 6.1%	50 78.7%	5 7.4%	1 1.5%	4 6.3%	4 6.1%	6 8.9%	54 84.8%	3.
les & retail	21 100.0%	-	2 9.0%	17 82.1%	1 4.1%	-	1 4.8%	2 9.0%	1 4.1%	19 91.1%	3
chnology	25 100.0%	-	7 27.6%	15 60.8%	1 3.5%	-	2 8.2%	7 27.6%	1 3.5%	22 88.3%	3.
erage (response based including	348	3	44	255	16	1	30	47	17	302	3



Q14_SUM. Average across all sectors

SUMMARY TABLE

Base: All who recruit temporary agency workers in each job function

				WAVE				REGI					SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total		357	92	131	134	69	79	116	151	35	58	63	153	141	268	89
Weighted Total		348 100.0%	89 100.0%	125 100.0%	134 100.0%	66 100.0%	76 100.0%	111 100.0%	148 100.0%	37 100.0%	59 100.0%	62 100.0%	149 100.0%	137 100.0%	264 100.0%	84 100.0%
Greatly increase	(5)	3 .8%	-	2 1.4%	1 .7%	-	1 1.2%	2 1.7%	2 1.2%	-	-	1 1.6%	1 .6%	1 .6%	3 1.0%	
Slightly increase	(4)	44 12.7%	8 9.0%	28 22.3% ac	9 6.4%	10 14.9%	8 11.1%	16 14.6%	21 14.3%	5 13.6%	5 8.5%	12 19.3% I	22 14.8%	10 7.6%	39 14.7% n	6 6.5%
Stay the same	(3)	255 73.1%	73 81.9% b	85 67.6%	97 72.4%	48 73.3%	56 73.5%	70 63.0%	97 65.5%	27 73.0%	54 91.5% defgh	49 79.1%	110 73.9%	96 69.6%	184 69.7%	71 83.9% m
Slightly decrease	(2)	16 4.5%		11 8.7% a	5 3.6%	1 1.5%	11 14.1% dfgi	3 2.7%	4 2.7%	1 2.7%		-	5 3.4%	11 7.8% j	8 2.9%	8 9.5% m
Greatly decrease	(1)	1 .3%		-	1 .7%	-	-	-	1 .6%	1 2.6%		-	1 .6%	-	1 .4%	-
Don't know		30 8.5%	8 9.1% b	-	22 16.1% b	7 10.3% ei	-	20 18.1% ei	23 15.6% ei	3 8.1% ei	-	-	10 6.8% j	20 14.3% jk	30 11.3% n	-
NETS																
Net: Increase		47 13.5%	8 9.0%	30 23.7% ac	10 7.1%	10 14.9%	9 12.3%	18 16.2%	23 15.6%	5 13.6%	5 8.5%	13 20.9% I	23 15.4%	11 8.2%	42 15.8% n	6 6.5%
Net: Decrease		17 4.8%	-	11 8.7% a	6 4.3% a	1 1.5%	11 14.1% dfgi	3 2.7%	5 3.3%	2 5.3%		-	6 4.0%	11 7.8% j	9 3.3%	8 9.5% m
Net: Increase + Stay the same		302 86.7%	81 90.9% c	114 91.3% c	107 79.5%	58 88.2%	65 85.9%	88 79.2%	120 81.1%	32 86.6%	59 100.0% defgh	62 100.0% kl	133 89.2% I	107 77.9%	226 85.5%	76 90.5%
Mean score		3.1	3.1	3.2	3.0	3.1	3.0	3.2 e	3.2 e	3.1	3.1	3.2 I	3.1	3.0	3.1 n	3.0



Q14_1. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

Accounting and financial services

Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	m	*n
Unweighted Total		47	11	17	19	7	14	14	19	5	7	8	15	24	35	12
Weighted Total		46 100.0%	11 100.0%	16 100.0%	20 100.0%	7 100.0%	14 100.0%	13 100.0%	18 100.0%	5 100.0%	8 100.0%	8 100.0%	15 100.0%	24 100.0%	35 100.0%	11 100.0%
Greatly increase	(5)	-		-	- -	-	-	-	-	-	-	-	-	-		
Slightly increase	(4)	-		-	-	-	-	-	-	-	-	-	-	-	-	
Stay the same	(3)	39 83.5%	10 90.4%	14 88.8%	15 75.7%	6 85.5%	11 80.2%	10 77.5%	14 78.2%	4 80.1%	8 100.0%	8 100.0%	13 86.5%	18 76.1%	28 80.7%	10 92.4%
Slightly decrease	(2)	3 5.8%		2 11.2%	1 4.6%	-	3 19.8%	-	-	-	-	-	-	3 11.5%	2 5.2%	1 7.6%
Greatly decrease	(1)	-		-	-	-	-	-	-	-	-	-	-	-	-	
Don't know		5 10.7%	1 9.6%	-	4 19.7%	1 14.5%	-	3 22.5%	4 21.8%	1 19.9%	-	-	2 13.5%	3 12.5%	5 14.1%	
NETS																
Net: Increase		-		-	-	-	-	-	-	-	-	-	-	-		
Net: Decrease		3 5.8%		2 11.2%	1 4.6%	-	3 19.8%	-	-	-	-	-	-	3 11.5%	2 5.2%	1 7.6%
Net: Increase + Stay the same		39 83.5%	10 90.4%	14 88.8%	15 75.7%	6 85.5%	11 80.2%	10 77.5%	14 78.2%	4 80.1%	8 100.0%	8 100.0%	13 86.5%	18 76.1%	28 80.7%	10 92.4%
Mean score		2.9	3.0	2.9	2.9	3.0	2.8	3.0	3.0	3.0	3.0	3.0	3.0	2.9	2.9	2.9



Q14_2. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

Construction

Base: All who recruit temporary agency workers in each job function

			WA	VE			REC	SION	_			SIZE		SECTO	OR
		Total	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*	*m
Unweighted Total		8	5	3	4	2	-	1	1	1	1	3	4	7	1
Weighted Total		8 100.0%	5 100.0%	3 100.0%	4 100.0%	2 100.0%	-	1 100.0%	1 100.0%	1 100.0%	1 100.0%	3 100.0%	4 100.0%	7 100.0%	1 100.0%
Greatly increase	(5)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Slightly increase	(4)	3 38.1%	2 41.1%	1 33.0%	1 24.3%	- -	-	1 100.0%	1 100.0%	1 100.0%	- -	2 68.8%	1 24.4%	2 29.5%	1 100.0%
Stay the same	(3)	3 36.7%	2 39.0%	1 32.6%	1 24.3%	2 100.0%	-	-	-	-	1 100.0%	1 31.2%	1 24.1%	3 41.8%	-
Slightly decrease	(2)	1 12.7%	1 19.9%	-	1 26.0%	-	-	-	-	-	- -	-	1 26.1%	1 14.5%	-
Greatly decrease	(1)				- -	-	-	-	-	-	-	-	-	-	-
Don't know		1 12.4%		1 34.4%	1 25.4%	-	-	-	-	-	-	-	1 25.4%	1 14.2%	-
NETS															
Net: Increase		3 38.1%	2 41.1%	1 33.0%	1 24.3%	-	-	1 100.0%	1 100.0%	1 100.0%	- -	2 68.8%	1 24.4%	2 29.5%	1 100.0%
Net: Decrease		1 12.7%	1 19.9%	-	1 26.0%	-	-	-	-	-	-	-	1 26.1%	1 14.5%	
Net: Increase + Stay the same		6 74.8%	4 80.1%	2 65.6%	2 48.6%	2 100.0%	-	1 100.0%	1 100.0%	1 100.0%	1 100.0%	3 100.0%	2 48.5%	5 71.3%	1 100.0%
Mean score		3.3	3.2	3.5	3.0	3.0	-	4.0	4.0	4.0	3.0	3.7	3.0	3.2	4.0

Columns Tested: a,b - c,d,e,f,g,h - i,j,k - l,m



Q14_3. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

Drivers

Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	*m	*n
Unweighted Total		22	4	10	8	3	8	8	9	1	2	3	10	9	17	5
Weighted Total		21 100.0%	4 100.0%	10 100.0%	8 100.0%	3 100.0%	8 100.0%	8 100.0%	9 100.0%	1 100.0%	2 100.0%	3 100.0%	10 100.0%	9 100.0%	17 100.0%	5 100.0%
Greatly increase	(5)	-	-	-	- -	- -	-	-	-	-	-	-	-	-	-	
Slightly increase	(4)	5 22.7%	1 23.1%	4 40.7%	-	1 34.0%	1 12.1%	1 11.1%	2 21.3%	1 100.0%	1 51.8%	1 32.1%	2 20.0%	2 22.3%	4 24.2%	1 17.7%
Stay the same	(3)	14 67.9%	3 76.9%	6 59.3%	6 73.9%	2 66.0%	6 74.8%	6 75.8%	6 67.1%	-	1 48.2%	2 67.9%	7 69.5%	6 66.1%	12 69.8%	3 61.4%
Slightly decrease	(2)	1 4.7%	-	-	1 13.1%	- -	1 13.1%	-	-	-	-	-	1 10.5%	-	-	1 21.0%
Greatly decrease	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		1 4.7%	-	-	1 13.0%	-	-	1 13.0%	1 11.5%	-	-	-	-	1 11.6%	1 6.0%	-
NETS																
Net: Increase		5 22.7%	1 23.1%	4 40.7%	-	1 34.0%	1 12.1%	1 11.1%	2 21.3%	1 100.0%	1 51.8%	1 32.1%	2 20.0%	2 22.3%	4 24.2%	1 17.7%
Net: Decrease		1 4.7%		-	1 13.1%	- -	1 13.1%	-	-	-	-	-	1 10.5%	-	-	1 21.0%
Net: Increase + Stay the same		19 90.6%	4 100.0%	10 100.0%	6 73.9%	3 100.0%	7 86.9%	7 87.0%	8 88.5%	1 100.0%	2 100.0%	3 100.0%	9 89.5%	8 88.4%	16 94.0%	4 79.0%
Mean score		3.2	3.2	3.4	2.8	3.3	3.0	3.1	3.2	4.0	3.5	3.3	3.1	3.3	3.3	3.0



Q14_4. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

Education

Base: All who recruit temporary agency workers in each job function

				WAVE				REGI	ON				SIZE		SECTO	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*	*m	*n
Unweighted Total		8	2	1	5	3	1	3	3	-	1	-	6	2	6	2
Weighted Total		8 100.0%	2 100.0%	1 100.0%	5 100.0%	3 100.0%	1 100.0%	3 100.0%	3 100.0%	-	1 100.0%	-	6 100.0%	2 100.0%	6 100.0%	2 100.0%
Greatly increase	(5)	-		-	-	-	-	-	-	-	-	-	-	-	-	-
Slightly increase	(4)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Stay the same	(3)	8 100.0%	2 100.0%	1 100.0%	5 100.0%	3 100.0%	1 100.0%	3 100.0%	3 100.0%	-	1 100.0%	-	6 100.0%	2 100.0%	6 100.0%	2 100.0%
Slightly decrease	(2)	-		-	-	-	-	-	-	-	-	-	-		-	-
Greatly decrease	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know				-	-	-	-	-	-	-	-	-	-	-	-	-
NETS																
Net: Increase		-		-	-	-	-	-	-	-	-	- -	-	-	-	-
Net: Decrease		-		-	-	- -	-	-	-	-	-	-	-		-	
Net: Increase + Stay the same		8 100.0%	2 100.0%	1 100.0%	5 100.0%	3 100.0%	1 100.0%	3 100.0%	3 100.0%		1 100.0%		6 100.0%	2 100.0%	6 100.0%	2 100.0%
Mean score		3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	-	3.0	-	3.0	3.0	3.0	3.0



Q14_5. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

Engineering & technical

Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION	_			SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*	*m	*n
Unweighted Total		30	8	11	11	6	3	13	16	3	5	4	16	10	20	10
Weighted Total		29 100.0%	8 100.0%	10 100.0%	11 100.0%	5 100.0%	3 100.0%	12 100.0%	16 100.0%	3 100.0%	5 100.0%	4 100.0%	15 100.0%	9 100.0%	19 100.0%	9 100.0%
Greatly increase	(5)	-	-	-	-	-	-	-	-		-	-	-	-	- -	
Slightly increase	(4)	6 20.6%	1 13.0%	5 47.6%	-	1 16.9%	-	4 31.2%	5 31.8%	1 33.8%	-	2 52.2%	3 19.4%	1 9.1%	6 30.5%	-
Stay the same	(3)	19 66.1%	7 87.0%	5 44.1%	8 72.5%	4 65.5%	2 68.6%	8 60.7%	9 55.5%	1 34.7%	5 100.0%	2 47.8%	11 74.1%	6 60.5%	10 54.2%	8 90.7%
Slightly decrease	(2)	1 3.0%	-	1 8.4%	-	-	1 31.4%	-	-	-	-	-	-	1 9.2%	- -	1 9.3%
Greatly decrease	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	- -	-
Don't know		3 10.3%	-	-	3 27.5%	1 17.6%	-	1 8.0%	2 12.7%	1 31.5%	-	-	1 6.5%	2 21.1%	3 15.3%	-
NETS																
Net: Increase		6 20.6%	1 13.0%	5 47.6%	-	1 16.9%	-	4 31.2%	5 31.8%	1 33.8%	-	2 52.2%	3 19.4%	1 9.1%	6 30.5%	-
Net: Decrease		1 3.0%		1 8.4%	-	-	1 31.4%	-	-	-	-	-	-	1 9.2%	-	1 9.3%
Net: Increase + Stay the same		25 86.7%	8 100.0%	9 91.6%	8 72.5%	5 82.4%	2 68.6%	11 92.0%	14 87.3%	2 68.5%	5 100.0%	4 100.0%	14 93.5%	6 69.7%	16 84.7%	8 90.7%
Mean score		3.2	3.1	3.4	3.0	3.2	2.7	3.3	3.4	3.5	3.0	3.5	3.2	3.0	3.4	2.9



Q14_6. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

Executive recruitment / interim management

Base: All who recruit temporary agency workers in each job function

				WAVE				REGI	ON				SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	*m	*n
Unweighted Total		22	6	8	8	3	6	8	10	2	3	5	9	8	12	10
Weighted Total		21 100.0%	6 100.0%	7 100.0%	8 100.0%	3 100.0%	6 100.0%	8 100.0%	10 100.0%	2 100.0%	3 100.0%	5 100.0%	9 100.0%	7 100.0%	12 100.0%	9 100.0%
Greatly increase	(5)	-		-	-	-	-	-	-	-	-	-	-	-	-	-
Slightly increase	(4)	-		-	-	-	-	-	-	-	-	-	-	-	-	-
Stay the same	(3)	17 81.9%	5 82.0%	7 88.5%	6 75.9%	2 65.5%	5 85.2%	6 73.6%	8 79.0%	2 100.0%	3 100.0%	5 100.0%	8 88.6%	5 61.8%	9 74.7%	9 90.9%
Slightly decrease	(2)	1 4.1%		1 11.5%	- -	- -	1 14.8%	-	-	-	-	-	-	1 11.6%	-	1 9.1%
Greatly decrease	(1)			-	- -	-	-	-	-	-	-	-	-	-	-	-
Don't know		3 14.0%	1 18.0%	-	2 24.1%	1 34.5%	-	2 26.4%	2 21.0%	-	-	-	1 11.4%	2 26.6%	3 25.3%	-
NETS																
Net: Increase		-		-	- -	-	-	-	-	-	-	-	-	-	-	-
Net: Decrease		1 4.1%	-	1 11.5%	-	-	1 14.8%	-	-	-	-	-		1 11.6%	-	1 9.1%
Net: Increase + Stay the same		17 81.9%	5 82.0%	7 88.5%	6 75.9%	2 65.5%	5 85.2%	6 73.6%	8 79.0%	2 100.0%	3 100.0%	5 100.0%	8 88.6%	5 61.8%	9 74.7%	9 90.9%
Mean score		3.0	3.0	2.9	3.0	3.0	2.9	3.0	3.0	3.0	3.0	3.0	3.0	2.8	3.0	2.9



Q14_7. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

Health & social care

Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ON				SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	*m	*n
Unweighted Total		12	2	4	6	3	2	6	6	-	1	3	5	4	10	2
Weighted Total		12 100.0%	2 100.0%	4 100.0%	6 100.0%	3 100.0%	2 100.0%	6 100.0%	6 100.0%	- -	1 100.0%	3 100.0%	5 100.0%	4 100.0%	10 100.0%	2 100.0%
Greatly increase	(5)	-		-	-	-		-	-	-	-	-	-	-	- -	-
Slightly increase	(4)	2 16.8%	-	1 25.4%	1 16.4%	-	1 48.3%	-	-	-	1 100.0%	1 33.5%	1 19.8%	-	2 20.2%	
Stay the same	(3)	8 66.2%	2 100.0%	3 74.6%	3 49.3%	3 100.0%	1 51.7%	4 65.6%	4 65.6%	-	-	2 66.5%	3 59.6%	3 74.3%	6 59.3%	2 100.0%
Slightly decrease	(2)	1 8.5%	-	-	1 17.1%	-	-	1 17.2%	1 17.2%	-	-	-	1 20.6%	-	1 10.2%	-
Greatly decrease	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	- -	
Don't know		1 8.5%	-	-	1 17.1%	-	-	1 17.2%	1 17.2%	-	-	-	-	1 25.7%	1 10.2%	
NETS																
Net: Increase		2 16.8%		1 25.4%	1 16.4%	-	1 48.3%	-	-	-	1 100.0%	1 33.5%	1 19.8%	-	2 20.2%	-
Net: Decrease		1 8.5%		-	1 17.1%	-	-	1 17.2%	1 17.2%	- -	-	-	1 20.6%	-	1 10.2%	-
Net: Increase + Stay the same		10 83.0%	2 100.0%	4 100.0%	4 65.8%	3 100.0%	2 100.0%	4 65.6%	4 65.6%	-	1 100.0%	3 100.0%	4 79.4%	3 74.3%	8 79.5%	2 100.0%
Mean score		3.1	3.0	3.3	3.0	3.0	3.5	2.8	2.8	-	4.0	3.3	3.0	3.0	3.1	3.0



Q14_8. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

Hospitality

Base: All who recruit temporary agency workers in each job function

				WAVE				REGI	ION				SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	*m	*n
Unweighted Total		15	2	7	6	-	3	5	7	2	5	1	5	9	13	2
Weighted Total		15 100.0%	2 100.0%	7 100.0%	6 100.0%	-	3 100.0%	5 100.0%	7 100.0%	2 100.0%	5 100.0%	1 100.0%	5 100.0%	9 100.0%	13 100.0%	2 100.0%
Greatly increase	(5)	-		-	-	-	-	-	-	-	-	-		-	-	
Slightly increase	(4)	2 13.6%	1 48.1%	1 15.4%	-	-	1 34.5%	-	-	-	1 18.7%	-	-	2 22.8%	2 15.6%	
Stay the same	(3)	11 73.0%	1 51.9%	5 69.2%	5 84.2%	-	2 65.5%	4 77.9%	5 69.6%	1 52.1%	4 81.3%	1 100.0%	4 80.0%	6 66.0%	9 68.9%	2 100.0%
Slightly decrease	(2)	1 6.8%	-	1 15.5%	-	-	-	-	1 15.3%	1 47.9%	-	-	1 20.0%	-	1 7.8%	-
Greatly decrease	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Don't know		1 6.7%	-	-	1 15.8%	-	-	1 22.1%	1 15.1%	-	-	-	-	1 11.2%	1 7.7%	
NETS																
Net: Increase		2 13.6%	1 48.1%	1 15.4%	-	-	1 34.5%	-	-	-	1 18.7%	-	-	2 22.8%	2 15.6%	
Net: Decrease		1 6.8%	- -	1 15.5%	-	-	-	-	1 15.3%	1 47.9%	-	-	1 20.0%	-	1 7.8%	
Net: Increase + Stay the same		13 86.6%	2 100.0%	6 84.5%	5 84.2%	-	3 100.0%	4 77.9%	5 69.6%	1 52.1%	5 100.0%	1 100.0%	4 80.0%	8 88.8%	11 84.5%	2 100.0%
Mean score		3.1	3.5	3.0	3.0	-	3.3	3.0	2.8	2.5	3.2	3.0	2.8	3.3	3.1	3.0



Q14_9. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

Industrial

Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ON				SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	*m	*n
Unweighted Total		37	10	16	11	13	11	10	10	-	3	9	18	10	26	11
Weighted Total		34 100.0%	10 100.0%	15 100.0%	10 100.0%	12 100.0%	10 100.0%	9 100.0%	9 100.0%	-	3 100.0%	9 100.0%	16 100.0%	9 100.0%	24 100.0%	10 100.0%
Greatly increase	(5)	2 5.5%		1 6.3%	1 9.4%	-	1 9.1%	1 10.3%	1 10.3%	-	-	1 11.3%	1 5.6%	-	2 7.8%	-
Slightly increase	(4)	14 40.9%	3 32.1%	7 49.9%	4 36.5%	6 48.3%	3 27.1%	5 48.8%	5 48.8%	-	1 30.9%	4 46.1%	7 44.2%	3 30.5%	10 42.7%	4 36.6%
Stay the same	(3)	18 50.8%	7 67.9%	6 43.8%	5 44.7%	5 43.9%	6 63.8%	4 40.9%	4 40.9%	-	2 69.1%	4 42.6%	8 50.2%	6 59.2%	11 45.5%	6 63.4%
Slightly decrease	(2)	-	-	-	-	-	-	-	-	-	-	-	-	-	- -	-
Greatly decrease	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	- -	-
Don't know		1 2.8%	-	-	1 9.3%	1 7.8%	-	-	-	-	-	-	-	1 10.3%	1 4.0%	-
NETS																
Net: Increase		16 46.4%	3 32.1%	8 56.2%	5 46.0%	6 48.3%	4 36.2%	6 59.1%	6 59.1%	-	1 30.9%	5 57.4%	8 49.8%	3 30.5%	12 50.5%	4 36.6%
Net: Decrease		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Net: Increase + Stay the same		34 97.2%	10 100.0%	15 100.0%	9 90.7%	11 92.2%	10 100.0%	9 100.0%	9 100.0%	-	3 100.0%	9 100.0%	16 100.0%	8 89.7%	23 96.0%	10 100.0%
Mean score		3.5	3.3	3.6	3.6	3.5	3.5	3.7	3.7	-	3.3	3.7	3.6	3.3	3.6	3.4



Q14_10. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

Legal & HR

Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	*m	*n
Unweighted Total		23	7	5	11	5	6	6	8	2	4	3	9	11	14	9
Weighted Total		22 100.0%	6 100.0%	5 100.0%	11 100.0%	5 100.0%	6 100.0%	6 100.0%	8 100.0%	2 100.0%	4 100.0%	3 100.0%	9 100.0%	10 100.0%	14 100.0%	9 100.0%
Greatly increase	(5)	-	-	-	-	-	-	-	-	-	-	- -	-		-	
Slightly increase	(4)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Stay the same	(3)	18 82.8%	5 84.5%	4 81.9%	9 82.2%	5 100.0%	5 85.3%	3 48.8%	5 61.5%	2 100.0%	4 100.0%	3 100.0%	8 88.9%	8 72.7%	11 78.1%	8 90.1%
Slightly decrease	(2)	1 3.9%	-	1 18.1%	-	-	1 14.7%	-	-	-	-	-	-	1 8.3%	-	1 9.9%
Greatly decrease	(1)	- -		-	-	-	-	-	-	-	-	-	-	-	-	
Don't know		3 13.4%	1 15.5%	-	2 17.8%	-	-	3 51.2%	3 38.5%	-	-	-	1 11.1%	2 19.0%	3 21.9%	
NETS																
Net: Increase		- -	-	-	-	-	-	-	-	-	-	-	-	-	-	
Net: Decrease		1 3.9%		1 18.1%	-	-	1 14.7%	-	-	-	-	-		1 8.3%	-	1 9.9%
Net: Increase + Stay the same		18 82.8%	5 84.5%	4 81.9%	9 82.2%	5 100.0%	5 85.3%	3 48.8%	5 61.5%	2 100.0%	4 100.0%	3 100.0%	8 88.9%	8 72.7%	11 78.1%	8 90.1%
Mean score		3.0	3.0	2.8	3.0	3.0	2.9	3.0	3.0	3.0	3.0	3.0	3.0	2.9	3.0	2.9



Q14_11. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

Life sciences

Base: All who recruit temporary agency workers in each job function

			WAVE			REG	ION				SIZE		SECT	OR
		Total	October 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total	*a	*b	*C	*d	*e	*f	*g	*h	*i	*j	*k	*
Unweighted Total		3	3	1	-	1	1	-	1	-	2	1	3	-
Weighted Total		3 100.0%	3 100.0%	1 100.0%	-	1 100.0%	1 100.0%	-	1 100.0%	- -	2 100.0%	1 100.0%	3 100.0%	
Greatly increase	(5)	-	-	- -	-	-	- -	-	-	-	-	-		-
Slightly increase	(4)	-	- -	- -	-	-		-		-			- -	-
Stay the same	(3)	2 64.7%	2 64.7%	1 100.0%	-	-		-	1 100.0%	-	1 48.3%	1 100.0%	2 64.7%	-
Slightly decrease	(2)	-	- -	- -	-	-	-	-		-	-	-		-
Greatly decrease	(1)	-	- -	- -	-	-	-	-		-	-	-		-
Don't know		1 35.3%	1 35.3%	- -	-	1 100.0%	1 100.0%	-		-	1 51.7%	-	1 35.3%	-
NETS														
Net: Increase		-	- -	- -	-	-	- -	-	-	- -	-	- -	- -	-
Net: Decrease		-	-	- -	-	-	-	-		-	- -	-		-
Net: Increase + Stay the same		2 64.7%	2 64.7%	1 100.0%	-	-	- -	-	1 100.0%	- -	1 48.3%	1 100.0%	2 64.7%	
Mean score		3.0	3.0	3.0	-	-	-	-	3.0	-	3.0	3.0	3.0	-

Columns Tested: b,c,d,e,f,g - h,i,j - k,l



Q14_12. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

Marketing, media & creative

Base: All who recruit temporary agency workers in each job function

				WAVE				REGI	ON				SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	*m	*n
Unweighted Total		19	7	6	6	4	1	5	8	3	6	2	9	8	16	3
Weighted Total		20 100.0%	7 100.0%	7 100.0%	6 100.0%	4 100.0%	1 100.0%	5 100.0%	9 100.0%	4 100.0%	6 100.0%	2 100.0%	9 100.0%	9 100.0%	17 100.0%	3 100.0%
	<i>(</i> _)					100.070				100.070		100.070				
Greatly increase	(5)	4.4%	-	1 12.7%	-	-	-	1 18.2%	1 9.8%	-	-	-	-	1 10.0%	1 5.1%	-
Slightly increase	(4)	-		-	-			-	-	-			-	-	-	-
Stay the same	(3)	16 80.6%	6 85.0%	6 87.3%	4 68.6%	3 75.2%	1 100.0%	2 39.5%	6 67.4%	4 100.0%	6 100.0%	2 100.0%	8 89.2%	6 67.1%	13 77.1%	3 100.0%
Slightly decrease	(2)	-	-	-	-		-	-	-	-	-	-	-	-	-	-
Greatly decrease	(1)		-	-	-		-	-	-	-	-	-	-	-	-	-
Don't know		3 15.1%	1 15.0%	-	2 31.4%	1 24.8%	-	2 42.3%	2 22.8%	-	-	-	1 10.8%	2 22.8%	3 17.7%	
NETS																
Net: Increase		1 4.4%		1 12.7%	-			1 18.2%	1 9.8%	-			-	1 10.0%	1 5.1%	-
Net: Decrease				-	-		-	-	-	-	-	-	-	-	-	-
Net: Increase + Stay the same		17 84.9%	6 85.0%	7 100.0%	4 68.6%	3 75.2%	1 100.0%	3 57.7%	7 77.2%	4 100.0%	6 100.0%	2 100.0%	8 89.2%	7 77.2%	14 82.3%	3 100.0%
Mean score		3.1	3.0	3.3	3.0	3.0	3.0	3.6	3.3	3.0	3.0	3.0	3.0	3.3	3.1	3.0



Q14_13. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

Office professionals

Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION	_			SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	g	*h	*i	*j	*k	*1	m	*n
Unweighted Total		64	17	22	25	10	16	20	30	10	8	15	25	24	53	11
Weighted Total		64 100.0%	17 100.0%	22 100.0%	25 100.0%	10 100.0%	16 100.0%	19 100.0%	30 100.0%	11 100.0%	8 100.0%	15 100.0%	24 100.0%	24 100.0%	53 100.0%	10 100.0%
Greatly increase	(5)	-		-	-	-	-	-	-	-	-	- -	-	-	-	-
Slightly increase	(4)	4 6.1%	1 5.8%	3 13.5%	-	1 10.1%	1 5.8%	2 10.5%	2 6.7%	-	-	2 13.3%	2 7.9%	-	4 7.3%	-
Stay the same	(3)	50 78.7%	14 82.2%	16 73.9%	20 80.4%	8 79.8%	12 76.9%	13 68.7%	22 73.5%	9 81.9%	8 100.0%	13 86.7%	17 71.4%	20 80.8%	42 78.0%	8 82.1%
Slightly decrease	(2)	5 7.4%	-	3 12.6%	2 7.9%	-	3 17.3%	2 10.3%	2 6.5%	-	-	-	2 8.2%	3 11.2%	3 5.4%	2 17.9%
Greatly decrease	(1)	1 1.5%	-	-	1 3.8%	-	-	-	1 3.2%	1 8.6%	-	-	1 4.0%	-	1 1.8%	-
Don't know		4 6.3%	2 12.0%	-	2 7.9%	1 10.1%	-	2 10.5%	3 10.1%	1 9.4%	-	-	2 8.5%	2 8.0%	4 7.5%	-
NETS																
Net: Increase		4 6.1%	1 5.8%	3 13.5%	-	1 10.1%	1 5.8%	2 10.5%	2 6.7%	-	-	2 13.3%	2 7.9%	-	4 7.3%	-
Net: Decrease		6 8.9%	-	3 12.6%	3 11.7%	-	3 17.3%	2 10.3%	3 9.7%	1 8.6%	-	-	3 12.1%	3 11.2%	4 7.1%	2 17.9%
Net: Increase + Stay the same		54 84.8%	15 88.0%	19 87.4%	20 80.4%	9 89.9%	13 82.7%	15 79.2%	24 80.2%	9 81.9%	8 100.0%	15 100.0%	19 79.4%	20 80.8%	45 85.3%	8 82.1%
Mean score		3.0	3.1	3.0	2.8	3.1	2.9	3.0	2.9	2.8	3.0	3.1	2.9	2.9	3.0	2.8



Q14_14. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

Sales & retail

Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	*m	*n
Unweighted Total		21	4	9	8	2	3	7	9	2	7	5	9	7	16	5
Weighted Total		21 100.0%	4 100.0%	8 100.0%	9 100.0%	2 100.0%	3 100.0%	7 100.0%	9 100.0%	2 100.0%	7 100.0%	5 100.0%	9 100.0%	7 100.0%	16 100.0%	5 100.0%
Greatly increase	(5)	-		-	-	- -	-	-	-	-	-	-	-	-	-	
Slightly increase	(4)	2 9.0%	-	1 11.1%	1 11.3%	- -	1 33.7%	1 14.1%	1 10.9%	-	-	-	2 21.0%	-	2 11.8%	
Stay the same	(3)	17 82.1%	4 100.0%	7 78.6%	7 77.1%	2 100.0%	1 34.9%	5 71.4%	7 77.9%	2 100.0%	7 100.0%	5 100.0%	7 79.0%	5 72.6%	13 82.0%	4 82.2%
Slightly decrease	(2)	1 4.1%	-	1 10.3%	-	-	1 31.4%	-	-	-	-	- -	-	1 12.7%	-	1 17.8%
Greatly decrease	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Don't know		1 4.8%	-	-	1 11.6%	-	-	1 14.5%	1 11.2%	-	-	-	-	1 14.7%	1 6.2%	
NETS																
Net: Increase		2 9.0%		1 11.1%	1 11.3%	-	1 33.7%	1 14.1%	1 10.9%	-	-	- -	2 21.0%	-	2 11.8%	
Net: Decrease		1 4.1%	-	1 10.3%	-	-	1 31.4%	-	-	-	-	-	-	1 12.7%	-	1 17.8%
Net: Increase + Stay the same		19 91.1%	4 100.0%	7 89.7%	8 88.4%	2 100.0%	2 68.6%	6 85.5%	8 88.8%	2 100.0%	7 100.0%	5 100.0%	9 100.0%	5 72.6%	15 93.8%	4 82.2%
Mean score		3.1	3.0	3.0	3.1	3.0	3.0	3.2	3.1	3.0	3.0	3.0	3.2	2.9	3.1	2.8



Q14_15. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

TechnologyBase: All who recruit temporary agency workers in each job function

				WAVE				REG	ON				SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	*m	*n
Unweighted Total		26	9	10	7	5	3	10	14	4	4	4	12	10	20	6
Weighted Total		25 100.0%	9 100.0%	9 100.0%	7 100.0%	5 100.0%	3 100.0%	10 100.0%	14 100.0%	4 100.0%	3 100.0%	4 100.0%	11 100.0%	10 100.0%	19 100.0%	5 100.0%
Greatly increase	(5)			-	-	-	-	-	-	-	-	-	-	-	-	-
Slightly increase	(4)	7 27.6%	1 11.5%	4 41.6%	2 28.5%	-	1 34.2%	4 39.4%	6 42.7%	2 50.4%	-	2 53.6%	3 26.0%	2 19.3%	7 35.5%	-
Stay the same	(3)	15 60.8%	7 76.7%	5 49.2%	4 56.5%	5 100.0%	1 34.2%	4 39.7%	6 42.6%	2 49.6%	3 100.0%	2 46.4%	7 65.1%	6 61.1%	10 54.0%	5 84.4%
Slightly decrease	(2)	1 3.5%		1 9.2%	-	- -	1 31.5%	-	-	-	-	-	-	1 9.1%	- -	1 15.6%
Greatly decrease	(1)	-		-	-	- -	-	-	-	-	-	-	-	-	-	-
Don't know		2 8.2%	1 11.8%	-	1 14.9%	- -	-	2 20.9%	2 14.7%	-	-	-	1 8.8%	1 10.5%	2 10.5%	-
NETS																
Net: Increase		7 27.6%	1 11.5%	4 41.6%	2 28.5%	- -	1 34.2%	4 39.4%	6 42.7%	2 50.4%	-	2 53.6%	3 26.0%	2 19.3%	7 35.5%	
Net: Decrease		1 3.5%		1 9.2%	-		1 31.5%	-	-	-	-	-	-	1 9.1%	- -	1 15.6%
Net: Increase + Stay the same		22 88.3%	8 88.2%	8 90.8%	6 85.1%	5 100.0%	2 68.5%	8 79.1%	12 85.3%	4 100.0%	3 100.0%	4 100.0%	10 91.2%	8 80.4%	17 89.5%	5 84.4%
Mean score		3.3	3.1	3.3	3.3	3.0	3.0	3.5	3.5	3.5	3.0	3.5	3.3	3.1	3.4	2.8



Q15_SUM. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

SUMMARY TABLE

Base: All who recruit temporary agency workers in each job function

	Total	Greatly increase	Slightly increase	Stay the same	Slightly decrease	Greatly decrease	Don't know	Net: Increase	Net: Decrease	Net: Increase + Stay the same	Mean
accounting and financial services	46 100.0%	-	2 4.4%	37 79.3%	3 6.0%	1 1.9%	4 8.5%	2 4.4%	4 7.8%	39 83.7%	2.
onstruction	8 100.0%	-	2 23.8%	5 63.8%	-	-	1 12.4%	2 23.8%	-	7 87.6%	3.
rivers	21 100.0%		2 8.3%	16 73.4%	2 9.4%		2 8.9%	2 8.3%	2 9.4%	17 81.8%	3.
lucation	8 100.0%		-	7 87.5%	1 12.5%				1 12.5%	7 87.5%	2.
ngineering & technical	29 100.0%		8 29.7%	15 53.9%	-	1 3.0%	4 13.5%	8 29.7%	1 3.0%	24 83.5%	3.
cecutive recruitment / interim anagement	21 100.0%	- -	1 4.1%	17 77.9%	-	1 4.1%	3 14.0%	1 4.1%	1 4.1%	17 81.9%	3.
ealth & social care	12 100.0%	-	3 25.1%	7 57.9%	-	1 8.5%	1 8.5%	3 25.1%	1 8.5%	10 83.0%	3.
spitality	15 100.0%	3 18.1%		9 61.6%	1 6.8%	1 6.8%	1 6.7%	3 18.1%	2 13.6%	12 79.8%	3.
ustrial	34 100.0%	1 2.7%	11 32.8%	19 54.3%	2 4.9%		2 5.4%	12 35.4%	2 4.9%	31 89.7%	3.
gal & HR	22 100.0%	- -	-	18 82.8%	- -	1 3.9%	3 13.4%	- -	1 3.9%	18 82.8%	2
e sciences	3 100.0%	-	-	2 64.7%		-	1 35.3%			2 64.7%	3
rketing, media & creative	20 100.0%	-	1 4.4%	16 80.6%	-		3 15.1%	1 4.4%		17 84.9%	3.
ice professionals	64 100.0%	1 1.5%	8 12.6%	45 70.8%	3 4.5%	2 2.8%	5 7.7%	9 14.1%	5 7.4%	54 84.9%	3
les & retail	21 100.0%	1 4.4%	1 4.9%	16 77.7%	1 4.1%	1 4.1%	1 4.8%	2 9.3%	2 8.2%	18 87.0%	3
chnology	25 100.0%		6 23.8%	16 64.6%		1 3.5%	2 8.2%	6 23.8%	1 3.5%	22 88.3%	3.
erage (response based including	348	6	45	244	12	9	32	50	21	295	3



Q15_SUM. Average across all sectors

SUMMARY TABLE

Base: All who recruit temporary agency workers in each job function

				WAVE				REGI					SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total		357	92	131	134	69	79	116	151	35	58	63	153	141	268	89
Weighted Total		348 100.0%	89 100.0%	125 100.0%	134 100.0%	66 100.0%	76 100.0%	111 100.0%	148 100.0%	37 100.0%	59 100.0%	62 100.0%	149 100.0%	137 100.0%	264 100.0%	84 100.0%
Greatly increase	(5)	6 1.6%		6 4.4% ac	-		3 3.7%	2 1.5%	2 1.2%	- -	1 1.7%	-	2 1.2%	4 2.7%	6 2.1%	-
Slightly increase	(4)	45 12.9%	7 8.1%	25 20.3% ac	12 9.2%	8 11.8%	7 9.0%	21 19.3% i	28 18.7% i	6 16.8%	3 4.7%	12 19.6%	19 12.7%	14 10.1%	40 15.0% n	5 6.3%
Stay the same	(3)	244 70.1%	72 80.6% bc	83 66.1%	90 67.0%	48 73.6% f	51 67.2%	65 58.5%	91 61.4%	26 69.8%	54 92.2% defgh	50 80.4% I	107 71.8%	88 63.7%	173 65.7%	71 84.1% m
Slightly decrease	(2)	12 3.5%	1 1.0%	5 4.4%	6 4.3%	3 4.4%	5 6.2%	3 2.6%	4 2.6%	1 2.7%	1 1.3%	-	6 3.8%	7 4.7%	10 3.9%	2 2.4%
Greatly decrease	(1)	9 2.6%	1 1.2%	6 4.8%	2 1.5%	-	7 9.3% dfgi	1 .9%	2 1.3%	1 2.6%	-	-	2 1.3%	7 5.1%	3 1.1%	6 7.2% m
Don't know		32 9.3%	8 9.1% b	-	24 18.1% b	7 10.3% i	4 4.7%	19 17.2% ei	22 14.9% ei	3 8.1% i		-	14 9.2% j	19 13.6% j	32 12.3% n	-
NETS																
Net: Increase		50 14.5%	7 8.1%	31 24.7% ac	12 9.2%	8 11.8%	10 12.7%	23 20.8% i	29 19.8% i	6 16.8%	4 6.4%	12 19.6%	21 13.9%	18 12.8%	45 17.1% n	5 6.3%
Net: Decrease		21 6.1%	2 2.2%	12 9.2% a	8 5.8%	3 4.4%	12 15.4% dfgi	4 3.5%	6 3.9%	2 5.3%	1 1.3%	-	8 5.1%	14 9.9% j	13 5.0%	8 9.5%
Net: Increase + Stay the same		295 84.6%	79 88.7% c	114 90.8% c	102 76.2%	56 85.3%	61 79.9%	88 79.4%	120 81.2%	32 86.6%	58 98.7% defgh	62 100.0% kl	127 85.7% I	105 76.5%	218 82.8%	76 90.5%
Mean score		3.1	3.1	3.2	3.0	3.1	2.9	3.2 e	3.2 e	3.1	3.1	3.2	3.1	3.0	3.1 n	2.9



Q15_1. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

Accounting and financial services

Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION	_			SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	m	*n
Unweighted Total		47	11	17	19	7	14	14	19	5	7	8	15	24	35	12
Weighted Total		46 100.0%	11 100.0%	16 100.0%	20 100.0%	7 100.0%	14 100.0%	13 100.0%	18 100.0%	5 100.0%	8 100.0%	8 100.0%	15 100.0%	24 100.0%	35 100.0%	11 100.0%
Greatly increase	(5)	-		-	-	-	-			-	-	- -	-	-	- -	
Slightly increase	(4)	2 4.4%		2 12.7%	-	-	1 7.0%	-	1 5.8%	1 21.4%	-	- -	1 6.4%	1 4.5%	2 5.8%	
Stay the same	(3)	37 79.3%	9 81.6%	12 76.1%	16 80.7%	6 85.5%	9 66.4%	11 85.0%	14 77.8%	3 58.7%	8 100.0%	8 100.0%	12 80.1%	17 71.8%	26 75.1%	10 92.4%
Slightly decrease	(2)	3 6.0%	1 8.8%	1 5.8%	1 4.6%	-	3 20.3%	-	-	-	-	-	-	3 11.8%	3 7.9%	-
Greatly decrease	(1)	1 1.9%	-	1 5.4%	-	-	1 6.3%	-	-	-	-	-	-	1 3.7%	-	1 7.6%
Don't know		4 8.5%	1 9.6%	-	3 14.7%	1 14.5%	-	2 15.0%	3 16.3%	1 19.9%	-	- -	2 13.5%	2 8.2%	4 11.2%	
NETS																
Net: Increase		2 4.4%	-	2 12.7%	-	-	1 7.0%	-	1 5.8%	1 21.4%	-	- -	1 6.4%	1 4.5%	2 5.8%	-
Net: Decrease		4 7.8%	1 8.8%	2 11.2%	1 4.6%	-	4 26.6%	-	-	-	-	- -	-	4 15.4%	3 7.9%	1 7.6%
Net: Increase + Stay the same		39 83.7%	9 81.6%	14 88.8%	16 80.7%	6 85.5%	10 73.4%	11 85.0%	15 83.7%	4 80.1%	8 100.0%	8 100.0%	13 86.5%	18 76.4%	28 80.9%	10 92.4%
Mean score		2.9	2.9	3.0	2.9	3.0	2.7	3.0	3.1	3.3	3.0	3.0	3.1	2.8	3.0	2.8



Q15_2. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

Construction

Base: All who recruit temporary agency workers in each job function

			WA	VE				GION				SIZE		SECTO	OR
		Total	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		1014	*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	*m
Unweighted Total		8	5	3	4	2	-	1	1	1	1	3	4	7	1
Weighted Total		8 100.0%	5 100.0%	3 100.0%	4 100.0%	2 100.0%	-	1 100.0%	1 100.0%	1 100.0%	1 100.0%	3 100.0%	4 100.0%	7 100.0%	1 100.0%
Greatly increase	(5)	-	-	-	- -	-	-	-	-	- -	-	-	-	-	-
Slightly increase	(4)	2 23.8%	1 18.6%	1 33.0%	2 48.6%	- -	-		-	-	- -	1 31.2%	1 24.4%	2 27.1%	-
Stay the same	(3)	5 63.8%	4 81.4%	1 32.6%	1 26.0%	2 100.0%	-	1 100.0%	1 100.0%	1 100.0%	1 100.0%	2 68.8%	2 50.2%	4 58.7%	1 100.0%
Slightly decrease	(2)			-	- -	-	-	-		-	- -	-	-	- -	
Greatly decrease	(1)		-	-	- -	-	-	-	-	-	- -	-	-	- -	
Don't know		1 12.4%	-	1 34.4%	1 25.4%		-		-	- -	- -	-	1 25.4%	1 14.2%	
NETS															
Net: Increase		2 23.8%	1 18.6%	1 33.0%	2 48.6%	-	-	-	-	-	- -	1 31.2%	1 24.4%	2 27.1%	
Net: Decrease		-		-	- -	-	-	-		-	- -	-	-	-	
Net: Increase + Stay the same		7 87.6%	5 100.0%	2 65.6%	3 74.6%	2 100.0%	-	1 100.0%	1 100.0%	1 100.0%	1 100.0%	3 100.0%	3 74.6%	6 85.8%	1 100.0%
Mean score		3.3	3.2	3.5	3.7	3.0	-	3.0	3.0	3.0	3.0	3.3	3.3	3.3	3.0

Columns Tested: a,b - c,d,e,f,g,h - i,j,k - l,m



Q15_3. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

Drivers

Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ON	_			SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	*m	*n
Unweighted Total		22	4	10	8	3	8	8	9	1	2	3	10	9	17	5
Weighted Total		21 100.0%	4 100.0%	10 100.0%	8 100.0%	3 100.0%	8 100.0%	8 100.0%	9 100.0%	1 100.0%	2 100.0%	3 100.0%	10 100.0%	9 100.0%	17 100.0%	5 100.0%
Greatly increase	(5)	-		-	-	-		-	-	-	-		-	-	-	-
Slightly increase	(4)	2 8.3%	1 23.1%	1 8.8%	-	-	1 12.1%	1 11.1%	1 9.8%	-	-	-	1 8.8%	1 10.8%	1 5.6%	1 17.7%
Stay the same	(3)	16 73.4%	3 76.9%	8 80.9%	5 62.2%	2 66.0%	5 63.1%	6 75.8%	7 78.6%	1 100.0%	2 100.0%	3 100.0%	7 71.5%	6 66.1%	13 76.9%	3 61.4%
Slightly decrease	(2)	2 9.4%	-	1 10.3%	1 13.1%	1 34.0%	1 13.1%	-	-	-	-	-	1 10.5%	1 11.5%	1 6.0%	1 21.0%
Greatly decrease	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		2 8.9%		-	2 24.6%	-	1 11.7%	1 13.0%	1 11.5%	-	-	-	1 9.3%	1 11.6%	2 11.5%	-
NETS																
Net: Increase		2 8.3%	1 23.1%	1 8.8%	-	-	1 12.1%	1 11.1%	1 9.8%	-	-	-	1 8.8%	1 10.8%	1 5.6%	1 17.7%
Net: Decrease		2 9.4%	-	1 10.3%	1 13.1%	1 34.0%	1 13.1%	-	-	-	-	-	1 10.5%	1 11.5%	1 6.0%	1 21.0%
Net: Increase + Stay the same		17 81.8%	4 100.0%	9 89.7%	5 62.2%	2 66.0%	6 75.2%	7 87.0%	8 88.5%	1 100.0%	2 100.0%	3 100.0%	8 80.3%	7 76.9%	14 82.6%	4 79.0%
Mean score		3.0	3.2	3.0	2.8	2.7	3.0	3.1	3.1	3.0	3.0	3.0	3.0	3.0	3.0	3.0



Q15_4. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

Education

Base: All who recruit temporary agency workers in each job function

				WAVE				REGI	ON				SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	*m	*n
Unweighted Total		8	2	1	5	3	1	3	3	-	1	-	6	2	6	2
Weighted Total		8 100.0%	2 100.0%	1 100.0%	5 100.0%	3 100.0%	1 100.0%	3 100.0%	3 100.0%	-	1 100.0%	-	6 100.0%	2 100.0%	6 100.0%	2 100.0%
Greatly increase	(5)	-		-	-	-	-	-	-	-	-	-	-	-	-	
Slightly increase	(4)	-		- -	-	-	-	-	-	-	-	-	-	-	- -	
Stay the same	(3)	7 87.5%	2 100.0%	1 100.0%	4 80.8%	2 65.5%	1 100.0%	3 100.0%	3 100.0%	-	1 100.0%	-	6 100.0%	1 48.9%	5 83.3%	2 100.0%
Slightly decrease	(2)	1 12.5%	-	-	1 19.2%	1 34.5%	-	-	-	-	-	-	-	1 51.1%	1 16.7%	-
Greatly decrease	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
NETS																
Net: Increase		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net: Decrease		1 12.5%	-	-	1 19.2%	1 34.5%	-	-	-	-	-	-	-	1 51.1%	1 16.7%	-
Net: Increase + Stay the same		7 87.5%	2 100.0%	1 100.0%	4 80.8%	2 65.5%	1 100.0%	3 100.0%	3 100.0%	-	1 100.0%	-	6 100.0%	1 48.9%	5 83.3%	2 100.0%
Mean score		2.9	3.0	3.0	2.8	2.7	3.0	3.0	3.0	-	3.0	-	3.0	2.5	2.8	3.0



Q15_5. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

Engineering & technical

Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION	_			SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	*m	*n
Unweighted Total		30	8	11	11	6	3	13	16	3	5	4	16	10	20	10
Weighted Total		29 100.0%	8 100.0%	10 100.0%	11 100.0%	5 100.0%	3 100.0%	12 100.0%	16 100.0%	3 100.0%	5 100.0%	4 100.0%	15 100.0%	9 100.0%	19 100.0%	9 100.0%
Greatly increase	(5)	-	-	-	-	-	-	-	-	-	-	- -	-	-	-	-
Slightly increase	(4)	8 29.7%	1 13.0%	5 46.2%	3 25.5%	1 16.9%	-	6 45.3%	7 43.0%	1 33.8%	1 17.7%	2 47.5%	6 37.6%	1 9.1%	7 35.0%	2 18.6%
Stay the same	(3)	15 53.9%	7 87.0%	5 45.5%	4 38.6%	4 65.5%	1 35.8%	6 46.7%	7 44.3%	1 34.7%	4 82.3%	2 52.5%	8 50.1%	6 60.5%	9 45.0%	7 72.2%
Slightly decrease	(2)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Greatly decrease	(1)	1 3.0%	-	1 8.4%	-	-	1 31.4%	-	-	-	-	-	-	1 9.2%		1 9.3%
Don't know		4 13.5%	-	-	4 35.9%	1 17.6%	1 32.7%	1 8.0%	2 12.7%	1 31.5%	-	-	2 12.3%	2 21.1%	4 20.0%	-
NETS																
Net: Increase		8 29.7%	1 13.0%	5 46.2%	3 25.5%	1 16.9%	-	6 45.3%	7 43.0%	1 33.8%	1 17.7%	2 47.5%	6 37.6%	1 9.1%	7 35.0%	2 18.6%
Net: Decrease		1 3.0%	-	1 8.4%	-	-	1 31.4%	-	-	-	-	- -	-	1 9.2%	-	1 9.3%
Net: Increase + Stay the same		24 83.5%	8 100.0%	9 91.6%	7 64.1%	5 82.4%	1 35.8%	11 92.0%	14 87.3%	2 68.5%	5 100.0%	4 100.0%	13 87.7%	6 69.7%	15 80.0%	8 90.7%
Mean score		3.3	3.1	3.3	3.4	3.2	2.1	3.5	3.5	3.5	3.2	3.5	3.4	2.9	3.4	3.0



Q15_6. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

Executive recruitment / interim management

Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION	_			SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	*m	*n
Unweighted Total		22	6	8	8	3	6	8	10	2	3	5	9	8	12	10
Weighted Total		21 100.0%	6 100.0%	7 100.0%	8 100.0%	3 100.0%	6 100.0%	8 100.0%	10 100.0%	2 100.0%	3 100.0%	5 100.0%	9 100.0%	7 100.0%	12 100.0%	9 100.0%
Greatly increase	(5)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Slightly increase	(4)	1 4.1%	-	1 11.6%	-	-	-	1 11.3%	1 9.0%	-	-	-	-	1 11.7%	1 7.3%	-
Stay the same	(3)	17 77.9%	5 82.0%	6 76.9%	6 75.9%	2 65.5%	5 85.2%	5 62.3%	7 69.9%	2 100.0%	3 100.0%	5 100.0%	8 88.6%	4 50.1%	8 67.3%	9 90.9%
Slightly decrease	(2)	-	- -	-	-	-	-	-	-	-	-	- -	-	-	-	-
Greatly decrease	(1)	1 4.1%	-	1 11.5%	-	-	1 14.8%	-	-	-	-	-	-	1 11.6%	-	1 9.1%
Don't know		3 14.0%	1 18.0%	-	2 24.1%	1 34.5%	-	2 26.4%	2 21.0%	-	-	-	1 11.4%	2 26.6%	3 25.3%	-
NETS																
Net: Increase		1 4.1%	- -	1 11.6%	-	-	-	1 11.3%	1 9.0%	-	-	- -	-	1 11.7%	1 7.3%	-
Net: Decrease		1 4.1%		1 11.5%	-	-	1 14.8%	-	-	-	-	- -	-	1 11.6%	-	1 9.1%
Net: Increase + Stay the same		17 81.9%	5 82.0%	7 88.5%	6 75.9%	2 65.5%	5 85.2%	6 73.6%	8 79.0%	2 100.0%	3 100.0%	5 100.0%	8 88.6%	5 61.8%	9 74.7%	9 90.9%
Mean score		3.0	3.0	2.9	3.0	3.0	2.7	3.2	3.1	3.0	3.0	3.0	3.0	2.8	3.1	2.8



Q15_7. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

Health & social care

Base: All who recruit temporary agency workers in each job function

				WAVE				REGI	ION				SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	*m	*n
Unweighted Total		12	2	4	6	3	2	6	6	-	1	3	5	4	10	2
Weighted Total		12 100.0%	2 100.0%	4 100.0%	6 100.0%	3 100.0%	2 100.0%	6 100.0%	6 100.0%	-	1 100.0%	3 100.0%	5 100.0%	4 100.0%	10 100.0%	2 100.0%
Greatly increase	(5)	-		-	-	-	-	-	-	-		-	-	-	- -	-
Slightly increase	(4)	3 25.1%		2 49.9%	1 16.4%		1 48.3%	1 16.8%	1 16.8%	-	1 100.0%	1 33.5%	1 19.8%	1 25.2%	3 30.2%	
Stay the same	(3)	7 57.9%	2 100.0%	2 50.1%	3 49.3%	3 100.0%	1 51.7%	3 48.8%	3 48.8%	-	-	2 66.5%	3 59.6%	2 49.1%	5 49.3%	2 100.0%
Slightly decrease	(2)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Greatly decrease	(1)	1 8.5%	-	-	1 17.1%	-	-	1 17.2%	1 17.2%	-	-	-	1 20.6%	-	1 10.2%	-
Don't know		1 8.5%	-	-	1 17.1%	-	-	1 17.2%	1 17.2%	-	-	-	-	1 25.7%	1 10.2%	-
NETS																
Net: Increase		3 25.1%		2 49.9%	1 16.4%	-	1 48.3%	1 16.8%	1 16.8%	-	1 100.0%	1 33.5%	1 19.8%	1 25.2%	3 30.2%	-
Net: Decrease		1 8.5%			1 17.1%		-	1 17.2%	1 17.2%	-	-	-	1 20.6%	-	1 10.2%	
Net: Increase + Stay the same		10 83.0%	2 100.0%	4 100.0%	4 65.8%	3 100.0%	2 100.0%	4 65.6%	4 65.6%	-	1 100.0%	3 100.0%	4 79.4%	3 74.3%	8 79.5%	2 100.0%
Mean score		3.1	3.0	3.5	2.8	3.0	3.5	2.8	2.8	-	4.0	3.3	2.8	3.3	3.1	3.0



Q15_8. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

Hospitality

Base: All who recruit temporary agency workers in each job function

				WAVE				REGI	ION				SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total	*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	*m	*n
Unweighted Total		15	2	7	6	-	3	5	7	2	5	1	5	9	13	2
Weighted Total		15 100.0%	2 100.0%	7 100.0%	6 100.0%	-	3 100.0%	5 100.0%	7 100.0%	2 100.0%	5 100.0%	1 100.0%	5 100.0%	9 100.0%	13 100.0%	2 100.0%
Greatly increase	(5)	3 18.1%		3 41.4%	-	-		2 38.0%	2 25.8%	-	1 18.7%		-	3 30.5%	3 20.9%	
Slightly increase	(4)	-		-	-	-	-	-	-	-	-	-	-	-	-	-
Stay the same	(3)	9 61.6%	1 51.9%	3 43.1%	5 84.2%	-	2 65.5%	2 39.9%	3 43.8%	1 52.1%	4 81.3%	1 100.0%	4 80.0%	4 46.8%	7 55.8%	2 100.0%
Slightly decrease	(2)	1 6.8%		1 15.5%	-	-	-	-	1 15.3%	1 47.9%	-	-	1 20.0%	-	1 7.8%	
Greatly decrease	(1)	1 6.8%	1 48.1%	-	-	-	1 34.5%	-	-	-	-	-	-	1 11.5%	1 7.9%	
Don't know		1 6.7%		-	1 15.8%		-	1 22.1%	1 15.1%	-	-	-	- -	1 11.2%	1 7.7%	
NETS																
Net: Increase		3 18.1%	-	3 41.4%	-	-	-	2 38.0%	2 25.8%	-	1 18.7%	-	-	3 30.5%	3 20.9%	
Net: Decrease		2 13.6%	1 48.1%	1 15.5%	-	-	1 34.5%	-	1 15.3%	1 47.9%	-	-	1 20.0%	1 11.5%	2 15.7%	-
Net: Increase + Stay the same		12 79.8%	1 51.9%	6 84.5%	5 84.2%		2 65.5%	4 77.9%	5 69.6%	1 52.1%	5 100.0%	1 100.0%	4 80.0%	7 77.3%	10 76.7%	2 100.0%
Mean score		3.2	2.0	3.7	3.0	-	2.3	4.0	3.4	2.5	3.4	3.0	2.8	3.4	3.2	3.0



Q15_9. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

Industrial

Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ON				SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	*m	*n
Unweighted Total		37	10	16	11	13	11	10	10	-	3	9	18	10	26	11
Weighted Total		34 100.0%	10 100.0%	15 100.0%	10 100.0%	12 100.0%	10 100.0%	9 100.0%	9 100.0%	- -	3 100.0%	9 100.0%	16 100.0%	9 100.0%	24 100.0%	10 100.0%
Greatly increase	(5)	1 2.7%		1 6.3%	-	-	1 9.1%	-	-	-	-	-	1 5.6%	-	1 3.8%	-
Slightly increase	(4)	11 32.8%	2 20.7%	6 37.9%	4 36.8%	4 32.3%	2 18.0%	5 48.5%	5 48.5%	- -	1 35.8%	4 45.3%	5 27.7%	3 30.2%	10 39.3%	2 17.1%
Stay the same	(3)	19 54.3%	8 79.3%	7 50.4%	4 36.4%	6 52.5%	7 64.1%	5 51.5%	5 51.5%	- -	1 33.3%	5 54.7%	8 51.0%	6 59.5%	10 42.4%	8 82.9%
Slightly decrease	(2)	2 4.9%	-	1 5.4%	1 8.8%	1 7.4%	-	-	-	- -	1 30.9%	-	2 10.3%	-	2 6.9%	
Greatly decrease	(1)		-	-	-	-	-	-	-	- -	-	-	-	-	- -	
Don't know		2 5.4%	-	-	2 18.0%	1 7.8%	1 8.8%	-	-	-	-	-	1 5.4%	1 10.3%	2 7.6%	
NETS																
Net: Increase		12 35.4%	2 20.7%	6 44.2%	4 36.8%	4 32.3%	3 27.1%	5 48.5%	5 48.5%	-	1 35.8%	4 45.3%	5 33.3%	3 30.2%	10 43.1%	2 17.1%
Net: Decrease		2 4.9%		1 5.4%	1 8.8%	1 7.4%	-	-	-	-	1 30.9%	-	2 10.3%	-	2 6.9%	
Net: Increase + Stay the same		31 89.7%	10 100.0%	14 94.6%	8 73.1%	10 84.8%	9 91.2%	9 100.0%	9 100.0%	-	2 69.1%	9 100.0%	14 84.3%	8 89.7%	21 85.4%	10 100.0%
Mean score		3.4	3.2	3.5	3.3	3.3	3.4	3.5	3.5	-	3.0	3.5	3.3	3.3	3.4	3.2



Q15_10. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

Legal & HR

Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ON				SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	*m	*n
Unweighted Total		23	7	5	11	5	6	6	8	2	4	3	9	11	14	9
Weighted Total		22 100.0%	6 100.0%	5 100.0%	11 100.0%	5 100.0%	6 100.0%	6 100.0%	8 100.0%	2 100.0%	4 100.0%	3 100.0%	9 100.0%	10 100.0%	14 100.0%	9 100.0%
Greatly increase	(5)	- -	-	-	-	-	-	-	-	-	-	-	-	-	-	
Slightly increase	(4)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Stay the same	(3)	18 82.8%	5 84.5%	4 81.9%	9 82.2%	5 100.0%	5 85.3%	3 48.8%	5 61.5%	2 100.0%	4 100.0%	3 100.0%	8 88.9%	8 72.7%	11 78.1%	8 90.1%
Slightly decrease	(2)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Greatly decrease	(1)	1 3.9%		1 18.1%	-	-	1 14.7%	-	-	-	-	-	-	1 8.3%	-	1 9.9%
Don't know		3 13.4%	1 15.5%	-	2 17.8%	-	-	3 51.2%	3 38.5%	-	-	-	1 11.1%	2 19.0%	3 21.9%	
NETS																
Net: Increase		- -		-	-	-	-	-	-	-	-	-	-	-	-	
Net: Decrease		1 3.9%		1 18.1%	-	-	1 14.7%	-	-	-	-	-		1 8.3%	-	1 9.9%
Net: Increase + Stay the same		18 82.8%	5 84.5%	4 81.9%	9 82.2%	5 100.0%	5 85.3%	3 48.8%	5 61.5%	2 100.0%	4 100.0%	3 100.0%	8 88.9%	8 72.7%	11 78.1%	8 90.1%
Mean score		2.9	3.0	2.6	3.0	3.0	2.7	3.0	3.0	3.0	3.0	3.0	3.0	2.8	3.0	2.8



Q15_11. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

Life sciences

Base: All who recruit temporary agency workers in each job function

			WAVE			REG	ION				SIZE		SECT	OR
		Total	October 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total	*a	*b	*C	*d	*e	*f	*g	*h	*i	*j	*k	*
Unweighted Total		3	3	1	-	1	1	-	1	-	2	1	3	-
Weighted Total		3 100.0%	3 100.0%	1 100.0%	-	1 100.0%	1 100.0%	-	1 100.0%	- -	2 100.0%	1 100.0%	3 100.0%	
Greatly increase	(5)	-	-	- -	-	-	- -	-	-	-	-	-		-
Slightly increase	(4)	-	- -	- -	-	-		-		-			- -	-
Stay the same	(3)	2 64.7%	2 64.7%	1 100.0%	-	-		-	1 100.0%	-	1 48.3%	1 100.0%	2 64.7%	-
Slightly decrease	(2)	-	- -	- -	-	-	-	-		-	-	-		-
Greatly decrease	(1)	-	- -	- -	-	-	-	-		-	-	-		-
Don't know		1 35.3%	1 35.3%	- -	-	1 100.0%	1 100.0%	-		-	1 51.7%	-	1 35.3%	-
NETS														
Net: Increase		-	- -	- -	-	-	- -	-	-	- -	-	- -	- -	-
Net: Decrease		-	-	- -	-	-	-	-		-		-		-
Net: Increase + Stay the same		2 64.7%	2 64.7%	1 100.0%	-	-	- -	-	1 100.0%	- -	1 48.3%	1 100.0%	2 64.7%	
Mean score		3.0	3.0	3.0	-	-	-	-	3.0	-	3.0	3.0	3.0	-

Columns Tested: b,c,d,e,f,g - h,i,j - k,l



Q15_12. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

Marketing, media & creative

Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ON	_			SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	*m	*n
Unweighted Total		19	7	6	6	4	1	5	8	3	6	2	9	8	16	3
Weighted Total		20 100.0%	7 100.0%	7 100.0%	6 100.0%	4 100.0%	1 100.0%	5 100.0%	9 100.0%	4 100.0%	6 100.0%	2 100.0%	9 100.0%	9 100.0%	17 100.0%	3 100.0%
Greatly increase	(5)	-		-	-	-		-	-	-	-	-	-	-	- -	-
Slightly increase	(4)	1 4.4%		1 12.7%	-	-	-	1 18.2%	1 9.8%	-	-	-		1 10.0%	1 5.1%	-
Stay the same	(3)	16 80.6%	6 85.0%	6 87.3%	4 68.6%	3 75.2%	1 100.0%	2 39.5%	6 67.4%	4 100.0%	6 100.0%	2 100.0%	8 89.2%	6 67.1%	13 77.1%	3 100.0%
Slightly decrease	(2)	-	-	-	-	-	-	-	-	-	-	-	-	-	- -	-
Greatly decrease	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	- -	-
Don't know		3 15.1%	1 15.0%	-	2 31.4%	1 24.8%	-	2 42.3%	2 22.8%	-	-	-	1 10.8%	2 22.8%	3 17.7%	
NETS																
Net: Increase		1 4.4%		1 12.7%	-	-	-	1 18.2%	1 9.8%	-		-	-	1 10.0%	1 5.1%	
Net: Decrease		- -	-	- -	-	- -	-	-	-	-		- -	-	- -	- -	-
Net: Increase + Stay the same		17 84.9%	6 85.0%	7 100.0%	4 68.6%	3 75.2%	1 100.0%	3 57.7%	7 77.2%	4 100.0%	6 100.0%	2 100.0%	8 89.2%	7 77.2%	14 82.3%	3 100.0%
Mean score		3.1	3.0	3.1	3.0	3.0	3.0	3.3	3.1	3.0	3.0	3.0	3.0	3.1	3.1	3.0



Q15_13. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

Office professionals

Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ON	_			SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	g	*h	*i	*j	*k	*1	m	*n
Unweighted Total		64	17	22	25	10	16	20	30	10	8	15	25	24	53	11
Weighted Total		64 100.0%	17 100.0%	22 100.0%	25 100.0%	10 100.0%	16 100.0%	19 100.0%	30 100.0%	11 100.0%	8 100.0%	15 100.0%	24 100.0%	24 100.0%	53 100.0%	10 100.0%
Greatly increase	(5)	1 1.5%		1 4.4%	-	-	1 6.1%	-	-	- -	-	-	-	1 3.9%	1 1.8%	
Slightly increase	(4)	8 12.6%	2 13.8%	5 21.5%	1 3.9%	1 10.1%	2 13.7%	4 19.7%	5 16.1%	1 9.7%	-	3 22.0%	2 7.9%	3 11.3%	8 15.0%	
Stay the same	(3)	45 70.8%	13 74.3%	14 65.9%	18 72.8%	8 79.8%	10 63.3%	11 59.5%	19 64.2%	8 72.3%	8 100.0%	12 78.0%	16 67.7%	17 69.5%	37 68.7%	8 82.1%
Slightly decrease	(2)	3 4.5%	-	1 4.2%	2 7.9%	-	1 5.8%	2 10.3%	2 6.5%	-	-	-	2 8.2%	1 3.7%	2 3.6%	1 9.6%
Greatly decrease	(1)	2 2.8%	-	1 4.0%	1 3.8%	-	1 5.4%	-	1 3.2%	1 8.6%	-	-	1 4.0%	1 3.5%	1 1.8%	1 8.3%
Don't know		5 7.7%	2 12.0%	-	3 11.5%	1 10.1%	1 5.7%	2 10.5%	3 10.1%	1 9.4%	-	-	3 12.2%	2 8.0%	5 9.2%	-
NETS																
Net: Increase		9 14.1%	2 13.8%	6 25.9%	1 3.9%	1 10.1%	3 19.8%	4 19.7%	5 16.1%	1 9.7%	-	3 22.0%	2 7.9%	4 15.3%	9 16.8%	
Net: Decrease		5 7.4%	-	2 8.2%	3 11.7%	-	2 11.2%	2 10.3%	3 9.7%	1 8.6%	-	-	3 12.1%	2 7.3%	3 5.3%	2 17.9%
Net: Increase + Stay the same		54 84.9%	15 88.0%	20 91.8%	19 76.8%	9 89.9%	13 83.1%	15 79.2%	24 80.2%	9 81.9%	8 100.0%	15 100.0%	18 75.6%	21 84.7%	45 85.5%	8 82.1%
Mean score		3.1	3.2	3.2	2.9	3.1	3.1	3.1	3.0	2.9	3.0	3.2	2.9	3.1	3.1	2.7



Q15_14. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

Sales & retail

Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	*m	*n
Unweighted Total		21	4	9	8	2	3	7	9	2	7	5	9	7	16	5
Weighted Total		21 100.0%	4 100.0%	8 100.0%	9 100.0%	2 100.0%	3 100.0%	7 100.0%	9 100.0%	2 100.0%	7 100.0%	5 100.0%	9 100.0%	7 100.0%	16 100.0%	5 100.0%
Greatly increase	(5)	1 4.4%	-	1 11.1%	-	-	1 33.7%	-	-	-	-	- -	1 10.2%	-	1 5.7%	
Slightly increase	(4)	1 4.9%		-	1 11.9%	- -	-	-	1 11.5%	1 50.8%	-	1 19.9%	-	-	-	1 21.2%
Stay the same	(3)	16 77.7%	4 100.0%	6 68.3%	7 76.5%	2 100.0%	1 34.9%	5 73.0%	6 67.6%	1 49.2%	7 100.0%	4 80.1%	8 89.8%	4 59.9%	13 82.7%	3 61.0%
Slightly decrease	(2)	1 4.1%	-	1 10.3%	-	-	-	1 12.5%	1 9.7%	-	-	- -	-	1 12.7%	1 5.4%	-
Greatly decrease	(1)	1 4.1%	-	1 10.3%	-	-	1 31.4%	-	-	-	-	-	-	1 12.7%	-	1 17.8%
Don't know		1 4.8%	-	-	1 11.6%	-	-	1 14.5%	1 11.2%	-	-	-	-	1 14.7%	1 6.2%	-
NETS																
Net: Increase		2 9.3%		1 11.1%	1 11.9%	-	1 33.7%	-	1 11.5%	1 50.8%	-	1 19.9%	1 10.2%	-	1 5.7%	1 21.2%
Net: Decrease		2 8.2%	-	2 20.7%	-	-	1 31.4%	1 12.5%	1 9.7%	-	-	-	-	2 25.4%	1 5.4%	1 17.8%
Net: Increase + Stay the same		18 87.0%	4 100.0%	7 79.3%	8 88.4%	2 100.0%	2 68.6%	5 73.0%	7 79.1%	2 100.0%	7 100.0%	5 100.0%	9 100.0%	4 59.9%	14 88.4%	4 82.2%
Mean score		3.0	3.0	2.9	3.1	3.0	3.0	2.9	3.0	3.5	3.0	3.2	3.2	2.6	3.1	2.9



Q15_15. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

TechnologyBase: All who recruit temporary agency workers in each job function

				WAVE				REG	ON				SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	*m	*n
Unweighted Total		26	9	10	7	5	3	10	14	4	4	4	12	10	20	6
Weighted Total		25 100.0%	9 100.0%	9 100.0%	7 100.0%	5 100.0%	3 100.0%	10 100.0%	14 100.0%	4 100.0%	3 100.0%	4 100.0%	11 100.0%	10 100.0%	19 100.0%	5 100.0%
Greatly increase	(5)	-		-	-	-	-	-	-	-	-	-	-	-	- -	
Slightly increase	(4)	6 23.8%	1 11.5%	3 31.6%	2 28.5%	- -	-	4 39.4%	6 42.7%	2 50.4%	-	1 28.1%	3 26.0%	2 19.3%	6 30.6%	
Stay the same	(3)	16 64.6%	7 76.7%	6 59.2%	4 56.5%	5 100.0%	2 68.5%	4 39.7%	6 42.6%	2 49.6%	3 100.0%	3 71.9%	7 65.1%	6 61.1%	11 58.9%	5 84.4%
Slightly decrease	(2)	-	-	-	-	-	-	-	-	-	-	-	-	-	- -	-
Greatly decrease	(1)	1 3.5%	-	1 9.2%	-	-	1 31.5%	-	-	-	-	-	-	1 9.1%	- -	1 15.6%
Don't know		2 8.2%	1 11.8%	-	1 14.9%	-	-	2 20.9%	2 14.7%	-	-	-	1 8.8%	1 10.5%	2 10.5%	
NETS																
Net: Increase		6 23.8%	1 11.5%	3 31.6%	2 28.5%	-	-	4 39.4%	6 42.7%	2 50.4%	-	1 28.1%	3 26.0%	2 19.3%	6 30.6%	-
Net: Decrease		1 3.5%		1 9.2%	-	-	1 31.5%	-	-	-	-	-	-	1 9.1%	- -	1 15.6%
Net: Increase + Stay the same		22 88.3%	8 88.2%	8 90.8%	6 85.1%	5 100.0%	2 68.5%	8 79.1%	12 85.3%	4 100.0%	3 100.0%	4 100.0%	10 91.2%	8 80.4%	17 89.5%	5 84.4%
Mean score		3.2	3.1	3.1	3.3	3.0	2.4	3.5	3.5	3.5	3.0	3.3	3.3	3.0	3.3	2.7



Q16. In which, if any, of these job functions do you expect to find a shortage of appropriate candidates for temporary agency worker roles?

Base: All who recruit temporary agency workers in each job function

			WAVE				REGI	ON				SIZE		SECT	OR
	Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		*a	b	С	*d	е	f	g	*h	*i	j	k	1	m	n
Unweighted Total	126	29	51	46	25	32	37	55	18	14	30	53	43	95	31
Weighted Total	124 100.0%	29 100.0%	49 100.0%	46 100.0%	24 100.0%	31 100.0%	35 100.0%	54 100.0%	19 100.0%	14 100.0%	30 100.0%	51 100.0%	43 100.0%	94 100.0%	29 100.0%
Accounting and financial services	4 7.7%	2 17.7%	2 10.8%	-	-	1 6.8%	3 20.0%	3 14.6%	-		-	-	4 15.2%	3 7.6%	1 8.39
Construction	3 38.8%		2 42.3%	1 32.6%	-	2 100.0%	-	-	-	1 100.0%	1 100.0%	1 36.7%	1 24.1%	3 44.2%	-
Drivers	6 27.7%	2 47.3%	2 21.5%	2 25.3%	2 67.3%	2 25.2%	1 12.3%	1 10.8%	-	1 51.8%	-	3 31.7%	3 33.2%	5 29.7%	1 21.0%
Education	2 23.4%		1 100.0%	1 19.2%	1 34.5%	-	1 31.2%	1 31.2%	- -		-	1 14.4%	1 51.1%	2 31.2%	-
Engineering & technical	9 32.6%	4 50.0%	3 27.6%	3 25.0%	1 16.9%	-	7 54.2%	7 43.3%	- -	2 34.1%	3 73.5%	5 29.6%	2 20.0%	6 29.4%	4 39.19
Executive recruitment / interim management	2 8.9%	1 16.7%	1 12.9%	-	- -	-	1 12.3%	1 9.8%	-	1 31.2%	-	1 10.9%	1 12.7%	- -	2 20.09
Health & social care	1 8.6%	-	1 25.4%	-	-	-	-	-	-	1 100.0%	1 33.5%	-	-	1 10.4%	-
Hospitality	6 37.0%	-	6 84.5%	-	-	-	3 57.1%	3 38.8%	-	3 55.1%	1 100.0%	2 35.9%	3 30.5%	5 35.3%	1 48.39
Industrial	11 31.9%		6 43.6%	5 45.0%	4 29.8%	5 45.6%	2 20.1%	2 20.1%	-	1 30.9%	3 33.1%	8 49.4%	-	10 41.5%	1 8.79
Legal & HR	1 4.3%	-	1 20.2%	-	-	-	-	-	-	1 24.9%	-	1 10.5%	-	-	1 11.19
Life sciences			-	-	- -	-	-	-	-		-	-	-	-	-
Marketing, media & creative	1 4.9%		1 14.2%	-	- -	-	-	-	-	1 15.8%	-	1 10.3%	-	-	1 32.29
Office professionals	5 8.2%	1 7.4%	2 8.9%	2 8.1%	1 10.1%	3 20.5%	1 5.1%	1 3.2%	-		2 14.8%	2 8.3%	1 3.9%	4 7.8%	1 9.99
Sales & retail	3 14.0%	-	2 23.4%	1 11.3%	-	-	1 14.1%	2 22.0%	1 49.2%	1 13.1%	1 19.3%	2 21.5%	-	2 12.2%	1 19.99



Q16. In which, if any, of these job functions do you expect to find a shortage of appropriate candidates for temporary agency worker roles?

Base: All who recruit temporary agency workers in each job function

			WAVE				REG	ON				SIZE		SECT	OR
	Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		*a	b	С	*d	е	f	g	*h	*i	j	k	I	m	n
Unweighted Total	126	29	51	46	25	32	37	55	18	14	30	53	43	95	31
Weighted Total	124 100.0%	29 100.0%	49 100.0%	46 100.0%	24 100.0%	31 100.0%	35 100.0%	54 100.0%	19 100.0%	14 100.0%	30 100.0%	51 100.0%	43 100.0%	94 100.0%	29 100.0%
Technology	5 19.9%	2 23.3%	2 20.6%	1 14.8%	-	1 34.2%	2 20.7%	4 29.0%	2 48.5%		1 25.5%	2 17.5%	2 20.7%	3 15.6%	2 34.9%
None	80 64.5%	21 72.4%	28 55.8%	31 68.8%	16 68.3%	18 59.3%	20 57.3%	36 66.8%	16 84.5%	9 60.4%	19 63.0%	30 59.2%	31 71.6%	60 63.4%	20 67.9%
Net: Any	44 35.5%	8 27.6%	22 44.2%	14 31.2%	8 31.7%	13 40.7%	15 42.7%	18 33.2%	3 15.5%	6 39.6%	11 37.0%	21 40.8%	12 28.4%	34 36.6%	9 32.1%



Q17_SUM. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

SUMMARY TABLE

Base: All who recruit temporary agency workers

	Total	1 Not at all important	2	3	4	5 Very important	N/A	Net: Not important	Net: Important	Mean
Price/Costs of the workers	145	7	4	25	41	66	2	11	107	4.1
	100.0%	4.8%	2.8%	17.3%	28.1%	45.8%	1.3%	7.6%	73.9%	
Quality of service	145	2	3	11	32	97	-	5	129	4.5
	100.0%	1.4%	2.0%	7.3%	22.4%	66.9%	-	3.4%	89.3%	
Brand image of the agency	145	26	29	50	32	8	-	55	40	2.8
	100.0%	18.2%	19.8%	34.6%	21.7%	5.6%	-	38.0%	27.3%	
Expertise of the agency, in terms of										
regions and sectors covered	145	3	5	24	45	69	-	8	113	4.2
	100.0%	2.0%	3.2%	16.6%	30.7%	47.4%	-	5.2%	78.2%	
Management information provided	145	11	18	40	43	32	2	29	74	3.5
	100.0%	7.9%	12.3%	27.3%	29.3%	22.0%	1.2%	20.2%	51.3%	
Membership of a trade of professional										
organisation	145	30	21	38	34	22	-	51	56	3.0
	100.0%	20.7%	14.6%	26.0%	23.8%	15.0%	-	35.3%	38.7%	
Other	145	2	-	-	6	13	124	2	19	4.4
	100.0%	1.3%	-	-	4.0%	9.2%	85.6%	1.3%	13.1%	



Q17_1. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

Price/Costs of the workers

Base: All who recruit temporary agency workers

				WAVE				REG	ION				SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	*h	*i	j	k	I	m	n
Unweighted Total		148	35	59	54	30	35	42	65	23	18	41	62	45	113	35
Weighted Total		145 100.0%	35 100.0%	57 100.0%	53 100.0%	29 100.0%	34 100.0%	40 100.0%	64 100.0%	24 100.0%	18 100.0%	41 100.0%	59 100.0%	45 100.0%	112 100.0%	33 100.0%
1 Not at all important	(1)	7 4.8%	3 9.4%	2 3.0%	2 3.8%	- -	2 6.7%	4 9.3%	5 7.4%	1 4.1%	-	2 5.5%	5 8.0%	-	5 4.6%	2 5.7%
2	(2)	4 2.8%	2 6.0%	2 3.4%	-	- -	-	-	3 4.8%	3 12.6%	1 5.2%	1 2.4%	2 3.4%	1 2.3%	3 2.7%	1 2.9%
3	(3)	25 17.3%	8 23.0%	10 17.0%	7 13.9%	7 23.0% f	10 28.9% fg	2 4.9%	7 10.8%	5 20.6%	2 9.5%	9 22.3%	10 16.1%	6 14.3%	20 18.0%	5 14.8%
4	(4)	41 28.1%	8 22.0%	15 26.3%	18 33.8%	9 33.1%	7 19.6%	12 31.0%	19 30.2%	7 29.0%	5 28.4%	10 24.5%	20 33.8%	11 23.8%	30 27.0%	11 31.8%
5 Very important	(5)	66 45.8%	14 39.6%	28 48.8%	25 46.6%	13 43.9%	15 44.8%	20 50.2%	28 44.0%	8 33.7%	10 56.9%	18 45.2%	22 37.3%	26 57.4% k	52 46.1%	15 44.8%
N/A		2 1.3%	-	1 1.5%	1 1.8%	-	-	2 4.6%	2 2.8%	-	-	-	1 1.4%	1 2.2%	2 1.6%	
NETS																
Net: Not important		11 7.6%	5 15.4%	4 6.5%	2 3.8%	- -	2 6.7%	4 9.3%	8 12.1% d	4 16.7%	1 5.2%	3 8.0%	7 11.4%	1 2.3%	8 7.3%	3 8.6%
Net: Important		107 73.9%	21 61.6%	43 75.1%	43 80.5%	22 77.0%	22 64.3%	32 81.2%	48 74.2%	15 62.7%	16 85.3%	28 69.7%	42 71.1%	37 81.3%	82 73.1%	25 76.6%
Mean score		4.1	3.8	4.2	4.2	4.2	4.0	4.2	4.0	3.8	4.4	4.0	3.9	4.4 k	4.1	4.1



Q17_2. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

Quality of serviceBase: All who recruit temporary agency workers

				WAVE				REG	ION				SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		10.0.	a	b	С С	d	е	f	g	*h	*i	j	k	I	m	n
Unweighted Total		148	35	59	54	30	35	42	65	23	18	41	62	45	113	35
Weighted Total		145 100.0%	35 100.0%	57 100.0%	53 100.0%	29 100.0%	34 100.0%	40 100.0%	64 100.0%	24 100.0%	18 100.0%	41 100.0%	59 100.0%	45 100.0%	112 100.0%	33 100.0%
1 Not at all important	(1)	2 1.4%	-	-	2 3.8%	-	1 3.0%	-	1 1.5%	1 4.1%	-	-	2 3.4%	-	1 .9%	1 3.1%
2	(2)	3 2.0%	2 5.5%	1 1.8%	-	2 6.6%	-	-	1 1.6%	1 4.3%	-	1 2.5%	-	2 4.2%	3 2.6%	-
3	(3)	11 7.3%	1 2.7%	7 12.0%	3 5.3%	4 13.0%	1 2.8%	2 5.1%	5 7.7%	3 12.0%	1 5.2%	3 7.5%	4 6.2%	4 8.6%	9 7.8%	2 5.5%
4	(4)	32 22.4%	8 22.7%	10 17.4%	15 27.5%	5 15.9%	9 25.4%	13 33.0%	17 27.0%	4 16.9%	2 11.2%	12 30.5% I	14 24.1%	6 12.9%	25 22.2%	8 23.1%
5 Very important	(5)	97 66.9%	24 69.0%	39 68.8%	34 63.4%	18 64.5%	23 68.8%	25 61.8%	40 62.2%	15 62.7%	15 83.6%	24 59.5%	39 66.2%	34 74.4%	74 66.5%	23 68.3%
N/A		-	-	-	- -	-	-	-	-	-	-	-	-	-	-	-
NETS																
Net: Not important		5 3.4%	2 5.5%	1 1.8%	2 3.8%	2 6.6%	1 3.0%	-	2 3.1%	2 8.3%	-	1 2.5%	2 3.4%	2 4.2%	4 3.5%	1 3.1%
Net: Important		129 89.3%	32 91.8%	49 86.2%	49 91.0%	23 80.4%	32 94.1%	38 94.9%	57 89.1%	19 79.6%	17 94.8%	37 90.0%	54 90.4%	39 87.2%	99 88.7%	30 91.4%
Mean score		4.5	4.6	4.5	4.5	4.4	4.6	4.6	4.5	4.3	4.8	4.5	4.5	4.6	4.5	4.5



Q17_3. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

Brand image of the agency
Base: All who recruit temporary agency workers

				WAVE				REGI	ON				SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	*h	*i	j	k	1	m	n
Unweighted Total		148	35	59	54	30	35	42	65	23	18	41	62	45	113	35
Weighted Total		145 100.0%	35 100.0%	57 100.0%	53 100.0%	29 100.0%	34 100.0%	40 100.0%	64 100.0%	24 100.0%	18 100.0%	41 100.0%	59 100.0%	45 100.0%	112 100.0%	33 100.0%
1 Not at all important	(1)	26 18.2%	8 22.4%	9 16.0%	10 17.9%	5 19.3%	6 18.2%	7 18.3%	11 17.7%	4 16.7%	3 18.5%	6 16.0%	15 25.1%	5 11.3%	14 12.7%	12 37.0% m
2	(2)	29 19.8%	5 13.9%	10 17.2%	14 26.4%	4 12.9%	8 22.6%	9 22.1%	12 18.4%	3 12.3%	6 30.3%	12 29.6% I	12 20.3%	5 10.4%	25 22.2%	4 11.7%
3	(3)	50 34.6%	14 40.2%	24 41.6% c	13 23.7%	11 36.9%	9 25.8%	17 42.8%	26 40.8%	9 37.5%	5 25.8%	16 39.7%	20 33.9%	14 31.1%	39 35.0%	11 33.5%
4	(4)	32 21.7%	7 20.4%	9 16.4%	15 28.3%	6 20.1%	10 30.3%	6 14.3%	12 18.5%	6 25.3%	4 19.9%	4 9.7%	12 20.7%	15 33.8% j	27 23.8%	5 14.7%
5 Very important	(5)	8 5.6%	1 3.1%	5 8.8%	2 3.7%	3 10.8%	1 3.0%	1 2.4%	3 4.6%	2 8.2%	1 5.5%	2 5.0%	-	6 13.3% k	7 6.3%	1 3.1%
N/A		-		-	-	-	-	-	-	-		-	-	-	-	-
NETS																
Net: Not important		55 38.0%	13 36.3%	19 33.2%	24 44.4%	9 32.1%	14 40.9%	16 40.4%	23 36.1%	7 29.0%	9 48.8%	19 45.5% I	27 45.4% I	10 21.7%	39 34.9%	16 48.7%
Net: Important		40 27.3%	8 23.6%	14 25.2%	17 32.0%	9 30.9%	11 33.3%	7 16.8%	15 23.1%	8 33.5%	5 25.4%	6 14.8%	12 20.7%	21 47.2% jk	34 30.1%	6 17.8%
Mean score		2.8	2.7	2.8	2.7	2.9	2.8	2.6	2.7	3.0	2.6	2.6	2.5	3.3 jk	2.9 n	2.4



Q17_4. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

Expertise of the agency, in terms of regions and sectors covered Base: All who recruit temporary agency workers

				WAVE				REG	ION	-			SIZE		SECT	OR
		Tatal	Outshar 2010	November	December	NI - mile	Mai alla ca ala	South excluding	South including	Landan	Other	0.40	50.040	050	Private	Dublic
Significance Level: 95%		Total	October 2016 a	2016 b	2016 c	North d	Midlands e	London	London g	London *h	Other *i	0-49 i	50-249 k	250+	Private m	Public n
			a	Б	C	ŭ	C		9			1	K			"
Unweighted Total		148	35	59	54	30	35	42	65	23	18	41	62	45	113	35
Weighted Total		145	35	57	53	29	34	40	64	24	18	41	59	45	112	33
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1 Not at all important	(1)	3	-	1	2	1	1	-	1	1	-	-	3	-	1	2
		2.0%	-	1.5%	3.8%	3.1%	3.0%	-	1.5%	4.1%	-	-	4.9%	-	.9%	5.7%
2	(2)	5	-	4	1	-	-	2	3	1	2	2	3	-	5	-
		3.2%	-	6.6%	1.7%	-	-	4.5%	4.3%	4.1%	10.3%	4.9%	4.5%	-	4.2%	-
3	(3)	24	6	12	6	9	4	7	10	3	2	8	7	10	19	5
		16.6%	16.8%	21.6%	11.3%	30.4%	11.2%	16.5%	14.9%	12.1%	11.5%	19.7%	11.1%	21.1%	17.2%	14.6%
4	(4)	45	10	19	16	9	9	14	23	8	5	12	19	14	35	10
		30.7%	27.5%	33.3%	30.1%	29.9%	25.3%	35.9%	35.2%	34.1%	26.5%	28.4%	32.3%	30.8%	31.3%	28.8%
5 Very important	(5)	69	19	21	28	10	20	17	28	11	10	19	28	22	52	17
		47.4%	55.7%	37.0%	53.1%	36.6%	60.5%	43.1%	44.1%	45.6%	51.8%	47.0%	47.2%	48.1%	46.4%	50.9%
N/A		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
NETS																
Net: Not important		8	-	5	3	1	1	2	4	2	2	2	6	-	6	2
		5.2%	-	8.1%	5.5%	3.1%	3.0%	4.5%	5.9%	8.2%	10.3%	4.9%	9.4%	-	5.0%	5.7%
Net: Important		113 78.2%	29 83.2%	40 70.3%	45 83.2%	19 66.6%	29 85.8%	32 79.0%	51 79.3%	19 79.7%	14 78.2%	31 75.4%	47 79.5%	36 78.9%	87 77.7%	26 79.7%
		18.2%	83.2%	70.3%	83.2%	66.6%	85.8%	79.0%	79.3%	79.7%	78.2%	75.4%	79.5%	78.9%	77.7%	79.7%
Mean score		4.2	4.4 b	4.0	4.3	4.0	4.4	4.2	4.2	4.1	4.2	4.2	4.1	4.3	4.2	4.2



Q17_5. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

Management information providedBase: All who recruit temporary agency workers

				WAVE				REG	ION				SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	*h	*i	j	k	I	m	n
Unweighted Total		148	35	59	54	30	35	42	65	23	18	41	62	45	113	35
Weighted Total		145 100.0%	35 100.0%	57 100.0%	53 100.0%	29 100.0%	34 100.0%	40 100.0%	64 100.0%	24 100.0%	18 100.0%	41 100.0%	59 100.0%	45 100.0%	112 100.0%	33 100.0%
1 Not at all important	(1)	11 7.9%	3 8.4%	5 8.6%	4 6.9%	2 6.4%	2 5.9%	2 5.1%	6 9.3%	4 16.4%	2 9.1%	4 9.8%	4 6.6%	4 7.9%	9 8.5%	2 6.0%
2	(2)	18 12.3%	6 18.7%	5 9.6%	6 11.0%	6 19.5%	4 11.0%	4 9.2%	6 8.9%	2 8.3%	3 15.6%	5 11.2%	9 15.8%	4 8.6%	13 11.7%	5 14.3%
3	(3)	40 27.3%	12 34.0%	17 29.8%	11 20.3%	6 20.0%	5 14.0%	16 39.8% e	24 37.6% e	8 33.8%	5 27.1%	8 18.9%	17 29.5%	14 31.9%	29 26.1%	10 31.1%
4	(4)	43 29.3%	6 17.0%	19 33.1%	18 33.3%	11 36.9%	10 30.6%	12 29.3%	16 24.6%	4 16.9%	6 31.9%	15 36.2%	16 27.5%	12 25.7%	33 29.5%	10 28.8%
5 Very important	(5)	32 22.0%	8 21.9%	10 17.4%	14 26.9%	5 17.2%	12 35.9% f	6 14.5%	12 18.3%	6 24.5%	3 16.4%	10 23.9%	10 17.6%	12 25.9%	25 22.6%	7 19.8%
N/A		2 1.2%		1 1.5%	1 1.7%	-	1 2.6%	1 2.2%	1 1.3%	-		-	2 3.0%	-	2 1.6%	-
NETS																
Net: Not important		29 20.2%	9 27.1%	10 18.2%	10 17.9%	7 26.0%	6 16.8%	6 14.2%	12 18.2%	6 24.7%	5 24.6%	9 21.0%	13 22.5%	7 16.5%	23 20.2%	7 20.2%
Net: Important		74 51.3%	13 38.9%	29 50.5%	32 60.2%	15 54.1%	23 66.5% fg	18 43.8%	28 42.9%	10 41.5%	9 48.3%	24 60.1%	27 45.1%	23 51.6%	58 52.1%	16 48.7%
Mean score		3.5	3.3	3.4	3.6	3.4	3.8	3.4	3.3	3.2	3.3	3.5	3.3	3.5	3.5	3.4



Q17_6. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

Membership of a trade of professional organisation Base: All who recruit temporary agency workers

				WAVE				REG	ON				SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	*h	*i	j	k	1	m	n
Unweighted Total		148	35	59	54	30	35	42	65	23	18	41	62	45	113	35
Weighted Total		145 100.0%	35 100.0%	57 100.0%	53 100.0%	29 100.0%	34 100.0%	40 100.0%	64 100.0%	24 100.0%	18 100.0%	41 100.0%	59 100.0%	45 100.0%	112 100.0%	33 100.0%
1 Not at all important	(1)	30 20.7%	8 24.2%	8 14.6%	13 24.9%	5 16.6%	6 16.5%	9 23.2%	15 23.9%	6 24.9%	4 23.4%	8 19.8%	15 25.9%	7 14.6%	17 15.6%	13 37.8% m
2	(2)	21 14.6%	5 14.1%	7 11.7%	10 18.1%	4 12.4%	2 5.5%	9 21.4%	15 22.8% e	6 25.1%	1 6.6%	6 14.8%	9 15.9%	6 12.8%	17 15.6%	4 11.4%
3	(3)	38 26.0%	10 28.9%	19 33.3% c	9 16.2%	6 20.2%	12 36.1%	12 31.3%	15 22.8%	2 8.8%	5 27.5%	15 36.6%	13 22.5%	9 21.0%	30 27.2%	7 21.9%
4	(4)	34 23.8%	8 22.5%	13 23.3%	13 25.0%	10 34.4%	8 24.8%	6 14.9%	11 17.0%	5 20.6%	5 28.8%	8 20.4%	12 19.9%	14 31.9%	26 23.0%	9 26.2%
5 Very important	(5)	22 15.0%	4 10.3%	10 17.0%	8 15.8%	5 16.4%	6 17.1%	4 9.3%	9 13.6%	5 20.7%	3 13.7%	3 8.5%	9 15.8%	9 19.6%	21 18.6% n	1 2.7%
N/A			-	-	-	-	-	-	-	-	-	-	-	-	-	-
NETS																
Net: Not important		51 35.3%	13 38.2%	15 26.3%	23 43.0%	8 29.0%	7 22.0%	18 44.6% e	30 46.6% e	12 50.0%	6 30.0%	14 34.6%	25 41.8%	12 27.5%	35 31.2%	16 49.1%
Net: Important		56 38.7%	11 32.9%	23 40.4%	22 40.8%	15 50.8% f	14 41.9%	10 24.2%	20 30.6%	10 41.3%	8 42.5%	12 28.9%	21 35.8%	23 51.5% j	47 41.6%	10 29.0%
Mean score		3.0	2.8	3.2	2.9	3.2	3.2	2.7	2.7	2.9	3.0	2.8	2.8	3.3	3.1 n	2.4



Q17_7. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

Other

Base: All who recruit temporary agency workers

				WAVE				REG	ON				SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	*h	*i	j	k	ı	m	n
Unweighted Total		148	35	59	54	30	35	42	65	23	18	41	62	45	113	35
Weighted Total		145 100.0%	35 100.0%	57 100.0%	53 100.0%	29 100.0%	34 100.0%	40 100.0%	64 100.0%	24 100.0%	18 100.0%	41 100.0%	59 100.0%	45 100.0%	112 100.0%	33 100.0%
1 Not at all important	(1)	2 1.3%	-	1 1.5%	1 1.8%	-	-	1 2.2%	2 2.9%	1 4.1%	-	- -	2 3.1%	- -	2 1.7%	-
2	(2)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3	(3)	-		-	-		-	-	-	-	-	-	-	- -	-	-
4	(4)	6 4.0%	1 2.8%	4 6.6%	1 1.9%	1 3.2%	4 11.4% g	1 2.4%	1 1.5%	-	-	2 4.6%	3 4.9%	1 2.2%	5 4.2%	1 3.0%
5 Very important	(5)	13 9.2%	4 12.6%	7 11.8%	2 4.1%	3 9.9%	1 3.0%	3 7.0%	5 7.5%	2 8.3%	5 25.3%	7 16.5%	4 6.3%	3 6.3%	9 7.6%	5 14.2%
N/A		124 85.6%	29 84.7%	46 80.0%	49 92.1%	25 86.9%	29 85.6%	35 88.4%	57 88.1%	21 87.6%	14 74.7%	32 78.8%	51 85.7%	41 91.6%	97 86.5%	27 82.7%
NETS																
Net: Not important		2 1.3%	-	1 1.5%	1 1.8%	-	-	1 2.2%	2 2.9%	1 4.1%	-	- -	2 3.1%	- -	2 1.7%	-
Net: Important		19 13.1%	5 15.3%	11 18.5% c	3 6.0%	4 13.1%	5 14.4%	4 9.4%	6 9.0%	2 8.3%	5 25.3%	9 21.2%	7 11.2%	4 8.4%	13 11.9%	6 17.3%
Mean score		4.4	4.8	4.4	3.8	4.8	4.2	4.0	3.9	3.7	5.0	4.8	3.8	4.7	4.2	4.8



Q18_SUM. How important or otherwise would you say that temporary agency workers are for your organisation for each of the following? Rate on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

SUMMARY TABLE

Base: All who recruit temporary agency workers

Meeting peaks in demand at certain times of year (seasonality)
Responding to growth, as new customers are won
Managing fast changing organisational requirements
Covering short term staff leave or absences
Helping to keep running costs down
Managing uncertainty during economic downturn or at other times
Providing short term access to key strategic skills

	Total	1 Not at all important	2	3	4	5 Very important	Net: Not important	Net: Important	Mean
	145	17	11	20	37	60	28	97	3.8
	100.0%	11.9%	7.4%	13.9%	25.4%	41.4%	19.3%	66.8%	
е									
	145	20	12	35	42	37	32	79	3.4
	100.0%	13.9%	8.0%	23.9%	28.8%	25.5%	21.8%	54.3%	
	145	24	14	41	30	36	39	65	3.3
	100.0%	16.6%	10.0%	28.3%	20.5%	24.6%	26.6%	45.1%	
	145	17	10	28	33	56	28	89	3.7
	100.0%	12.0%	7.2%	19.5%	22.9%	38.3%	19.3%	61.2%	
	145	30	21	23	34	37	51	71	3.2
	100.0%	20.5%	14.3%	16.0%	23.5%	25.6%	34.8%	49.2%	
	145	28	20	52	24	21	48	45	2.9
	100.0%	19.5%	13.9%	35.7%	16.4%	14.5%	33.4%	30.9%	2.0
	145	16	15	41	44	29	31	73	3.4
	100.0%	10.8%	10.5%	28.1%	30.3%	20.3%	21.3%	50.6%	



Q18_1. How important or otherwise would you say that temporary agency workers are for your organisation for each of the following? Rate on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

Meeting peaks in demand at certain times of year (seasonality) Base: All who recruit temporary agency workers

				WAVE				REG	ION				SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total	a	b	C C	d	e	f	g	*h	*i	j	k	I	m	n
Unweighted Total		148	35	59	54	30	35	42	65	23	18	41	62	45	113	35
Weighted Total		145 100.0%	35 100.0%	57 100.0%	53 100.0%	29 100.0%	34 100.0%	40 100.0%	64 100.0%	24 100.0%	18 100.0%	41 100.0%	59 100.0%	45 100.0%	112 100.0%	33 100.0%
1 Not at all important	(1)	17 11.9%	8 22.5% b	4 6.6%	6 10.7%	4 12.7%	4 12.3%	5 12.1%	8 12.2%	3 12.4%	2 8.7%	8 19.1%	5 7.8%	5 10.8%	14 12.1%	4 11.1%
2	(2)	11 7.4%	5 14.0% c	5 8.6%	1 1.9%	3 9.6%	2 5.7%	2 5.1%	5 8.0%	3 12.7%	1 5.2%	3 7.5%	4 6.3%	4 8.7%	6 5.3%	5 14.4%
3	(3)	20 13.9%	4 11.5%	10 18.2%	6 10.9%	6 20.1%	4 11.2%	9 21.9%	11 16.6%	2 7.8%	-	7 16.8%	8 13.0%	6 12.4%	13 12.1%	7 20.1%
4	(4)	37 25.4%	9 26.1%	14 25.1%	13 25.2%	6 20.4%	9 25.1%	9 23.6%	19 29.0%	9 38.0%	4 20.6%	11 26.4%	14 22.9%	12 27.6%	29 26.1%	8 22.8%
5 Very important	(5)	60 41.4%	9 26.0%	24 41.6%	27 51.2% a	11 37.2%	15 45.7%	15 37.4%	22 34.2%	7 29.0%	12 65.4%	12 30.2%	30 49.9%	18 40.5%	50 44.4%	10 31.5%
NETS																
Net: Not important		28 19.3%	13 36.5% bc	9 15.2%	7 12.6%	6 22.3%	6 18.0%	7 17.1%	13 20.2%	6 25.2%	3 14.0%	11 26.6%	8 14.2%	9 19.5%	20 17.5%	8 25.5%
Net: Important		97 66.8%	18 52.1%	38 66.7%	41 76.4% a	16 57.6%	24 70.8%	24 61.0%	41 63.3%	16 67.1%	16 86.0%	23 56.6%	43 72.8%	31 68.1%	79 70.5%	18 54.4%
Mean score		3.8	3.2	3.9 a	4.0 a	3.6	3.9	3.7	3.7	3.6	4.3	3.4	4.0 j	3.8	3.9	3.5



Q18_2. How important or otherwise would you say that temporary agency workers are for your organisation for each of the following? Rate on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

Responding to growth, as new customers are won Base: All who recruit temporary agency workers

				WAVE				REG	ION				SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	*h	*i	j	k	I	m	n
Unweighted Total		148	35	59	54	30	35	42	65	23	18	41	62	45	113	35
Weighted Total		145 100.0%	35 100.0%	57 100.0%	53 100.0%	29 100.0%	34 100.0%	40 100.0%	64 100.0%	24 100.0%	18 100.0%	41 100.0%	59 100.0%	45 100.0%	112 100.0%	33 100.0%
1 Not at all important	(1)	20 13.9%	9 25.1% b	4 7.9%	7 12.9%	3 9.5%	3 9.5%	8 20.9%	11 17.7%	3 12.4%	3 15.1%	9 21.6%	6 10.9%	5 10.7%	15 13.9%	5 13.9%
2	(2)	12 8.0%	1 3.2%	8 13.2%	3 5.6%	-	3 8.0%	3 7.3%	7 10.7%	4 16.3%	2 10.7%	4 9.9%	4 6.5%	4 8.2%	7 6.1%	5 14.5%
3	(3)	35 23.9%	8 23.3%	15 26.2%	12 21.8%	8 29.7%	7 22.0%	7 16.4%	13 19.9%	6 25.8%	6 32.2%	8 19.1%	17 28.1%	10 22.7%	26 23.3%	9 25.8%
4	(4)	42 28.8%	11 30.9%	15 25.7%	16 30.6%	10 36.3%	9 25.8%	13 33.7%	19 30.2%	6 24.5%	3 17.4%	11 26.7%	19 32.0%	12 26.4%	36 32.1%	6 17.4%
5 Very important	(5)	37 25.5%	6 17.5%	15 27.1%	16 29.1%	7 24.5%	12 34.7%	9 21.7%	14 21.4%	5 21.0%	5 24.5%	9 22.7%	13 22.5%	14 32.0%	28 24.6%	9 28.4%
NETS																
Net: Not important		32 21.8%	10 28.3%	12 21.1%	10 18.5%	3 9.5%	6 17.5%	11 28.2%	18 28.4% d	7 28.7%	5 25.8%	13 31.5%	10 17.4%	9 18.9%	22 19.9%	9 28.3%
Net: Important		79 54.3%	17 48.4%	30 52.7%	32 59.7%	17 60.8%	20 60.5%	22 55.3%	33 51.6%	11 45.5%	8 41.9%	20 49.4%	32 54.5%	26 58.4%	63 56.8%	15 45.9%
Mean score		3.4	3.1	3.5	3.6	3.7	3.7	3.3	3.3	3.3	3.3	3.2	3.5	3.6	3.5	3.3



Q18_3. How important or otherwise would you say that temporary agency workers are for your organisation for each of the following? Rate on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

Managing fast changing organisational requirements Base: All who recruit temporary agency workers

				WAVE				REG	ION	-			SIZE		SECT	OR
				November	December			South excluding	South including		2.1					
Significance Level: 95%		Total	October 2016	2016	2016	North	Midlands	London	London	London *h	Other *i	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	T	g	"n	-1	J	k	I	m	n
Unweighted Total		148	35	59	54	30	35	42	65	23	18	41	62	45	113	35
Weighted Total		145	35	57	53	29	34	40	64	24	18	41	59	45	112	33
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1 Not at all important	(1)	24	10	6	9	5	3	10	15	5	2	9	10	5	17	7
		16.6%	28.0% b	9.7%	16.7%	15.9%	8.7%	24.1%	22.9%	20.9%	10.5%	21.6%	17.7%	10.7%	15.5%	20.3%
2	(2)	14	2	8	4	2	5	3	6	3	2	4	7	4	11	4
_	(2)	10.0%	5.7%	14.9%	7.4%	6.2%	13.7%	7.0%	9.1%	12.5%	11.9%	9.3%	11.5%	8.6%	9.6%	11.2%
3	(3)	41	13	15	13	10	10	9	16	6	5	9	20	12	32	9
		28.3%	37.9%	27.1%	23.4%	36.6%	30.2%	23.5%	24.2%	25.2%	26.7%	23.3%	33.0%	26.8%	28.8%	26.9%
4	(4)	30	6	13	11	5	7	9	13	4	5	9	11	10	22	7
		20.5%	17.1%	23.0%	19.9%	16.9%	22.0%	21.4%	19.6%	16.6%	26.3%	21.5%	18.9%	21.6%	20.1%	21.8%
5 Very important	(5)	36	4	14	17	7	9	10	16	6	5	10	11	15	29	7
		24.6%	11.2%	25.3%	32.5% a	24.4%	25.4%	24.0%	24.3%	24.8%	24.5%	24.3%	19.0%	32.3%	26.0%	19.8%
NETS																
Net: Not important		39	12	14	13	6	8	12	21	8	4	13	17	9	28	10
110th 110th Important		26.6%	33.7%	24.5%	24.1%	22.2%	22.4%	31.1%	31.9%	33.3%	22.4%	30.9%	29.1%	19.3%	25.1%	31.5%
Net: Important		65	10	28	28	12	16	18	28	10	9	19	22	24	52	14
		45.1%	28.3%	48.3%	52.4%	41.2%	47.4%	45.4%	43.9%	41.4%	50.9%	45.7%	37.9%	53.9%	46.1%	41.6%
					а											
Mean score		3.3	2.8	3.4	3.4	3.3	3.4	3.1	3.1	3.1	3.4	3.2	3.1	3.6	3.3	3.1
				а	а											



Q18_4. How important or otherwise would you say that temporary agency workers are for your organisation for each of the following? Rate on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

Covering short term staff leave or absences Base: All who recruit temporary agency workers

				WAVE				REG	ION				SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	*h	*i	j	k		m	n
Unweighted Total		148	35	59	54	30	35	42	65	23	18	41	62	45	113	35
Weighted Total		145 100.0%	35 100.0%	57 100.0%	53 100.0%	29 100.0%	34 100.0%	40 100.0%	64 100.0%	24 100.0%	18 100.0%	41 100.0%	59 100.0%	45 100.0%	112 100.0%	33 100.0%
1 Not at all important	(1)	17 12.0%	9 25.3% bc	4 6.6%	5 9.3%	4 12.7%	4 12.3%	3 7.1%	7 10.7%	4 16.7%	3 15.1%	11 26.9% kl	4 6.3%	3 6.3%	13 11.5%	5 13.8%
2	(2)	10 7.2%	3 8.3%	6 10.1%	2 3.5%	1 3.0%	4 10.6%	2 5.0%	5 7.9%	3 12.7%	1 5.2%	3 7.2%	5 7.9%	3 6.4%	9 7.8%	2 5.5%
3	(3)	28 19.5%	7 21.1%	15 26.9% c	6 10.7%	8 26.5%	6 17.8%	10 24.3%	13 20.0%	3 12.9%	2 10.3%	8 20.9%	11 19.1%	9 18.9%	24 21.9%	4 11.6%
4	(4)	33 22.9%	7 19.9%	12 20.2%	15 27.7%	6 20.5%	6 16.3%	8 21.1%	15 22.6%	6 25.1%	7 39.7%	8 19.4%	14 23.6%	11 25.2%	28 24.7%	6 16.8%
5 Very important	(5)	56 38.3%	9 25.5%	21 36.2%	26 48.8% a	11 37.3%	15 42.9%	17 42.4%	25 38.7%	8 32.6%	5 29.7%	10 25.7%	26 43.2%	19 43.1%	38 34.1%	17 52.3%
NETS																
Net: Not important		28 19.3%	12 33.6% c	10 16.7%	7 12.8%	4 15.7%	8 22.9%	5 12.2%	12 18.7%	7 29.4%	4 20.3%	14 34.1% kl	8 14.1%	6 12.7%	22 19.3%	6 19.3%
Net: Important		89 61.2%	16 45.4%	32 56.4%	41 76.5% ab	17 57.9%	20 59.3%	25 63.5%	39 61.3%	14 57.7%	13 69.4%	18 45.1%	40 66.8% j	31 68.4% j	66 58.9%	23 69.1%
Mean score		3.7	3.1	3.7	4.0 a	3.7	3.7	3.9	3.7	3.4	3.6	3.1	3.9 j	3.9 j	3.6	3.9



Q18_5. How important or otherwise would you say that temporary agency workers are for your organisation for each of the following? Rate on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

Helping to keep running costs downBase: All who recruit temporary agency workers

				WAVE				REG	ION				SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	*h	*i	j	k	1	m	n
Unweighted Total		148	35	59	54	30	35	42	65	23	18	41	62	45	113	35
Weighted Total		145 100.0%	35 100.0%	57 100.0%	53 100.0%	29 100.0%	34 100.0%	40 100.0%	64 100.0%	24 100.0%	18 100.0%	41 100.0%	59 100.0%	45 100.0%	112 100.0%	33 100.0%
1 Not at all important	(1)	30 20.5%	10 30.4% b	6 11.1%	13 24.2%	5 16.0%	5 14.2%	10 25.9%	16 25.6%	6 25.0%	4 21.8%	9 21.3%	13 22.5%	8 17.3%	21 19.0%	8 25.6%
2	(2)	21 14.3%	2 5.7%	10 18.2%	8 15.7%	4 13.0%	5 16.2%	3 6.7%	9 13.5%	6 24.8%	3 15.5%	6 14.5%	11 18.8%	4 8.2%	17 15.2%	4 11.3%
3	(3)	23 16.0%	9 25.8% c	12 21.8% c	2 3.5%	7 23.3%	7 20.1%	7 17.1%	10 15.2%	3 12.0%	-	6 14.6%	11 17.9%	7 14.8%	17 14.8%	7 20.1%
4	(4)	34 23.5%	8 23.2%	16 27.3%	11 19.8%	6 20.3%	9 25.8%	9 21.8%	14 21.6%	5 21.3%	6 31.0%	13 32.1% k	9 14.7%	12 27.4%	25 22.2%	9 28.1%
5 Very important	(5)	37 25.6%	5 15.0%	12 21.6%	20 36.8% a	8 27.3%	8 23.8%	11 28.5%	15 24.1%	4 16.8%	6 31.7%	7 17.4%	15 26.1%	15 32.3%	32 28.8%	5 14.9%
NETS																
Net: Not important		51 34.8%	12 36.1%	17 29.4%	21 39.8%	8 29.0%	10 30.4%	13 32.5%	25 39.1%	12 49.9%	7 37.2%	15 35.9%	24 41.2%	12 25.5%	38 34.2%	12 36.9%
Net: Important		71 49.2%	13 38.1%	28 48.8%	30 56.6%	14 47.7%	17 49.6%	20 50.4%	29 45.7%	9 38.1%	12 62.8%	20 49.5%	24 40.8%	27 59.7%	57 51.0%	14 43.0%
Mean score		3.2	2.9	3.3	3.3	3.3	3.3	3.2	3.1	2.8	3.4	3.1	3.0	3.5	3.3	3.0



Q18_6. How important or otherwise would you say that temporary agency workers are for your organisation for each of the following? Rate on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

Managing uncertainty during economic downturn or at other times Base: All who recruit temporary agency workers

				WAVE				REG	ION				SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	*h	*i	j	k	1	m	n
Unweighted Total		148	35	59	54	30	35	42	65	23	18	41	62	45	113	35
Weighted Total		145 100.0%	35 100.0%	57 100.0%	53 100.0%	29 100.0%	34 100.0%	40 100.0%	64 100.0%	24 100.0%	18 100.0%	41 100.0%	59 100.0%	45 100.0%	112 100.0%	33 100.0%
1 Not at all important	(1)	28 19.5%	12 33.4% b	6 9.9%	11 20.6%	4 12.6%	4 11.3%	10 24.2%	16 24.5%	6 25.1%	5 27.4%	10 24.1%	11 18.2%	8 16.9%	21 19.1%	7 20.6%
2	(2)	20 13.9%	3 8.5%	12 20.3%	6 10.6%	4 12.9%	5 13.9%	3 6.6%	10 15.2%	7 29.4%	2 11.1%	5 12.3%	11 19.2%	4 8.4%	16 14.6%	4 11.4%
3	(3)	52 35.7%	14 40.7%	23 40.3%	15 27.5%	14 47.5%	15 43.4%	16 40.6%	21 33.3%	5 21.2%	2 11.5%	15 37.1%	18 30.8%	18 40.9%	39 35.1%	12 37.7%
4	(4)	24 16.4%	3 9.1%	10 17.7%	11 19.7%	3 9.8%	8 22.5%	6 16.1%	10 16.2%	4 16.2%	3 16.3%	5 12.1%	12 20.8%	7 14.5%	18 15.7%	6 18.8%
5 Very important	(5)	21 14.5%	3 8.3%	7 11.7%	12 21.5%	5 17.2%	3 8.9%	5 12.5%	7 10.9%	2 8.2%	6 33.6%	6 14.3%	7 11.0%	9 19.3%	17 15.4%	4 11.5%
NETS																
Net: Not important		48 33.4%	14 41.9%	17 30.2%	17 31.3%	7 25.5%	9 25.2%	12 30.8%	26 39.7%	13 54.5%	7 38.6%	15 36.4%	22 37.4%	11 25.3%	38 33.8%	11 32.0%
Net: Important		45 30.9%	6 17.4%	17 29.5%	22 41.2% a	8 27.0%	11 31.4%	11 28.6%	17 27.0%	6 24.4%	9 49.9%	11 26.5%	19 31.8%	15 33.8%	35 31.1%	10 30.3%
Mean score		2.9	2.5	3.0 a	3.1 a	3.1	3.0	2.9	2.7	2.5	3.2	2.8	2.9	3.1	2.9	2.9



Q18_7. How important or otherwise would you say that temporary agency workers are for your organisation for each of the following? Rate on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

Providing short term access to key strategic skills Base: All who recruit temporary agency workers

				WAVE				REG	ION				SIZE		SECT	OR
		Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total	a a	2016 J	2016 C	d d	e	f	g	tondon *h	Otner *i	0-49 i	50-249 k	250+ 	m Private	n
_							_	•	_		-	,				
Unweighted Total		148	35	59	54	30	35	42	65	23	18	41	62	45	113	35
Weighted Total		145	35	57	53	29	34	40	64	24	18	41	59	45	112	33
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1 Not at all important	(1)	16	6	3	7	2	2	6	10	4	2	6	6	4	13	3
		10.8%	17.0%	4.8%	13.2%	6.4%	6.5%	14.1%	15.1%	16.7%	10.5%	14.9%	9.6%	8.7%	11.4%	8.7%
2	(2)	15	3	7	5	5	2	3	6	3	2	5	10	-	10	6
		10.5%	7.7%	13.1%	9.5%	19.0%	5.5%	7.1%	8.9%	12.0%	11.9%	11.9%	17.5%	-	8.6%	17.0%
												'	ı			
3	(3)	41	14	15	11	8	10	15	20	4	3	11	16	14	33	8
		28.1%	40.8% C	27.0%	21.2%	27.5%	30.8%	38.4%	30.4%	17.2%	16.3%	26.7%	26.3%	31.9%	29.5%	23.5%
4	(4)	44	7	20	16 30.7%	9	13	7	16	9	7	13	13	17	34	10
		30.3%	20.4%	35.8%	30.7%	30.6%	37.1% f	16.8%	24.6%	37.4%	37.1%	32.5%	22.7%	38.2%	30.1%	31.0%
5 Very important	(5)	29	5	11	14	5	7	9	13	4	4	6	14	10	23	7
		20.3%	14.1%	19.3%	25.4%	16.5%	20.2%	23.6%	21.0%	16.7%	24.2%	14.0%	24.0%	21.2%	20.5%	19.9%
NETS																
Net: Not important		31	9	10	12	7	4	8	15	7	4	11	16	4	22	9
		21.3%	24.7%	17.8%	22.7%	25.4%	11.9%	21.2%	24.0%	28.7%	22.4%	26.8% I	27.1% I	8.7%	19.9%	25.7%
Net: Important		73	12	31	30	13	19	16	29	13	11	19	28	27	57	17
p		50.6%	34.5%	55.2%	56.1%	47.1%	57.3%	40.4%	45.6%	54.1%	61.3%	46.5%	46.7%	59.4%	50.5%	50.8%
					а											
Mean score		3.4	3.1	3.5	3.5	3.3	3.6	3.3	3.3	3.3	3.5	3.2	3.3	3.6	3.4	3.4



Q19. In terms of temporary agency workers' pay rates, would you say that: Base: All who recruit temporary agency workers

			WAVE				REG	ION				SIZE		SECT	OR
			November	December			South excluding	South including							
	Total	October 2016	2016	2016	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	*h	*i	j	k	I	m	n
Unweighted Total	148	35	59	54	30	35	42	65	23	18	41	62	45	113	35
Weighted Total	145	35	57	53	29	34	40	64	24	18	41	59	45	112	33
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Temporary agency workers earn more															
than they would if they were permanent	35	12	11	13	6	6	12	19	7	4	8	14	13	28	7
	24.2%	33.5%	18.7%	24.0%	20.0%	17.1%	31.2%	30.3%	29.0%	22.2%	18.8%	23.6%	29.7%	25.2%	20.7%
Temporary agency workers earn less															
than they would if they were permanent	24	5	11	7	6	6	6	8	2	4	11	7	6	19	5
	16.4%	15.4%	19.8%	13.4%	20.6%	17.7%	14.5%	12.3%	8.7%	21.5%	26.1%	12.4%	12.8%	16.9%	14.7%
Temporary agency workers earn about the same as they would if they were															
permanent	80	17	30	33	15	20	21	34	13	10	22	35	22	59	21
	54.9%	48.3%	53.2%	60.8%	52.9%	59.7%	52.0%	52.8%	54.1%	56.3%	55.1%	59.2%	49.0%	52.8%	61.9%
Not applicable/Don't know	7	1	5	1	2	2	1	3	2	-	-	3	4	6	1
	4.6%	2.7%	8.4%	1.8%	6.5%	5.5%	2.3%	4.6%	8.2%	-	-	4.7%	8.5%	5.1%	2.7%



Q20. Approximately what percentage of the temporary workers you use go on to become permanent members of your staff each year?

Base: All who recruit temporary workers

			WAVE				REG	ION				SIZE		SECT	OR
	Total	October 2016	November 2016	December 2016	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total	347	111	117	119	76	88	82	129	47	54	155	124	68	277	70
Weighted Total	347 100.0%	110 100.0%	118 100.0%	119 100.0%	75 100.0%	87 100.0%	83 100.0%	133 100.0%	50 100.0%	54 100.0%	154 100.0%	123 100.0%	71 100.0%	277 100.0%	71 100.0%
0	103 29.6%	36 32.5%	39 32.5%	28 23.9%	18 24.3%	23 27.0%	30 36.6%	41 31.1%	11 22.0%	20 37.4%	73 47.4% kl	23 18.9%	7 9.5%	88 31.9%	15 20.5%
1-9	38 10.8%	12 11.3%	13 11.2%	12 10.0%	9 11.6%	10 11.8%	7 7.9%	14 10.9%	8 15.9%	4 8.0%	13 8.2%	18 15.0%	7 9.3%	26 9.2%	12 17.1%
10-19	31 9.0%	7 6.3%	12 10.1%	13 10.6%	5 6.6%	7 8.0%	10 11.8%	16 11.9%	6 12.1%	4 7.0%	9 5.6%	14 11.8%	8 11.6%	24 8.8%	7 10.1%
20-49	41 11.8%	11 10.1%	16 13.5%	14 11.7%	11 14.5%	14 15.6%	7 8.0%	11 8.1%	4 8.2%	6 11.2%	9 5.6%	16 13.1% j	16 23.0% j	30 11.0%	11 15.1%
50	27 7.7%	8 7.4%	9 7.5%	10 8.1%	8 10.3%	7 7.7%	7 9.0%	11 8.0%	3 6.3%	2 3.2%	13 8.5%	8 6.2%	6 8.3%	21 7.6%	6 8.0%
51+	60 17.3%	14 12.6%	23 19.5%	23 19.6%	15 20.1%	12 14.0%	14 17.4%	22 16.8%	8 15.9%	11 20.1%	22 14.1%	26 21.4%	12 17.3%	48 17.4%	12 17.0%
Don't know	48 13.8%	22 19.8% b	7 5.7%	19 16.2% b	9 12.6%	14 15.9%	8 9.3%	17 13.2%	10 19.6%	7 13.3%	16 10.6%	17 13.6%	15 20.9% j	39 14.2%	9 12.2%
NETS															
Net: At least 1%	197 56.7%	53 47.6%	73 61.8% a	71 59.9%	47 63.1%	49 57.1%	45 54.1%	74 55.7%	29 58.4%	26 49.4%	65 42.0%	83 67.5% j	49 69.6% j	149 54.0%	48 67.3% m
Total Mean score	7829 26.1	2038 23.0	2811 25.2	2979 30.0	1957 30.0	1783 24.5	1832 24.5	2846 24.7	1014 25.3	1243 26.7	2857 20.8	3143 29.6 j	1829 32.5 j	6205 26.1	1624 26.1



T1a. I am now going to read out some pairs of statements, for each one, please tell me which comes closest to your opinion.

Base: Wave 10

		WAVE			REG	ION				SIZE		SECT	OR
					South excluding	South including							
	Total	December 2016	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	*g	h	i	j	k	1
Unweighted Total	200	200	45	50	46	80	34	25	86	75	39	165	35
Weighted Total	200	200	44	48	45	78	34	30	86	74	39	165	35
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
UK economic conditions in 2017 will be more													
challenging than in 2016	153	153	32	37	34	58	24	26	65	57	30	124	28
	76.4%	76.4%	72.5%	76.7%	76.1%	74.3%	71.8%	87.6%	75.8%	77.0%	76.8%	75.5%	80.7%
UK economic conditions in 2017 will be less													
challenging than in 2016	19	19	8	4	5	7	2	-	9	8	3	16	3
	9.5%	9.5%	19.2%	8.0%	10.7%	8.5%	5.6%	-	10.0%	10.1%	7.1%	9.7%	8.5%
No change	28	28	4	7	6	13	8	4	12	10	6	24	4
	14.1%	14.1%	8.4%	15.4%	13.1%	17.2%	22.6%	12.4%	14.2%	12.9%	16.2%	14.8%	10.8%

Columns Tested: b,c,d,e,f,g - h,i,j - k,l



T1b. I am now going to read out some pairs of statements, for each one, please tell me which comes closest to your opinion. Base: Wave 10

		WAVE			REG	ION	_			SIZE		SECTO	OR
					South excluding	South including							
	Total	December 2016	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	*g	h	i	j	k	I
Unweighted Total	200	200	45	50	46	80	34	25	86	75	39	165	35
Weighted Total	200	200	44	48	45	78	34	30	86	74	39	165	35
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
My business will perform better in 2017 than in													
2016	149	149	35	31	34	61	27	21	68	49	32	124	25
	74.3%	74.3%	80.7%	64.7%	76.2%	77.8%	80.1%	71.1%	79.2%	65.4%	80.6%	75.0%	70.9%
My business will perform worse in 2017 than													
in 2016	21	21	5	5	4	6	2	5	8	10	2	17	3
	10.3%	10.3%	10.7%	9.8%	8.7%	7.4%	5.7%	17.8%	9.8%	13.6%	4.9%	10.6%	8.6%
No change	31	31	4	12	7	12	5	3	9	16	6	24	7
	15.4%	15.4%	8.6%	25.4%	15.1%	14.7%	14.2%	11.1%	11.0%	21.0%	14.5%	14.4%	20.5%
				b									

Columns Tested: b,c,d,e,f,g - h,i,j - k,l

