

# REC JOBS OUTLOOK RESEARCH

#### **METHODOLOGY NOTE**

ComRes interviewed 600 UK employees and owners involved in hiring by telephone between July 25<sup>th</sup> to October 19<sup>th</sup> 2017. Data were weighted to be representative of UK adults in employment by region, broad industry sector and public / private split. ComRes is a member of the British Polling Council and abides by its rules.

For information about commissioning research please contact Andrew.hawkins@comresglobal.com or call +44 (0)20 7871 8670.

### REPUTATION | COMMUNICATIONS | PUBLIC POLICY

Four Millbank | London | SW1P 3JA | T. +44 (0)20 7871 8660

Rond-Point Schuman / Schumanplein 6 | Box 5 | 1040 Bruxelles | T. +32 (0)2 234 63 82

51/F Raffles City | No.268 Xi Zang Middle Road | HuangPu District Shanghai | 200001 China | T. +86 (0)21 2312 7674

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Base: All who recruit permanent members of staff in each job function

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Base: All who recruit temporary agency workers in each job function

Q14 8. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months? Hospitality Base: All who recruit temporary agency workers in each job function Q14 9. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months? Industrial Base: All who recruit temporary agency workers in each job function Q14\_10. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months? Legal & HR. Base: All who recruit temporary agency workers in each job function Q14 11. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months? 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Base: All who recruit temporary agency workers in each job function Q15 3. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months? Drivers Base: All who recruit temporary agency workers in each job function Q15\_4. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months? Education Base: All who recruit temporary agency workers in each job function Q15 5. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months? Engineering & technical Base: All who recruit temporary agency workers in each job function Q15. 6. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months? Executive recruitment / interim management ......... Base: All who recruit temporary agency workers in each iob function Q15 7. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months? Health & social care Base: All who recruit temporary agency workers in each job function Q15 8. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months? Hospitality Base: All who recruit temporary agency workers in each job function Q15. 9. 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Marketing, media & creative Base: All who recruit temporary agency workers in each job function



Q15 13. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months? Office professionals .....

Base: All who recruit temporary agency workers in each job function

Q15 14. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months? Sales & retail Base: All who recruit temporary agency workers in each job function Q15 15. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months? Technology Base: All who recruit temporary agency workers in each job function Q16. In which, if any, of these job functions do you expect to find a shortage of appropriate candidates for temporary agency worker roles?..... Base: All who recruit temporary agency workers in each job function Q17 SUM. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important. SUMMARY TABLE ... Base: All who recruit temporary agency workers Q17 1. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important. Price/Costs of the workers ... 107 Base: All who recruit temporary agency workers Q17 2. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important. Quality of service ...... Base: All who recruit temporary agency workers Q17 3. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important. Brand image of the agency ..... Base: All who recruit temporary agency workers Q17 4. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important. Expertise of the agency, in terms of regions and sectors covered. Base: All who recruit temporary agency workers Q17\_5. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important. Management information provided ..... Base: All who recruit temporary agency workers Q17 6. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important. Membership of a trade of professional organisation... Base: All who recruit temporary agency workers Q17 7. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important. Other .... Base: All who recruit temporary agency workers Q18 SUM. How important or otherwise would you say that temporary agency workers are for your organisation for each of the following? Rate on a scale from 1 to 5, where 1 means not at all important and 5 means yery important. SUMMARY TABLE Base: All who recruit temporary agency workers Q18 1. How important or otherwise would you say that temporary agency workers are for your organisation for each of the following? Rate on a scale from 1 to 5, where 1 means not at all important and 5 means very important. Meeting peaks in demand at certain times of year (seasonality). Base: All who recruit temporary agency workers Q18 2. How important or otherwise would you say that temporary agency workers are for your organisation for each of the following? Rate on a scale from 1 to 5, where 1 means not at all important and 5 means very important. Responding to growth, as new customers are Base: All who recruit temporary agency workers Q18 3. How important or otherwise would you say that temporary agency workers are for your organisation for each of the following? Rate on a scale from 1 to 5, where 1 means not at all important and 5 means very important. Managing fast changing organisational Base: All who recruit temporary agency workers Base: All who recruit temporary agency workers Base: All who recruit temporary agency workers Q18 6. How important or otherwise would you say that temporary agency workers are for your organisation for each of the following? Rate on a scale from 1 to 5, where 1 means not at all important and 5 means very important. Managing uncertainty during economic downturn or at other times Base: All who recruit temporary agency workers Q18\_7. How important or otherwise would you say that temporary agency workers are for your organisation for each of the following? Rate on a scale from 1 to 5, where 1 means not at all important and 5 means very important. Providing short term access to key strategic ·· CATI-Fieldwork: 25th July ~ 19th October 2017···

Base: All who recruit temporary agency workers

C19. In terms of temporary agency workers' pay rates, would you say that:

Base: All who recruit temporary agency workers

C20. Approximately what percentage of the temporary workers you use go on to become permanent members of your staff each year?

Base: All who recruit temporary workers

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#### Sector

Base: All respondents

			WAVE				REG	ION				SIZE		SECT	OR
			September				South excluding	South including							
	Total	August 2017	2017	October 2017	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total	600	200	200	200	134	149	133	226	93	91	331	132	137	495	105
Weighted Total	600 100.0%	200 100.0%	200 100.0%	200 100.0%	131 100.0%	145 100.0%	134 100.0%	235 100.0%	101 100.0%	89 100.0%	335 100.0%	131 100.0%	134 100.0%	494 100.0%	106 100.0%
Private	494 82.4%	165 82.4%	165 82.4%	165 82.4%	102 77.5%	121 83.5%	110 82.2%	195 83.0%	85 84.2%	77 86.3%	278 83.1%	107 82.0%	109 81.1%	494 100.0% n	-
Public	106 17.6%	35 17.6%	35 17.6%	35 17.6%	30 22.5%	24 16.5%	24 17.8%	40 17.0%	16 15.8%	12 13.7%	57 16.9%	24 18.0%	25 18.9%	- -	106 100.0% m



## **S1. Which region is your organisation based in?**Base: All respondents

			WAVE				REG					SIZE		SECT	OR
	Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%	Total	a	b	C	d	е	f	g	h	i	j	k	1	m	n
Jnweighted Total	600	200	200	200	134	149	133	226	93	91	331	132	137	495	105
Weighted Total	600 100.0%	200 100.0%	200 100.0%	200 100.0%	131 100.0%	145 100.0%	134 100.0%	235 100.0%	101 100.0%	89 100.0%	335 100.0%	131 100.0%	134 100.0%	494 100.0%	106 100.0
South West	50 8.4%	17 8.4%	17 8.4%	17 8.4%	-		50 37.5% deghi	50 21.4% dehi		-	31 9.1%	10 8.0%	9 7.0%	39 7.9%	11 10.7
South East	84 14.0%	28 14.0%	28 14.0%	28 14.0%	-	-	84 62.5% deghi	84 35.7% dehi		-	50 15.1%	18 13.8%	16 11.6%	71 14.4%	13 12.0
ondon	101 16.8%	34 16.8%	34 16.8%	34 16.8%	-	-	-	101 42.9% defi	101 100.0% defgi	-	50 15.0%	19 14.4%	32 23.7% j	85 17.2%	16 15.1
ast of England	55 9.2%	18 9.2%	18 9.2%	18 9.2%	-	55 38.2% dfghi	-	- -	-	-	30 9.0%	16 12.1%	9 6.8%	50 10.2%	5 4.5
Vest Midlands	49 8.2%	16 8.2%	16 8.2%	16 8.2%	-	49 34.0% dfghi	-	-	-	-	28 8.5%	12 8.8%	9 6.8%	32 6.4%	17 16.4 m
East Midlands	40 6.7%	13 6.7%	13 6.7%	13 6.7%	-	40 27.8% dfghi		-	-	-	21 6.2%	11 8.2%	9 6.4%	38 7.8% n	1.8
North West	64 10.7%	21 10.7%	21 10.7%	21 10.7%	64 48.9% efghi	-	-	-	-	-	38 11.4%	9 7.1%	17 12.4%	57 11.4%	7.3
North East	20 3.4%	7 3.4%	7 3.4%	7 3.4%	20 15.5% efghi	-	-	-	-	-	13 4.0%	1 .7%	6 4.6% k	19 3.9%	1.2
orkshire & The Humber	47 7.8%	16 7.8%	16 7.8%	16 7.8%	47 35.6% efghi	-	-		-	-	22 6.5%	13 10.1%	12 8.9%	26 5.3%	21 19.6 m
Scotland	49 8.1%	16 8.1%	16 8.1%	16 8.1%	-	-	-	-	-	49 54.7% defgh	29 8.7% I	16 12.1% I	3 2.6%	43 8.7%	5.2
Vales	25 4.2%	8 4.2%	8 4.2%	8 4.2%	-	-	-	- -	-	25 28.4% defgh	12 3.6%	4 3.3%	9 6.5%	21 4.2%	4.0
Northern Ireland	15 2.5%	5 2.5%	5 2.5%	5 2.5%	-	-	-	-	-	15 16.9% defgh	10 2.9%	2 1.4%	4 2.6%	13 2.5%	2.3

Columns Tested: a,b,c - d,e,f,g,h,i - j,k,l - m,n

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Prepared by ComRes



## **S1. Which region is your organisation based in?**Base: All respondents

			WAVE				REG	ION				SIZE		SECT	OR
							South	South							
			September				excluding	including							
	Total	August 2017	2017	October 2017	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	h	i	j	k	1	m	n
Unweighted Total	600	200	200	200	134	149	133	226	93	91	331	132	137	495	105
Weighted Total	600	200	200	200	131	145	134	235	101	89	335	131	134	494	106
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Channel Islands	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
None of the above	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-



## **S2.** Which department do you work in, in your organisation? Base: All respondents

			WAVE				REG	ON	_			SIZE		SECT	OR
	Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	h	i	j	k	1	m	n
Unweighted Total	600	200	200	200	134	149	133	226	93	91	331	132	137	495	105
Weighted Total	600 100.0%	200 100.0%	200 100.0%	200 100.0%	131 100.0%	145 100.0%	134 100.0%	235 100.0%	101 100.0%	89 100.0%	335 100.0%	131 100.0%	134 100.0%	494 100.0%	106 100.0%
HR	245 40.8%	76 38.1%	79 39.3%	90 44.9%	50 38.0%	58 39.8%	59 44.2%	109 46.1% i	49 48.8% i	29 32.3%	65 19.4%	75 56.9% j	105 78.3% jk	195 39.5%	49 46.8%
Other	355 59.2%	124 61.9%	121 60.7%	110 55.1%	82 62.0%	87 60.2%	75 55.8%	127 53.9%	52 51.2%	60 67.7% gh	270 80.6% kl	57 43.1% I	29 21.7%	299 60.5%	56 53.2%



## S3. Which of the following best describes your level of seniority? Base: All respondents

			WAVE				REG	ION				SIZE		SECT	OR
	Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total	600	200	200	200	134	149	133	226	93	91	331	132	137	495	105
Weighted Total	600 100.0%	200 100.0%	200 100.0%	200 100.0%	131 100.0%	145 100.0%	134 100.0%	235 100.0%	101 100.0%	89 100.0%	335 100.0%	131 100.0%	134 100.0%	494 100.0%	106 100.0%
Senior management/ board level	243 40.5%	73 36.7%	80 40.1%	89 44.5%	59 44.8%	54 37.6%	48 35.8%	89 37.8%	41 40.5%	41 45.8%	170 50.8% kl	42 32.0%	31 23.0%	207 41.9%	35 33.6%
Management	248 41.3%	88 44.0%	89 44.4%	71 35.4%	51 38.6%	63 43.4%	59 43.9%	99 42.1%	40 39.8%	35 39.5%	131 39.3%	54 41.4%	62 46.3%	198 40.0%	50 47.5%
Non-Managerial	109 18.2%	38 19.2%	31 15.4%	40 20.1%	22 16.5%	27 19.0%	27 20.4%	47 20.1%	20 19.7%	13 14.7%	33 9.9%	35 26.6% j	41 30.8% j	89 18.1%	20 18.9%



## **S4.** Which of the following, if any, are you involved in as part of your role? Base: All respondents

			WAVE	_			REG	ON				SIZE		SECT	OR
	Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	h	i	j	k	I	m	r
Unweighted Total	600	200	200	200	134	149	133	226	93	91	331	132	137	495	105
Weighted Total	600 100.0%	200 100.0%	200 100.0%	200 100.0%	131 100.0%	145 100.0%	134 100.0%	235 100.0%	101 100.0%	89 100.0%	335 100.0%	131 100.0%	134 100.0%	494 100.0%	106 100.0
Recruitment (hiring or engaging new staff on a permanent or temporary basis)	600 100.0%	200 100.0%	200 100.0%	200 100.0%	131 100.0%	145 100.0%	134 100.0%	235 100.0%	101 100.0%	89 100.0%	335 100.0%	131 100.0%	134 100.0%	494 100.0%	106 100.0
Training of employees	447 74.5%	138 68.8%	167 83.5% ac	142 71.2%	97 73.5%	106 73.3%	101 75.1%	175 74.3%	74 73.1%	70 78.4%	265 79.3% I	95 72.8%	86 64.2%	372 75.2%	7! 71.4
Assessment of employees	481 80.1%	153 76.5%	171 85.6% a	156 78.2%	98 74.7%	124 85.7% d	108 80.0%	187 79.4%	79 78.6%	72 80.8%	281 83.9% I	103 78.6%	97 72.1%	392 79.3%	89 84.0
Supporting employees (e.g. with questions or grievances)	535 89.2%	173 86.7%	180 89.9%	182 90.8%	108 82.5%	130 89.6%	122 90.7%	212 89.9% d	90 88.9%	85 96.2% d	303 90.4% I	122 93.3% I	110 81.9%	442 89.4%	9: 88.
None	-	-	-	-	-	-	-	-	-	-	-	-	-	-	



## D1. How many people are employed or engaged by your organisation at all locations? Base: All respondents

			WAVE				REG	ION				SIZE		SECT	OR
	Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%	7010.	a	b	C	d	е	f	g	h	i	j	k	1	m	n
Unweighted Total	600	200	200	200	134	149	133	226	93	91	331	132	137	495	105
Weighted Total	600 100.0%	200 100.0%	200 100.0%	200 100.0%	131 100.0%	145 100.0%	134 100.0%	235 100.0%	101 100.0%	89 100.0%	335 100.0%	131 100.0%	134 100.0%	494 100.0%	106 100.0%
0-9	133 22.2%	45 22.6%	39 19.4%	49 24.7%	36 27.4%	32 21.9%	27 20.0%	51 21.5%	24 23.5%	15 17.1%	133 39.9% kl	-	-	110 22.3%	23 22.0%
10-49	201 33.5%	64 32.1%	70 35.1%	67 33.5%	37 28.3%	48 33.0%	54 40.3% dh	80 34.2%	26 26.2%	36 40.4% h	201 60.1% kl	-		168 34.0%	33 31.5%
50-249	131 21.8%	55 27.5% b	36 18.1%	40 19.9%	23 17.9%	38 26.4%	28 21.2%	47 20.2%	19 18.8%	22 24.8%	-	131 100.0% jl	-	107 21.7%	24 22.4%
250+	134 22.4%	35 17.7%	55 27.4% a	44 22.0%	35 26.5%	27 18.7%	25 18.6%	57 24.1%	32 31.5% efi	16 17.7%	-	-	134 100.0% jk	109 22.0%	25 24.1%



## D3. What industry sector does your organisation work in? Base: All respondents

			WAVE				REGI		_			SIZE		SECT	OR
	Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%	. ota.	a	b	C	d	е	f	g	h	i	j	k	1	m	n
Unweighted Total	600	200	200	200	134	149	133	226	93	91	331	132	137	495	105
Weighted Total	600 100.0%	200 100.0%	200 100.0%	200 100.0%	131 100.0%	145 100.0%	134 100.0%	235 100.0%	101 100.0%	89 100.0%	335 100.0%	131 100.0%	134 100.0%	494 100.0%	106 100.0%
Agriculture, forestry & fishing	7 1.1%	3 1.5%	1 .6%	3 1.3%	- -	3 2.0%	2 1.3%	3 1.2%	1 1.1%	1 1.0%	5 1.5%	1 .7%	1 .6%	5 1.0%	2 1.6%
Production	55 9.2%	18 8.8%	19 9.7%	18 9.0%	12 9.2%	14 9.9%	15 10.8%	19 8.2%	5 4.7%	9 10.5%	30 8.9%	12 9.3%	13 9.8%	46 9.4%	9 8.2%
Construction	37 6.1%	12 6.1%	12 6.2%	12 6.1%	5 4.1%	17 11.4% dgi	7 5.4%	12 5.2%	5 4.9%	3 3.0%	29 8.6% I	5 4.2%	3 2.0%	28 5.6%	9 8.7%
Motor trades	30 5.0%	10 4.8%	11 5.4%	9 4.7%	6 4.8%	6 3.8%	8 6.0%	13 5.7%	5 5.3%	5 5.2%	13 3.8%	10 8.0%	7 5.0%	25 5.1%	5 4.7%
Wholesale	28 4.7%	10 4.8%	9 4.4%	10 4.8%	7 5.7% i	7 4.6% i	7 4.9% i	14 5.9% i	7 7.2% i		13 4.0%	8 6.1%	7 4.9%	22 4.5%	6 5.4%
Retail	29 4.9%	10 5.0%	9 4.6%	10 5.1%	9 6.7%	8 5.3%	6 4.3%	9 3.9%	3 3.4%	4 4.4%	22 6.5% k	2 1.5%	6 4.3%	23 4.6%	7 6.5%
Transport & storage (inc. postal)	28 4.7%	10 4.8%	9 4.6%	10 4.8%	5 3.5%	6 4.5%	6 4.4%	12 5.2%	6 6.3%	5 5.6%	17 5.2%	5 3.7%	6 4.6%	23 4.6%	6 5.5%
Accommodation & food services	38 6.3%	12 6.1%	13 6.6%	12 6.2%	9 7.1%	5 3.2%	9 7.0%	15 6.2%	5 5.1%	9 10.6% e	22 6.7%	5 3.7%	11 7.9%	30 6.2%	7 7.1%
Information & communication	23 3.9%	8 3.8%	7 3.6%	8 4.2%	7 5.1%	5 3.4%	3 2.2%	10 4.1%	7 6.7%	2 2.0%	12 3.6%	3 2.3%	8 6.2%	19 3.9%	4 3.7%
Legal and Finance	23 3.8%	7 3.6%	8 4.1%	8 3.8%	3 2.5%	8 5.5%	4 3.1%	10 4.2%	6 5.7%	2 2.0%	14 4.3%	5 4.0%	3 2.4%	22 4.4%	1 .9%
Property	12 2.0%	4 2.0%	4 1.9%	4 2.0%	3 2.4%	3 1.9%	2 1.3%	6 2.5%	4 4.1%	-	7 2.2%	-	4 3.2% k	8 1.6%	4 3.5%
Professional, scientific & technical	51 8.5%	17 8.5%	17 8.5%	17 8.5%	14 11.0%	12 8.1%	7 5.3%	17 7.3%	10 10.0%	8 8.5%	32 9.5%	10 7.5%	9 7.0%	43 8.6%	8 8.0%



## D3. What industry sector does your organisation work in? Base: All respondents

			WAVE				REGI					SIZE		SECT	OR
	Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%	Total	a a	b	C CCCODE 2017	d	e	f	g	h	i	j	k	230 <del>+</del>	m	n
Unweighted Total	600	200	200	200	134	149	133	226	93	91	331	132	137	495	105
Weighted Total	600 100.0%	200 100.0%	200 100.0%	200 100.0%	131 100.0%	145 100.0%	134 100.0%	235 100.0%	101 100.0%	89 100.0%	335 100.0%	131 100.0%	134 100.0%	494 100.0%	106 100.0
Business administration and support	49	17	16	16	11	14	8	17	9	7	31	12	5	45	4
services	8.1%	8.4%	8.2%	7.8%	8.0%	9.5%	6.1%	7.3%	8.9%	8.2%	9.4% I	9.4%	3.7%	9.0%	3.8
Public administration and defence	30	10	9	11	4	6	7	12	5	8	14	4	11	23	7
	4.9%	5.0%	4.5%	5.3%	2.8%	3.9%	5.5%	5.3%	5.0%	8.7%	4.3%	3.4%	8.0%	4.6%	6.4
Education	52 8.6%	16 8.2%	18 9.0%	17 8.6%	14	9 5.9%	15 11.4%	22 9.2%	6 6.2%	8 8.5%	19 5.8%	16 12.5%	16 11.9%	50	2
	8.6%	8.2%	9.0%	8.6%	10.7%	5.9%	11.4%	9.2%	6.2%	8.5%	5.8%	12.5% j	11.9% j	10.0% n	2.0
Health	75	26	25	24	14	19	15	30	15	12	27	24	25	57	18
	12.6%	12.9%	12.6%	12.2%	10.7%	13.1%	11.1%	12.9%	15.3%	13.5%	8.0%	18.0% j	18.5% j	11.6%	17.0
Arts, entertainment, recreation and	34	11	11	11	7	6	13	13	-	7	26	8	-	26	7
other services	5.6%	5.6%	5.6%	5.6%	5.6% h	3.9%	9.9% eh	5.6% h	-	8.2% h	7.8% I	5.8% I	-	5.3%	7.0
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
NETS															
Net: Agriculture, forestry & fishing/	62	21	21	21	12	17	16	22	6	10	35	13	14	51	10
Production	10.3%	10.3%	10.3%	10.3%	9.2%	11.9%	12.2%	9.4%	5.8%	11.4%	10.4%	10.0%	10.4%	10.4%	9.89
Net: Construction/Property	49	16	16	16	9	19	9	18	9	3	36	5	7	36	13
	8.1%	8.1%	8.1%	8.1%	6.5%	13.3% i	6.8%	7.7%	8.9%	3.0%	10.8% k	4.2%	5.2%	7.2%	12.2
Net: Motor trades/	154	51	51	51	37	31	36	63	28	23	88	30	36	123	31
Wholesale/Retail/Transport & storage (inc. postal)/Accommodation & food services	25.6%	25.6%	25.6%	25.6%	27.8%	21.4%	26.5%	26.9%	27.4%	25.8%	26.2%	23.0%	26.7%	24.8%	29.29



## D3. What industry sector does your organisation work in? Base: All respondents

			WAVE				REG	ION				SIZE		SECT	OR
	Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	h	i	j	k	1	m	n
Unweighted Total	600	200	200	200	134	149	133	226	93	91	331	132	137	495	105
Weighted Total	600 100.0%	200 100.0%	200 100.0%	200 100.0%	131 100.0%	145 100.0%	134 100.0%	235 100.0%	101 100.0%	89 100.0%	335 100.0%	131 100.0%	134 100.0%	494 100.0%	106 100.0%
Net: Information & communication/Legal and Finance/Business administration and support services	95 15.8%	32 15.8%	32 15.8%	32 15.8%	21 15.6%	27 18.4%	15 11.4%	37 15.6%	21 21.3% f	11 12.3%	58 17.2%	21 15.7%	17 12.3%	86 17.4% n	9 8.4%
Net: Professional, scientific & technical	51 8.5%	17 8.5%	17 8.5%	17 8.5%	14 11.0%	12 8.1%	7 5.3%	17 7.3%	10 10.0%	8 8.5%	32 9.5%	10 7.5%	9 7.0%	43 8.6%	8 8.0%
Net: Public administration and defence/ Education/Health	157 26.1%	52 26.1%	52 26.1%	52 26.1%	32 24.2%	33 22.9%	38 28.0%	64 27.4%	27 26.6%	27 30.7%	61 18.1%	44 33.8% j	52 38.4% j	130 26.2%	27 25.4%
Net: Arts, entertainment, recreation and other services/Other	34 5.6%	11 5.6%	11 5.6%	11 5.6%	7 5.6% h	6 3.9%	13 9.9% eh	13 5.6% h	-	7 8.2% h	26 7.8% I	8 5.8% I	-	26 5.3%	7 7.0%



Q1. How much capacity, if any, is there in your organisation to take on more work without creating more jobs in the organisation?

Base: All respondents

			WAVE				REG	ON	_			SIZE		SECT	OR
	Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	h	i	j	k	1	m	n
Unweighted Total	600	200	200	200	134	149	133	226	93	91	331	132	137	495	105
Weighted Total	600 100.0%	200 100.0%	200 100.0%	200 100.0%	131 100.0%	145 100.0%	134 100.0%	235 100.0%	101 100.0%	89 100.0%	335 100.0%	131 100.0%	134 100.0%	494 100.0%	106 100.0%
None - we would have to take on new staff	237 39.5%	82 41.2%	77 38.4%	78 39.0%	50 38.2%	53 36.7%	59 43.6%	98 41.8%	40 39.5%	36 40.0%	132 39.4%	50 38.2%	55 41.2%	203 41.0%	35 32.7%
A little - we might have to take on staff if demand grew this year	242 40.3%	81 40.4%	75 37.4%	86 43.2%	47 36.1%	64 44.2%	60 44.4%	95 40.4%	35 35.2%	36 40.0%	134 40.0%	59 45.1%	49 36.7%	191 38.7%	51 48.1%
A fair amount - we could take on a lot more work now	85 14.2%	22 11.1%	34 17.0%	29 14.3%	21 16.0%	23 15.7%	12 8.6%	28 11.8%	16 16.0%	14 15.3%	47 14.1%	16 12.3%	22 16.1%	73 14.7%	12 11.5%
Considerable - we have a great deal of spare capacity	36 6.0%	14 7.2%	14 7.2%	7 3.6%	13 9.7% ef	5 3.4%	5 3.4%	14 6.0%	9 9.3%	4 4.7%	22 6.5%	6 4.5%	8 6.0%	28 5.6%	8 7.6%
NETS															
Net: None + A little	479 79.9%	163 81.6%	152 75.8%	164 82.2%	98 74.4%	117 80.9%	118 87.9% dh	193 82.3%	75 74.7%	71 80.0%	266 79.3%	109 83.3%	105 77.8%	394 79.6%	85 80.9%



## Q2. Have you made any of the following changes to your workforce in the past year? Base: All respondents

			WAVE				REG	ION				SIZE		SECT	OR
			September				South excluding	South including							
Cignificance Levels 05%	Total	August 2017	2017	October 2017	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	ī	g	h	'	J	k	'	m	n
Unweighted Total	600	200	200	200	134	149	133	226	93	91	331	132	137	495	105
Weighted Total	600	200	200	200	131	145	134	235	101	89	335	131	134	494	106
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Redundancies	86	33	26	27	17	23	13	34	21	12	20	27	39	72	14
	14.4%	16.6%	13.1%	13.4%	12.7%	15.8%	9.5%	14.6%	21.3%	13.9%	6.1%	20.8%	28.7%	14.7%	12.9%
									f			j	j		
Reduced hours	62	18	25	19	12	18	12	22	10	10	24	20	18	50	13
	10.4%	9.2%	12.4%	9.5%	9.2%	12.7%	9.2%	9.5%	9.9%	10.7%	7.2%	15.2%	13.7%	10.0%	12.0%
												j	j		
Reduced pay / earnings	19	7	5	7	5	1	2	4	2	8	7	4	8	16	3
	3.1%	3.3%	2.3%	3.7%	4.1%	.7%	1.3%	1.7%	2.2%	9.4%	2.2%	2.9%	5.6%	3.2%	2.6%
										efgh					
Headcount freeze	58	26	11	21	13	19	7	17	10	9	30	10	18	47	12
	9.7%	13.1%	5.7%	10.4%	10.0%	13.0%	5.5%	7.3%	9.7%	10.3%	8.9%	7.6%	13.8%	9.4%	11.1%
		b				f									
Increased staffing	295	104	91	100	61	74	69	121	52	39	129	84	82	246	49
	49.2%	51.9%	45.5%	50.2%	46.1%	51.5%	51.3%	51.3%	51.2%	44.4%	38.5%	64.2%	61.0%	49.7%	46.7%
												j	j		
Increased pay/ earnings	348	110	115	123	80	81	84	140	56	48	168	93	88	286	62
	58.0%	54.8%	57.5%	61.7%	60.6%	55.8%	62.5%	59.5%	55.4%	54.0%	50.1%	70.6%	65.6%	57.9%	58.8%
												j	j		
None of the above	151	54	53	43	35	32	31	59	28	23	112	19	19	127	23
	25.1%	27.1%	26.5%	21.7%	27.0%	22.4%	23.4%	25.3%	27.8%	26.3%	33.5%	14.6%	14.3%	25.7%	22.1%
											kl				



## **Q3.** Do you think economic conditions in the country as a whole are getting: Base: All respondents

				WAVE				REG					SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total		600	200	200	200	134	149	133	226	93	91	331	132	137	495	105
Weighted Total		600 100.0%	200 100.0%	200 100.0%	200 100.0%	131 100.0%	145 100.0%	134 100.0%	235 100.0%	101 100.0%	89 100.0%	335 100.0%	131 100.0%	134 100.0%	494 100.0%	106 100.0
A lot better	(5)	11 1.8%	6 2.8%	3 1.3%	3 1.4%	3 2.2%	3 1.9%	2 1.3%	2 .8%	<del>-</del> -	4 4.0% g	7 2.2%	2 1.4%	2 1.3%	10 2.0%	.8 <sup>'</sup>
A little better	(4)	145 24.2%	44 22.2%	49 24.5%	52 25.8%	34 25.8% f	41 28.1% fg	19 13.9%	44 18.6%	25 24.8% f	27 30.1% fg	67 19.9%	42 31.7% j	37 27.4%	117 23.6%	28 26.7
No change	(3)	198 33.0%	71 35.3%	58 28.9%	70 34.9%	51 39.0% ei	40 27.8%	52 38.7% i	85 36.0%	33 32.3%	22 25.1%	127 37.8% kl	36 27.1%	36 26.9%	165 33.4%	33 31.2
A little worse	(2)	146 24.4%	44 22.0%	48 24.2%	54 26.9%	21 16.1%	43 29.9% d	32 23.8%	57 24.2%	25 24.9%	25 27.9% d	85 25.4%	32 24.6%	29 21.6%	121 24.5%	25 23.5
A lot worse	(1)	51 8.5%	17 8.4%	22 11.2%	12 5.9%	13 9.8%	9 6.5%	15 11.3%	24 10.0%	8 8.3%	5 5.9%	29 8.7%	8 6.4%	14 10.1%	42 8.5%	9 8.4
Don't know		49 8.1%	18 9.2%	20 9.9%	10 5.2%	9 7.2%	8 5.8%	15 11.0%	24 10.4%	10 9.7%	6 7.0%	20 6.0%	12 8.8%	17 12.6% i	39 7.9%	10 9.3
NETS														,		
Net: Better		156 26.0%	50 25.0%	51 25.7%	54 27.2%	37 27.9% f	43 30.0% fg	20 15.2%	46 19.4%	25 24.8%	30 34.1% fg	74 22.1%	43 33.1% j	39 28.8%	127 25.7%	29 27.5
Net: Better/ No change		354 59.0%	121 60.3%	109 54.7%	124 62.1%	88 66.9% fg	84 57.8%	73 54.0%	130 55.3%	58 57.1%	53 59.2%	201 59.9%	79 60.2%	75 55.7%	292 59.1%	62 58.7
Net: Worse		197 32.9%	61 30.4%	71 35.4%	66 32.8%	34 25.9%	53 36.4%	47 35.1%	81 34.3%	33 33.2%	30 33.8%	114 34.1%	41 31.0%	43 31.7%	163 33.1%	34 32.0
Mean score		2.9	2.9	2.8	2.9	2.9 f	2.9	2.7	2.7	2.8	3.0 fg	2.8	3.0	2.9	2.8	2.9



Q4. In view of the economic conditions, do you/does your organisation expect confidence in hiring and investment decisions to get:

Base: All respondents

				WAVE				REGI	ON				SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	h	i	j	k	1	m	n
Unweighted Total		600	200	200	200	134	149	133	226	93	91	331	132	137	495	105
Weighted Total		600 100.0%	200 100.0%	200 100.0%	200 100.0%	131 100.0%	145 100.0%	134 100.0%	235 100.0%	101 100.0%	89 100.0%	335 100.0%	131 100.0%	134 100.0%	494 100.0%	106 100.0%
A lot better	(5)	29 4.9%	11 5.6%	11 5.6%	7 3.3%	8 6.3%	6 4.0%	4 3.0%	13 5.3%	9 8.5%	3 2.9%	15 4.4%	8 6.0%	7 4.9%	23 4.7%	6 5.4%
A little better	(4)	158 26.3%	50 25.0%	50 25.0%	58 28.8%	37 27.9%	39 26.8%	35 25.8%	52 22.0%	17 16.9%	30 34.3% gh	78 23.4%	47 35.8% jl	32 24.1%	132 26.7%	26 24.3%
No change	(3)	244 40.6%	83 41.4%	80 39.8%	81 40.7%	56 42.8%	56 38.8%	54 40.0%	97 41.4%	44 43.2%	34 38.3%	152 45.3% k	44 33.9%	48 35.6%	200 40.5%	44 41.3%
A little worse	(2)	76 12.6%	18 9.2%	27 13.7%	30 14.8%	14 11.0%	17 11.9%	19 14.1%	36 15.4%	17 17.2%	8 8.5%	47 14.0%	11 8.1%	18 13.5%	61 12.3%	15 13.8%
A lot worse	(1)	27 4.5%	7 3.7%	16 7.9% c	4 2.0%	5 3.5%	8 5.4%	4 3.0%	11 4.5%	7 6.6%	4 4.8%	13 3.9%	6 4.6%	8 6.2%	21 4.2%	7 6.3%
Don't know		67 11.1%	30 15.0% b	16 7.9%	21 10.4%	11 8.5%	19 13.1%	19 14.1%	27 11.3%	8 7.6%	10 11.2%	30 9.1%	15 11.7%	21 15.6% j	57 11.6%	9 8.8%
NETS																
Net: Better		187 31.1%	61 30.7%	61 30.6%	64 32.1%	45 34.2%	45 30.8%	39 28.8%	64 27.3%	26 25.4%	33 37.2%	93 27.8%	55 41.8% jl	39 29.0%	155 31.4%	31 29.8%
Net: Better/ No change		431 71.8%	144 72.0%	141 70.4%	146 72.8%	101 77.0%	101 69.6%	92 68.8%	162 68.7%	69 68.6%	67 75.5%	245 73.1%	99 75.7% I	87 64.6%	355 71.9%	75 71.1%
Net: Worse		103 17.1%	26 12.9%	43 21.7% a	34 16.8%	19 14.4%	25 17.3%	23 17.1%	47 20.0%	24 23.8%	12 13.3%	60 17.8%	17 12.6%	27 19.8%	82 16.5%	21 20.1%
Mean score		3.2	3.2	3.1	3.2	3.2	3.1	3.1	3.1	3.0	3.2	3.1	3.3 jl	3.1	3.2	3.1



Q5\_SUM. In which of the following ways, if any, does your organisation recruit permanent members of staff and temporary or contract workers?

#### **SUMMARY TABLE**

Base: All respondents

	Permanent members of staff	Temporary or contract workers
Unweighted Total	600	600
Weighted Total	600	600
Tolginou Total	100.0%	100.0%
Advertise externally in newspapers/trade/ professional	217	84
press	36.2%	14.0%
Recruitment agencies/ Search firms	231	87
	38.5%	14.4%
Online job boards (e.g. Monster)	268	94
	44.7%	15.6%
Internal Referrals	325	119
	54.1%	19.9%
Talent pools and staff banks	83	33
	13.8%	5.6%
Advertise on our own website	302	126
	50.3%	21.0%
Social media and professional networking sites (e.g.	269	102
LinkedIn)	44.9%	17.0%
Former employees and word of mouth	395	158
	65.8%	26.3%
Jobcentre Plus / Universal Jobmatch	177	68
	29.5%	11.3%
People approach us	343	123
	57.2%	20.6%
Other	31	12
	5.2%	2.0%
We have never recruited any of this kind of staff	79	373
	13.2%	62.2%



Q5\_SUM. In which of the following ways, if any, does your organisation recruit permanent members of staff and temporary or contract workers?

#### **SUMMARY TABLE**

Base: All who have recruited this type of staff before

	Permanent members of staff	Temporary or contract workers
Unweighted Total	522	231
Weighted Total	521	227
gc	100.0%	100.0%
Advertise externally in newspapers/trade/ professional	217	84
press	41.8%	36.9%
Recruitment agencies/ Search firms	231	87
	44.3%	38.1%
Online job boards (e.g. Monster)	268	94
	51.5%	41.3%
Internal Referrals	325	119
	62.3%	52.5%
Talent pools and staff banks	83	33
	15.9%	14.7%
Advertise on our own website	302	126
	57.9%	55.5%
Social media and professional networking sites (e.g.	269	102
LinkedIn)	51.7%	44.8%
Former employees and word of mouth	395	158
	75.8%	69.5%
Jobcentre Plus / Universal Jobmatch	177	68
	34.0%	29.9%
People approach us	343	123
	65.9%	54.3%
Other	31	12
	6.0%	5.4%



#### Q5\_1. In which of the following ways, if any, does your organisation recruit permanent members of staff and temporary or contract workers?

#### Permanent members of staff

Base: All respondents

			WAVE				REG	ION				SIZE		SECT	OR
	Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total	600	200	200	200	134	149	133	226	93	91	331	132	137	495	105
Weighted Total	600 100.0%	200 100.0%	200 100.0%	200 100.0%	131 100.0%	145 100.0%	134 100.0%	235 100.0%	101 100.0%	89 100.0%	335 100.0%	131 100.0%	134 100.0%	494 100.0%	106 100.0%
Former employees and word of mouth	395 65.8%	126 62.9%	127 63.7%	142 70.8%	84 64.0%	95 65.5%	94 70.1%	156 66.2%	62 61.2%	60 67.6%	198 59.0%	100 76.5% j	97 72.1% j	314 63.6%	80 76.1% m
People approach us	343 57.2%	116 57.8%	115 57.6%	113 56.3%	67 50.8%	79 54.9%	88 65.8% d	147 62.4% d	58 57.9%	50 56.6%	174 51.8%	89 67.6% j	81 60.4%	273 55.2%	71 66.8% m
Internal Referrals	325 54.1%	110 54.9%	107 53.5%	108 53.9%	63 47.7%	80 55.0%	83 61.4% d	134 56.8%	51 50.6%	49 55.0%	140 41.8%	93 71.0% j	92 68.4% j	257 51.9%	68 64.4% m
Advertise on our own website	302 50.3%	102 51.2%	104 52.2%	95 47.5%	57 43.0%	74 50.9%	68 50.9%	119 50.7%	51 50.4%	52 59.0% d	121 36.3%	80 61.2% j	100 74.6% jk	249 50.3%	53 50.2%
Social media and professional networking sites (e.g. LinkedIn)	269 44.9%	87 43.5%	90 44.9%	93 46.3%	56 42.5%	62 42.7%	64 47.3%	110 46.9%	47 46.3%	42 47.0%	117 34.9%	70 53.6% j	82 61.4% j	216 43.7%	53 50.3%
Online job boards (e.g. Monster)	268 44.7%	92 46.1%	89 44.7%	87 43.4%	60 45.7%	57 39.3%	73 54.1% ei	118 50.1% ei	45 44.8%	34 37.8%	112 33.3%	68 51.9% j	89 66.2% jk	213 43.1%	55 52.1%
Recruitment agencies/ Search firms	231 38.5%	61 30.6%	77 38.7%	92 46.2% a	49 37.5%	58 40.0%	48 35.7%	94 40.0%	46 45.8%	30 33.4%	98 29.3%	64 48.5% j	69 51.7% j	192 38.8%	39 37.2%
Advertise externally in newspapers/ trade/ professional press	217 36.2%	73 36.6%	71 35.7%	73 36.4%	45 34.3%	56 38.5%	49 36.5%	86 36.6%	37 36.6%	31 34.6%	109 32.4%	46 34.8%	63 47.1% jk	182 36.9%	35 33.1%
Jobcentre Plus / Universal Jobmatch	177 29.5%	70 35.0% c	57 28.4%	50 25.0%	47 35.8% efg	36 24.8%	31 23.4%	61 26.0%	30 29.4%	33 37.0% ef	66 19.8%	49 37.5%	62 45.9%	144 29.0%	33 31.6%



#### Q5\_1. In which of the following ways, if any, does your organisation recruit permanent members of staff and temporary or contract workers?

#### Permanent members of staff

Base: All respondents

			WAVE				REG	ION				SIZE		SECTO	OR
	Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total	600	200	200	200	134	149	133	226	93	91	331	132	137	495	105
Weighted Total	600 100.0%	200 100.0%	200 100.0%	200 100.0%	131 100.0%	145 100.0%	134 100.0%	235 100.0%	101 100.0%	89 100.0%	335 100.0%	131 100.0%	134 100.0%	494 100.0%	106 100.0%
Talent pools and staff banks	83 13.8%	28 13.9%	26 12.8%	29 14.6%	18 14.0%	20 13.7%	19 14.2%	37 15.8%	18 18.1% i	7 8.1%	25 7.5%	19 14.7% j	38 28.5% jk	68 13.8%	14 13.7%
Other	31 5.2%	12 5.8%	14 7.0%	6 2.9%	4 2.8%	11 7.8%	9 6.5%	11 4.7%	2 2.3%	5 6.0%	13 3.9%	8 6.4%	10 7.2%	30 6.2% n	1 .8%
We have never recruited any of this kind of staff	79 13.2%	30 15.1%	29 14.4%	20 10.1%	26 19.8% gh	17 12.0%	17 12.6%	27 11.4%	10 9.9%	9 10.0%	69 20.6% kl	5 4.0%	5 3.8%	70 14.1%	10 9.1%



#### Q5\_2. In which of the following ways, if any, does your organisation recruit permanent members of staff and temporary or contract workers?

## Temporary or contract workers Base: All respondents

			WAVE				REG	ION				SIZE		SECT	OR
	Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total	600	200	200	200	134	149	133	226	93	91	331	132	137	495	105
Weighted Total	600 100.0%	200 100.0%	200 100.0%	200 100.0%	131 100.0%	145 100.0%	134 100.0%	235 100.0%	101 100.0%	89 100.0%	335 100.0%	131 100.0%	134 100.0%	494 100.0%	106 100.0%
Former employees and word of mouth	158 26.3%	36 18.1%	56 27.9% a	66 32.9% a	33 25.1%	38 26.5%	37 27.4%	62 26.5%	26 25.4%	24 27.2%	63 18.8%	46 34.9% j	49 36.7% j	132 26.6%	26 24.8%
Advertise on our own website	126 21.0%	33 16.7%	44 22.1%	49 24.3%	25 18.9%	31 21.7%	28 20.6%	45 19.0%	17 16.7%	25 28.5%	40 12.1%	31 23.7% j	55 40.6% jk	106 21.5%	20 19.0%
People approach us	123 20.6%	26 12.9%	50 24.9% a	48 23.9% a	21 16.1%	28 19.1%	35 26.2% d	53 22.6%	18 17.7%	21 24.2%	53 15.7%	32 24.2% j	39 29.1% j	105 21.2%	19 17.5%
Internal Referrals	119 19.9%	21 10.4%	47 23.7% a	51 25.5% a	21 16.1%	33 22.9%	33 24.9%	49 20.8%	16 15.4%	16 17.9%	40 12.1%	38 28.7% j	41 30.7% j	101 20.5%	18 17.0%
Social media and professional networking sites (e.g. LinkedIn)	102 17.0%	23 11.3%	32 16.2%	47 23.4% a	24 18.3%	25 17.2%	22 16.0%	37 15.6%	15 15.0%	16 18.2%	37 11.1%	27 20.4% j	38 28.1% j	83 16.8%	18 17.5%
Online job boards (e.g. Monster)	94 15.6%	21 10.5%	38 19.0% a	35 17.3% a	20 15.6%	23 15.8%	24 17.8%	38 16.0%	14 13.7%	13 14.2%	26 7.8%	24 18.6% j	43 32.1% jk	77 15.5%	17 16.2%
Recruitment agencies/ Search firms	87 14.4%	17 8.7%	31 15.7% a	38 18.8% a	23 17.2%	22 15.1%	19 13.8%	27 11.5%	8 8.3%	15 17.1%	27 8.0%	31 23.3% j	29 21.6% j	71 14.5%	15 14.3%
Advertise externally in newspapers/ trade/ professional press	84 14.0%	22 10.9%	29 14.3%	33 16.7%	18 13.4%	24 16.4%	18 13.4%	29 12.5%	11 11.3%	13 14.7%	36 10.7%	19 14.2%	29 21.8% j	73 14.8%	11 10.1%
Jobcentre Plus / Universal Jobmatch	68 11.3%	22 11.0%	23 11.5%	23 11.4%	18 13.4%	15 10.5%	13 10.0%	20 8.5%	6 6.4%	15 17.1% gh	17 5.1%	21 15.8% i	30 22.5% i	56 11.3%	12 11.4%



Q5\_2. In which of the following ways, if any, does your organisation recruit permanent members of staff and temporary or contract workers?

## Temporary or contract workers Base: All respondents

			WAVE				REG	ION				SIZE		SECTO	OR .
	Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%	Total	a	b	C C	d	e	f	g	h	i	j	k	I	m	n
Unweighted Total	600	200	200	200	134	149	133	226	93	91	331	132	137	495	105
Weighted Total	600 100.0%	200 100.0%	200 100.0%	200 100.0%	131 100.0%	145 100.0%	134 100.0%	235 100.0%	101 100.0%	89 100.0%	335 100.0%	131 100.0%	134 100.0%	494 100.0%	106 100.0%
Talent pools and staff banks	33 5.6%	9 4.3%	13 6.3%	12 6.1%	9 6.8%	7 5.1%	6 4.5%	12 5.3%	6 6.3%	5 5.1%	7 2.0%	12 8.8% j	15 11.3% j	27 5.6%	6 5.5%
Other	12 2.0%	2 .9%	7 3.3%	4 1.9%	1 .7%	6 4.1%	4 2.8%	4 1.6%	-	2 1.9%	7 2.0%	4 2.9%	2 1.3%	11 2.3%	1 .8%
We have never recruited any of this kind of staff	373 62.2%	145 72.7% bc	125 62.6% c	102 51.2%	85 64.6%	83 57.5%	82 60.7%	153 64.8%	71 70.3% e	52 59.1%	240 71.8% kl	68 51.9%	64 48.0%	302 61.1%	71 67.3%



#### Q5\_1. In which of the following ways, if any, does your organisation recruit permanent members of staff and temporary or contract workers?

#### Permanent members of staff

Base: All who have recruited this type of staff before

			WAVE				REGI	ON				SIZE		SECT	OR
	Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	h	i	j	k	1	m	n
Unweighted Total	522	171	171	180	109	132	115	199	84	82	263	127	132	427	95
Weighted Total	521 100.0%	170 100.0%	171 100.0%	180 100.0%	105 100.0%	127 100.0%	118 100.0%	208 100.0%	91 100.0%	80 100.0%	266 100.0%	126 100.0%	129 100.0%	425 100.0%	96 100.0%
Former employees and word of mouth	395 75.8%	126 74.0%	127 74.4%	142 78.7%	84 79.8%	95 74.4%	94 80.1%	156 74.8%	62 67.9%	60 75.2%	198 74.3%	100 79.7%	97 75.0%	314 74.0%	80 83.8% m
People approach us	343 65.9%	116 68.0%	115 67.3%	113 62.6%	67 63.4%	79 62.4%	88 75.3% e	147 70.5%	58 64.3%	50 62.9%	174 65.3%	89 70.4%	81 62.9%	273 64.2%	71 73.5%
Internal Referrals	325 62.3%	110 64.7%	107 62.5%	108 60.0%	63 59.5%	80 62.6%	83 70.2% h	134 64.1%	51 56.2%	49 61.1%	140 52.6%	93 74.0% j	92 71.2% j	257 60.4%	68 70.9%
Advertise on our own website	302 57.9%	102 60.3%	104 61.0%	95 52.8%	57 53.6%	74 57.9%	68 58.3%	119 57.3%	51 56.0%	52 65.6%	121 45.7%	80 63.7% j	100 77.6% jk	249 58.6%	53 55.3%
Social media and professional networking sites (e.g. LinkedIn)	269 51.7%	87 51.3%	90 52.4%	93 51.5%	56 52.9%	62 48.5%	64 54.1%	110 52.9%	47 51.4%	42 52.2%	117 43.9%	70 55.8% j	82 63.9% j	216 50.9%	53 55.4%
Online job boards (e.g. Monster)	268 51.5%	92 54.3%	89 52.2%	87 48.3%	60 57.0% i	57 44.6%	73 61.9% ei	118 56.6% ei	45 49.8%	34 42.0%	112 41.9%	68 54.0% j	89 68.8% jk	213 50.2%	55 57.3%
Recruitment agencies/ Search firms	231 44.3%	61 36.0%	77 45.2%	92 51.4% a	49 46.7%	58 45.5%	48 40.8%	94 45.2%	46 50.9%	30 37.1%	98 36.8%	64 50.6% j	69 53.8% j	192 45.1%	39 40.9%
Advertise externally in newspapers/ trade/ professional press	217 41.8%	73 43.1%	71 41.7%	73 40.5%	45 42.8%	56 43.7%	49 41.8%	86 41.3%	37 40.7%	31 38.4%	109 40.8%	46 36.2%	63 49.0% k	182 42.9%	35 36.5%
Jobcentre Plus / Universal Jobmatch	177 34.0%	70 41.2% c	57 33.2%	50 27.8%	47 44.7% efg	36 28.2%	31 26.7%	61 29.3%	30 32.7%	33 41.1% f	66 24.9%	49 39.1% i	62 47.7% j	144 33.8%	33 34.7%



#### Q5\_1. In which of the following ways, if any, does your organisation recruit permanent members of staff and temporary or contract workers?

#### Permanent members of staff

Base: All who have recruited this type of staff before

			WAVE				REG	ON				SIZE		SECT	OR
	Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total	522	171	171	180	109	132	115	199	84	82	263	127	132	427	95
Weighted Total	521 100.0%	170 100.0%	171 100.0%	180 100.0%	105 100.0%	127 100.0%	118 100.0%	208 100.0%	91 100.0%	80 100.0%	266 100.0%	126 100.0%	129 100.0%	425 100.0%	96 100.0%
Talent pools and staff banks	83 15.9%	28 16.3%	26 15.0%	29 16.2%	18 17.4%	20 15.5%	19 16.2%	37 17.9%	18 20.1% i	7 9.0%	25 9.4%	19 15.3%	38 29.7% jk	68 16.0%	14 15.1%
Other	31 6.0%	12 6.8%	14 8.2% c	6 3.2%	4 3.5%	11 8.9%	9 7.4%	11 5.3%	2 2.5%	5 6.7%	13 5.0%	8 6.7%	10 7.5%	30 7.2% n	1 .9%



#### Q5\_2. In which of the following ways, if any, does your organisation recruit permanent members of staff and temporary or contract workers?

## Temporary or contract workers Base: All who have recruited this type of staff before

			WAVE				REG	ION				SIZE		SECT	OR
	Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	*h	i	j	k	I	m	n
Unweighted Total	231	55	76	100	50	64	51	79	28	38	93	65	73	198	33
Weighted Total	227 100.0%	55 100.0%	75 100.0%	98 100.0%	47 100.0%	62 100.0%	53 100.0%	83 100.0%	30 100.0%	36 100.0%	94 100.0%	63 100.0%	70 100.0%	193 100.0%	35 100.0%
Former employees and word of mouth	158 69.5%	36 66.2%	56 74.7%	66 67.4%	33 70.8%	38 62.3%	37 69.7%	62 75.5%	26 85.7%	24 66.6%	63 66.8%	46 72.5%	49 70.5%	132 68.4%	26 75.8%
Advertise on our own website	126 55.5%	33 61.2%	44 59.0%	49 49.8%	25 53.3%	31 51.1%	28 52.6%	45 54.0%	17 56.4%	25 69.6%	40 43.0%	31 49.4%	55 78.0% jk	106 55.1%	20 58.0%
People approach us	123 54.3%	26 47.2%	50 66.5% ac	48 48.9%	21 45.5%	28 44.9%	35 66.6% de	53 64.2% de	18 59.8%	21 59.2%	53 55.9%	32 50.3%	39 55.8%	105 54.4%	19 53.7%
Internal Referrals	119 52.5%	21 38.1%	47 63.4% a	51 52.3%	21 45.5%	33 53.8%	33 63.4%	49 59.3%	16 51.9%	16 43.9%	40 42.9%	38 59.7% j	41 59.0% j	101 52.6%	18 52.2%
Social media and professional networking sites (e.g. LinkedIn)	102 44.8%	23 41.3%	32 43.3%	47 47.9%	24 51.6%	25 40.5%	22 40.8%	37 44.3%	15 50.5%	16 44.4%	37 39.5%	27 42.4%	38 54.1%	83 43.2%	18 53.6%
Online job boards (e.g. Monster)	94 41.3%	21 38.5%	38 50.9% c	35 35.5%	20 44.0%	23 37.2%	24 45.4%	38 45.6%	14 46.1%	13 34.8%	26 27.9%	24 38.7%	43 61.7% jk	77 39.8%	17 49.7%
Recruitment agencies/ Search firms	87 38.1%	17 32.0%	31 42.0%	38 38.5%	23 48.4%	22 35.5%	19 35.2%	27 32.6%	8 28.0%	15 41.7%	27 28.5%	31 48.6% j	29 41.6%	71 37.1%	15 43.7%
Advertise externally in newspapers/ trade/ professional press	84 36.9%	22 39.8%	29 38.4%	33 34.1%	18 37.9%	24 38.5%	18 34.2%	29 35.6%	11 38.0%	13 35.9%	36 38.0%	19 29.5%	29 42.0%	73 38.0%	11 30.8%
Jobcentre Plus / Universal Jobmatch	68 29.9%	22 40.2% c	23 30.8%	23 23.4%	18 37.8%	15 24.7%	13 25.5%	20 24.1%	6 21.7%	15 41.7%	17 18.0%	21 32.9% j	30 43.3% j	56 29.0%	12 34.9%



Q5\_2. In which of the following ways, if any, does your organisation recruit permanent members of staff and temporary or contract workers?

## Temporary or contract workers Base: All who have recruited this type of staff before

			WAVE				REGI	ON				SIZE		SECT	OR
	Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	*h	i	j	k	I	m	n
Unweighted Total	231	55	76	100	50	64	51	79	28	38	93	65	73	198	33
Weighted Total	227 100.0%	55 100.0%	75 100.0%	98 100.0%	47 100.0%	62 100.0%	53 100.0%	83 100.0%	30 100.0%	36 100.0%	94 100.0%	63 100.0%	70 100.0%	193 100.0%	35 100.0%
Talent pools and staff banks	33 14.7%	9 15.7%	13 16.8%	12 12.5%	9 19.2%	7 12.0%	6 11.5%	12 15.0%	6 21.2%	5 12.5%	7 6.9%	12 18.4% j	15 21.8% j	27 14.3%	6 16.9%
Other	12 5.4%	2 3.4%	7 8.8%	4 3.9%	1 2.0%	6 9.6%	4 7.1%	4 4.5%	-	2 4.8%	7 7.0%	4 6.1%	2 2.6%	11 5.9%	1 2.5%



Q6. How satisfied or dissatisfied are you with the quality of candidates presented to you by your recruitment agencies?

Base: All who use recruitment agencies

				WAVE				REG					SIZE		SECTOR	
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total		256	69	85	102	55	64	55	102	47	35	106	72	78	211	45
Weighted Total		256 100.0%	68 100.0%	86 100.0%	102 100.0%	54 100.0%	62 100.0%	54 100.0%	104 100.0%	50 100.0%	35 100.0%	107 100.0%	72 100.0%	76 100.0%	211 100.0%	45 100.0%
Very satisfied	(5)	40 15.8%	7 10.5%	15 17.2%	19 18.2%	5 8.6%	12 19.0%	8 14.1%	14 13.3%	6 12.4%	10 29.0% dg	21 19.9%	10 13.4%	9 12.4%	34 16.3%	6 13.4%
Fairly satisfied	(4)	135 53.0%	35 51.2%	47 55.3%	53 52.3%	30 55.3%	32 52.1%	31 57.3%	57 54.4%	26 51.3%	17 47.0%	45 41.8%	47 65.3% j	43 57.2% j	107 50.8%	29 63.5%
Neither satisfied nor dissatisfied	(3)	41 16.0%	11 16.4%	13 14.9%	17 16.7%	10 18.7%	11 18.0%	8 14.5%	15 14.4%	7 14.4%	5 13.1%	24 22.1% k	6 8.0%	11 15.0%	36 16.9%	5 12.1%
Fairly dissatisfied	(2)	20 8.0%	7 10.4%	6 7.3%	7 6.9%	5 8.7%	2 3.2%	4 7.2%	12 11.1%	8 15.3% e	2 5.8%	11 10.6%	3 4.0%	6 8.0%	18 8.6%	2 4.9%
Very dissatisfied	(1)	4 1.4%	-	2 2.1%	2 1.8%	2 3.3%	-	1 1.6%	1 .8%	-	1 2.7%	2 1.7%	2 2.5%	-	4 1.7%	
Don't know		15 5.8%	8 11.5% b	3 3.2%	4 4.0%	3 5.4%	5 7.7%	3 5.3%	6 6.0%	3 6.7%	1 2.3%	4 3.8%	5 6.9%	6 7.4%	12 5.7%	3 6.1%
NETS																
Net: Satisfied		176 68.8%	42 61.7%	62 72.5%	72 70.6%	35 63.9%	44 71.1%	38 71.3%	71 67.7%	32 63.7%	27 76.0%	66 61.7%	57 78.7% j	53 69.6%	141 67.1%	35 76.9%
Net: Dissatisfied		24 9.4%	7 10.4%	8 9.4%	9 8.7%	7 12.0%	2 3.2%	5 8.9%	12 12.0%	8 15.3% e	3 8.6%	13 12.3%	5 6.5%	6 8.0%	22 10.3%	2 4.9%
Mean score		3.8	3.7	3.8	3.8	3.6	3.9 d	3.8	3.7	3.7	4.0	3.7	3.9	3.8	3.8	3.9



## Q7. How satisfied or dissatisfied are you overall with the recruitment agencies you have used in the last 2 years? Base: All who use recruitment agencies

				WAVE				REG					SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		7010.	a	b	C	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total		256	69	85	102	55	64	55	102	47	35	106	72	78	211	45
Weighted Total		256 100.0%	68 100.0%	86 100.0%	102 100.0%	54 100.0%	62 100.0%	54 100.0%	104 100.0%	50 100.0%	35 100.0%	107 100.0%	72 100.0%	76 100.0%	211 100.0%	45 100.0%
Very satisfied	(5)	43 16.7%	10 14.4%	13 15.5%	20 19.3%	8 13.9%	11 18.6%	6 10.7%	14 13.8%	9 17.1%	9 26.5%	20 18.3%	13 18.6%	10 12.7%	37 17.7%	5 11.9%
Fairly satisfied	(4)	134 52.6%	33 48.5%	46 53.3%	56 54.7%	29 53.9%	33 54.0%	33 60.8%	54 51.9%	21 42.4%	18 50.1%	49 45.5%	42 57.6%	44 57.7%	104 49.5%	30 66.9% m
Neither satisfied nor dissatisfied	(3)	36 14.0%	8 11.0%	14 16.7%	14 13.8%	8 15.1%	9 15.3%	4 7.2%	10 9.5%	6 12.0%	8 23.4% fg	19 17.7%	8 10.4%	9 12.4%	32 15.3%	4 8.0%
Fairly dissatisfied	(2)	18 6.9%	6 8.5%	6 7.2%	6 5.5%	6 11.9% ei	1 1.5%	6 10.8% ei	10 9.7% e	4 8.6%		12 10.9%	3 4.0%	3 3.9%	15 7.0%	3 6.1%
Very dissatisfied	(1)	7 2.8%	4 5.9%	2 2.6%	1 1.0%	-	3 4.6%	-	4 4.2%	4 8.7% df	-	3 2.8%	1 1.4%	3 4.2%	5 2.4%	2 4.8%
Don't know		18 7.0%	8 11.6%	4 4.7%	6 5.8%	3 5.2%	4 6.0%	6 10.5%	11 10.8% i	6 11.2% i	-	5 4.7%	6 8.1%	7 9.1%	17 8.0%	1 2.3%
NETS																
Net: Satisfied		177 69.3%	43 62.9%	59 68.8%	75 74.0%	37 67.7%	45 72.6%	38 71.4%	68 65.7%	30 59.5%	27 76.6%	68 63.9%	55 76.2%	54 70.4%	142 67.2%	35 78.8%
Net: Dissatisfied		25 9.7%	10 14.5%	8 9.8%	7 6.4%	6 11.9% i	4 6.1%	6 10.8% i	15 14.0% i	9 17.3% i	-	15 13.7%	4 5.3%	6 8.2%	20 9.5%	5 10.8%
Mean score		3.8	3.6	3.8	3.9	3.7	3.9	3.8	3.7	3.6	4.0 h	3.7	4.0	3.8	3.8	3.8



#### Q8\_1. Which of the following job functions, if any, are you involved in recruiting for permanent members of staff and temporary agency workers?

#### Permanent members of staff

Base: All who recruit permanent members of staff

			WAVE				REGI	ON				SIZE		SECT	OR
	Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%	Total	a a	2017 b	C CCODE 2017	d	e	f	g	h	i	0-49 j	50-249 k	230+ 	m	n
Unweighted Total	522	171	171	180	109	132	115	199	84	82	263	127	132	427	95
Weighted Total	521 100.0%	170 100.0%	171 100.0%	180 100.0%	105 100.0%	127 100.0%	118 100.0%	208 100.0%	91 100.0%	80 100.0%	266 100.0%	126 100.0%	129 100.0%	425 100.0%	96 100.0%
Accounting and financial services	222 42.6%	62 36.6%	73 42.6%	87 48.4% a	43 40.5%	59 46.1%	53 44.8%	91 43.5%	38 41.8%	30 37.5%	93 35.0%	52 41.4%	77 59.6% jk	181 42.7%	41 42.3%
Construction	59 11.4%	20 11.8%	13 7.7%	26 14.6% b	13 12.3%	16 12.8%	12 10.2%	22 10.8%	10 11.4%	8 9.6%	35 13.3%	14 11.5%	10 7.5%	52 12.2%	7 7.8%
Drivers	115 22.0%	32 18.8%	44 25.4%	39 21.7%	26 24.5%	24 18.8%	26 22.3%	43 20.9%	17 19.0%	21 26.7%	47 17.7%	27 21.8%	40 31.1% j	96 22.6%	19 19.5%
Education	71 13.6%	12 7.3%	24 14.1% a	34 19.0% a	18 16.6%	16 12.7%	17 14.6%	28 13.3%	11 11.6%	9 11.7%	27 10.3%	21 16.4%	23 17.7% j	62 14.7%	8 8.8%
Engineering & technical	117 22.5%	35 20.7%	38 22.3%	44 24.4%	27 25.4% g	31 24.7% g	17 14.9%	32 15.4%	15 16.0%	27 34.0% fgh	49 18.3%	31 25.0%	37 28.8% j	93 21.8%	25 25.6%
Executive recruitment / interim management	119 22.9%	25 14.5%	39 22.9% a	55 30.7% a	24 22.9%	31 24.5%	26 21.9%	48 23.1%	22 24.7%	16 19.5%	43 16.4%	26 20.7%	49 38.3% jk	101 23.8%	18 18.8%
Health & social care	107 20.6%	36 21.1%	39 23.0%	32 17.9%	19 17.6%	32 24.8%	21 17.8%	41 19.5%	20 21.7%	17 20.7%	37 14.1%	34 26.8% j	36 28.0% j	88 20.7%	19 20.1%
Hospitality	79 15.1%	22 13.1%	28 16.4%	28 15.8%	13 12.2%	13 10.5%	19 16.2%	36 17.5%	17 19.1%	16 20.2% e	33 12.3%	18 14.0%	28 22.0% j	66 15.5%	13 13.4%
Industrial	55 10.6%	11 6.7%	21 12.0%	23 12.8%	10 9.6%	17 13.7%	10 8.7%	17 8.1%	7 7.2%	11 13.4%	30 11.4%	11 9.0%	13 10.3%	46 10.8%	9 9.7%
Legal & HR	142 27.3%	40 23.6%	45 26.1%	57 31.9%	32 30.0%	33 26.1%	29 24.7%	57 27.4%	28 30.9%	20 25.4%	35 13.4%	47 37.3% j	60 46.3% j	110 25.9%	32 33.7%
Life sciences	19 3.6%	3 2.0%	9 5.5%	6 3.4%	2 1.8%	5 3.9%	2 1.7%	6 3.1%	4 4.9%	6 7.2%	9 3.3%	3 2.3%	7 5.6%	18 4.2%	1 1.3%



#### Q8\_1. Which of the following job functions, if any, are you involved in recruiting for permanent members of staff and temporary agency workers?

#### Permanent members of staff

Base: All who recruit permanent members of staff

			WAVE				REG	ION	_			SIZE		SECTOR	
	Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%	. ota.	a	b	C	d	е	f	g	h	i	j	k	1	m	n
Unweighted Total	522	171	171	180	109	132	115	199	84	82	263	127	132	427	95
Weighted Total	521 100.0%	170 100.0%	171 100.0%	180 100.0%	105 100.0%	127 100.0%	118 100.0%	208 100.0%	91 100.0%	80 100.0%	266 100.0%	126 100.0%	129 100.0%	425 100.0%	96 100.0%
Marketing, media & creative	131 25.2%	41 24.2%	42 24.8%	48 26.5%	22 21.0%	36 28.5%	24 20.7%	48 22.8%	23 25.6%	25 31.5%	52 19.4%	33 25.9%	47 36.3% j	112 26.4%	19 19.7%
Office professionals	278 53.3%	90 52.8%	92 53.5%	96 53.6%	59 56.0%	65 51.2%	62 52.8%	108 51.8%	46 50.6%	46 57.2%	119 44.6%	72 57.6% j	87 67.2% j	230 54.1%	48 49.8%
Sales & retail	154 29.5%	45 26.6%	59 34.5%	49 27.4%	33 30.9%	36 28.4%	33 27.7%	60 29.0%	28 30.7%	25 30.7%	75 28.2%	32 25.3%	47 36.3%	119 28.1%	34 35.8%
Technology	109 21.0%	26 15.1%	38 22.3%	46 25.3% a	22 20.9%	23 18.1%	23 19.6%	44 21.0%	21 22.7%	21 25.9%	41 15.6%	30 23.5%	38 29.7% j	95 22.4%	14 14.7%
None	26 5.1%	11 6.4%	6 3.3%	10 5.4%	7 6.4%	7 5.2%	3 2.4%	8 3.9%	5 5.9%	5 6.0%	16 6.2%	4 3.1%	6 4.6%	22 5.1%	5 5.0%
Average number of mentions	3.6	3.2	3.7	3.9 a	3.7	3.6	3.3	3.4	3.6	4.0	2.9	3.7 j	4.9 jk	3.6	3.4



#### Q8\_2. Which of the following job functions, if any, are you involved in recruiting for permanent members of staff and temporary agency workers?

#### Temporary agency workers

Base: All who recruit temporary agency workers

			WAVE				REGI	ON				SIZE		SECTOR		
	Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public	
Significance Level: 95%		*a	b	С	*d	*e	*f	*g	*h	*i	*j	k	I	m	*n	
Unweighted Total	90	18	33	39	24	23	19	27	8	16	27	32	31	75	15	
Weighted Total	87 100.0%	17 100.0%	31 100.0%	38 100.0%	23 100.0%	22 100.0%	19 100.0%	27 100.0%	8 100.0%	15 100.0%	27 100.0%	31 100.0%	29 100.0%	71 100.0%	15 100.0%	
Accounting and financial services	23 26.5%	3 15.7%	9 28.1%	11 30.3%	4 19.6%	8 38.8%	4 21.1%	6 22.0%	2 24.1%	4 27.2%	2 7.6%	9 28.1%	12 42.5%	19 26.9%	4 24.8%	
Construction	13 14.9%	4 22.3%	2 6.2%	7 18.8%	2 8.1%	4 18.4%	2 10.6%	3 11.6%	1 13.8%	4 25.9%	6 22.8%	4 12.9%	3 9.6%	12 16.8%	1 6.0%	
Drivers	15 17.6%	1 5.3%	5 15.3%	9 25.2%	4 19.7%	3 13.4%	4 20.2%	4 13.9%	-	4 27.0%	6 21.3%	4 13.0%	6 19.0%	15 21.3%	-	
Education	10 11.5%	1 6.7%	4 11.4%	5 13.9%	2 9.5%	2 8.5%	1 5.4%	4 15.3%	3 37.2%	2 12.2%	1 4.7%	5 15.8%	4 13.3%	9 12.2%	1 8.4%	
Engineering & technical	11 12.2%	1 5.2%	3 9.7%	7 17.6%	1 3.7%	6 26.5%	1 5.6%	1 3.9%	-	3 19.2%	3 10.8%	3 10.0%	5 15.9%	10 13.5%	1 6.0%	
Executive recruitment / interim management	9 10.9%	1 5.2%	1 2.7%	8 20.3% b	3 12.0%	4 16.5%		-	-	3 20.5%	2 7.1%	2 5.7%	6 19.7%	8 11.9%	1 6.0%	
Health & social care	12 14.0%	4 22.0%	4 11.3%	5 12.5%	3 12.1%	2 9.2%	2 10.3%	4 14.2%	2 23.1%	4 23.1%	2 7.1%	7 21.5%	4 12.4%	9 13.2%	3 17.7%	
Hospitality	6 6.9%	2 11.1%	1 3.5%	3 7.8%	1 4.3%	1 4.2%	1 5.2%	3 11.3%	2 24.9%	1 6.9%	2 7.2%	-	4 13.9% k	5 7.0%	1 6.5%	
Industrial	13 15.6%	2 10.7%	3 10.1%	8 22.4%	3 11.8%	6 26.8%	3 16.0%	3 11.0%	-	2 13.3%	5 17.8%	5 16.4%	4 12.8%	12 17.3%	1 7.4%	
Legal & HR	12 14.1%	2 10.4%	3 9.6%	7 19.6%	4 16.0%	5 21.5%	1 4.9%	3 10.9%	2 24.1%	1 6.4%	1 3.6%	4 12.3%	7 25.7%	9 13.0%	3 19.1%	
Life sciences	1 1.1%	1 5.4%	-	-	-	-	1 5.1%	1 3.5%	- -		1 3.5%	-	- -	1 1.3%	-	
Marketing, media & creative	14 16.4%	3 15.7%	1 3.1%	10 27.9% b	2 7.4%	7 30.6%	3 15.7%	3 10.8%	-	3 19.4%	4 14.7%	7 21.8%	4 12.3%	11 16.0%	3 18.5%	
Office professionals	37 42.3%	5 26.5%	15 46.1%	17 46.4%	5 23.6%	11 52.1%	9 48.9%	11 41.2%	2 24.1%	9 58.1%	8 29.9%	10 32.1%	19 64.6%	31 42.8%	6 40.0%	



## Q8\_2. Which of the following job functions, if any, are you involved in recruiting for permanent members of staff and temporary agency workers?

Temporary agency workers
Base: All who recruit temporary agency workers

			WAVE				REG	ION	_			SIZE		SECTO	OR .
	Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		*a	b	С	*d	*e	*f	*g	*h	*i	*j	k	I	m	*n
Unweighted Total	90	18	33	39	24	23	19	27	8	16	27	32	31	75	15
Weighted Total	87 100.0%	17 100.0%	31 100.0%	38 100.0%	23 100.0%	22 100.0%	19 100.0%	27 100.0%	8 100.0%	15 100.0%	27 100.0%	31 100.0%	29 100.0%	71 100.0%	15 100.0%
Sales & retail	14 15.9%	2 10.4%	6 19.6%	6 15.4%	2 8.5%	7 30.4%	2 10.5%	3 11.2%	1 12.5%	2 14.6%	4 15.7%	4 13.2%	6 19.1%	10 13.6%	4 27.1%
Technology	9 10.0%	1 5.2%	1 3.5%	7 17.7%	1 3.7%	3 13.4%	1 4.9%	2 7.0%	1 11.6%	3 19.9%	2 7.3%	3 9.3%	4 13.2%	8 10.9%	1 6.0%
None	9 10.9%	2 11.0%	5 15.0%	3 7.3%	5 21.4%	4 17.2%	-	-	-	1 5.3%	4 14.3%	2 6.2%	4 12.6%	7 10.4%	2 13.2%
Average number of mentions	2.6	2.0	2.1	3.2	2.0	3.7	1.8	1.9	2.0	3.1	2.1	2.3	3.4	2.7	2.2



Q9\_SUM. Do you think the number of permanent members of staff in your organisation will increase or decrease in the next:

#### **SUMMARY TABLE**

Base: All who recruit permanent members of staff in any job function

	Total	Increase greatly	Increase slightly	Stay the same	Decrease slightly	Decrease greatly	Don't know	Net: Increase	Net: Decrease	Net: Increase + Stay the same	No response	Mean
Three months	494 100.0%	-	-	-	-	-	-	-	-	-	494 100.0%	-
Four to twelve months	494 100.0%	- -	- -	-	-	- -	- -	-	- -	-	494 100.0%	-



## Q9\_1. Do you think the number of permanent members of staff in your organisation will increase or decrease in the next:

#### Three months

Base: All who recruit permanent members of staff in any job function

				WAVE				REG	ION				SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total		495	160	165	170	102	125	112	191	79	77	246	123	126	405	90
Weighted Total		494 100.0%	159 100.0%	165 100.0%	170 100.0%	99 100.0%	121 100.0%	115 100.0%	200 100.0%	85 100.0%	75 100.0%	249 100.0%	122 100.0%	123 100.0%	403 100.0%	91 100.0%
Increase greatly	(5)	- -	- -	-	-	- -	-	-	-	-	-	- -	-	-	-	-
Increase slightly	(4)	-	-	-	-	-	-	-	-	-	-	- -		-	-	
Stay the same	(3)	-	-	-	-	- -	-	-	-	-	-	- -	-	-	-	
Decrease slightly	(2)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease greatly	(1)	-	-	-	-	- -	-	-	-	-	-	- -	-	-	-	-
Don't know		-	-	-	-	- -	-	-	-	-	-	- -	-	-	-	
NETS																
Net: Increase		-	-	-	-	- -	-	-	-	-	-	- -	-	-	-	-
Net: Decrease		-	-	-	-	- -	-	-	- -	-	-	- -	-	-	-	
Net: Increase + Stay the same		-	-	-	-	- -	-		-	-	-	- -	-	-	-	-
No response		494 100.0%	159 100.0%	165 100.0%	170 100.0%	99 100.0%	121 100.0%	115 100.0%	200 100.0%	85 100.0%	75 100.0%	249 100.0%	122 100.0%	123 100.0%	403 100.0%	91 100.0%
Mean score		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-



## Q9\_2. Do you think the number of permanent members of staff in your organisation will increase or decrease in the next:

#### Four to twelve months

Base: All who recruit permanent members of staff in any job function

				WAVE				REG	ION				SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total		495	160	165	170	102	125	112	191	79	77	246	123	126	405	90
Weighted Total		494 100.0%	159 100.0%	165 100.0%	170 100.0%	99 100.0%	121 100.0%	115 100.0%	200 100.0%	85 100.0%	75 100.0%	249 100.0%	122 100.0%	123 100.0%	403 100.0%	91 100.0%
Increase greatly	(5)	- -	- -	-	-	- -	-	-	-	-	-	- -	-	-	-	-
Increase slightly	(4)	-	-	-	-	-	-	-	-	-	-	- -	-	-	-	
Stay the same	(3)	-	-	-	-	- -	-	-	-	-	-	- -	-	-	-	
Decrease slightly	(2)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease greatly	(1)	-	-	-	-	- -	-	-	-	-	-	- -	-	-	-	-
Don't know		-	-	-	-	- -	-	-	-	-	-	- -	-	-	-	
NETS																
Net: Increase		-	-	-	-	- -	-	-	-	-	-	- -	-	-	-	-
Net: Decrease		-	-	-	-	- -	-	-	- -	-	-	- -	-	-	-	
Net: Increase + Stay the same		-	-	-	-	- -	-		-	-	-	- -	-	-	-	-
No response		494 100.0%	159 100.0%	165 100.0%	170 100.0%	99 100.0%	121 100.0%	115 100.0%	200 100.0%	85 100.0%	75 100.0%	249 100.0%	122 100.0%	123 100.0%	403 100.0%	91 100.0%
Mean score		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-



Q10\_SUM. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

**SUMMARY TABLE** 

Base: All who recruit permanent members of staff in each job function

	T			Q; ;!	5 514		5 "1		N B	Net: Increase + Stay	
	Total	Increase greatly	Increase slightly	Stay the same	Decrease slightly	Decrease greatly	Don't know	Net: Increase	Net: Decrease	the same	Mean
Accounting and financial services	222	3	24	181	3	2	9	27	5	208	3.1
	100.0%	1.3%	10.8%	81.6%	1.5%	.9%	3.9%	12.1%	2.4%	93.7%	
Construction	59	3	12	36	6	1	1	15	7	51	3.2
	100.0%	4.7%	20.8%	60.4%	10.5%	1.9%	1.6%	25.5%	12.5%	85.9%	
Drivers	115	1	16	91	2	3	2	17	5	108	3.1
	100.0%	.8%	13.7%	79.6%	1.7%	2.6%	1.5%	14.5%	4.3%	94.1%	
Education	71	1	15	50	2	-	3	16	2	66	3.2
	100.0%	1.4%	20.8%	71.1%	2.8%	-	4.0%	22.1%	2.8%	93.2%	
Engineering & technical	117	4	33	71	1	2	7	37	3	108	3.3
	100.0%	3.4%	28.1%	60.3%	.8%	1.8%	5.6%	31.5%	2.6%	91.8%	
Executive recruitment / interim	119	4	10	96	2	1	6	14	3	110	3.1
management	100.0%	3.3%	8.3%	81.0%	1.8%	.8%	4.9%	11.6%	2.5%	92.6%	
Health & social care	107	6	35	58	3	-	7	40	3	98	3.4
	100.0%	5.1%	32.2%	53.6%	2.7%	-	6.4%	37.3%	2.7%	90.9%	
Hospitality	79	2	12	60	3	1	2	14	4	73	3.1
	100.0%	2.2%	15.1%	75.6%	3.5%	1.3%	2.4%	17.3%	4.8%	92.9%	
Industrial	55	1	11	40	1	-	2	12	1	52	3.2
	100.0%	2.1%	19.5%	73.2%	1.7%	-	3.4%	21.7%	1.7%	94.9%	
Legal & HR	142	2	14	114	3	2	7	16	5	130	3.1
	100.0%	1.4%	10.2%	80.1%	2.3%	1.4%	4.7%	11.5%	3.7%	91.6%	
Life sciences	19	2	2	14	-	-	1	4	-	18	3.3
	100.0%	10.2%	11.5%	72.8%	-	-	5.5%	21.7%	-	94.5%	
Marketing, media & creative	131	1	23	97	2	-	8	24	2	121	3.2
	100.0%	.7%	17.5%	74.0%	1.7%	-	6.0%	18.3%	1.7%	92.2%	
Office professionals	278	6	33	219	4	1	14	39	5	258	3.1
	100.0%	2.1%	12.1%	78.9%	1.5%	.3%	5.1%	14.1%	1.8%	93.1%	
Sales & retail	154	5	28	106	3	1	11	33	4	138	3.2
	100.0%	3.0%	18.3%	68.9%	2.1%	.6%	7.2%	21.3%	2.7%	90.1%	
Technology	109	3	14	85	2	-	5	17	2	103	3.2
	100.0%	2.8%	12.9%	78.1%	1.9%	-	4.3%	15.7%	1.9%	93.8%	
Average (response based including	1777	42	282	1318	38	14	83	324	52	1643	3.2
bases)	100.0%	2.4%	15.9%	74.2%	2.1%	.8%	4.7%	18.2%	2.9%	92.4%	



## Q10\_SUM. Average across all sectors (response based)

#### **SUMMARY TABLE**

Base: All who recruit permanent members of staff in each job function

				WAVE				REGI	-				SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	h	i	j	k	1	m	n
Unweighted Total		1783	508	595	680	381	454	368	650	282	298	713	458	612	1475	308
Weighted Total		1777 100.0%	501 100.0%	605 100.0%	672 100.0%	361 100.0%	439 100.0%	374 100.0%	681 100.0%	307 100.0%	297 100.0%	726 100.0%	451 100.0%	600 100.0%	1469 100.0%	308 100.0%
Increase greatly	(5)	42 2.4%	3 .6%	19 3.2% a	20 3.0% a	4 1.1%	16 3.8% d	8 2.0%	14 2.0%	6 2.0%	8 2.8%	16 2.3%	20 4.4% jl	6 1.0%	33 2.3%	9 2.9%
Increase slightly	(4)	282 15.9%	102 20.4% bc	91 15.1%	89 13.2%	67 18.5% fi	73 16.7% i	49 13.1%	109 16.0% i	60 19.6% fi	33 11.1%	81 11.2%	97 21.4% j	104 17.3% j	210 14.3%	71 23.2% m
Stay same	(3)	1318 74.2%	363 72.4%	445 73.5%	511 76.1%	269 74.6% h	324 73.9%	287 76.7% h	494 72.4%	206 67.2%	232 78.1% h	597 82.3% kl	307 68.0%	414 69.0%	1100 74.9%	218 70.9%
Decrease slightly	(2)	38 2.1%	15 2.9% c	17 2.7% c	7 1.0%	2 .5%	10 2.4% df	2 .5%	22 3.2% df	20 6.5% defgi	4 1.3%	9 1.2%	12 2.7%	17 2.8% j	35 2.4%	3 .9%
Decrease greatly	(1)	14 .8%		13 2.2% ac	1 .1%	6 1.8% efi	-	1 .3%	8 1.1% e	7 2.2% efi	-	-	2 .4%	12 2.0% jk	14 1.0%	-
Don't know		83 4.7%	19 3.7%	20 3.2%	44 6.6% ab	13 3.6%	15 3.3%	28 7.4% deh	35 5.2%	8 2.5%	20 6.7% eh	22 3.0%	13 3.0%	47 7.9% jk	76 5.2% n	6 2.1%
NETS																
Net: Increase		324 18.2%	105 21.0% c	111 18.3%	109 16.2%	70 19.5%	90 20.4% fi	57 15.1%	123 18.0%	66 21.6% fi	41 13.9%	98 13.5%	117 25.9% jl	110 18.3% j	244 16.6%	81 26.1% m
Net: Decrease		52 2.9%	15 2.9% c	30 4.9% c	8 1.2%	8 2.3%	10 2.4%	3 .8%	30 4.3% fi	27 8.6% defgi	4 1.3%	9 1.2%	14 3.2% j	29 4.8% j	49 3.3% n	3 .9%
Net: Increase + Stay the same		1643 92.4%	468 93.4%	555 91.8%	620 92.2%	340 94.2% gh	414 94.3% gh	344 91.8%	616 90.5%	273 88.8%	273 92.0%	695 95.7% I	423 93.8% I	524 87.3%	1344 91.5%	299 97.0% m
Mean score		3.2	3.2	3.1	3.2	3.2	3.2 gh	3.2	3.2	3.1	3.2	3.1	3.3 jl	3.1	3.2	3.3 m



## Q10\_1. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

Accounting and financial services
Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	h	i	j '	k	I	m	n
Unweighted Total		224	64	73	87	46	62	50	85	35	31	93	53	78	184	40
Weighted Total		222 100.0%	62 100.0%	73 100.0%	87 100.0%	43 100.0%	59 100.0%	53 100.0%	91 100.0%	38 100.0%	30 100.0%	93 100.0%	52 100.0%	77 100.0%	181 100.0%	41 100.0%
Increase greatly	(5)	3 1.3%		-	3 3.3%	- -	1 1.7%	1 1.7%	1 1.0%	-	1 3.2%	2 2.1%	1 1.7%	-	3 1.6%	
Increase slightly	(4)	24 10.8%	9 14.3%	9 12.6%	6 6.8%	4 9.1%	8 14.4%	4 7.7%	11 11.7%	7 17.2%	1 3.1%	5 5.2%	7 13.7%	12 15.6% j	15 8.2%	9 22.1% m
Stay same	(3)	181 81.6%	50 80.8%	58 80.2%	73 83.4%	36 84.6%	47 80.6%	45 85.0%	72 79.2%	27 71.2%	26 86.9%	85 91.5% kl	41 78.9%	55 71.6%	150 83.0%	31 75.8%
Decrease slightly	(2)	3 1.5%	1 1.8%	2 2.9%	-	- -	1 1.6%	-	2 2.5%	2 6.0%		-	1 2.2%	2 2.7%	3 1.8%	-
Decrease greatly	(1)	.9%	-	2 2.8%	-	1 2.1%	-	-	1 1.3%	1 3.0%		-	-	2 2.7%	2 1.1%	-
Don't know		9 3.9%	2 3.1%	1 1.5%	6 6.5%	2 4.1%	1 1.6%	3 5.5%	4 4.3%	1 2.6%	2 6.8%	1 1.2%	2 3.6%	6 7.4% j	8 4.3%	1 2.2%
NETS																
Net: Increase		27 12.1%	9 14.3%	9 12.6%	9 10.1%	4 9.1%	9 16.2%	5 9.5%	12 12.7%	7 17.2%	2 6.3%	7 7.3%	8 15.4%	12 15.6%	18 9.8%	9 22.1% m
Net: Decrease		5 2.4%	1 1.8%	4 5.7% c	-	1 2.1%	1 1.6%	-	3 3.8%	3 9.0% f	-	-	1 2.2%	4 5.4% j	5 2.9%	-
Net: Increase + Stay the same		208 93.7%	59 95.1%	68 92.8%	81 93.5%	40 93.7%	57 96.7%	50 94.5%	83 91.9%	34 88.4%	28 93.2%	92 98.8% I	49 94.3%	67 87.2%	168 92.8%	40 97.8%
Mean score		3.1	3.1	3.0	3.1	3.1	3.2	3.1	3.1	3.1	3.1	3.1	3.2	3.1	3.1	3.2



## Q10\_2. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

#### Construction

Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION	_			SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total	*a	*b	*c	*d	*e	*f	*g	*h	*i	j	*k	*1	m	*n
Unweighted Total		61	21	14	26	13	17	13	23	10	8	37	14	10	53	8
Weighted Total		59 100.0%	20 100.0%	13 100.0%	26 100.0%	13 100.0%	16 100.0%	12 100.0%	22 100.0%	10 100.0%	8 100.0%	35 100.0%	14 100.0%	10 100.0%	52 100.0%	7 100.0%
Increase greatly	(5)	3 4.7%	1 4.7%	-	2 7.1%	1 7.3%	-	1 7.4%	1 4.0%	-	1 12.6%	3 8.0%	-	-	3 5.4%	-
Increase slightly	(4)	12 20.8%	4 18.6%	2 14.1%	7 25.9%	6 43.6%	5 29.7%	1 8.4%	1 4.5%	-	1 10.9%	6 16.4%	6 39.9%	1 8.6%	11 21.9%	1 13.3%
Stay same	(3)	36 60.4%	12 60.5%	10 77.1%	14 51.8%	5 42.0%	11 70.3%	10 84.1%	14 63.0%	4 38.5%	5 62.6%	25 69.9%	6 39.1%	6 57.5%	30 58.5%	5 73.6%
Decrease slightly	(2)	6 10.5%	3 16.1%	-	3 11.5%	1 7.1%	-	-	4 19.0%	4 41.1%	1 13.9%	2 5.8%	3 21.0%	1 12.1%	5 10.1%	1 13.1%
Decrease greatly	(1)	1 1.9%	- -	1 8.7%	-	- -	-	-	1 5.1%	1 11.1%	-	-	-	1 11.8%	1 2.2%	-
Don't know		1 1.6%	- -	-	1 3.7%	- -	-	-	1 4.3%	1 9.4%	-	-	-	1 10.0%	1 1.9%	-
NETS																
Net: Increase		15 25.5%	5 23.3%	2 14.1%	9 33.0%	7 50.9%	5 29.7%	2 15.9%	2 8.5%	-	2 23.5%	9 24.3%	6 39.9%	1 8.6%	14 27.3%	1 13.3%
Net: Decrease		7 12.5%	3 16.1%	1 8.7%	3 11.5%	1 7.1%	-	-	5 24.2%	5 52.1%	1 13.9%	2 5.8%	3 21.0%	2 23.9%	6 12.4%	1 13.1%
Net: Increase + Stay the same		51 85.9%	17 83.9%	12 91.3%	22 84.8%	12 92.9%	16 100.0%	12 100.0%	16 71.5%	4 38.5%	7 86.1%	33 94.2%	11 79.0%	6 66.1%	45 85.8%	6 86.9%
Mean score		3.2	3.1	3.0	3.3	3.5	3.3	3.2	2.8	2.3	3.2	3.3	3.2	2.7	3.2	3.0



## Q10\_3. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

#### **Drivers**

Base: All who recruit permanent members of staff in each job function

			1	WAVE				REG	ION				SIZE		SECTO	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			a	b	C	*d	*e	*f	g	*h	*i	j	*k	I	m	*n
Unweighted Total		117	32	44	41	28	25	26	42	16	22	47	29	41	97	20
Weighted Total		115 100.0%	32 100.0%	44 100.0%	39 100.0%	26 100.0%	24 100.0%	26 100.0%	43 100.0%	17 100.0%	21 100.0%	47 100.0%	27 100.0%	40 100.0%	96 100.0%	19 100.0%
Increase greatly	(5)	1 .8%	-	-	1 2.5%	- -	-	-	-	-	1 4.5%	1 2.1%	-	-	1 1.0%	-
Increase slightly	(4)	16 13.7%	4 12.5%	9 20.5%	3 7.1%	8 29.2%	3 12.3%	2 7.3%	4 9.7%	2 13.3%	1 4.6%	3 5.7%	5 17.7%	8 20.3% j	13 13.3%	3 15.8%
Stay same	(3)	91 79.6%	28 87.5%	32 72.6%	32 81.0%	17 64.1%	20 83.6%	23 89.2%	36 83.3%	13 74.5%	18 86.3%	42 90.2% I	22 78.8%	27 67.8%	75 78.7%	16 84.2%
Decrease slightly	(2)	2 1.7%	-	1 2.2%	1 2.5%	- -	1 4.0%	-	-	-	1 4.5%	1 2.0%	-	1 2.4%	2 2.0%	-
Decrease greatly	(1)	3 2.6%	-	2 4.7%	1 2.5%	1 3.5%	-	-	2 4.9%	2 12.2%	-	-	1 3.5%	2 5.1%	3 3.2%	-
Don't know		2 1.5%	-	-	2 4.5%	1 3.2%	-	1 3.6%	1 2.1%	-	-	-	-	2 4.4%	2 1.8%	
NETS																
Net: Increase		17 14.5%	4 12.5%	9 20.5%	4 9.5%	8 29.2%	3 12.3%	2 7.3%	4 9.7%	2 13.3%	2 9.2%	4 7.8%	5 17.7%	8 20.3%	14 14.3%	3 15.8%
Net: Decrease		5 4.3%	-	3 6.9%	2 4.9%	1 3.5%	1 4.0%	-	2 4.9%	2 12.2%	1 4.5%	1 2.0%	1 3.5%	3 7.5%	5 5.2%	-
Net: Increase + Stay the same		108 94.1%	32 100.0%	41 93.1%	35 90.5%	24 93.2%	23 96.0%	25 96.4%	40 93.0%	15 87.8%	20 95.5%	46 98.0%	26 96.5%	35 88.1%	89 93.0%	19 100.0%
Mean score		3.1	3.1	3.1	3.0	3.2	3.1	3.1	3.0	2.9	3.1	3.1	3.1	3.1	3.1	3.2



## Q10\_4. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

#### Education

Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%	<u> </u>	Total	*a	*b	C	*d	*e	*f	*g	*h	*i	*j	*k	*1	m	*n
Unweighted Total		72	13	25	34	19	17	16	26	10	10	26	22	24	64	8
Weighted Total	1	71 100.0%	12 100.0%	24 100.0%	34 100.0%	18 100.0%	16 100.0%	17 100.0%	28 100.0%	11 100.0%	9 100.0%	27 100.0%	21 100.0%	23 100.0%	62 100.0%	8 100.0%
Increase greatly	(5)	1 1.4%	-	-	1 2.8%	-	-	-	1 3.5%	1 9.2%		-	1 4.7%	- -	1 1.6%	-
Increase slightly	(4)	15 20.8%	3 24.7%	4 16.3%	8 22.5%	2 10.5%	4 24.1%	3 16.6%	6 22.5%	3 32.2%	3 29.1%	8 27.6%	3 14.6%	4 18.1%	15 23.6%	-
Stay same	(3)	50 71.1%	8 67.6%	18 75.6%	24 69.2%	15 84.8%	12 75.9%	11 66.5%	18 63.5%	6 58.6%	6 59.7%	19 68.9%	15 71.2%	17 73.7%	42 67.2%	8 100.0%
Decrease slightly	(2)	2 2.8%	1 7.7%	1 4.2%	-	-	-	2 11.4%	2 7.1%	-		-	2 9.5%		2 3.2%	-
Decrease greatly	(1)	-	-	-	-	-	-	-	-	-	-	-	-		-	-
Don't know		3 4.0%	-	1 3.9%	2 5.5%	1 4.7%	-	1 5.5%	1 3.4%	-	1 11.2%	1 3.5%	-	2 8.2%	3 4.5%	-
NETS																
Net: Increase		16 22.1%	3 24.7%	4 16.3%	9 25.3%	2 10.5%	4 24.1%	3 16.6%	7 26.0%	4 41.4%	3 29.1%	8 27.6%	4 19.3%	4 18.1%	16 25.1%	
Net: Decrease		2 2.8%	1 7.7%	1 4.2%	-	-	-	2 11.4%	2 7.1%	-		-	2 9.5%		2 3.2%	
Net: Increase + Stay the same	!	66 93.2%	12 92.3%	22 91.9%	32 94.5%	17 95.3%	16 100.0%	14 83.1%	25 89.5%	11 100.0%	8 88.8%	26 96.5%	19 90.5%	21 91.8%	58 92.3%	8 100.0%
Mean score		3.2	3.2	3.1	3.3	3.1	3.2	3.1	3.2	3.5	3.3	3.3	3.1	3.2	3.2	3.0



## Q10\_5. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

#### Engineering & technical

Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION	-			SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total	a	b	C	*d	е	*f	g	*h	*i	j	k	I	m	*n
Unweighted Total		119	37	38	44	27	33	18	31	13	28	49	32	38	94	25
Weighted Total		117 100.0%	35 100.0%	38 100.0%	44 100.0%	27 100.0%	31 100.0%	17 100.0%	32 100.0%	15 100.0%	27 100.0%	49 100.0%	31 100.0%	37 100.0%	93 100.0%	25 100.0%
Increase greatly	(5)	4 3.4%	1 2.7%	2 5.4%	1 2.4%	1 3.9%	2 6.3%	1 5.8%	1 3.2%	-	-	2 4.2%	2 6.3%	-	3 3.2%	1 4.3%
Increase slightly	(4)	33 28.1%	13 35.8%	10 25.7%	11 24.0%	9 35.2%	7 23.9%	3 17.6%	9 26.8%	6 37.8%	7 27.5%	10 20.4%	14 44.7% j	9 24.2%	24 26.2%	9 35.1%
Stay same	(3)	71 60.3%	18 50.9%	24 63.5%	29 65.0%	15 54.3%	17 54.5%	12 71.4%	20 63.6%	8 54.3%	19 68.8%	36 73.2% k	14 43.0%	22 57.9%	57 61.2%	14 56.8%
Decrease slightly	(2)	1 .8%	1 2.7%	-	-	- -	1 3.0%	-	-	-	-	-	-	1 2.5%	-	1 3.8%
Decrease greatly	(1)	2 1.8%	-	2 5.4%	-	1 3.4%	-	-	1 3.6%	1 7.9%	-	-	-	2 5.5%	2 2.2%	-
Don't know		7 5.6%	3 8.0%	-	4 8.7%	1 3.1%	4 12.4%	1 5.2%	1 2.8%	-	1 3.6%	1 2.2%	2 6.0%	4 9.8%	7 7.1%	-
NETS																
Net: Increase		37 31.5%	14 38.5%	12 31.1%	12 26.3%	10 39.1%	9 30.2%	4 23.4%	10 29.9%	6 37.8%	7 27.5%	12 24.6%	16 51.0% jl	9 24.2%	27 29.5%	10 39.4%
Net: Decrease		3 2.6%	1 2.7%	2 5.4%		1 3.4%	1 3.0%	-	1 3.6%	1 7.9%		-	-	3 8.1% j	2 2.2%	1 3.8%
Net: Increase + Stay the same		108 91.8%	31 89.3%	36 94.6%	40 91.3%	25 93.5%	27 84.6%	17 94.8%	30 93.6%	13 92.1%	26 96.4%	48 97.8% I	30 94.0%	30 82.1%	84 90.7%	24 96.2%
Mean score		3.3	3.4	3.3	3.3	3.4	3.4	3.3	3.3	3.2	3.3	3.3	3.6 jl	3.1	3.3	3.4



## Q10\_6. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

# **Executive recruitment / interim management**Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	b	С	*d	е	*f	g	*h	*i	j	*k	1	m	*n
Unweighted Total		120	25	39	56	26	32	25	46	21	16	43	26	51	102	18
Weighted Total		119 100.0%	25 100.0%	39 100.0%	55 100.0%	24 100.0%	31 100.0%	26 100.0%	48 100.0%	22 100.0%	16 100.0%	43 100.0%	26 100.0%	49 100.0%	101 100.0%	18 100.0%
Increase greatly	(5)	4 3.3%	-	3 7.7%	1 1.6%		2 6.2%	2 7.8%	2 4.1%	-	-	-	4 15.1%	-	4 3.9%	-
Increase slightly	(4)	10 8.3%	3 13.2%	3 7.5%	4 6.5%	2 7.7%	4 11.9%	2 7.4%	4 8.8%	2 10.5%	-	2 4.8%	2 7.2%	6 11.9%	6 6.2%	4 20.0%
Stay same	(3)	96 81.0%	20 82.8%	29 74.3%	47 84.9%	21 85.0%	26 81.9%	19 73.3%	37 76.5%	18 80.1%	14 87.0%	39 90.6%	18 70.3%	39 78.3%	82 81.2%	14 80.0%
Decrease slightly	(2)	2 1.8%	-	1 2.9%	1 1.8%	-	-	-	2 4.4%	2 9.4%	-	-	1 3.7%	1 2.3%	2 2.1%	-
Decrease greatly	(1)	1 .8%	-	1 2.3%	-	1 3.8%	-	-	-	-	-	-	-	1 1.8%	1 .9%	-
Don't know		6 4.9%	1 4.0%	2 5.2%	3 5.1%	1 3.5%	-	3 11.5%	3 6.2%	-	2 13.0%	2 4.7%	1 3.8%	3 5.7%	6 5.8%	-
NETS																
Net: Increase		14 11.6%	3 13.2%	6 15.3%	5 8.2%	2 7.7%	6 18.1%	4 15.2%	6 13.0%	2 10.5%	-	2 4.8%	6 22.3%	6 11.9%	10 10.1%	4 20.0%
Net: Decrease		3 2.5%	-	2 5.2%	1 1.8%	1 3.8%	-	-	2 4.4%	2 9.4%	-	-	1 3.7%	2 4.2%	3 3.0%	-
Net: Increase + Stay the same		110 92.6%	24 96.0%	35 89.6%	51 93.1%	22 92.8%	31 100.0%	23 88.5%	43 89.5%	20 90.6%	14 87.0%	41 95.3%	24 92.5%	45 90.1%	92 91.2%	18 100.0%
Mean score		3.1	3.1	3.2	3.1	3.0	3.2	3.3	3.1	3.0	3.0	3.1	3.3	3.1	3.1	3.2



## Q10\_7. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

#### Health & social care

Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total	a a	b	C CCCODE 2017	*d	e	*f	g	*h	*i	j j	30-249 k	230 <del>1</del>	m	*n
Unweighted Total		108	36	39	33	20	33	20	38	18	17	37	34	37	88	20
Weighted Total		107	36	39	32	19	32	21	41	20	17	37	34	36	88	19
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Increase greatly	(5)	6 5.1%	1 2.9%	2 4.4%	3 8.5%	1 5.6%	2 5.7%	-	2 4.6%	2 9.4%	1 4.9%	1 2.5%	3 8.4%	2 4.9%	2 2.2%	4 18.7%
Increase slightly	(4)	35 32.2%	16 46.0%	10 26.4%	8 23.8%	6 31.3%	11 33.6%	9 44.8%	16 39.9%	7 34.6%	2 11.5%	9 24.1%	14 40.8%	12 32.4%	28 32.3%	6 31.6%
Stay same	(3)	58 53.6%	15 42.5%	24 61.9%	18 56.0%	11 58.3%	17 54.7%	10 46.5%	18 45.5%	9 44.4%	11 66.5%	25 65.9%	14 41.8%	19 52.0%	50 56.4%	8 40.9%
												k				
Decrease slightly	(2)	3 2.7%	2 5.3%	-	1 3.0%	-	2 6.0%	-	-	-	1 5.8%	1 2.6%	1 2.9%	1 2.5%	3 3.2%	-
Decrease greatly	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		7 6.4%	1 3.3%	3 7.3%	3 8.8%	1 4.8%	-	2 8.7%	4 10.1%	2 11.6%	2 11.3%	2 4.9%	2 6.1%	3 8.2%	5 5.9%	2 8.8%
NETS																
Net: Increase		40 37.3%	17 48.9%	12 30.9%	10 32.3%	7 36.9%	12 39.3%	9 44.8%	18 44.4%	9 44.0%	3 16.4%	10 26.6%	17 49.2%	13 37.3%	30 34.4%	10 50.3%
Net: Decrease		3 2.7%	2 5.3%	-	1 3.0%	-	2 6.0%	-	-	-	1 5.8%	1 2.6%	1 2.9%	1 2.5%	3 3.2%	-
Net: Increase + Stay the same		98 90.9%	33 91.4%	36 92.7%	28 88.2%	18 95.2%	30 94.0%	19 91.3%	37 89.9%	17 88.4%	14 82.9%	35 92.5%	31 91.0%	32 89.3%	80 90.9%	18 91.2%
Mean score		3.4	3.5	3.4	3.4	3.4	3.4	3.5	3.5	3.6	3.2	3.3	3.6	3.4	3.4	3.8



## Q10\_8. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

**Hospitality**Base: All who recruit permanent members of staff in each job function

			WAVE				REG	ION				SIZE		SECT	OR
	Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		*a	*b	*c	*d	*e	*f	g	*h	*i	j	*k	*1	m	*n
Unweighted Total	78	23	27	28	14	14	18	34	16	16	32	17	29	66	12
Weighted Total	79 100.0%	22 100.0%	28 100.0%	28 100.0%	13 100.0%	13 100.0%	19 100.0%	36 100.0%	17 100.0%	16 100.0%	33 100.0%	18 100.0%	28 100.0%	66 100.0%	13 100.0%
Increase greatly (5	2 2.2%	-	1 2.9%	1 3.1%	- -	-	1 4.7%	1 2.4%	-	1 5.1%	1 2.7%	1 4.7%	-		2 13.2%
Increase slightly (4	12 15.1%	5 21.8%	2 7.1%	5 17.8%	-	5 34.9%	1 4.8%	5 14.1%	4 24.3%	2 13.1%	3 8.3%	3 17.6%	6 21.4%	10 15.3%	2 14.1%
Stay same (3	60 75.6%	16 74.1%	22 79.9%	21 72.6%	12 92.8%	8 58.3%	14 75.5%	28 75.6%	13 75.7%	12 76.1%	27 83.4%	12 66.7%	20 72.1%	50 76.2%	9 72.7%
Decrease slightly (2)	3 3.5%	1 4.2%	2 6.5%	-	1 7.2%	1 6.7%	-	-	-	1 5.7%	2 5.6%	1 5.2%		3 4.2%	-
Decrease greatly (1	1 1.3%		1 3.6%	-	-	-	1 5.3%	1 2.8%	-	-	-	1 5.7%		1 1.5%	-
Don't know	2 2.4%		-	2 6.5%		-	2 9.7%	2 5.1%	-	-	-	-	2 6.5%	2 2.8%	-
NETS															
Net: Increase	14 17.3%	5 21.8%	3 10.1%	6 20.9%	- -	5 34.9%	2 9.5%	6 16.5%	4 24.3%	3 18.2%	4 11.0%	4 22.3%	6 21.4%	10 15.3%	4 27.3%
Net: Decrease	4 4.8%	1 4.2%	3 10.1%	-	1 7.2%	1 6.7%	1 5.3%	1 2.8%	-	1 5.7%	2 5.6%	2 11.0%	-	4 5.7%	-
Net: Increase + Stay the same	73 92.9%	21 95.8%	25 89.9%	27 93.5%	12 92.8%	12 93.3%	16 85.0%	34 92.1%	17 100.0%	15 94.3%	31 94.4%	16 89.0%	27 93.5%	60 91.5%	13 100.0%
Mean score	3.1	3.2	3.0	3.3	2.9	3.3	3.0	3.1	3.2	3.2	3.1	3.1	3.2	3.1	3.4



## Q10\_9. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

#### Industrial

Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECTO	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Iotai	*a	2017 *b	*c	North *d	*e	London	London   *g	London   *h	Otner *i	0-49   *i	50-249 *k	250+ *I	Private   m	*n
									•			,				
Unweighted Total		54	12	19	23	10	18	10	16	6	10	29	12	13	45	9
Weighted Total		55	11	21	23	10	17	10	17	7	11	30	11	13	46	9
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Increase greatly	(5)	1	_	1	-	_	-	-	1	1	-	-	_	1	1	_
,	(-)	2.1%	-	5.7%	-	-	-	-	7.0%	18.1%	-	-	-	8.9%	2.6%	-
Increase slightly	(4)	11	4	3	4	3	6	1	2	1	_	3	5	3	9	2
increase slightly	(4)	19.5%	34.5%	14.9%	-	28.0%	33.5%	8.9%	12.4%	18.1%	-	9.4%	42.4%	23.2%	19.4%	20.4%
Stay same	(3)	40 73.2%	7 65.5%	15 74.8%	17 75.5%	6 63.7%	11 61.2%	9 91.1%	14 80.5%	4 63.8%	10 90.2%	27 87.6%	7 57.6%	7 53.7%	33 71.9%	7 79.6%
		13.2%	65.5%	74.076	75.5%	63.7 %	01.276	91.1%	60.5%	03.0%	90.2%	67.0%	57.6%	55.7%	71.9%	79.6%
Decrease slightly	(2)	1	-	1	-	-	1	-	-	-	-	1	-	-	1	-
		1.7%	-	4.5%	-	-	5.3%	-	-	-	-	3.0%	-	-	2.0%	-
Decrease greatly	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		2	_	_	2	1	-	-	-	-	1	-	-	2	2	-
		3.4%	-	-	8.2%	8.3%	-	-	-	-	9.8%	-	-	14.2%	4.1%	-
NETS																
Net: Increase		12	4	4	4	3	6	1	3	2	-	3	5	4	10	2
		21.7%	34.5%	20.7%	16.3%	28.0%	33.5%	8.9%	19.5%	36.2%	-	9.4%	42.4%	32.1%	21.9%	20.4%
Net: Decrease		1	-	1	-	-	1	-	-	-	-	1	-	-	1	-
		1.7%	-	4.5%	-	-	5.3%	-	-	-	-	3.0%	-	-	2.0%	-
Net: Increase + Stay the same		52	11	20	21	9	17	10	17	7	10	29	11	11	43	9
		94.9%	100.0%	95.5%	91.8%	91.7%	94.7%	100.0%	100.0%	100.0%	90.2%	97.0%	100.0%	85.8%	93.9%	100.0%
Mean score		3.2	3.3	3.2	3.2	3.3	3.3	3.1	3.3	3.5	3.0	3.1	3.4	3.5	3.2	3.2
			1													-



## Q10\_10. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

**Legal & HR**Base: All who recruit permanent members of staff in each job function

				WAVE				REG		_			SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	*f	g	*h	*i	j	k	I	m	n
Unweighted Total		143	41	43	59	34	34	29	55	26	20	35	47	61	111	32
Weighted Total		142 100.0%	40 100.0%	45 100.0%	57 100.0%	32 100.0%	33 100.0%	29 100.0%	57 100.0%	28 100.0%	20 100.0%	35 100.0%	47 100.0%	60 100.0%	110 100.0%	32 100.0%
Increase greatly	(5)	2 1.4%	-	2 4.3%	-	-	2 5.9%	-	-	-	-	-	2 4.1%	-	2 1.8%	-
Increase slightly	(4)	14 10.2%	6 15.5%	5 12.2%	3 4.9%	3 8.9%	2 5.8%	2 7.3%	8 13.7%	6 20.3%	2 9.3%	-	8 17.2% j	6 10.7% j	8 7.4%	6 19.5% m
Stay same	(3)	114 80.1%	32 79.4%	31 69.7%	51 88.7% b	26 82.6%	27 82.7%	24 82.7%	43 75.2%	19 67.5%	17 85.5%	33 94.3% kl	35 74.4%	46 76.1%	89 80.7%	25 77.8%
Decrease slightly	(2)	3 2.3%	1 2.8%	2 4.7%	-	- -	1 2.9%	-	2 4.0%	2 8.1%		-	1 2.4%	2 3.5%	3 2.9%	-
Decrease greatly	(1)	2 1.4%	-	2 4.6%	-	1 2.9%	-	-	1 2.0%	1 4.1%	-	-	-	2 3.4%	2 1.9%	-
Don't know		7 4.7%	1 2.3%	2 4.5%	4 6.4%	2 5.6%	1 2.8%	3 10.0%	3 5.1%	-	1 5.2%	2 5.7%	1 1.9%	4 6.3%	6 5.3%	1 2.7%
NETS																
Net: Increase		16 11.5%	6 15.5%	7 16.5%	3 4.9%	3 8.9%	4 11.6%	2 7.3%	8 13.7%	6 20.3%	2 9.3%		10 21.3% j	6 10.7% j	10 9.2%	6 19.5%
Net: Decrease		5 3.7%	1 2.8%	4 9.3% c	-	1 2.9%	1 2.9%	-	3 6.0%	3 12.2%	-	-	1 2.4%	4 7.0%	5 4.8%	-
Net: Increase + Stay the same		130 91.6%	38 94.9%	39 86.2%	54 93.6%	29 91.5%	31 94.3%	26 90.0%	51 88.9%	25 87.8%	19 94.8%	33 94.3%	45 95.7%	52 86.8%	99 89.9%	31 97.3%
Mean score		3.1	3.1	3.1	3.1	3.0	3.2	3.1	3.1	3.0	3.1	3.0	3.2 I	3.0	3.0	3.2



## Q10\_11. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

#### Life sciences

Base: All who recruit permanent members of staff in each job function

			WAVE				REG	ION				SIZE		SECT	OR
	Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	*m	*n
Unweighted Total	17	3	8	6	2	4	2	6	4	5	8	2	7	16	1
Weighted Total	19 100.0%	3 100.0%	9 100.0%	6 100.0%	2 100.0%	5 100.0%	2 100.0%	6 100.0%	4 100.0%	6 100.0%	9 100.0%	3 100.0%	7 100.0%	18 100.0%	1 100.0%
Increase greatly (5)	2 10.2%		2 20.5%	-	-	2 39.6%	-	-	-	-	-	2 65.9%	-	2 10.9%	-
Increase slightly (4)	2 11.5%	1 35.4%	1 10.6%	-	-	-	1 50.0%	2 33.9%	1 26.6%	-	1 11.4%	-	1 16.3%	2 12.3%	-
Stay same (3)	14 72.8%	2 64.6%	7 68.9%	5 83.1%	2 100.0%	3 60.4%	1 50.0%	4 66.1%	3 73.4%	5 81.8%	8 88.6%	1 34.1%	5 69.2%	13 70.9%	1 100.0%
Decrease slightly (2)	-		-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease greatly (1)			-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know	1 5.5%		-	1 16.9%	-	-	-	-	-	1 18.2%	-	-	1 14.5%	1 5.9%	-
NETS															
Net: Increase	4 21.7%	1 35.4%	3 31.1%	-	- -	2 39.6%	1 50.0%	2 33.9%	1 26.6%	-	1 11.4%	2 65.9%	1 16.3%	4 23.2%	-
Net: Decrease	-		-	-		-	-	-	-	-	- -	-	-	-	-
Net: Increase + Stay the same	18 94.5%	3 100.0%	9 100.0%	5 83.1%	2 100.0%	5 100.0%	2 100.0%	6 100.0%	4 100.0%	5 81.8%	9 100.0%	3 100.0%	6 85.5%	17 94.1%	1 100.0%
Mean score	3.3	3.4	3.5	3.0	3.0	3.8	3.5	3.3	3.3	3.0	3.1	4.3	3.2	3.4	3.0



## Q10\_12. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

Marketing, media & creative
Base: All who recruit permanent members of staff in each job function

			WAVE				REG	ION				SIZE		SECT	OR
	Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	*d	е	*f	g	*h	*i	j	k	ı	m	*n
Unweighted Total	133	42	42	49	24	38	25	46	21	25	51	34	48	113	20
Weighted Total	131 100.0%	41 100.0%	42 100.0%	48 100.0%	22 100.0%	36 100.0%	24 100.0%	48 100.0%	23 100.0%	25 100.0%	52 100.0%	33 100.0%	47 100.0%	112 100.0%	19 100.0%
Increase greatly (5)	1 .7%	-	-	1 2.0%	- -	-	-	-	-	1 3.9%	1 1.9%	-	-	1 .9%	-
Increase slightly (4)	23 17.5%	5 12.1%	8 19.0%	10 21.0%	6 26.3%	5 13.3%	4 16.0%	10 20.1%	6 24.4%	3 11.1%	9 17.2%	5 15.0%	9 19.6%	16 14.4%	7 36.1%
Stay same (3)	97 74.0%	34 82.8%	31 73.5%	32 66.8%	15 69.9%	29 81.1%	17 71.8%	33 68.9%	15 65.8%	19 77.0%	39 74.8%	26 78.5%	33 69.8%	85 75.7%	12 63.9%
Decrease slightly (2)	2 1.7%	1 2.8%	1 2.7%	-	- -	-	-	2 4.8%	2 9.8%	-	-	1 3.5%	1 2.4%	2 2.0%	-
Decrease greatly (1)		-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know	8 6.0%	1 2.4%	2 4.8%	5 10.2%	1 3.8%	2 5.7%	3 12.2%	3 6.2%	-	2 8.1%	3 6.0%	1 3.0%	4 8.1%	8 7.0%	-
NETS															
Net: Increase	24 18.3%	5 12.1%	8 19.0%	11 23.0%	6 26.3%	5 13.3%	4 16.0%	10 20.1%	6 24.4%	4 15.0%	10 19.1%	5 15.0%	9 19.6%	17 15.3%	7 36.1%
Net: Decrease	2 1.7%	1 2.8%	1 2.7%	-	- -	-	-	2 4.8%	2 9.8%	-	-	1 3.5%	1 2.4%	2 2.0%	-
Net: Increase + Stay the same	121 92.2%	39 94.8%	39 92.5%	43 89.8%	21 96.2%	34 94.3%	21 87.8%	42 89.0%	21 90.2%	23 91.9%	49 94.0%	31 93.5%	42 89.5%	102 90.9%	19 100.0%
Mean score	3.2	3.1	3.2	3.3	3.3	3.1	3.2	3.2	3.1	3.2	3.2	3.1	3.2	3.2	3.4



## Q10\_13. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

#### Office professionals

Base: All who recruit permanent members of staff in each job function

				WAVE				REGI	ON				SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	h	i	j	k	1	m	n
Unweighted Total		275	89	89	97	61	67	60	102	42	45	113	73	89	228	47
Weighted Total		278 100.0%	90 100.0%	92 100.0%	96 100.0%	59 100.0%	65 100.0%	62 100.0%	108 100.0%	46 100.0%	46 100.0%	119 100.0%	72 100.0%	87 100.0%	230 100.0%	48 100.0%
Increase greatly	(5)	6 2.1%	-	2 2.1%	4 4.0%	-	3 4.5%	1 1.4%	2 1.7%	1 2.1%	1 2.1%	4 3.2%	2 2.7%	-	5 2.1%	1 1.9%
Increase slightly	(4)	33 12.1%	16 18.3% c	9 10.3%	8 7.9%	9 16.1%	8 12.9%	4 6.5%	12 10.9%	8 17.0%	4 8.4%	9 7.3%	14 18.8% j	11 12.9%	24 10.4%	10 20.2%
Stay same	(3)	219 78.9%	66 74.1%	72 79.0%	80 83.4%	46 78.0%	50 76.9%	52 84.4%	86 79.8%	34 73.5%	37 81.1%	103 86.9% kl	54 74.3%	62 71.8%	184 79.9%	35 74.2%
Decrease slightly	(2)	4 1.5%	2 2.3%	2 2.3%	-	- -	2 2.9%	-	2 2.1%	2 5.0%	-	-	1 1.6%	3 3.5% j	4 1.8%	
Decrease greatly	(1)	1 .3%	-	1 1.0%	-	1 1.5%	-	-	-	-	-	-	-	1 1.0%	1 .4%	
Don't know		14 5.1%	5 5.3%	5 5.3%	5 4.7%	3 4.4%	2 2.9%	5 7.7%	6 5.5%	1 2.4%	4 8.4%	3 2.5%	2 2.6%	9 10.8% jk	12 5.4%	2 3.8%
NETS																
Net: Increase		39 14.1%	16 18.3%	11 12.4%	11 11.9%	9 16.1%	11 17.4%	5 7.9%	14 12.7%	9 19.1%	5 10.5%	13 10.6%	16 21.5% j	11 12.9%	29 12.5%	11 22.0%
Net: Decrease		5 1.8%	2 2.3%	3 3.3%	-	1 1.5%	2 2.9%	- -	2 2.1%	2 5.0%	-	- -	1 1.6%	4 4.5% j	5 2.2%	
Net: Increase + Stay the same		258 93.1%	83 92.4%	84 91.4%	92 95.3%	56 94.1%	61 94.3%	57 92.3%	100 92.4%	43 92.6%	42 91.6%	116 97.5% I	69 95.8% I	73 84.7%	212 92.4%	46 96.2%
Mean score		3.1	3.2	3.1	3.2	3.1	3.2	3.1	3.1	3.2	3.1	3.1	3.2	3.1	3.1	3.2



Q10\_14. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

Sales & retail

Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	*h	*i	j	k	I	m	n
Unweighted Total		152	44	58	50	34	37	32	57	25	24	71	33	48	119	33
Weighted Total		154 100.0%	45 100.0%	59 100.0%	49 100.0%	33 100.0%	36 100.0%	33 100.0%	60 100.0%	28 100.0%	25 100.0%	75 100.0%	32 100.0%	47 100.0%	119 100.0%	34 100.0%
Increase greatly	(5)	5 3.0%		3 4.8%	2 3.7%	1 2.6%	1 2.6%	1 3.2%	1 1.7%		2 7.3%	2 2.7%	1 2.6%	2 3.8%	3 2.4%	2 5.2%
Increase slightly	(4)	28 18.3%	9 19.1%	11 18.4%	9 17.4%	9 26.5% e	3 7.5%	7 21.1%	12 20.1%	5 19.0%	5 18.7%	11 14.0%	6 17.7%	12 25.4%	18 15.4%	10 28.3%
Stay same	(3)	106 68.9%	32 71.0%	42 70.2%	32 65.3%	21 65.6%	29 78.8%	23 70.0%	40 65.9%	17 61.2%	16 65.7%	55 73.7% I	24 76.6%	26 55.9%	85 71.3%	21 60.4%
Decrease slightly	(2)	3 2.1%	1 2.5%	1 1.9%	1 1.8%	- -	-	-	3 5.3%	3 11.4%		2 2.7%		1 2.5%	2 1.9%	1 2.6%
Decrease greatly	(1)	1 .6%		1 1.5%	-	1 2.8%	-		-	-		-	-	1 1.9%	1 .8%	-
Don't know		11 7.2%	3 7.4%	2 3.2%	6 11.8%	1 2.6%	4 11.0%	2 5.7%	4 7.0%	2 8.4%	2 8.3%	5 6.9%	1 3.1%	5 10.5%	10 8.2%	1 3.5%
NETS																
Net: Increase		33 21.3%	9 19.1%	14 23.1%	10 21.1%	9 29.0% e	4 10.2%	8 24.3%	13 21.8%	5 19.0%	6 26.0%	13 16.7%	6 20.3%	14 29.3%	21 17.8%	12 33.5%
Net: Decrease		4 2.7%	1 2.5%	2 3.5%	1 1.8%	1 2.8%	-	-	3 5.3%	3 11.4%	-	2 2.7%	-	2 4.4%	3 2.7%	1 2.6%
Net: Increase + Stay the same		138 90.1%	41 90.1%	55 93.3%	43 86.3%	31 94.6%	32 89.0%	31 94.3%	53 87.8%	22 80.2%	23 91.7%	68 90.4%	31 96.9%	40 85.1%	106 89.1%	32 93.9%
Mean score		3.2	3.2	3.2	3.3	3.3	3.1	3.3	3.2	3.1	3.4	3.2	3.2	3.3	3.2	3.4



## Q10\_15. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

**Technology**Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total	*a	b	C	*d	*e	*f	g	*h	*i	j	k	I	m	*n
Unweighted Total		110	26	37	47	23	23	24	43	19	21	42	30	38	95	15
Weighted Total		109 100.0%	26 100.0%	38 100.0%	46 100.0%	22 100.0%	23 100.0%	23 100.0%	44 100.0%	21 100.0%	21 100.0%	41 100.0%	30 100.0%	38 100.0%	95 100.0%	14 100.0%
Increase greatly	(5)	3 2.8%	-	2 5.1%	1 2.4%	-	2 8.4%	-	1 2.5%	1 5.3%	-	-	2 6.6%	1 2.9%	3 3.2%	-
Increase slightly	(4)	14 12.9%	4 15.4%	4 11.3%	6 12.9%	1 4.6%	3 12.3%	5 22.0%	7 16.9%	2 11.3%	3 13.7%	5 12.0%	6 20.3%	3 8.2%	10 10.6%	4 28.0%
Stay same	(3)	85 78.1%	20 77.3%	28 73.2%	38 82.7%	21 95.4%	16 71.0%	15 65.9%	31 71.5%	16 77.8%	17 81.6%	35 83.5%	20 66.7%	31 81.0%	75 79.0%	10 72.0%
Decrease slightly	(2)	2 1.9%	-	2 5.5%	-	-	1 4.2%	-	1 2.6%	1 5.6%	-	-	-	2 5.5%	2 2.2%	-
Decrease greatly	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Don't know		5 4.3%	2 7.4%	2 4.9%	1 2.1%	-	1 4.1%	3 12.1%	3 6.4%	-	1 4.7%	2 4.5%	2 6.4%	1 2.4%	5 4.9%	-
NETS																
Net: Increase		17 15.7%	4 15.4%	6 16.4%	7 15.3%	1 4.6%	5 20.8%	5 22.0%	9 19.5%	3 16.7%	3 13.7%	5 12.0%	8 26.8%	4 11.1%	13 13.8%	4 28.0%
Net: Decrease		2 1.9%	-	2 5.5%	-	-	1 4.2%	-	1 2.6%	1 5.6%	-	-	-	2 5.5%	2 2.2%	-
Net: Increase + Stay the same		103 93.8%	24 92.6%	34 89.6%	45 97.9%	22 100.0%	21 91.8%	20 87.9%	40 91.0%	19 94.4%	20 95.3%	40 95.5%	28 93.6%	35 92.1%	88 92.8%	14 100.0%
Mean score		3.2	3.2	3.2	3.2	3.0	3.3	3.3	3.2	3.2	3.1	3.1	3.4	3.1	3.2	3.3



Q11\_SUM. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

**SUMMARY TABLE** 

Base: All who recruit permanent members of staff in each job function

										Net: Increase + Stay	
	Total	Increase greatly	Increase slightly	Stay the same	Decrease slightly	Decrease greatly	Don't know	Net: Increase	Net: Decrease	the same	Mean
Accounting and financial services	222	3	35	160	4	-	19	38	4	198	3.2
	100.0%	1.3%	15.8%	72.3%	1.9%	-	8.7%	17.1%	1.9%	89.4%	
Construction	59	2	18	33	1	_	5	20	1	53	3.4
	100.0%	3.1%	30.5%	55.7%	2.0%	-	8.7%	33.6%	2.0%	89.3%	
Drivers	115	-	20	81	3	1	9	20	4	101	3.1
	100.0%	-	17.3%	70.9%	2.7%	.8%	8.3%	17.3%	3.5%	88.2%	
Education	71	4	19	43	2	-	3	23	2	66	3.4
	100.0%	5.3%	26.8%	61.1%	3.0%	-	3.8%	32.1%	3.0%	93.2%	
Engineering & technical	117	2	32	67	2	-	14	34	2	101	3.3
	100.0%	1.7%	27.6%	56.8%	1.7%	-	12.3%	29.2%	1.7%	86.0%	
Executive recruitment / interim	119	4	15	86	4	1	9	19	5	105	3.2
management	100.0%	3.3%	13.0%	72.1%	3.5%	.8%	7.3%	16.3%	4.3%	88.4%	
Health & social care	107	9	33	55	3	-	8	42	3	96	3.5
	100.0%	8.0%	30.8%	51.0%	2.9%	-	7.2%	38.8%	2.9%	89.9%	
Hospitality	79	2	16	55	3	-	4	18	3	72	3.2
	100.0%	2.2%	20.3%	69.3%	3.5%	-	4.7%	22.5%	3.5%	91.8%	
ndustrial	55	-	18	35	-	-	3	18	-	52	3.3
	100.0%	-	32.3%	62.7%	-	-	5.0%	32.3%	-	95.0%	
Legal & HR	142	2	21	101	4	-	14	23	4	125	3.2
	100.0%	1.4%	15.1%	71.1%	2.9%	-	9.5%	16.5%	2.9%	87.5%	
Life sciences	19	2	4	12	-	-	1	6	-	18	3.4
	100.0%	10.2%	21.8%	63.3%	-	-	4.7%	32.0%	-	95.3%	
Marketing, media & creative	131	-	25	90	4	-	11	25	4	115	3.2
	100.0%	-	19.1%	68.9%	3.3%	-	8.7%	19.1%	3.3%	88.0%	
Office professionals	278	5	45	198	5	-	25	50	5	248	3.2
	100.0%	1.7%	16.3%	71.2%	1.9%	-	8.9%	18.0%	1.9%	89.2%	
Sales & retail	154	4	32	98	4	-	16	36	4	134	3.3
	100.0%	2.3%	21.0%	63.7%	2.8%	-	10.2%	23.3%	2.8%	87.0%	
Technology	109	3	20	71	5	-	10	23	5	94	3.2
	100.0%	2.6%	18.6%	64.8%	4.7%	-	9.3%	21.2%	4.7%	86.0%	
Average (response based including	1777	40	355	1184	46	2	151	395	47	1579	3.2
bases)	100.0%	2.2%	20.0%	66.6%	2.6%	.1%	8.5%	22.2%	2.7%	88.9%	



## Q11\_SUM. Average across all sectors (response based)

#### **SUMMARY TABLE**

Base: All who recruit permanent members of staff in each job function

				WAVE				REGI		_			SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total		1783	508	595	680	381	454	368	650	282	298	713	458	612	1475	308
Weighted Total		1777 100.0%	501 100.0%	605 100.0%	672 100.0%	361 100.0%	439 100.0%	374 100.0%	681 100.0%	307 100.0%	297 100.0%	726 100.0%	451 100.0%	600 100.0%	1469 100.0%	308 100.0%
Increase greatly	(5)	40 2.2%	8 1.7%	23 3.8% ac	9 1.3%	4 1.0%	25 5.7% dfghi	4 1.0%	7 1.0%	3 1.0%	4 1.5%	13 1.8%	18 4.0% jl	8 1.4%	34 2.3%	5 1.7%
Increase slightly	(4)	355 20.0%	115 23.0%	113 18.7%	127 18.9%	67 18.7%	78 17.7%	64 17.1%	154 22.6% ef	90 29.3% defgi	56 18.9%	132 18.1%	110 24.4% jl	114 18.9%	293 19.9%	63 20.3%
Stay same	(3)	1184 66.6%	325 65.0%	383 63.3%	476 70.9% ab	253 70.2% gh	299 68.1% h	261 69.6% gh	426 62.6% h	166 54.0%	206 69.4% gh	545 75.1% kl	276 61.1%	363 60.5%	987 67.2%	197 64.0%
Decrease slightly	(2)	46 2.6%	14 2.9%	21 3.5% c	10 1.5%	1 .3%	16 3.6% dfi	1 .3%	26 3.8% dfi	25 8.1% defgi	3 1.0%	8 1.1%	3 .6%	34 5.7% jk	38 2.6%	7 2.3%
Decrease greatly	(1)	2 .1%	-	-	2 .3%	- -	-	-	2 .3%	2 .6%	-	-	2 .4%	-	2 .1%	-
Don't know		151 8.5%	38 7.5%	65 10.8% c	48 7.1%	35 9.8% e	22 4.9%	45 12.0% eh	66 9.7% e	21 7.0%	27 9.2% e	27 3.8%	43 9.4% j	81 13.4% jk	114 7.8%	36 11.7% m
NETS																
Net: Increase		395 22.2%	123 24.6%	136 22.5%	136 20.2%	71 19.7%	102 23.4%	68 18.1%	161 23.6% f	93 30.3% defgi	61 20.4%	145 20.0%	128 28.4% jl	122 20.3%	327 22.3%	68 22.0%
Net: Decrease		47 2.7%	14 2.9%	21 3.5%	12 1.8%	1 .3%	16 3.6% dfi	1 .3%	28 4.1% dfi	27 8.7% defgi	3 1.0%	8 1.1%	5 1.1%	34 5.7% jk	40 2.7%	7 2.3%
Net: Increase + Stay the same		1579 88.9%	449 89.6%	518 85.8%	612 91.1% b	324 89.9% h	401 91.5% gh	328 87.7%	587 86.2%	259 84.3%	267 89.8% h	691 95.1% kl	404 89.5% I	485 80.9%	1314 89.5%	265 86.0%
Mean score		3.2	3.3	3.3	3.2	3.2	3.3	3.2	3.2	3.2	3.2	3.2	3.3 jl	3.2	3.2	3.2



## Q11\_1. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

Accounting and financial services
Base: All who recruit permanent members of staff in each job function

				WAVE				REGI	ON				SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total		224	64	73	87	46	62	50	85	35	31	93	53	78	184	40
Weighted Total		222 100.0%	62 100.0%	73 100.0%	87 100.0%	43 100.0%	59 100.0%	53 100.0%	91 100.0%	38 100.0%	30 100.0%	93 100.0%	52 100.0%	77 100.0%	181 100.0%	41 100.0%
Increase greatly	(5)	3 1.3%	1 1.5%	1 1.3%	1 1.2%	- -	3 4.9% g	- -		- -	- -	2 2.1%		1 1.2%	3 1.6%	
Increase slightly	(4)	35 15.8%	15 24.2% c	11 15.6%	9 10.1%	6 13.3%	11 18.0%	5 9.3%	16 17.8%	11 29.5% fi	3 9.5%	7 7.2%	14 26.9% j	14 18.8% j	26 14.3%	9 22.8%
Stay same	(3)	160 72.3%	41 66.4%	49 67.7%	70 80.3%	32 76.0%	42 70.7%	41 77.3% h	62 68.5%	21 56.4%	24 81.3% h	81 87.3% kl	32 62.0%	47 61.0%	135 74.3%	26 63.1%
Decrease slightly	(2)	4 1.9%	1 1.9%	2 2.9%	1 1.0%	- -	2 3.1%	-	2 2.5%	2 6.1%	-	- -	-	4 5.4% j	3 1.8%	1 2.2%
Decrease greatly	(1)		-	-	-	- -	-	-	-	-	-	-	-	-	-	-
Don't know		19 8.7%	4 6.1%	9 12.5%	6 7.4%	5 10.7%	2 3.3%	7 13.4% e	10 11.2%	3 8.1%	3 9.1%	3 3.4%	6 11.1%	10 13.6% j	14 8.0%	5 12.0%
NETS																
Net: Increase		38 17.1%	16 25.7% c	12 16.9%	10 11.2%	6 13.3%	13 22.9%	5 9.3%	16 17.8%	11 29.5% fi	3 9.5%	9 9.3%	14 26.9% j	15 20.0% j	29 15.9%	9 22.8%
Net: Decrease		4 1.9%	1 1.9%	2 2.9%	1 1.0%	- -	2 3.1%	-	2 2.5%	2 6.1%	- -	- -	-	4 5.4% j	3 1.8%	1 2.2%
Net: Increase + Stay the same		198 89.4%	57 92.1%	62 84.6%	80 91.5%	38 89.3%	55 93.6%	46 86.6%	78 86.3%	33 85.8%	27 90.9%	90 96.6% I	46 88.9%	62 81.0%	164 90.2%	35 85.8%
Mean score		3.2	3.3	3.2	3.1	3.1	3.3	3.1	3.2	3.3	3.1	3.1	3.3 j	3.2	3.2	3.2



## Q11\_2. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

#### Construction

Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ON	-			SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total	*a	*b	*C	*d	*e	*f	*g	*h	*i	j	*k	*	m	*n
Unweighted Total		61	21	14	26	13	17	13	23	10	8	37	14	10	53	8
Weighted Total		59 100.0%	20 100.0%	13 100.0%	26 100.0%	13 100.0%	16 100.0%	12 100.0%	22 100.0%	10 100.0%	8 100.0%	35 100.0%	14 100.0%	10 100.0%	52 100.0%	7 100.0%
Increase greatly	(5)	2 3.1%	1 4.7%	- -	1 3.4%	1 7.3%	-	1 7.4%	1 4.0%	-	-	2 5.2%	-		2 3.5%	-
Increase slightly	(4)	18 30.5%	5 23.2%	5 34.9%	9 34.0%	7 50.5%	5 29.9%	3 23.7%	4 17.1%	1 9.4%	3 37.4%	11 30.5%	6 39.5%	2 17.4%	16 31.3%	2 25.4%
Stay same	(3)	33 55.7%	12 60.5%	6 49.2%	14 55.2%	5 42.2%	10 58.4%	8 68.8%	13 59.1%	5 47.7%	5 62.6%	22 61.1%	7 47.1%	5 48.9%	28 52.9%	6 74.6%
Decrease slightly	(2)	1 2.0%	1 5.9%	-	-	-	-	-	1 5.3%	1 11.4%	-	-	-	1 12.1%	1 2.3%	-
Decrease greatly	(1)	-	-	-	-	-	-	-	-	-	-	-	-		-	-
Don't know		5 8.7%	1 5.8%	2 15.9%	2 7.4%	- -	2 11.7%	-	3 14.6%	3 31.5%	-	1 3.3%	2 13.4%	2 21.5%	5 10.0%	
NETS																
Net: Increase		20 33.6%	6 27.9%	5 34.9%	10 37.4%	8 57.8%	5 29.9%	4 31.2%	5 21.1%	1 9.4%	3 37.4%	13 35.7%	6 39.5%	2 17.4%	18 34.8%	2 25.4%
Net: Decrease		1 2.0%	1 5.9%	-	-	- -	-	-	1 5.3%	1 11.4%	-	-	-	1 12.1%	1 2.3%	-
Net: Increase + Stay the same		53 89.3%	18 88.4%	11 84.1%	24 92.6%	13 100.0%	14 88.3%	12 100.0%	18 80.1%	6 57.1%	8 100.0%	34 96.7%	12 86.6%	6 66.3%	46 87.7%	7 100.0%
Mean score		3.4	3.3	3.4	3.4	3.7	3.3	3.4	3.2	3.0	3.4	3.4	3.5	3.1	3.4	3.3



## Q11\_3. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

**Drivers** 

Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	*d	*e	*f	g	*h	*i	j	*k	I	m	*n
Unweighted Total		117	32	44	41	28	25	26	42	16	22	47	29	41	97	20
Weighted Total		115 100.0%	32 100.0%	44 100.0%	39 100.0%	26 100.0%	24 100.0%	26 100.0%	43 100.0%	17 100.0%	21 100.0%	47 100.0%	27 100.0%	40 100.0%	96 100.0%	19 100.0%
Increase greatly	(5)	-		-	-	-	-		-	-		-	-		-	-
Increase slightly	(4)	20 17.3%	6 18.3%	6 14.6%	8 19.6%	7 25.3%	2 8.6%	6 22.8%	8 19.0%	2 13.3%	3 13.9%	8 16.8%	5 17.5%	7 17.8%	18 18.6%	2 10.5%
Stay same	(3)	81 70.9%	23 72.3%	32 74.2%	26 66.1%	17 64.4%	21 87.4%	17 66.0%	28 64.5%	11 62.2%	16 73.4%	38 81.2% I	19 68.7%	24 60.5%	66 69.3%	15 79.4%
Decrease slightly	(2)	3 2.7%	1 3.6%	1 2.2%	1 2.5%	-	1 4.0%	-	1 2.6%	1 6.7%	1 4.5%	1 2.0%	-	2 5.3%	3 3.2%	-
Decrease greatly	(1)	.8%	-	-	1 2.5%	-	-	-	1 2.2%	1 5.6%	-	-	1 3.5%	-	1 1.0%	-
Don't know		9 8.3%	2 5.8%	4 9.0%	4 9.4%	3 10.3%	:	3 11.2%	5 11.6%	2 12.2%	2 8.2%	-	3 10.3%	7 16.5% j	8 7.9%	2 10.1%
NETS																
Net: Increase		20 17.3%	6 18.3%	6 14.6%	8 19.6%	7 25.3%	2 8.6%	6 22.8%	8 19.0%	2 13.3%	3 13.9%	8 16.8%	5 17.5%	7 17.8%	18 18.6%	2 10.5%
Net: Decrease		4 3.5%	1 3.6%	1 2.2%	2 4.9%	-	1 4.0%	-	2 4.9%	2 12.3%	1 4.5%	1 2.0%	1 3.5%	2 5.3%	4 4.2%	
Net: Increase + Stay the same		101 88.2%	29 90.6%	39 88.8%	33 85.7%	23 89.7%	23 96.0%	23 88.8%	36 83.5%	13 75.5%	19 87.3%	46 98.0% I	24 86.2%	31 78.3%	84 87.9%	17 89.9%
Mean score		3.1	3.2	3.1	3.1	3.3	3.0	3.3	3.1	2.9	3.1	3.1	3.1	3.2	3.1	3.1



## Q11\_4. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

#### Education

Base: All who recruit permanent members of staff in each job function

			WAVE				REG	ION				SIZE		SECT	OR
	Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%	Total	*a	*b	C C	*d	*e	*f	*g	*h	*i	*j	*k	*	m	*n
Unweighted Total	72	13	25	34	19	17	16	26	10	10	26	22	24	64	8
Weighted Total	71 100.0%	12 100.0%	24 100.0%	34 100.0%	18 100.0%	16 100.0%	17 100.0%	28 100.0%	11 100.0%	9 100.0%	27 100.0%	21 100.0%	23 100.0%	62 100.0%	8 100.0%
Increase greatly (5)	4 5.3%	-	2 7.6%	2 5.6%	1 5.0%	-	1 5.5%	2 6.9%	1 9.2%	1 10.3%	2 7.0%	1 4.7%	1 3.9%	4 6.0%	-
Increase slightly (4)	19 26.8%	3 24.7%	3 12.6%	13 37.5%	3 17.8%	4 24.1%	4 22.0%	9 32.7%	5 50.0%	3 30.6%	9 33.7%	4 18.6%	6 25.9%	18 28.4%	1 15.0%
Stay same (3)	43 61.1%	8 67.8%	16 67.1%	19 54.4%	13 72.4%	11 70.0%	11 66.6%	15 52.8%	3 30.3%	5 49.1%	15 55.3%	15 71.9%	13 58.3%	36 57.9%	7 85.0%
Decrease slightly (2)	2 3.0%	-	2 8.8%	-	-	-	1 5.9%	2 7.6%	1 10.5%	-	1 4.1%	1 4.9%	-	2 3.4%	-
Decrease greatly (1)		-	-	-	-	-	-	-	-		-	-	-	-	-
Don't know	3 3.8%	1 7.6%	1 3.9%	1 2.4%	1 4.7%	1 5.9%	-	-	-	1 10.1%	-	-	3 11.9%	3 4.4%	-
NETS															
Net: Increase	23 32.1%	3 24.7%	5 20.2%	15 43.2%	4 22.8%	4 24.1%	5 27.5%	11 39.6%	6 59.2%	4 40.8%	11 40.6%	5 23.2%	7 29.8%	21 34.4%	1 15.0%
Net: Decrease	2 3.0%	-	2 8.8%	-		-	1 5.9%	2 7.6%	1 10.5%	-	1 4.1%	1 4.9%	-	2 3.4%	-
Net: Increase + Stay the same	66 93.2%	12 92.4%	21 87.3%	33 97.6%	17 95.3%	15 94.1%	16 94.1%	26 92.4%	9 89.5%	8 89.9%	26 95.9%	20 95.1%	20 88.1%	58 92.2%	8 100.0%
Mean score	3.4	3.3	3.2	3.5	3.3	3.3	3.3	3.4	3.6	3.6	3.4	3.2	3.4	3.4	3.2



## Q11\_5. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

#### Engineering & technical

Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	*d	е	*f	g	*h	*i	j	k	I	m	*n
Unweighted Total		119	37	38	44	27	33	18	31	13	28	49	32	38	94	25
Weighted Total		117 100.0%	35 100.0%	38 100.0%	44 100.0%	27 100.0%	31 100.0%	17 100.0%	32 100.0%	15 100.0%	27 100.0%	49 100.0%	31 100.0%	37 100.0%	93 100.0%	25 100.0%
Increase greatly	(5)	2 1.7%	1 2.6%	-	1 2.4%	-	2 6.2%	-	- -	-	-	1 2.1%	1 2.9%	-	2 2.1%	-
Increase slightly	(4)	32 27.6%	10 27.4%	12 31.4%	11 24.3%	8 29.0%	8 24.8%	4 21.8%	8 26.2%	5 31.5%	8 30.9%	13 25.7%	13 42.8% I	6 17.0%	25 26.6%	8 31.2%
Stay same	(3)	67 56.8%	19 54.0%	20 52.9%	27 62.5%	15 57.3%	18 57.2%	11 60.3%	18 57.5%	8 54.0%	15 55.2%	34 70.1% k	11 35.8%	21 57.2%	55 59.0%	12 48.7%
Decrease slightly	(2)	2 1.7%	1 2.7%	-	1 2.4%	-	1 3.0%	-	-	-	1 3.9%	-	-	2 5.4%	1 1.1%	1 3.8%
Decrease greatly	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		14 12.3%	5 13.3%	6 15.7%	4 8.4%	4 13.6%	3 8.9%	3 17.8%	5 16.3%	2 14.5%	3 10.1%	1 2.0%	6 18.5% j	8 20.4% j	10 11.2%	4 16.3%
NETS																
Net: Increase		34 29.2%	11 30.0%	12 31.4%	12 26.7%	8 29.0%	10 30.9%	4 21.8%	8 26.2%	5 31.5%	8 30.9%	14 27.9%	14 45.7% I	6 17.0%	27 28.7%	8 31.2%
Net: Decrease		2 1.7%	1 2.7%	-	1 2.4%	-	1 3.0%	-	-	-	1 3.9%	-	-	2 5.4%	1 1.1%	1 3.8%
Net: Increase + Stay the same		101 86.0%	30 84.0%	32 84.3%	39 89.2%	23 86.4%	28 88.1%	14 82.2%	27 83.7%	12 85.5%	23 86.1%	48 98.0% kl	26 81.5%	28 74.2%	81 87.7%	20 79.9%
Mean score		3.3	3.3	3.4	3.3	3.3	3.4	3.3	3.3	3.4	3.3	3.3	3.6	3.1	3.3	3.3



## Q11\_6. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

# **Executive recruitment / interim management**Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION	-			SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	b	С	*d	е	*f	g	*h	*i	j	*k	1	m	*n
Unweighted Total		120	25	39	56	26	32	25	46	21	16	43	26	51	102	18
Weighted Total		119 100.0%	25 100.0%	39 100.0%	55 100.0%	24 100.0%	31 100.0%	26 100.0%	48 100.0%	22 100.0%	16 100.0%	43 100.0%	26 100.0%	49 100.0%	101 100.0%	18 100.0%
Increase greatly	(5)	4 3.3%	-	4 10.2% c	- -	- -	3 9.3%	1 4.2%	1 2.3%	- -	-	-	3 11.6%	1 1.9%	4 3.9%	-
Increase slightly	(4)	15 13.0%	4 14.3%	6 15.5%	6 10.7%	2 7.7%	3 9.5%	3 11.0%	11 22.1%	8 34.9%	-	6 12.7%	2 8.2%	8 15.8%	14 13.5%	2 10.2%
Stay same	(3)	86 72.1%	19 77.0%	22 56.3%	45 81.1% b	21 85.1%	23 75.3%	18 68.6%	29 60.2%	11 50.6%	13 82.4%	36 82.5%	17 65.3%	33 66.6%	73 71.8%	13 73.6%
Decrease slightly	(2)	4 3.5%	1 4.7%	2 5.4%	1 1.6%	-	2 5.9%	-	2 4.8%	2 10.2%	-	-	-	4 8.4%	3 3.2%	1 4.9%
Decrease greatly	(1)	.8%	-	-	1 1.8%	-	-	-	1 2.0%	1 4.3%	-	-	1 3.7%	-	1 1.0%	-
Don't know		9 7.3%	1 4.0%	5 12.7%	3 4.9%	2 7.2%	-	4 16.2%	4 8.7%	-	3 17.6%	2 4.9%	3 11.2%	4 7.3%	7 6.5%	2 11.3%
NETS																
Net: Increase		19 16.3%	4 14.3%	10 25.6%	6 10.7%	2 7.7%	6 18.8%	4 15.2%	12 24.4%	8 34.9%	-	6 12.7%	5 19.9%	9 17.7%	18 17.5%	2 10.2%
Net: Decrease		5 4.3%	1 4.7%	2 5.4%	2 3.4%	- -	2 5.9%	-	3 6.8%	3 14.5%	-	-	1 3.7%	4 8.4%	4 4.2%	1 4.9%
Net: Increase + Stay the same		105 88.4%	23 91.3%	32 81.9%	51 91.8%	22 92.8%	29 94.1%	22 83.8%	41 84.6%	19 85.5%	13 82.4%	41 95.1%	22 85.1%	42 84.3%	90 89.3%	15 83.8%
Mean score		3.2	3.1	3.3 c	3.1	3.1	3.2	3.2	3.2	3.2	3.0	3.1	3.3	3.1	3.2	3.1



## Q11\_7. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

#### Health & social care

Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		TOtal	a a	2017 b	C CCIODEI 2017	*d	e	*f	g	*h	*i	0-49 j	50-249 k	250+	m	*n
		400							_	40		, 				.
Unweighted Total		108	36	39	33	20	33	20	38	18	17	37	34	37	88	20
Weighted Total		107	36	39	32	19	32	21	41	20	17	37	34	36	88	19
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Increase greatly	(5)	9	2	5	2	1	3	1	3	2	2	3	3	3	6	3
		8.0%	5.6%	12.1%	5.7%	5.6%	9.1%	4.5%	7.2%	10.1%	10.7%	7.6%	8.3%	8.1%	6.7%	14.2%
Increase slightly	(4)	33	14	9	9	6	10	8	14	6	4	12	11	11	27	6
	( - /	30.8%	40.4%	23.4%		30.4%	30.4%	40.5%	34.9%	29.0%	22.1%	32.0%	31.5%	29.0%	30.9%	30.7%
Stay same	(3)	55	15	22	17	10	16	11	19	9	9	22	16	17	47	8
Stay Same	(3)	51.0%	42.0%	57.1%		53.9%	51.3%	50.8%	47.2%	43.5%	56.7%	58.0%	48.2%	46.4%	53.1%	41.6%
Decrease slightly	(2)	3 2.9%	6.0%	-	1 3.0%	-	2 6.1%	-	1 2.8%	1 5.8%	-	-	1 2.9%	2 5.8%	3 3.5%	-
		2.576	0.0%	_	3.0 /6	-	0.176	_	2.076	3.0 /6	-	-	2.976	3.0 %	3.3 /6	-
Decrease greatly	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		8	2	3	3	2	1	1	3	2	2	1	3	4	5	3
		7.2%	6.0%	7.4%	8.4%	10.1%	3.1%	4.2%	7.8%	11.6%	10.5%	2.4%	9.0%	10.6%	5.9%	13.6%
NETS																
Net: Increase		42	16	14	11	7	12	9	17	8	5	15	13	13	33	9
		38.8%	46.0%	35.5%	35.0%	36.0%	39.5%	45.0%	42.1%	39.1%	32.8%	39.6%	39.9%	37.1%	37.5%	44.8%
Net: Decrease		3	2	_	1	_	2	_	1	1	_	-	1	2	3	_
		2.9%	6.0%	-	3.0%	-	6.1%	-	2.8%	5.8%	-	-	2.9%	5.8%	3.5%	-
Net: Increase + Stay the same		96	31	36	29	17	29	20	36	16	15	37	30	30	80	17
14et. morease + Stay the same		89.9%	88.0%	92.6%		89.9%	90.8%	95.8%	89.4%	82.6%	89.5%	97.6%	88.1%	83.6%	90.6%	86.4%
					33.1,1		55.5,1		331173	5=1575		1				
Mean score		3.5	3.5	3.5	3.4	3.5	3.4	3.5	3.5	3.5	3.5	3.5	3.5	3.4	3.4	3.7



## Q11\_8. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

**Hospitality**Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total	*a	*b	*c	*d	*e	*f	g	*h	*i	j	*k	*1	m	*n
Unweighted Total		78	23	27	28	14	14	18	34	16	16	32	17	29	66	12
Weighted Total		79 100.0%	22 100.0%	28 100.0%	28 100.0%	13 100.0%	13 100.0%	19 100.0%	36 100.0%	17 100.0%	16 100.0%	33 100.0%	18 100.0%	28 100.0%	66 100.0%	13 100.0%
Increase greatly	(5)	2 2.2%	1 4.2%	1 2.9%	-	-	1 7.0%	-	-	-	1 5.1%	-	2 10.0%	-	1 1.4%	1 6.4%
Increase slightly	(4)	16 20.3%	7 31.4%	4 14.3%	5 17.5%	- -	1 6.8%	4 19.6%	10 28.5%	7 38.3%	5 29.0%	9 26.2%	1 6.7%	6 22.0%	15 22.9%	1 7.0%
Stay same	(3)	55 69.3%	12 56.0%	21 73.1%	22 76.0%	11 85.4%	10 72.8%	13 70.7%	24 66.4%	11 61.7%	10 60.1%	21 65.4%	14 78.1%	19 68.4%	43 65.9%	11 86.6%
Decrease slightly	(2)	3 3.5%	1 4.2%	2 6.5%	-	1 7.2%	1 6.7%	-	-	-	1 5.7%	1 2.8%	1 5.2%	1 3.2%	3 4.2%	-
Decrease greatly	(1)	-		-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		4 4.7%	1 4.3%	1 3.2%	2 6.5%	1 7.4%	1 6.7%	2 9.7%	2 5.1%	-	-	2 5.6%	-	2 6.5%	4 5.6%	-
NETS																
Net: Increase		18 22.5%	8 35.6%	5 17.2%	5 17.5%	- -	2 13.8%	4 19.6%	10 28.5%	7 38.3%	6 34.1%	9 26.2%	3 16.6%	6 22.0%	16 24.3%	2 13.4%
Net: Decrease		3 3.5%	1 4.2%	2 6.5%	-	1 7.2%	1 6.7%	-	-	-	1 5.7%	1 2.8%	1 5.2%	1 3.2%	3 4.2%	-
Net: Increase + Stay the same		72 91.8%	20 91.6%	25 90.3%	27 93.5%	11 85.4%	12 86.5%	17 90.3%	35 94.9%	17 100.0%	15 94.3%	30 91.5%	17 94.8%	26 90.3%	59 90.2%	13 100.0%
Mean score		3.2	3.4	3.1	3.2	2.9	3.2	3.2	3.3	3.4	3.3	3.2	3.2	3.2	3.2	3.2



## Q11\_9. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

#### Industrial

Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	m	*n
Unweighted Total		54	12	19	23	10	18	10	16	6	10	29	12	13	45	9
Weighted Total		55 100.0%	11 100.0%	21 100.0%	23 100.0%	10 100.0%	17 100.0%	10 100.0%	17 100.0%	7 100.0%	11 100.0%	30 100.0%	11 100.0%	13 100.0%	46 100.0%	9 100.0%
Increase greatly	(5)	- -	-	-	-	- -	-	-	-	-	-	-	-	-	-	-
Increase slightly	(4)	18 32.3%	4 34.5%	7 34.8%	7 29.0%	2 18.2%	8 44.7%	2 18.0%	5 31.7%	3 53.3%	3 26.4%	10 31.5%	5 43.5%	3 24.7%	17 36.9%	1 9.8%
Stay same	(3)	35 62.7%	7 65.5%	13 65.2%	14 59.2%	7 73.5%	10 55.3%	8 82.0%	11 62.5%	2 31.8%	7 65.0%	21 68.5%	5 48.0%	8 62.1%	27 59.2%	7 80.3%
Decrease slightly	(2)	-	-	-	-	- -	-	-	-	-	-	-	-	-	-	-
Decrease greatly	(1)	-	-	-	-	- -	-	-	-	-	-	-	-	-	-	-
Don't know		3 5.0%	-	-	3 11.8%	1 8.3%	-	-	1 5.8%	1 14.8%	1 8.6%	-	1 8.5%	2 13.3%	2 3.9%	1 10.0%
NETS																
Net: Increase		18 32.3%	4 34.5%	7 34.8%	7 29.0%	2 18.2%	8 44.7%	2 18.0%	5 31.7%	3 53.3%	3 26.4%	10 31.5%	5 43.5%	3 24.7%	17 36.9%	1 9.8%
Net: Decrease		-	-	-	-	- -	-	-	-	-	-	-	-	-	-	-
Net: Increase + Stay the same		52 95.0%	11 100.0%	21 100.0%	20 88.2%	9 91.7%	17 100.0%	10 100.0%	16 94.2%	6 85.2%	10 91.4%	30 100.0%	10 91.5%	12 86.7%	44 96.1%	8 90.0%
Mean score		3.3	3.3	3.3	3.3	3.2	3.4	3.2	3.3	3.6	3.3	3.3	3.5	3.3	3.4	3.1



## Q11\_10. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

**Legal & HR**Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ON				SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	*f	g	*h	*i	j	k	I	m	n
Unweighted Total		143	41	43	59	34	34	29	55	26	20	35	47	61	111	32
Weighted Total		142 100.0%	40 100.0%	45 100.0%	57 100.0%	32 100.0%	33 100.0%	29 100.0%	57 100.0%	28 100.0%	20 100.0%	35 100.0%	47 100.0%	60 100.0%	110 100.0%	32 100.0%
Increase greatly	(5)	2 1.4%	-	2 4.3%	-	-	2 5.9%	-	-	-	-	-	2 4.1%	-	2 1.8%	-
Increase slightly	(4)	21 15.1%	10 25.5% c	6 14.4%	5 8.4%	5 14.8%	4 11.5%	2 7.3%	10 17.8%	8 28.6%	3 14.1%	1 3.1%	11 23.6% j	9 15.6%	14 12.7%	7 23.2%
Stay same	(3)	101 71.1%	26 64.6%	28 62.7%	47 82.1% b	23 73.9%	25 74.3%	21 72.0%	37 64.0%	16 55.7%	17 81.3%	31 88.2% kl	31 66.0%	39 64.9%	81 73.7%	20 62.1%
Decrease slightly	(2)	4 2.9%	1 2.9%	2 4.7%	1 1.5%	- -	2 5.6%	-	2 4.0%	2 8.2%	-	-	-	4 6.9%	3 3.0%	1 2.7%
Decrease greatly	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		14 9.5%	3 7.0%	6 13.9%	5 7.9%	4 11.3%	1 2.8%	6 20.7%	8 14.2%	2 7.5%	1 4.6%	3 8.6%	3 6.3%	8 12.6%	10 8.8%	4 12.0%
NETS																
Net: Increase		23 16.5%	10 25.5% c	8 18.7%	5 8.4%	5 14.8%	6 17.3%	2 7.3%	10 17.8%	8 28.6%	3 14.1%	1 3.1%	13 27.7% j	9 15.6%	16 14.5%	7 23.2%
Net: Decrease		4 2.9%	1 2.9%	2 4.7%	1 1.5%	- -	2 5.6%	-	2 4.0%	2 8.2%	-	-	-	4 6.9%	3 3.0%	1 2.7%
Net: Increase + Stay the same		125 87.5%	36 90.1%	36 81.4%	52 90.5%	28 88.7%	30 91.6%	23 79.3%	47 81.8%	24 84.3%	19 95.4%	32 91.4%	44 93.7%	48 80.4%	97 88.2%	28 85.3%
Mean score		3.2	3.2	3.2	3.1	3.2	3.2	3.1	3.2	3.2	3.1	3.0	3.3 jl	3.1	3.1	3.2



## Q11\_11. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

#### Life sciences

Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		- Ottai	*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	*m	*n
Unweighted Total		17	3	8	6	2	4	2	6	4	5	8	2	7	16	1
Weighted Total		19 100.0%	3 100.0%	9 100.0%	6 100.0%	2 100.0%	5 100.0%	2 100.0%	6 100.0%	4 100.0%	6 100.0%	9 100.0%	3 100.0%	7 100.0%	18 100.0%	1 100.0%
Increase greatly	(5)	2 10.2%		2 20.5%	-	- -	2 39.6%	-	-	-	-	-	2 65.9%	-	2 10.9%	
Increase slightly	(4)	4 21.8%	1 35.4%	3 31.3%	-	-	-	1 50.0%	3 51.2%	2 51.7%	1 14.6%	3 33.5%	-	1 16.3%	4 23.3%	-
Stay same	(3)	12 63.3%	2 64.6%	4 38.9%	6 100.0%	2 100.0%	2 42.3%	1 50.0%	3 48.8%	2 48.3%	5 85.4%	6 66.5%	1 34.1%	5 71.4%	11 60.8%	1 100.0%
Decrease slightly	(2)	-	-	-	-	- -	-	-	-	-	-	-	-	-	-	-
Decrease greatly	(1)	-	-	-	-	- -	-	-	-	-	-	-	-	-	-	-
Don't know		1 4.7%	-	1 9.4%	-	- -	1 18.1%	-	-	-	-	-	-	1 12.3%	1 5.0%	-
NETS																
Net: Increase		6 32.0%	1 35.4%	5 51.8%	-	-	2 39.6%	1 50.0%	3 51.2%	2 51.7%	1 14.6%	3 33.5%	2 65.9%	1 16.3%	6 34.2%	-
Net: Decrease		-	-	-	-	- -	-	-	-	-	-	-	-	-	-	-
Net: Increase + Stay the same		18 95.3%	3 100.0%	9 90.6%	6 100.0%	2 100.0%	4 81.9%	2 100.0%	6 100.0%	4 100.0%	6 100.0%	9 100.0%	3 100.0%	6 87.7%	17 95.0%	1 100.0%
Mean score		3.4	3.4	3.8	3.0	3.0	4.0	3.5	3.5	3.5	3.1	3.3	4.3	3.2	3.5	3.0



## Q11\_12. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

Marketing, media & creative
Base: All who recruit permanent members of staff in each job function

			WAVE				REG	ION	_			SIZE		SECT	OR
	Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	*d	е	*f	g	*h	*i	j	k	ı	m	*n
Unweighted Total	133	42	42	49	24	38	25	46	21	25	51	34	48	113	20
Weighted Total	131 100.0%	41 100.0%	42 100.0%	48 100.0%	22 100.0%	36 100.0%	24 100.0%	48 100.0%	23 100.0%	25 100.0%	52 100.0%	33 100.0%	47 100.0%	112 100.0%	19 100.0%
Increase greatly (5	5) -	-	-	-		-	-	-		-		-	-	-	-
Increase slightly (4	1) 25 19.1%	6 15.0%	7 16.5%	12 25.1%	4 17.5%	7 18.7%	4 16.2%	11 22.3%	7 28.8%	4 15.1%	9 17.2%	9 27.8%	7 15.2%	20 17.9%	5 26.0%
Stay same (3	90 68.9%	31 75.3%	28 66.7%	31 65.4%	16 70.1%	27 73.6%	16 67.3%	29 62.0%	13 56.5%	19 74.1%	39 74.6%	22 66.6%	30 64.2%	80 71.4%	10 54.1%
Decrease slightly (2	2) 4 3.3%	1 2.8%	2 5.3%	1 1.9%	-	1 2.4%	-	3 7.2%	3 14.7%	-	1 2.1%	-	3 6.8%	3 3.0%	1 4.7%
Decrease greatly (1		-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know	11 8.7%	3 6.9%	5 11.5%	4 7.7%	3 12.4%	2 5.3%	4 16.5%	4 8.5%	-	3 10.9%	3 6.0%	2 5.5%	6 13.8%	9 7.6%	3 15.2%
NETS															
Net: Increase	25 19.1%	6 15.0%	7 16.5%	12 25.1%	4 17.5%	7 18.7%	4 16.2%	11 22.3%	7 28.8%	4 15.1%	9 17.2%	9 27.8%	7 15.2%	20 17.9%	5 26.0%
Net: Decrease	4 3.3%	1 2.8%	2 5.3%	1 1.9%	- -	1 2.4%	-	3 7.2%	3 14.7%	-	1 2.1%	-	3 6.8%	3 3.0%	1 4.7%
Net: Increase + Stay the same	115 88.0%	37 90.3%	35 83.2%	43 90.4%	19 87.6%	33 92.3%	20 83.5%	40 84.4%	20 85.3%	22 89.1%	47 91.8%	31 94.5%	37 79.4%	100 89.4%	15 80.1%
Mean score	3.2	3.1	3.1	3.3	3.2	3.2	3.2	3.2	3.1	3.2	3.2	3.3	3.1	3.2	3.3



## Q11\_13. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

#### Office professionals

Base: All who recruit permanent members of staff in each job function

				WAVE				REGI	ON				SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	h	i	j	k	1	m	n
Unweighted Total		275	89	89	97	61	67	60	102	42	45	113	73	89	228	47
Weighted Total		278 100.0%	90 100.0%	92 100.0%	96 100.0%	59 100.0%	65 100.0%	62 100.0%	108 100.0%	46 100.0%	46 100.0%	119 100.0%	72 100.0%	87 100.0%	230 100.0%	48 100.0%
Increase greatly	(5)	5 1.7%	1 1.0%	3 3.2%	1 1.1%	-	5 7.4% dfg	-	-	-	-	2 1.6%	2 2.7%	1 1.1%	5 2.1%	-
Increase slightly	(4)	45 16.3%	17 19.1%	12 13.3%	16 16.4%	9 15.9%	8 12.0%	7 11.0%	19 17.8%	12 26.9% f	9 19.2%	16 13.6%	16 21.9%	13 15.2%	38 16.5%	7 15.3%
Stay same	(3)	198 71.2%	63 70.2%	62 68.2%	72 75.0%	43 73.4%	47 71.9%	47 76.1%	75 69.7%	28 61.1%	32 70.9%	94 79.6% kl	48 66.1%	55 64.0%	164 71.3%	34 70.8%
Decrease slightly	(2)	5 1.9%	1 1.3%	3 3.5%	1 .9%	-	2 2.8%		3 3.2%	3 7.4% df	-	1 .9%	-	4 4.8%	4 1.9%	1 1.9%
Decrease greatly	(1)	-	-	-	-	- -	-	-	-	-	-	-	-	-	-	-
Don't know		25 8.9%	8 8.4%	11 11.8%	6 6.6%	6 10.8%	4 5.8%	8 12.9%	10 9.3%	2 4.5%	5 9.9%	5 4.2%	7 9.4%	13 14.9% j	19 8.2%	6 12.1%
NETS																
Net: Increase		50 18.0%	18 20.1%	15 16.5%	17 17.5%	9 15.9%	13 19.4%	7 11.0%	19 17.8%	12 26.9% f	9 19.2%	18 15.2%	18 24.5%	14 16.3%	43 18.6%	7 15.3%
Net: Decrease		5 1.9%	1 1.3%	3 3.5%	1 .9%	-	2 2.8%	- -	3 3.2%	3 7.4% df	-	1 .9%	-	4 4.8%	4 1.9%	1.9%
Net: Increase + Stay the same		248 89.2%	81 90.3%	78 84.7%	89 92.5%	53 89.2%	59 91.4%	54 87.1%	94 87.5%	40 88.1%	41 90.1%	112 94.8% I	66 90.6%	70 80.3%	207 89.9%	41 86.0%
Mean score		3.2	3.2	3.2	3.2	3.2	3.3	3.1	3.2	3.2	3.2	3.2	3.3	3.1	3.2	3.2



## Q11\_14. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

Sales & retail

Base: All who recruit permanent members of staff in each job function

	ſ			WAVE				REG	ION				SIZE		SECT	OR
	Ī	Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%	-	Total	a a	b	C CCCODE 2017	d	e	f	g	*h	*i	j j	30-249 k	230 <del>1</del>	m	n
Unweighted Total		152	44	58	50	34	37	32	57	25	24	71	33	48	119	33
Weighted Total		154	45	59	49	33	36	33	60	28	25	75	32	47	119	34
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Increase greatly	(5)	4 2.3%	1 2.0%	2 3.0%	1 1.7%	1 2.6%	2 5.2%	-	-	-	1 3.4%	1 1.2%	1 2.6%	2 3.8%	2 1.5%	2 5.2%
Increase slightly	(4)	32 21.0%	9 19.9%	12 20.9%	11 22.1%	7 20.9%	5 13.3%	9 26.9%	16 25.8%	7 24.6%	5 20.5%	14 18.9%	5 15.8%	13 27.8%	24 20.2%	8 23.7%
Stay same	(3)	98 63.7%	29 64.1%	36 60.7%	33 67.0%	21 65.4%	28 76.3%	19 57.5%	33 54.8%	14 51.6%	16 65.1%	53 70.1%	22 69.2%	23 49.7%	80 66.7%	18 53.3%
							g					I				
Decrease slightly	(2)	4 2.8%	1 2.5%	2 3.8%	1 1.8%	-	-	-	4 7.1%	4 15.4%	-	3 4.2%	-	1 2.5%	3 2.8%	1 2.6%
Decrease greatly	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-		-	-	-	-	-		-	-	-	-	-	-
Don't know		16 10.2%	5 11.5%	7 11.6%	4 7.4%	4 11.2%	2 5.3%	5 15.6%	7 12.3%	2 8.4%	3 11.1%	4 5.6%	4 12.4%	8 16.2%	10 8.8%	5 15.2%
NETS																
Net: Increase		36 23.3%	10 21.9%	14 23.9%	12 23.7%	8 23.4%	7 18.4%	9 26.9%	16 25.8%	7 24.6%	6 23.8%	15 20.1%	6 18.3%	15 31.6%	26 21.6%	10 28.9%
Net: Decrease		4 2.8%	1 2.5%	2 3.8%	1 1.8%	-	-	-	4 7.1%	4 15.4%	-	3 4.2%	-	1 2.5%	3 2.8%	1 2.6%
Net: Increase + Stay the same		134 87.0%	39 86.0%	50 84.6%	45 90.8%	29 88.8%	34 94.7%	27 84.4%	49 80.6%	21 76.2%	22 88.9%	68 90.2%	28 87.6%	38 81.4%	105 88.4%	28 82.2%
Mean score		3.3	3.2	3.3	3.3	3.3	3.2	3.3	3.2	3.1	3.3	3.2	3.2	3.4	3.2	3.4



## Q11\_15. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

**Technology**Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	b	С	*d	*e	*f	g	*h	*i	j	k	I	m	*n
Unweighted Total		110	26	37	47	23	23	24	43	19	21	42	30	38	95	15
Weighted Total		109 100.0%	26 100.0%	38 100.0%	46 100.0%	22 100.0%	23 100.0%	23 100.0%	44 100.0%	21 100.0%	21 100.0%	41 100.0%	30 100.0%	38 100.0%	95 100.0%	14 100.0%
Increase greatly	(5)	3 2.6%	1 3.6%	2 5.1%	-	-	3 12.4%	-	-	-	-	1 2.2%	2 6.6%	-	3 3.0%	-
Increase slightly	(4)	20 18.6%	4 16.4%	8 21.7%	8 17.2%	4 17.0%	4 16.9%	3 13.6%	9 20.5%	6 28.1%	4 18.2%	6 14.0%	8 27.8%	6 16.5%	17 18.2%	3 21.5%
Stay same	(3)	71 64.8%	17 64.7%	21 55.6%	33 72.6%	16 74.4%	11 46.5%	18 78.4%	30 67.8%	12 56.1%	14 68.6%	33 79.1% kl	16 53.1%	22 58.3%	63 65.7%	8 58.7%
Decrease slightly	(2)	5 4.7%	1 4.5%	2 5.5%	2 4.0%	-	3 12.2%	-	2 5.3%	2 11.1%	-	-	-	5 13.3% jk	4 4.4%	1 6.3%
Decrease greatly	(1)	-		-	-	- -	-		-	-	-	-	-	-	-	-
Don't know		10 9.3%	3 10.9%	5 12.0%	3 6.2%	2 8.6%	3 12.0%	2 8.0%	3 6.4%	1 4.7%	3 13.2%	2 4.7%	4 12.5%	5 12.0%	8 8.7%	2 13.6%
NETS																
Net: Increase		23 21.2%	5 19.9%	10 26.8%	8 17.2%	4 17.0%	7 29.3%	3 13.6%	9 20.5%	6 28.1%	4 18.2%	7 16.2%	10 34.4%	6 16.5%	20 21.2%	3 21.5%
Net: Decrease		5 4.7%	1 4.5%	2 5.5%	2 4.0%	-	3 12.2%	-	2 5.3%	2 11.1%	-	-	-	5 13.3% jk	4 4.4%	1 6.3%
Net: Increase + Stay the same		94 86.0%	22 84.6%	31 82.5%	41 89.7%	20 91.4%	17 75.8%	21 92.0%	39 88.3%	17 84.2%	18 86.8%	40 95.3% I	26 87.5%	29 74.7%	83 86.9%	11 80.2%
Mean score		3.2	3.2	3.3	3.1	3.2	3.3	3.1	3.2	3.2	3.2	3.2	3.5	3.0	3.2	3.2



Q12. In which, if any, of these job functions do you expect to find a shortage of appropriate candidates for permanent roles?

Base: All who recruit permanent members of staff in each job function

			WAVE				REGI					SIZE		SECT	OR
	Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total	495	160	165	170	102	125	112	191	79	77	246	123	126	405	90
Weighted Total	494	159	165	170	99	121	115	200	85	75	249	122	123	403	91
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Accounting and financial services	24 10.8%	9 14.7% b	2 2.9%	13 14.5% b	2 4.3%	7 11.2%	6 10.9%	13 13.8%	7 17.8%	3 10.1%	9 9.8%	7 12.9%	8 10.6%	18 9.9%	6 14.6%
Construction	21	6	5	11	6	7	3	6	3	3	15	4	3	19	2
	35.4%	28.6%	34.9%	40.9%	43.0%	40.6%	23.8%	26.6%	29.8%	37.4%	41.5%	26.3%	26.9%	37.0%	24.2%
Drivers	20	7	6	8	3	6	5	8	3	4	12	4	4	17	3
	17.7%	21.9%	12.8%	19.7%	11.2%	23.3%	18.1%	18.4%	18.8%	18.0%	26.5%	13.9%	10.1%	18.2%	15.5%
Education	19	3	9	7	4	6	7	9	2	1	9	5	5	17	2
	26.8%	22.5%	36.0%	21.9%	20.6%	34.3%	40.3%	32.4%	19.6%	8.8%	31.5%	23.7%	24.0%	27.6%	21.1%
Engineering & technical	34	8	10	16	8	8	4	8	4	9	19	6	8	27	6
	28.6%	21.9%	26.5%	35.7%	31.5%	24.0%	22.7%	26.0%	29.9%	34.2%	39.5%	20.4%	21.3%	29.2%	26.3%
Executive recruitment / interim management	18	3	6	8	3	7	1	8	7	1	7	6	5	16	2
	15.1%	13.1%	16.0%	15.4%	11.5%	21.1%	4.2%	15.9%	29.2%	6.5%	16.3%	22.4%	10.2%	16.1%	9.9%
Health & social care	54	22	18	14	10	17	13	20	6	7	15	19	20	47	7
	50.2%	61.5%	45.7%	43.0%	54.5%	53.9%	63.0%	48.4%	32.8%	42.8%	39.8%	55.5%	56.0%	53.8%	33.8%
Hospitality	22	7	9	6	3	2	7	14	7	3	10	7	5	15	7
	27.6%	31.4%	32.1%	20.2%	21.9%	14.2%	39.4%	39.0%	38.6%	17.4%	29.7%	40.8%	16.9%	22.8%	52.3%
Industrial	13 23.2%	2 16.0%	5 24.2%	6 25.8%	2 18.8%	9 49.7%	1 8.9%	1 5.4%	-	1 12.1%	8 26.5%	2 16.6%	3 21.2%	11 23.7%	2 20.4%
Legal & HR	9	3	3	3	2	2	1	4	3	1	3	4	2	8	1
	6.4%	8.2%	6.2%	5.3%	6.1%	5.9%	3.2%	7.7%	12.3%	4.0%	8.0%	8.2%	3.9%	7.2%	3.7%
Life sciences	5 26.7%	1 35.2%	3 31.1%	1 15.3%	-	3 59.0%	1 50.0%	2 33.8%	1 26.5%		2 24.7%	2 65.9%	1 13.2%	5 28.5%	-
Marketing, media & creative	9	2	3	4	1	2	1	2	1	4	4	1	4	8	1
	6.7%	4.9%	6.5%	8.3%	4.5%	5.1%	3.8%	4.4%	5.0%	15.3%	7.3%	2.7%	8.8%	6.9%	5.2%
Office professionals	27	10	7	10	7	6	8	12	4	3	15	5	7	22	5
	9.8%	11.0%	7.6%	10.7%	11.1%	8.9%	12.1%	11.0%	9.5%	6.4%	13.0%	6.6%	8.0%	9.8%	9.8%
Sales & retail	26 16.8%	6 14.3%	10 16.2%	10 19.9%	6 17.0%	4 10.3%	10 29.5% e	12 19.3%	2 7.5%	5 20.0%	14 18.4%	3 8.0%	10 20.3%	23 19.4%	3 7.9%



Q12. In which, if any, of these job functions do you expect to find a shortage of appropriate candidates for permanent roles?

Base: All who recruit permanent members of staff in each job function

			WAVE				REG	ION				SIZE		SECT	OR
			September	_			South excluding	South including							
	Total	August 2017	2017	October 2017	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total	495	160	165	170	102	125	112	191	79	77	246	123	126	405	90
Weighted Total	494 100.0%	159 100.0%	165 100.0%	170 100.0%	99 100.0%	121 100.0%	115 100.0%	200 100.0%	85 100.0%	75 100.0%	249 100.0%	122 100.0%	123 100.0%	403 100.0%	91 100.0%
Technology	16 14.7%	4 16.5%	4 10.1%	8 17.6%	3 13.4%	5 20.9%	2 8.0%	6 14.6%	5 22.0%	2 9.6%	8 19.4%	4 13.4%	4 10.8%	16 16.9%	-
None	287 58.1%	94 59.3%	92 55.8%	101 59.3%	58 58.7%	68 56.1%	64 55.8%	113 56.3%	49 56.9%	49 65.7%	150 60.0%	69 56.5%	69 55.9%	223 55.2%	65 71.0% m
Net: Any	207 41.9%	65 40.7%	73 44.2%	69 40.7%	41 41.3%	53 43.9%	51 44.2%	88 43.7%	37 43.1%	26 34.3%	100 40.0%	53 43.5%	54 44.1%	181 44.8% n	26 29.0%



Q14\_SUM. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

#### **SUMMARY TABLE**

Base: All who recruit temporary agency workers in each job function

										Net: Increase + Stay	
	Total	Greatly increase	Slightly increase	Stay the same	Slightly decrease	Greatly decrease	Don't know	Net: Increase	Net: Decrease	the same	Mean
Accounting and financial services	23 100.0%	-	1 4.6%	17 74.8%	3 13.0%		2 7.7%	1 4.6%	3 13.0%	18 79.4%	2.9
Construction	13 100.0%	<del>-</del>	2 15.3%	10 78.2%	1 6.5%	-	-	2 15.3%	1 6.5%	12 93.5%	3.1
Drivers	15 100.0%	1 7.0%	3 17.7%	9 56.9%	2 12.8%	-	1 5.5%	4 24.8%	2 12.8%	12 81.7%	3.2
Education	10 100.0%	-	1 8.9%	8 79.3%	-	1 11.8%		1 8.9%	1 11.8%	9 88.2%	2.9
Engineering & technical	11 100.0%	-	-	9 82.3%	1 9.8%	-	1 7.9%	-	1 9.8%	9 82.3%	2.9
Executive recruitment / interim management	9 100.0%			9 91.1%	-	-	1 8.9%	-		9 91.1%	3.0
Health & social care	12 100.0%		1 6.8%	5 40.7%	4 37.2%	1 8.6%	1 6.8%	1 6.8%	6 45.8%	6 47.5%	2.5
Hospitality	6 100.0%			6 100.0%						6 100.0%	3.0
Industrial	13 100.0%	1 6.8%		10 73.4%	1 6.7%	1 6.8%	1 6.2%	1 6.8%	2 13.6%	11 80.2%	2.9
Legal & HR	12 100.0%		2 16.2%	9 77.0%			1 6.9%	2 16.2%		11 93.1%	3.2
Life sciences	1 100.0%			1 100.0%	-					1 100.0%	3.0
Marketing, media & creative	14 100.0%		1 6.5%	11 80.7%	1 6.9%		1 5.9%	1 6.5%	1 6.9%	12 87.2%	3.0
Office professionals	37 100.0%		3 8.5%	26 71.6%	5 12.9%		3 7.0%	3 8.5%	5 12.9%	29 80.1%	3.0
Sales & retail	14 100.0%		1 7.6%	9 65.0%	2 14.6%		2 12.7%	1 7.6%	2 14.6%	10 72.6%	2.9
Technology	9 100.0%	-		9 100.0%	-		-	-		9 100.0%	3.0
Average (response based including bases)	199 100.0%	2 1.0%	14 7.3%	148 74.2%	20 10.0%	3 1.6%	12 6.0%	16 8.3%	23 11.6%	164 82.4%	3.0



## Q14\_SUM. Average across all sectors

#### **SUMMARY TABLE**

Base: All who recruit temporary agency workers in each job function

				WAVE				REGI					SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	*h	i	j	k	1	m	n
Unweighted Total		207	33	58	116	40	71	35	51	16	45	49	67	91	177	30
Weighted Total		199 100.0%	31 100.0%	57 100.0%	111 100.0%	36 100.0%	68 100.0%	34 100.0%	51 100.0%	16 100.0%	44 100.0%	49 100.0%	65 100.0%	85 100.0%	170 100.0%	29 100.0%
Greatly increase	(5)	2 1.0%	-	-	2 1.8%	-	1 1.3%	-	-	-	1 2.4%	1 2.2%	-	1 1.1%	2 1.2%	-
Slightly increase	(4)	14 7.3%	-	8 14.0% a	7 5.9%	4 10.0% e	1 1.3%	4 11.4% e	8 16.0% e	4 25.7%	2 4.2%	2 4.0%	4 5.4%	9 10.5%	8 4.9%	6 21.1% m
Stay the same	(3)	148 74.2%	24 78.0% b	31 54.5%	92 83.1% b	21 58.8%	57 83.4% dfg	21 62.5%	32 64.0%	11 67.1%	37 84.1% dfg	44 89.9% kl	47 72.9%	56 66.1%	127 74.9%	20 69.8%
Slightly decrease	(2)	20 10.0%	4 11.9% c	13 23.7% c	3 2.5%	2 4.9%	7 9.9%	9 26.2% dei	9 17.7%	-	2 5.6%	1 2.0%	12 18.2% j	7 8.3%	20 11.7% n	-
Greatly decrease	(1)	3 1.6%	3 10.1% bc	-	-	2 5.4%	-	-	1 2.3%	1 7.2%	-	1 1.9%	2 3.4%	-	2 1.2%	1 3.5%
Don't know		12 6.0%		4 7.8%	8 6.8%	8 20.9% efgi	3 4.1%		-	-	2 3.7%		-	12 14.0% jk	10 6.1%	2 5.6%
NETS																
Net: Increase		16 8.3%		8 14.0% a	9 7.7%	4 10.0%	2 2.7%	4 11.4%	8 16.0% e	4 25.7%	3 6.6%	3 6.2%	4 5.4%	10 11.6%	10 6.1%	6 21.1% m
Net: Decrease		23 11.6%	7 22.0% c	13 23.7% c	3 2.5%	4 10.3%	7 9.9%	9 26.2% ei	10 20.0% i	1 7.2%	2 5.6%	2 3.8%	14 21.7% jl	7 8.3%	22 13.0%	1 3.5%
Net: Increase + Stay the same		164 82.4%	24 78.0%	39 68.5%	101 90.8% ab	25 68.8%	58 86.1% d	25 73.8%	40 80.0%	15 92.8%	40 90.7% df	47 96.2% kl	51 78.3%	66 77.7%	137 81.0%	27 90.9%
Mean score		3.0	2.7	2.9	3.1 ab	2.9	2.9	2.9	2.9	3.1	3.0	3.0 k	2.8	3.1 k	2.9	3.1



## Q14\_1. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

Accounting and financial services
Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	*m	*n
Unweighted Total		24	3	9	12	5	9	4	6	2	4	2	9	13	20	4
Weighted Total		23 100.0%	3 100.0%	9 100.0%	11 100.0%	4 100.0%	8 100.0%	4 100.0%	6 100.0%	2 100.0%	4 100.0%	2 100.0%	9 100.0%	12 100.0%	19 100.0%	4 100.0%
Greatly increase	(5)	-		-	-	-	-	-	-		-	-	-	-	-	
Slightly increase	(4)	1 4.6%	-	1 11.9%	-	- -	-	-	1 17.7%	1 52.1%	-	-	-	1 8.5%	-	1 28.1%
Stay the same	(3)	17 74.8%	3 100.0%	5 54.9%	10 84.2%	4 81.0%	6 66.2%	3 73.5%	4 64.8%	1 47.9%	4 100.0%	2 100.0%	7 76.5%	9 69.4%	14 75.3%	3 71.9%
Slightly decrease	(2)	3 13.0%	-	2 22.8%	1 8.5%	- -	2 22.9%	1 26.5%	1 17.5%	-	-	-	2 23.5%	1 7.8%	3 15.5%	-
Greatly decrease	(1)	-	-	-	-	- -	-	-	-	-	-	-	-	-	-	
Don't know		2 7.7%	-	1 10.4%	1 7.4%	1 19.0%	1 10.9%	-	-	-	-	-	-	2 14.2%	2 9.1%	-
NETS																
Net: Increase		1 4.6%		1 11.9%	-	- -	-	-	1 17.7%	1 52.1%	-	-	-	1 8.5%	-	1 28.1%
Net: Decrease		3 13.0%	-	2 22.8%	1 8.5%	- -	2 22.9%	1 26.5%	1 17.5%	-	-	-	2 23.5%	1 7.8%	3 15.5%	
Net: Increase + Stay the same		18 79.4%	3 100.0%	6 66.8%	10 84.2%	4 81.0%	6 66.2%	3 73.5%	5 82.5%	2 100.0%	4 100.0%	2 100.0%	7 76.5%	10 77.9%	14 75.3%	4 100.0%
Mean score		2.9	3.0	2.9	2.9	3.0	2.7	2.7	3.0	3.5	3.0	3.0	2.8	3.0	2.8	3.3



## Q14\_2. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

#### Construction

Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECTO	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	*m	*n
Unweighted Total		13	4	2	7	2	4	2	3	1	4	6	4	3	12	1
Weighted Total		13 100.0%	4 100.0%	2 100.0%	7 100.0%	2 100.0%	4 100.0%	2 100.0%	3 100.0%	1 100.0%	4 100.0%	6 100.0%	4 100.0%	3 100.0%	12 100.0%	1 100.0%
Greatly increase	(5)	- -	- -	-	-	- -	-	- -	-	-	-	-	-	-	-	
Slightly increase	(4)	2 15.3%		-	2 28.0%	1 49.5%	-	- -	-	-	1 27.3%	1 17.4%	1 22.8%	-	2 16.4%	-
Stay the same	(3)	10 78.2%	4 100.0%	1 56.7%	5 72.0%	1 50.5%	4 100.0%	2 100.0%	3 100.0%	1 100.0%	2 51.3%	5 82.6%	3 77.2%	2 70.0%	9 76.5%	1 100.0%
Slightly decrease	(2)	1 6.5%	-	1 43.3%	-	- -	-	-	-	-	1 21.4%	-	-	1 30.0%	1 7.0%	-
Greatly decrease	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		- -	-	-	-	- -	-	-	-	-	-	-	-	-	-	
NETS																
Net: Increase		2 15.3%	- -	-	2 28.0%	1 49.5%	-	-	-	-	1 27.3%	1 17.4%	1 22.8%	-	2 16.4%	-
Net: Decrease		1 6.5%	-	1 43.3%	-	- -	-	-	-	-	1 21.4%	-	-	1 30.0%	1 7.0%	-
Net: Increase + Stay the same		12 93.5%	4 100.0%	1 56.7%	7 100.0%	2 100.0%	4 100.0%	2 100.0%	3 100.0%	1 100.0%	3 78.6%	6 100.0%	4 100.0%	2 70.0%	11 93.0%	1 100.0%
Mean score		3.1	3.0	2.6	3.3	3.5	3.0	3.0	3.0	3.0	3.1	3.2	3.2	2.7	3.1	3.0



## Q14\_3. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

#### **Drivers**

Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	*m	*n
Unweighted Total		16	1	5	10	5	3	4	4	-	4	6	4	6	16	-
Weighted Total		15 100.0%	1 100.0%	5 100.0%	9 100.0%	4 100.0%	3 100.0%	4 100.0%	4 100.0%	-	4 100.0%	6 100.0%	4 100.0%	6 100.0%	15 100.0%	-
Greatly increase	(5)	1 7.0%	-	-	1 11.3%	-	-	-	-	-	1 26.2%	1 18.7%	-	-	1 7.0%	-
Slightly increase	(4)	3 17.7%	-	1 18.6%	2 19.1%	3 60.7%	-	-	-	-	-	1 15.8%	1 22.7%	1 16.2%	3 17.7%	-
Stay the same	(3)	9 56.9%	1 100.0%	2 40.9%	6 60.8%	-	3 100.0%	3 72.3%	3 72.3%	-	3 73.8%	4 65.5%	2 51.1%	3 52.2%	9 56.9%	-
Slightly decrease	(2)	2 12.8%	-	2 40.5%	-	1 20.4%	-	1 27.7%	1 27.7%	-	-	-	1 26.2%	1 16.5%	2 12.8%	-
Greatly decrease	(1)		-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		1 5.5%	-	-	1 8.8%	1 18.9%	-	-	-	-	-	-	-	1 15.2%	1 5.5%	-
NETS																
Net: Increase		4 24.8%	-	1 18.6%	3 30.3%	3 60.7%	-	-	-	-	1 26.2%	2 34.5%	1 22.7%	1 16.2%	4 24.8%	-
Net: Decrease		2 12.8%		2 40.5%	-	1 20.4%	-	1 27.7%	1 27.7%	-	-	-	1 26.2%	1 16.5%	2 12.8%	-
Net: Increase + Stay the same		12 81.7%	1 100.0%	3 59.5%	9 91.2%	3 60.7%	3 100.0%	3 72.3%	3 72.3%	-	4 100.0%	6 100.0%	3 73.8%	4 68.4%	12 81.7%	-
Mean score		3.2	3.0	2.8	3.5	3.5	3.0	2.7	2.7	-	3.5	3.5	3.0	3.0	3.2	-



## Q14\_4. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

#### Education

Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECTO	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	*m	*n
Unweighted Total		10	1	4	5	2	2	1	4	3	2	1	5	4	9	1
Weighted Total		10 100.0%	1 100.0%	4 100.0%	5 100.0%	2 100.0%	2 100.0%	1 100.0%	4 100.0%	3 100.0%	2 100.0%	1 100.0%	5 100.0%	4 100.0%	9 100.0%	1 100.0%
Greatly increase	(5)	-		-	-	-	-	-	-	- -	-		-	-		
Slightly increase	(4)	1 8.9%	-	1 24.8%	-	- -	1 47.9%	-	-	-	-	-	1 18.3%	-	1 10.2%	-
Stay the same	(3)	8 79.3%	-	3 75.2%	5 100.0%	2 100.0%	1 52.1%	1 100.0%	3 71.4%	2 62.1%	2 100.0%	1 100.0%	3 57.3%	4 100.0%	7 76.3%	1 100.0%
Slightly decrease	(2)	-	-	-	-	- -	-	-	-	-	-	-	-	-	-	-
Greatly decrease	(1)	1 11.8%	1 100.0%	-	-	- -	-	-	1 28.6%	1 37.9%	-	-	1 24.4%	-	1 13.6%	-
Don't know		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
NETS																
Net: Increase		1 8.9%	-	1 24.8%	-	- -	1 47.9%	-	-	-	-	-	1 18.3%	-	1 10.2%	-
Net: Decrease		1 11.8%	1 100.0%	-	-	- -	-	-	1 28.6%	1 37.9%	-	-	1 24.4%	-	1 13.6%	-
Net: Increase + Stay the same		9 88.2%	-	4 100.0%	5 100.0%	2 100.0%	2 100.0%	1 100.0%	3 71.4%	2 62.1%	2 100.0%	1 100.0%	4 75.6%	4 100.0%	8 86.4%	1 100.0%
Mean score		2.9	1.0	3.2	3.0	3.0	3.5	3.0	2.4	2.2	3.0	3.0	2.7	3.0	2.8	3.0



## Q14\_5. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

#### Engineering & technical

Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION	-			SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*I	*m	*n
Unweighted Total		11	1	3	7	1	6	1	1	-	3	3	3	5	10	1
Weighted Total		11 100.0%	1 100.0%	3 100.0%	7 100.0%	1 100.0%	6 100.0%	1 100.0%	1 100.0%	-	3 100.0%	3 100.0%	3 100.0%	5 100.0%	10 100.0%	1 100.0%
Greatly increase	(5)			-	-	- -	-	-	-	-	-	-	-	-		-
Slightly increase	(4)		-	-	-	- -	-	-	-	-	-	-	-	-	-	-
Stay the same	(3)	9 82.3%	1 100.0%	2 65.9%	6 87.4%	- -	6 100.0%	-	-	-	3 100.0%	3 100.0%	2 65.9%	4 81.9%	8 80.6%	1 100.0%
Slightly decrease	(2)	1 9.8%	-	1 34.1%	-	- -	-	1 100.0%	1 100.0%	-	-	-	1 34.1%	-	1 10.7%	
Greatly decrease	(1)	-		-	-	- -	-	-	-	-	-	-	-		-	
Don't know		1 7.9%	-	-	1 12.6%	1 100.0%	-	-	-	-	-	-	-	1 18.1%	1 8.7%	-
NETS																
Net: Increase		-		-	-	- -	-	-	-	-		-	-	-		-
Net: Decrease		1 9.8%	-	1 34.1%	-	- -	-	1 100.0%	1 100.0%	-	-	-	1 34.1%	-	1 10.7%	-
Net: Increase + Stay the same		9 82.3%	1 100.0%	2 65.9%	6 87.4%	- -	6 100.0%	-	-	-	3 100.0%	3 100.0%	2 65.9%	4 81.9%	8 80.6%	1 100.0%
Mean score		2.9	3.0	2.7	3.0	-	3.0	2.0	2.0	-	3.0	3.0	2.7	3.0	2.9	3.0



Q14\_6. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

# **Executive recruitment / interim management**Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total	*a	2017 *b	*c	Mortin *d	*e	tondon *f	London *g	London *h	Other *i	0-49   *i	50-249   *k	250+ *I	*m	*n
									3		_	,		_		
Unweighted Total		10	1	1	8	3	4	-	-	-	3	2	2	6	9	1
Weighted Total		9	1	1	8	3	4	-	-	-	3	2	2	6	8	1
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	-	-	-	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Slightly increase	(4)	_	_	_	-	_	-	-	-	-	-	_	-	_	-	-
	` ,	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Stay the same	(3)	9	1	1	7	2	4	_	_	_	3	2	2	5	8	1
Citaly time stating	(0)	91.1%	100.0%			68.9%	100.0%	-	-	-	100.0%	100.0%	100.0%	85.4%	90.1%	100.0%
Slightly decrease	(2)	_		_	_						_	_	_	_	_	_
Slightly decrease	(2)	_	_	-	-	_	-	-	-	-	-	-	-	-	-	-
Othth	(4)															
Greatly decrease	(1)	-		-	-	_	-	-	-	-	-	-	-	-	-	-
Don't know		8.9%	-	-	1 11.0%	1 31.1%	-	-	-	-	-	-	-	1 14.6%	1 9.9%	-
		8.9%	_	-	11.0%	31.1%	-	-	-	-	-	-	-	14.0%	9.9%	-
NETS																
Net: Increase		-	-	-	-	_	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net: Decrease		_	_	-	-	_	_	_	_	-	_	_	_	_	-	_
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net: Increase + Stay the same		9	1	1	7	2	4	_	_	_	3	2	2	5	8	1
Not. morease + Stay the Same		91.1%	100.0%	-		68.9%	100.0%		-	-	100.0%	100.0%	100.0%	85.4%	90.1%	100.0%
Mean score		3.0	3.0	3.0	3.0	3.0	3.0	-	-	-	3.0	3.0	3.0	3.0	3.0	3.0



## Q14\_7. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

#### Health & social care

Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION	-			SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total	*a	*b	*C	*d	*e	*f	*g	*h	*i	*j	*k	*1	*m	*n
Unweighted Total		13	4	4	5	3	2	2	4	2	4	2	7	4	10	3
Weighted Total		12 100.0%	4 100.0%	4 100.0%	5 100.0%	3 100.0%	2 100.0%	2 100.0%	4 100.0%	2 100.0%	4 100.0%	2 100.0%	7 100.0%	4 100.0%	9 100.0%	3 100.0%
Greatly increase	(5)	-	-	-	-	- -	-	-	-	-	-	-	-	-		-
Slightly increase	(4)	1 6.8%	-	1 23.0%	-	-	-	-	-	-	1 23.3%	-	1 12.4%		-	1 30.6%
Stay the same	(3)	5 40.7%	-	1 30.9%	4 81.6%	1 30.7%	1 54.8%	-	2 50.4%	2 100.0%	1 29.9%	1 50.4%	3 44.2%	1 29.2%	5 52.3%	-
Slightly decrease	(2)	4 37.2%	3 73.1%	1 23.1%	1 18.4%	1 31.5%	1 45.2%	2 100.0%	2 49.6%	-	1 23.4%	1 49.6%	2 27.6%	2 48.1%	4 47.7%	-
Greatly decrease	(1)	1 8.6%	1 26.9%	-	-	1 37.8%	-	-	-	-	-	-	1 15.7%		-	1 38.8%
Don't know		1 6.8%	-	1 23.0%	-	- -	-	-	-	-	1 23.3%	-	-	1 22.8%	-	1 30.6%
NETS																
Net: Increase		1 6.8%	-	1 23.0%	-	-	-	-	-	-	1 23.3%	-	1 12.4%		-	1 30.6%
Net: Decrease		6 45.8%	4 100.0%	1 23.1%	1 18.4%	2 69.3%	1 45.2%	2 100.0%	2 49.6%	-	1 23.4%	1 49.6%	3 43.4%	2 48.1%	4 47.7%	1 38.8%
Net: Increase + Stay the same		6 47.5%	-	2 53.9%	4 81.6%	1 30.7%	1 54.8%	-	2 50.4%	2 100.0%	2 53.2%	1 50.4%	4 56.6%	1 29.2%	5 52.3%	1 30.6%
Mean score		2.5	1.7	3.0	2.8	1.9	2.5	2.0	2.5	3.0	3.0	2.5	2.5	2.4	2.5	2.3



## Q14\_8. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

**Hospitality**Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECTO	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	*m	*n
Unweighted Total		6	2	1	3	1	1	1	3	2	1	2	-	4	5	1
Weighted Total		6 100.0%	2 100.0%	1 100.0%	3 100.0%	1 100.0%	1 100.0%	1 100.0%	3 100.0%	2 100.0%	1 100.0%	2 100.0%	-	4 100.0%	5 100.0%	1 100.0%
Greatly increase	(5)	-	- -	-	-	- -	-	-	-	-	-	- -	-		-	-
Slightly increase	(4)	-	-	-	-	- -	-	-	-	-	-	-	-		-	-
Stay the same	(3)	6 100.0%	2 100.0%	1 100.0%	3 100.0%	1 100.0%	1 100.0%	1 100.0%	3 100.0%	2 100.0%	1 100.0%	2 100.0%	-	4 100.0%	5 100.0%	1 100.0%
Slightly decrease	(2)	-		-	-	- -	-	-	-	-	-	- -	-		-	-
Greatly decrease	(1)	-	-	-	-	- -	-	-	-	-	-	- -	-		-	-
Don't know		-	-	-	-	-	-	-	-	-	-	- -	-		-	-
NETS																
Net: Increase		-		-	-	- -	-	-	-		-	- -	-	-	-	
Net: Decrease		-		-	-	- -	-	-	-	-	-	- -	-		-	-
Net: Increase + Stay the same		6 100.0%	2 100.0%	1 100.0%	3 100.0%	1 100.0%	1 100.0%	1 100.0%	3 100.0%	2 100.0%	1 100.0%	2 100.0%		4 100.0%	5 100.0%	1 100.0%
Mean score		3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	-	3.0	3.0	3.0



## Q14\_9. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

#### Industrial

Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECTO	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	*m	*n
Unweighted Total		14	2	3	9	3	6	3	3	-	2	5	5	4	13	1
Weighted Total		13 100.0%	2 100.0%	3 100.0%	8 100.0%	3 100.0%	6 100.0%	3 100.0%	3 100.0%	-	2 100.0%	5 100.0%	5 100.0%	4 100.0%	12 100.0%	1 100.0%
Greatly increase	(5)	1 6.8%	-	-	1 10.9%	- -	1 15.6%	-	-	-	-	-	-	1 24.6%	1 7.4%	-
Slightly increase	(4)	-	- -	-	-	-	-	-	-	-		-	-		-	-
Stay the same	(3)	10 73.4%	1 50.8%	3 100.0%	6 68.4%	1 33.9%	5 84.4%	2 69.4%	2 69.4%	-	2 100.0%	4 80.7%	4 81.9%	2 52.8%	9 71.1%	1 100.0%
Slightly decrease	(2)	1 6.7%	-	-	1 10.8%	- -	-	1 30.6%	1 30.6%	-		-	1 18.1%		1 7.3%	-
Greatly decrease	(1)	1 6.8%	1 49.2%	-	-	1 34.6%	-	-	-	-	-	1 19.3%	-		1 7.5%	-
Don't know		1 6.2%	-	-	1 9.9%	1 31.4%	-	-	-	-	-	-	-	1 22.6%	1 6.8%	-
NETS																
Net: Increase		1 6.8%	-	-	1 10.9%	-	1 15.6%	-	-	-		-	-	1 24.6%	1 7.4%	-
Net: Decrease		2 13.6%	1 49.2%	-	1 10.8%	1 34.6%	-	1 30.6%	1 30.6%	-	-	1 19.3%	1 18.1%		2 14.8%	-
Net: Increase + Stay the same		11 80.2%	1 50.8%	3 100.0%	7 79.3%	1 33.9%	6 100.0%	2 69.4%	2 69.4%	-	2 100.0%	4 80.7%	4 81.9%	3 77.4%	10 78.5%	1 100.0%
Mean score		2.9	2.0	3.0	3.1	2.0	3.3	2.7	2.7	-	3.0	2.6	2.8	3.6	2.9	3.0



Q14\_10. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

**Legal & HR**Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	*m	*n
Unweighted Total		13	2	3	8	4	5	1	3	2	1	1	4	8	10	3
Weighted Total		12 100.0%	2 100.0%	3 100.0%	7 100.0%	4 100.0%	5 100.0%	1 100.0%	3 100.0%	2 100.0%	1 100.0%	1 100.0%	4 100.0%	7 100.0%	9 100.0%	3 100.0%
Greatly increase	(5)		-	-	-	- -	-	-	-	-	-	-	-	-		
Slightly increase	(4)	2 16.2%	-	1 34.9%	1 12.5%		-	1 100.0%	2 67.1%	1 52.1%	-	-	-	2 26.3%	1 9.9%	1 36.6%
Stay the same	(3)	9 77.0%	2 100.0%	2 65.1%	6 76.1%	3 76.7%	5 100.0%	-	1 32.9%	1 47.9%	1 100.0%	1 100.0%	4 100.0%	5 62.5%	8 81.1%	2 63.4%
Slightly decrease	(2)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Greatly decrease	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		1 6.9%	-	-	1 11.4%	1 23.3%	-	-	-	-	-	-	-	1 11.2%	1 9.0%	-
NETS																
Net: Increase		2 16.2%		1 34.9%	1 12.5%	- -	-	1 100.0%	2 67.1%	1 52.1%	-	-	-	2 26.3%	1 9.9%	1 36.6%
Net: Decrease		-	-	-	-		-	-	-	-	-	-	-	-	-	-
Net: Increase + Stay the same		11 93.1%	2 100.0%	3 100.0%	7 88.6%	3 76.7%	5 100.0%	1 100.0%	3 100.0%	2 100.0%	1 100.0%	1 100.0%	4 100.0%	7 88.8%	8 91.0%	3 100.0%
Mean score		3.2	3.0	3.3	3.1	3.0	3.0	4.0	3.7	3.5	3.0	3.0	3.0	3.3	3.1	3.4



Q14\_11. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

#### Life sciences

Base: All who recruit temporary agency workers in each job function

		WAVE			REG	ION				SIZE		SECTO	OR
	Total	August 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1
Unweighted Total	1	1	-	-	1	1	-	-	1	-	-	1	-
Weighted Total	1	1	-	-	1	1	-	-	1	-	-	1	-
	100.0%	100.0%	-	-	100.0%	100.0%	-	-	100.0%	-	-	100.0%	-
Greatly increase (5)	-	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-	-
Slightly increase (4)	-	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-	-
Stay the same (3)	1	1	-	-	1	1	-	-	1	-	-	1	-
	100.0%	100.0%	-	-	100.0%	100.0%	-	-	100.0%	-	-	100.0%	-
Slightly decrease (2)	-	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-	-
Greatly decrease (1)	-	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know	-	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-	-
NETS													
Net: Increase	_	_	-	-	_	_	-	_	_	_	_	_	-
	-	-	-	-	-	-	-	-	-	-	-	-	-
Net: Decrease	_	-	-	-	-	-	-	-	_	-	-	_	-
	-	-	-	-	-	-	-	-	-	-	-	-	-
Net: Increase + Stay the same	1	1	-	-	1	1	-	-	1	-	-	1	-
	100.0%	100.0%	-	-	100.0%	100.0%	-	-	100.0%	-	-	100.0%	-
Mean score	3.0	3.0	-	-	3.0	3.0	-	-	3.0	-	-	3.0	-

Columns Tested: b,c,d,e,f,g - h,i,j - k,l



Q14\_12. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

Marketing, media & creative
Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total	*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	*m	*n
Unweighted Total		15	3	1	11	2	7	3	3	-	3	4	7	4	12	3
Weighted Total		14 100.0%	3 100.0%	1 100.0%	10 100.0%	2 100.0%	7 100.0%	3 100.0%	3 100.0%	-	3 100.0%	4 100.0%	7 100.0%	4 100.0%	11 100.0%	3 100.0%
Greatly increase	(5)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Slightly increase	(4)	1 6.5%	-	-	1 8.8%	-	-	1 31.6%	1 31.6%	-	-	-	-	1 25.6%	1 8.0%	-
Stay the same	(3)	11 80.7%	3 100.0%	-	9 83.2%	1 50.1%	6 85.4%	2 68.4%	2 68.4%	-	3 100.0%	4 100.0%	6 85.3%	2 51.0%	9 76.0%	3 100.0%
Slightly decrease	(2)	1 6.9%	- -	1 100.0%	-	-	1 14.6%	-	-	-	-	-	1 14.7%	-	1 8.6%	-
Greatly decrease	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		1 5.9%	-	-	1 8.0%	1 49.9%	-	-	-	-	-	-	-	1 23.4%	1 7.3%	
NETS																
Net: Increase		1 6.5%	-	-	1 8.8%	-	-	1 31.6%	1 31.6%			-	-	1 25.6%	1 8.0%	
Net: Decrease		1 6.9%	-	1 100.0%	-	-	1 14.6%	-	-		-	-	1 14.7%	-	1 8.6%	
Net: Increase + Stay the same		12 87.2%	3 100.0%	-	10 92.0%	1 50.1%	6 85.4%	3 100.0%	3 100.0%	-	3 100.0%	4 100.0%	6 85.3%	3 76.6%	10 84.1%	3 100.0%
Mean score		3.0	3.0	2.0	3.1	3.0	2.9	3.3	3.3	-	3.0	3.0	2.9	3.3	3.0	3.0



## Q14\_13. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

#### Office professionals

Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION	-			SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total	*a	*b	*C	*d	*e	*f	*g	*h	*i	*j	*k	*	m	*n
Unweighted Total		38	5	15	18	6	12	9	11	2	9	8	10	20	32	6
Weighted Total		37 100.0%	5 100.0%	15 100.0%	17 100.0%	5 100.0%	11 100.0%	9 100.0%	11 100.0%	2 100.0%	9 100.0%	8 100.0%	10 100.0%	19 100.0%	31 100.0%	6 100.0%
Greatly increase	(5)	-	-	-	-	- -	-	-	-	-		-	-	-		-
Slightly increase	(4)	3 8.5%	-	2 15.1%	1 5.3%	-	-	2 22.6%	3 28.0%	1 52.1%	-	-	-	3 16.6%	1 3.0%	2 36.2%
Stay the same	(3)	26 71.6%	4 80.5%	7 46.8%	16 89.9%	4 84.2%	9 75.4%	5 55.3%	6 54.0%	1 47.9%	7 81.4%	8 100.0%	8 79.4%	10 55.4%	23 75.8%	3 50.2%
Slightly decrease	(2)	5 12.9%	1 19.5%	4 26.2%	-	- -	2 16.6%	2 22.0%	2 18.0%	-	1 9.3%	-	2 20.6%	3 14.3%	5 15.4%	-
Greatly decrease	(1)			-	-	- -	-	-	-	-		-	-	-	-	-
Don't know		3 7.0%	-	2 12.0%	1 4.8%	1 15.8%	1 8.1%	-	-	-	1 9.3%	-	-	3 13.7%	2 5.8%	1 13.5%
NETS																
Net: Increase		3 8.5%	-	2 15.1%	1 5.3%	- -	-	2 22.6%	3 28.0%	1 52.1%		-	-	3 16.6%	1 3.0%	2 36.2%
Net: Decrease		5 12.9%	1 19.5%	4 26.2%	-	- -	2 16.6%	2 22.0%	2 18.0%	-	1 9.3%	-	2 20.6%	3 14.3%	5 15.4%	-
Net: Increase + Stay the same		29 80.1%	4 80.5%	9 61.8%	17 95.2%	4 84.2%	9 75.4%	7 78.0%	9 82.0%	2 100.0%	7 81.4%	8 100.0%	8 79.4%	13 71.9%	24 78.9%	5 86.5%
Mean score		3.0	2.8	2.9	3.1	3.0	2.8	3.0	3.1	3.5	2.9	3.0	2.8	3.0	2.9	3.4



## Q14\_14. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

#### Sales & retail

Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	*m	*n
Unweighted Total		14	2	6	6	2	7	2	3	1	2	4	4	6	10	4
Weighted Total		14 100.0%	2 100.0%	6 100.0%	6 100.0%	2 100.0%	7 100.0%	2 100.0%	3 100.0%	1 100.0%	2 100.0%	4 100.0%	4 100.0%	6 100.0%	10 100.0%	4 100.0%
Greatly increase	(5)	-	-	-	-	- -	-	-	-	-		-	-		-	
Slightly increase	(4)	1 7.6%	-	1 17.0%	-	- -	-	-	1 34.9%	1 100.0%	-	-	-	1 18.9%	-	1 25.7%
Stay the same	(3)	9 65.0%	2 100.0%	2 35.4%	5 85.6%	1 56.4%	5 71.4%	1 47.0%	1 30.6%	-	2 100.0%	4 100.0%	2 49.9%	3 49.4%	6 61.1%	3 74.3%
Slightly decrease	(2)	2 14.6%	-	2 32.7%	-	-	1 14.7%	1 53.0%	1 34.5%	-	-	-	2 50.1%	-	2 20.8%	-
Greatly decrease	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		2 12.7%	-	1 14.9%	1 14.4%	1 43.6%	1 13.8%	-	-	-	-	-	-	2 31.7%	2 18.1%	-
NETS																
Net: Increase		1 7.6%		1 17.0%	-	- -	-	-	1 34.9%	1 100.0%	-	-	-	1 18.9%	-	1 25.7%
Net: Decrease		2 14.6%	-	2 32.7%	-	- -	1 14.7%	1 53.0%	1 34.5%	-	-	-	2 50.1%	-	2 20.8%	-
Net: Increase + Stay the same		10 72.6%	2 100.0%	3 52.4%	5 85.6%	1 56.4%	5 71.4%	1 47.0%	2 65.5%	1 100.0%	2 100.0%	4 100.0%	2 49.9%	4 68.3%	6 61.1%	4 100.0%
Mean score		2.9	3.0	2.8	3.0	3.0	2.8	2.5	3.0	4.0	3.0	3.0	2.5	3.3	2.7	3.3



Q14\_15. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

**Technology**Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ON				SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	*m	*n
Unweighted Total		9	1	1	7	1	3	1	2	1	3	2	3	4	8	1
Weighted Total		9 100.0%	1 100.0%	1 100.0%	7 100.0%	1 100.0%	3 100.0%	1 100.0%	2 100.0%	1 100.0%	3 100.0%	2 100.0%	3 100.0%	4 100.0%	8 100.0%	1 100.0%
Greatly increase	(5)	-	-	-	-	-	-	-	-	-	-	- -	-	-	-	-
Slightly increase	(4)	-	-	-	-	-	-	-	-	-	-	-	-			-
Stay the same	(3)	9 100.0%	1 100.0%	1 100.0%	7 100.0%	1 100.0%	3 100.0%	1 100.0%	2 100.0%	1 100.0%	3 100.0%	2 100.0%	3 100.0%	4 100.0%	8 100.0%	1 100.0%
Slightly decrease	(2)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Greatly decrease	(1)	-	-	-	-	- -	-	-	-	-	-	- -	-	-	-	-
Don't know		-	-	-	-	- -	-	-	-	-	-	- -	-	-	-	-
NETS																
Net: Increase		-		-	-	- -		-		-	-	- -	-	-	-	
Net: Decrease		-	-	-	-	- -	-	-	-	-	-	- -	-	-	-	-
Net: Increase + Stay the same		9 100.0%	1 100.0%	1 100.0%	7 100.0%	1 100.0%	3 100.0%	1 100.0%	2 100.0%	1 100.0%	3 100.0%	2 100.0%	3 100.0%	4 100.0%	8 100.0%	1 100.0%
Mean score		3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0



Q15\_SUM. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

#### **SUMMARY TABLE**

Base: All who recruit temporary agency workers in each job function

										Net: Increase + Stay	
	Total	Greatly increase	Slightly increase	Stay the same	Slightly decrease	Greatly decrease	Don't know	Net: Increase	Net: Decrease	the same	Mean
Accounting and financial services	23	-	2	15	3	1	2	2	4	17	2.9
	100.0%	-	8.8%	66.7%	12.2%	4.5%	7.7%	8.8%	16.8%	75.6%	
Construction	13	-	6	6	1	-	-	6	1	12	3.4
	100.0%	-	45.4%	47.1%	7.5%	-	-	45.4%	7.5%	92.5%	
Drivers	15	1	6	5	1	1	2	7	2	11	3.3
	100.0%	7.0%	36.7%	31.6%	6.3%	6.8%	11.5%	43.7%	13.2%	75.4%	
Education	10	-	2	7	1	-	-	2	1	9	3.1
	100.0%	-	18.6%	72.5%	8.9%	-	-	18.6%	8.9%	91.1%	
Engineering & technical	11	-	2	6	1	1	1	2	2	8	2.9
	100.0%	-	20.2%	53.0%	9.1%	9.8%	7.9%	20.2%	18.9%	73.2%	
Executive recruitment / interim	9	-	-	9	-	-	1	-	-	9	3.0
management	100.0%	-	-	91.1%	-	-	8.9%	-	-	91.1%	
Health & social care	12	-	3	5	3	1	1	3	4	8	2.8
	100.0%	-	21.8%	40.7%	22.2%	8.6%	6.8%	21.8%	30.7%	62.5%	
Hospitality	6	1	-	5	-	-	-	1	-	6	3.4
	100.0%	18.6%	-	81.4%	-	-	-	18.6%	-	100.0%	
Industrial	13	-	3	8	1	-	2	3	1	11	3.2
	100.0%	-	22.2%	56.3%	7.1%	-	14.4%	22.2%	7.1%	78.4%	
Legal & HR	12	-	1	9	1	-	1	1	1	10	3.0
	100.0%	-	8.6%	76.6%	7.9%	-	6.9%	8.6%	7.9%	85.2%	
Life sciences	1	-	-	1	-	-	-	-	-	1	3.0
	100.0%	-	-	100.0%	-	-	-	-	-	100.0%	
Marketing, media & creative	14	-	2	11	1	-	1	2	1	12	3.1
	100.0%	-	13.4%	74.0%	6.8%	-	5.9%	13.4%	6.8%	87.3%	
Office professionals	37	-	4	24	5	1	3	4	6	28	2.9
	100.0%	-	11.4%	66.4%	12.4%	2.8%	7.0%	11.4%	15.2%	77.7%	
Sales & retail	14	-	4	7	-	1	2	4	1	11	3.2
	100.0%	-	30.1%	49.6%	-	7.5%	12.7%	30.1%	7.5%	79.7%	
Technology	9	-	1	7	1	-	-	1	1	8	3.0
	100.0%	-	10.6%	78.3%	11.1%	-	-	10.6%	11.1%	88.9%	
Average (response based including	199	2	35	124	18	6	14	37	24	161	3.1
bases)	100.0%	1.1%	17.7%	62.2%	8.9%	3.1%	7.0%	18.8%	12.0%	81.0%	



## Q15\_SUM. Average across all sectors

#### **SUMMARY TABLE**

Base: All who recruit temporary agency workers in each job function

				WAVE				REGI					SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	*h	i	j	k	I	m	n
Unweighted Total		207	33	58	116	40	71	35	51	16	45	49	67	91	177	30
Weighted Total		199 100.0%	31 100.0%	57 100.0%	111 100.0%	36 100.0%	68 100.0%	34 100.0%	51 100.0%	16 100.0%	44 100.0%	49 100.0%	65 100.0%	85 100.0%	170 100.0%	29 100.0%
Greatly increase	(5)	2 1.1%		1 2.0%	1 1.0%	- -	-	-	1 2.2%	1 6.8%	1 2.4%	1 2.2%	-	1 1.3%	2 1.3%	
Slightly increase	(4)	35 17.7%	3 9.7%	16 27.7% ac	17 14.9%	4 12.4%	12 17.7%	7 21.4%	14 27.0%	6 38.7%	5 11.6%	10 21.2%	13 19.3%	12 14.5%	28 16.4%	7 25.5%
Stay the same	(3)	124 62.2%	24 78.1% b	23 40.6%	76 68.7% b	20 54.0%	50 74.1% dfg	19 54.6%	28 54.6%	9 54.5%	26 59.2%	28 56.9%	45 69.3%	51 59.7%	106 62.3%	18 61.6%
Slightly decrease	(2)	18 8.9%	3 8.9%	5 9.3%	10 8.7%	3 7.3%	3 4.1%	2 5.6%	2 3.8%	-	10 23.2% defg	10 19.7% k	-	8 9.4% k	18 10.4%	-
Greatly decrease	(1)	6 3.1%	1 3.3%	5 9.2% c	-	1 2.9%	-	5 15.1% ei	5 10.3% ei	-	-	- -	6 9.6% jl	-	5 3.1%	1 3.5%
Don't know		14 7.0%		6 11.3% a	8 6.8%	8 23.4% efgi	3 4.1%	1 3.2%	1 2.2%	- -	2 3.7%	- -	1 1.7%	13 15.0% jk	11 6.6%	3 9.4%
NETS																
Net: Increase		37 18.8%	3 9.7%	17 29.7% ac	18 15.8%	4 12.4%	12 17.7%	7 21.4%	15 29.2%	7 45.5%	6 14.0%	11 23.4%	13 19.3%	14 15.8%	30 17.7%	7 25.5%
Net: Decrease		24 12.0%	4 12.2%	10 18.4%	10 8.7%	4 10.2%	3 4.1%	7 20.7% e	7 14.0%	-	10 23.2% e	10 19.7%	6 9.6%	8 9.4%	23 13.4%	1 3.5%
Net: Increase + Stay the same		161 81.0%	27 87.8%	40 70.3%	94 84.6% b	24 66.4%	62 91.8% dfi	26 76.0%	42 83.8%	16 100.0%	33 73.2%	39 80.3%	58 88.7% I	65 75.6%	136 80.0%	25 87.0%
Mean score		3.1	2.9	3.0	3.1	3.0	3.1 f	2.9	3.1	3.5	2.9	3.1	3.0	3.1	3.0	3.2



## Q15\_1. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

Accounting and financial services
Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	*m	*n
Unweighted Total		24	3	9	12	5	9	4	6	2	4	2	9	13	20	4
Weighted Total		23 100.0%	3 100.0%	9 100.0%	11 100.0%	4 100.0%	8 100.0%	4 100.0%	6 100.0%	2 100.0%	4 100.0%	2 100.0%	9 100.0%	12 100.0%	19 100.0%	4 100.0%
Greatly increase	(5)	-		-	-	-	-	-	-	-	-	-	-	-	-	-
Slightly increase	(4)	2 8.8%	-	2 23.0%	-	- -	1 11.5%	-	1 17.7%	1 52.1%	-	-	1 11.4%	1 8.5%	1 5.1%	1 28.1%
Stay the same	(3)	15 66.7%	3 100.0%	4 44.9%	9 75.7%	3 61.0%	6 66.2%	3 73.5%	4 64.8%	1 47.9%	3 76.7%	1 52.6%	7 76.5%	8 62.3%	13 65.7%	3 71.9%
Slightly decrease	(2)	3 12.2%	-	1 10.0%	2 16.9%	1 20.0%	1 11.4%	-	-	-	1 23.3%	1 47.4%	-	2 15.0%	3 14.6%	-
Greatly decrease	(1)	1 4.5%	-	1 11.7%	-	- -	-	1 26.5%	1 17.5%	-	-	-	1 12.1%	-	1 5.4%	
Don't know		2 7.7%	-	1 10.4%	1 7.4%	1 19.0%	1 10.9%	-	-	-	-	-	-	2 14.2%	2 9.1%	
NETS																
Net: Increase		2 8.8%	-	2 23.0%	-	- -	1 11.5%	-	1 17.7%	1 52.1%	-	-	1 11.4%	1 8.5%	1 5.1%	1 28.1%
Net: Decrease		4 16.8%	-	2 21.8%	2 16.9%	1 20.0%	1 11.4%	1 26.5%	1 17.5%	-	1 23.3%	1 47.4%	1 12.1%	2 15.0%	4 20.0%	-
Net: Increase + Stay the same		17 75.6%	3 100.0%	6 67.8%	9 75.7%	3 61.0%	7 77.8%	3 73.5%	5 82.5%	2 100.0%	3 76.7%	1 52.6%	8 87.9%	9 70.8%	14 70.8%	4 100.0%
Mean score		2.9	3.0	2.9	2.8	2.8	3.0	2.5	2.8	3.5	2.8	2.5	2.9	2.9	2.8	3.3



## Q15\_2. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

#### Construction

Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECTO	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		- Ottai	*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	*m	*n
Unweighted Total		13	4	2	7	2	4	2	3	1	4	6	4	3	12	1
Weighted Total		13 100.0%	4 100.0%	2 100.0%	7 100.0%	2 100.0%	4 100.0%	2 100.0%	3 100.0%	1 100.0%	4 100.0%	6 100.0%	4 100.0%	3 100.0%	12 100.0%	1 100.0%
Greatly increase	(5)	-	-	-	-	- -	-	-	-	-		-	-	-		
Slightly increase	(4)	6 45.4%	2 53.0%	1 43.3%	3 41.8%	1 49.5%	1 24.3%	1 46.2%	2 66.1%	1 100.0%	2 48.7%	4 67.0%	1 22.8%	1 30.0%	6 48.9%	-
Stay the same	(3)	6 47.1%	2 47.0%	1 56.7%	3 44.5%	1 50.5%	3 75.7%	1 53.8%	1 33.9%	-	1 26.7%	1 17.3%	3 77.2%	2 70.0%	5 43.1%	1 100.0%
Slightly decrease	(2)	1 7.5%	-	-	1 13.6%	- -	-	-	-	-	1 24.6%	1 15.7%	-	-	1 8.0%	
Greatly decrease	(1)	-	-	-	-	- -	-	-	-	-	-		-	-	-	
Don't know		-	-	-	-	- -	-	-	-	-	-	-	-	-	-	
NETS																
Net: Increase		6 45.4%	2 53.0%	1 43.3%	3 41.8%	1 49.5%	1 24.3%	1 46.2%	2 66.1%	1 100.0%	2 48.7%	4 67.0%	1 22.8%	1 30.0%	6 48.9%	
Net: Decrease		1 7.5%		-	1 13.6%	- -	-	-	-	-	1 24.6%	1 15.7%	-	-	1 8.0%	-
Net: Increase + Stay the same		12 92.5%	4 100.0%	2 100.0%	6 86.4%	2 100.0%	4 100.0%	2 100.0%	3 100.0%	1 100.0%	3 75.4%	5 84.3%	4 100.0%	3 100.0%	11 92.0%	1 100.0%
Mean score		3.4	3.5	3.4	3.3	3.5	3.2	3.5	3.7	4.0	3.2	3.5	3.2	3.3	3.4	3.0



## Q15\_3. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

#### **Drivers**

Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	*m	*n
Unweighted Total		16	1	5	10	5	3	4	4	-	4	6	4	6	16	-
Weighted Total		15 100.0%	1 100.0%	5 100.0%	9 100.0%	4 100.0%	3 100.0%	4 100.0%	4 100.0%	-	4 100.0%	6 100.0%	4 100.0%	6 100.0%	15 100.0%	-
Greatly increase	(5)	1 7.0%	-	-	1 11.3%	-	-	-	-	-	1 26.2%	1 18.7%	-	-	1 7.0%	-
Slightly increase	(4)	6 36.7%	-	3 59.5%	3 28.8%	3 60.7%	1 37.5%	2 47.6%	2 47.6%	-	-	2 31.0%	2 50.5%	2 32.8%	6 36.7%	-
Stay the same	(3)	5 31.6%	1 100.0%	-	4 41.0%	-	2 62.5%	1 24.7%	1 24.7%	-	2 50.3%	2 33.6%	1 23.4%	2 35.5%	5 31.6%	-
Slightly decrease	(2)	1 6.3%	-	-	1 10.2%	-	-	-	-	-	1 23.6%	1 16.8%	-	-	1 6.3%	-
Greatly decrease	(1)	1 6.8%	-	1 21.6%	-	-	-	1 27.7%	1 27.7%	-	-	-	1 26.2%	-	1 6.8%	-
Don't know		2 11.5%	-	1 18.9%	1 8.8%	2 39.3%	-	-	-	-	-	-	-	2 31.6%	2 11.5%	-
NETS																
Net: Increase		7 43.7%	-	3 59.5%	4 40.0%	3 60.7%	1 37.5%	2 47.6%	2 47.6%	- -	1 26.2%	3 49.6%	2 50.5%	2 32.8%	7 43.7%	-
Net: Decrease		2 13.2%	-	1 21.6%	1 10.2%	- -	-	1 27.7%	1 27.7%	-	1 23.6%	1 16.8%	1 26.2%	-	2 13.2%	-
Net: Increase + Stay the same		11 75.4%	1 100.0%	3 59.5%	8 81.0%	3 60.7%	3 100.0%	3 72.3%	3 72.3%	-	3 76.4%	5 83.2%	3 73.8%	4 68.4%	11 75.4%	-
Mean score		3.3	3.0	3.2	3.5	4.0	3.4	2.9	2.9	-	3.3	3.5	3.0	3.5	3.3	-



## Q15\_4. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

#### Education

Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	*m	*n
Unweighted Total		10	1	4	5	2	2	1	4	3	2	1	5	4	9	1
Weighted Total		10 100.0%	1 100.0%	4 100.0%	5 100.0%	2 100.0%	2 100.0%	1 100.0%	4 100.0%	3 100.0%	2 100.0%	1 100.0%	5 100.0%	4 100.0%	9 100.0%	1 100.0%
Greatly increase	(5)	-	-	-	-	- -	-	-	-	-	-	-	-	-	-	
Slightly increase	(4)	2 18.6%	-	1 24.8%	1 18.5%	- -	1 47.9%	-	1 23.5%	1 31.1%	-	-	1 18.3%	1 25.0%	2 21.3%	
Stay the same	(3)	7 72.5%	1 100.0%	2 50.5%	4 81.5%	1 59.0%	1 52.1%	1 100.0%	3 76.5%	2 68.9%	2 100.0%	1 100.0%	4 81.7%	2 52.1%	6 68.5%	1 100.0%
Slightly decrease	(2)	1 8.9%	-	1 24.7%	-	1 41.0%	-	-	-	-	-	-	-	1 22.9%	1 10.2%	
Greatly decrease	(1)		-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
NETS																
Net: Increase		2 18.6%	-	1 24.8%	1 18.5%		1 47.9%	-	1 23.5%	1 31.1%	-	-	1 18.3%	1 25.0%	2 21.3%	
Net: Decrease		1 8.9%		1 24.7%		1 41.0%	-	-	-	-	-	-	-	1 22.9%	1 10.2%	
Net: Increase + Stay the same		9 91.1%	1 100.0%	3 75.3%	5 100.0%	1 59.0%	2 100.0%	1 100.0%	4 100.0%	3 100.0%	2 100.0%	1 100.0%	5 100.0%	3 77.1%	8 89.8%	1 100.0%
Mean score		3.1	3.0	3.0	3.2	2.6	3.5	3.0	3.2	3.3	3.0	3.0	3.2	3.0	3.1	3.0



## Q15\_5. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

#### Engineering & technical

Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION	-			SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	*m	*n
Unweighted Total		11	1	3	7	1	6	1	1	-	3	3	3	5	10	1
Weighted Total		11 100.0%	1 100.0%	3 100.0%	7 100.0%	1 100.0%	6 100.0%	1 100.0%	1 100.0%	-	3 100.0%	3 100.0%	3 100.0%	5 100.0%	10 100.0%	1 100.0%
Greatly increase	(5)	-	-	-	-	- -	-	-	-	-		-	-	-		-
Slightly increase	(4)	2 20.2%		1 36.1%	1 15.6%	-	2 36.8%	-	-	-	-	1 35.5%	1 36.1%	-	2 22.1%	
Stay the same	(3)	6 53.0%	1 100.0%	1 29.8%	4 57.2%	- -	4 63.2%	-	-	-	2 67.0%	1 31.4%	1 29.8%	4 81.9%	5 48.6%	1 100.0%
Slightly decrease	(2)	1 9.1%	- -	-	1 14.5%	- -	-	-	-	-	1 33.0%	1 33.1%	-	-	1 9.9%	
Greatly decrease	(1)	1 9.8%	-	1 34.1%	-	- -	-	1 100.0%	1 100.0%	-	-	-	1 34.1%	-	1 10.7%	
Don't know		1 7.9%	-	-	1 12.6%	1 100.0%	-	-	-	-	-	-	-	1 18.1%	1 8.7%	
NETS																
Net: Increase		2 20.2%	-	1 36.1%	1 15.6%	-	2 36.8%	-	-	-	-	1 35.5%	1 36.1%	-	2 22.1%	
Net: Decrease		2 18.9%	- -	1 34.1%	1 14.5%	- -	-	1 100.0%	1 100.0%	-	1 33.0%	1 33.1%	1 34.1%		2 20.7%	
Net: Increase + Stay the same		8 73.2%	1 100.0%	2 65.9%	5 72.8%	-	6 100.0%	-	-	-	2 67.0%	2 66.9%	2 65.9%	4 81.9%	7 70.6%	1 100.0%
Mean score		2.9	3.0	2.7	3.0	-	3.4	1.0	1.0	-	2.7	3.0	2.7	3.0	2.9	3.0



Q15\_6. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

# **Executive recruitment / interim management**Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total	*a	2017 *b	*c	North *d	*e	tondon *f	London *g	London *h	Other *i	0-49   *i	50-249   *k	250+ *I	*m	*n
									3		_	,		_		
Unweighted Total		10	1	1	8	3	4	-	-	-	3	2	2	6	9	1
Weighted Total		9	1	1	8	3	4	-	-	-	3	2	2	6	8	1
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	-	-	-	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Slightly increase	(4)	_	_	_	-	_	-	-	-	-	-	_	-	_	-	-
	` ,	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Stay the same	(3)	9	1	1	7	2	4	_	_	_	3	2	2	5	8	1
Citaly time stating	(0)	91.1%	100.0%			68.9%	100.0%	-	-	-	100.0%	100.0%	100.0%	85.4%	90.1%	100.0%
Slightly decrease	(2)	_		_	_						_	_	_	_	_	_
Slightly decrease	(2)	_	_	-	-	_	-	-	-	-	-	-	-	-	-	-
Othda	(4)															
Greatly decrease	(1)	-		-	-	_	-	-	-	-	-	-	-	-	-	-
Don't know		8.9%	-	-	1 11.0%	1 31.1%	-	-	-	-	-	-	-	1 14.6%	1 9.9%	-
		8.9%	_	-	11.0%	31.1%	-	-	-	-	-	-	-	14.0%	9.9%	-
NETS																
Net: Increase		-	-	-	-	_	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net: Decrease		_	_	-	-	_	_	_	_	-	_	_	_	_	-	_
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net: Increase + Stay the same		9	1	1	7	2	4	_	_	_	3	2	2	5	8	1
Not. morease + Stay the Same		91.1%	100.0%	-		68.9%	100.0%		-	-	100.0%	100.0%	100.0%	85.4%	90.1%	100.0%
Mean score		3.0	3.0	3.0	3.0	3.0	3.0	-	-	-	3.0	3.0	3.0	3.0	3.0	3.0



## Q15\_7. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

#### Health & social care

Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		. Ottai	*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	*m	*n
Unweighted Total		13	4	4	5	3	2	2	4	2	4	2	7	4	10	3
Weighted Total	1	12 100.0%	4 100.0%	4 100.0%	5 100.0%	3 100.0%	2 100.0%	2 100.0%	4 100.0%	2 100.0%	4 100.0%	2 100.0%	7 100.0%	4 100.0%	9 100.0%	3 100.0%
Greatly increase	(5)	-	-	-	-	-	-	-	-	-	- -	-	-	-	-	-
Slightly increase	(4)	3 21.8%	1 24.8%	1 23.0%	1 18.4%	1 31.5%	-	1 50.0%	1 24.8%	-	1 23.3%	-	3 40.0%	- -	2 19.3%	1 30.6%
Stay the same	(3)	5 40.7%	-	1 30.9%	4 81.6%	1 30.7%	1 54.8%	-	2 50.4%	2 100.0%	1 29.9%	1 50.4%	3 44.2%	1 29.2%	5 52.3%	-
Slightly decrease	(2)	3 22.2%	2 48.3%	1 23.1%	-		1 45.2%	1 50.0%	1 24.8%	-	1 23.4%	1 49.6%	-	2 48.1%	3 28.5%	
Greatly decrease	(1)	1 8.6%	1 26.9%	-	-	1 37.8%	-	-	-	-		-	1 15.7%	-	-	1 38.8%
Don't know		1 6.8%	-	1 23.0%	-	-	-	-	-	-	1 23.3%	-	-	1 22.8%	-	1 30.6%
NETS																
Net: Increase		3 21.8%	1 24.8%	1 23.0%	1 18.4%	1 31.5%	-	1 50.0%	1 24.8%	-	1 23.3%	-	3 40.0%	-	2 19.3%	1 30.6%
Net: Decrease		4 30.7%	3 75.2%	1 23.1%	-	1 37.8%	1 45.2%	1 50.0%	1 24.8%	-	1 23.4%	1 49.6%	1 15.7%	2 48.1%	3 28.5%	1 38.8%
Net: Increase + Stay the same		8 62.5%	1 24.8%	2 53.9%	5 100.0%	2 62.2%	1 54.8%	1 50.0%	3 75.2%	2 100.0%	2 53.2%	1 50.4%	6 84.3%	1 29.2%	7 71.5%	1 30.6%
Mean score		2.8	2.2	3.0	3.2	2.6	2.5	3.0	3.0	3.0	3.0	2.5	3.1	2.4	2.9	2.3



## Q15\_8. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

**Hospitality**Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total	*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	*m	*n
Unweighted Total		6	2	1	3	1	1	1	3	2	1	2	-	4	5	1
Weighted Total		6 100.0%	2 100.0%	1 100.0%	3 100.0%	1 100.0%	1 100.0%	1 100.0%	3 100.0%	2 100.0%	1 100.0%	2 100.0%	-	4 100.0%	5 100.0%	1 100.0%
Greatly increase	(5)	1 18.6%	- -	1 100.0%	- -	- -	-	-	1 36.7%	1 53.6%	-	- -	-	1 27.6%	1 22.3%	-
Slightly increase	(4)	-	- -	-	-	- -	-		-		-	- -	-	-	-	-
Stay the same	(3)	5 81.4%	2 100.0%	-	3 100.0%	1 100.0%	1 100.0%	1 100.0%	2 63.3%	1 46.4%	1 100.0%	2 100.0%	-	3 72.4%	4 77.7%	1 100.0%
Slightly decrease	(2)	-	-	-	-	- -	-	-	-	-	-	- -	-	-	-	-
Greatly decrease	(1)	-	-	-	-	- -	-	-	-	-	-	- -	-	-	-	-
Don't know		-	-	-	-	- -	-	-	-	-	-	-	-	-	-	-
NETS																
Net: Increase		1 18.6%		1 100.0%	-	- -	-	-	1 36.7%	1 53.6%	-	- -	-	1 27.6%	1 22.3%	-
Net: Decrease		-	-	-	-	- -	-	-	-	-	-	- -	-	-	-	-
Net: Increase + Stay the same		6 100.0%	2 100.0%	1 100.0%	3 100.0%	1 100.0%	1 100.0%	1 100.0%	3 100.0%	2 100.0%	1 100.0%	2 100.0%	-	4 100.0%	5 100.0%	1 100.0%
Mean score		3.4	3.0	5.0	3.0	3.0	3.0	3.0	3.7	4.1	3.0	3.0	-	3.6	3.4	3.0



## Q15\_9. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

#### Industrial

Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION		1		SIZE	1	SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total	*a	*b	*C	*d	*e	*f	*g	*h	*i	*j	*k	*	*m	*n
Unweighted Total		14	2	3	9	3	6	3	3	-	2	5	5	4	13	1
Weighted Total		13 100.0%	2 100.0%	3 100.0%	8 100.0%	3 100.0%	6 100.0%	3 100.0%	3 100.0%	-	2 100.0%	5 100.0%	5 100.0%	4 100.0%	12 100.0%	1 100.0%
Greatly increase	(5)	-	-	-	-	- -	-	-	-	-		-	-			-
Slightly increase	(4)	3 22.2%	-	1 34.5%	2 22.4%	-	3 51.1%	-	-	-	-	1 20.5%	1 22.0%	1 24.6%	3 24.2%	-
Stay the same	(3)	8 56.3%	2 100.0%	1 30.7%	5 56.2%	2 68.6%	3 48.9%	2 62.6%	2 62.6%	-	1 52.1%	3 59.4%	3 55.8%	2 52.8%	8 61.3%	
Slightly decrease	(2)	1 7.1%	-	-	1 11.4%	-	-	-	-	-	1 47.9%	1 20.1%	-	-	1 7.8%	-
Greatly decrease	(1)		-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		2 14.4%	-	1 34.8%	1 9.9%	1 31.4%	-	1 37.4%	1 37.4%	-	-	-	1 22.2%	1 22.6%	1 6.8%	1 100.0%
NETS																
Net: Increase		3 22.2%		1 34.5%	2 22.4%	-	3 51.1%	-	-	-		1 20.5%	1 22.0%	1 24.6%	3 24.2%	-
Net: Decrease		1 7.1%	-	-	1 11.4%	-	-	-	-	-	1 47.9%	1 20.1%	-	-	1 7.8%	-
Net: Increase + Stay the same		11 78.4%	2 100.0%	2 65.2%	7 78.7%	2 68.6%	6 100.0%	2 62.6%	2 62.6%	-	1 52.1%	4 79.9%	4 77.8%	3 77.4%	11 85.5%	-
Mean score		3.2	3.0	3.5	3.1	3.0	3.5	3.0	3.0	-	2.5	3.0	3.3	3.3	3.2	-



Q15\_10. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

Legal & HR

Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION	-			SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total	*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*	*m	*n
Unweighted Total		13	2	3	8	4	5	1	3	2	1	1	4	8	10	3
Weighted Total		12 100.0%	2 100.0%	3 100.0%	7 100.0%	4 100.0%	5 100.0%	1 100.0%	3 100.0%	2 100.0%	1 100.0%	1 100.0%	4 100.0%	7 100.0%	9 100.0%	3 100.0%
Greatly increase	(5)	-	-	-	-	- -	-	-	-	-	-	-	-	-		-
Slightly increase	(4)	1 8.6%		1 34.9%	-	-	-	-	1 35.8%	1 52.1%		-	-	1 14.0%	-	1 36.6%
Stay the same	(3)	9 76.6%	2 100.0%	2 65.1%	6 75.6%	3 76.7%	5 100.0%	1 100.0%	2 64.2%	1 47.9%	-	-	4 100.0%	6 74.7%	8 80.7%	2 63.4%
Slightly decrease	(2)	1 7.9%	-	-	1 13.1%	- -	-	-	-	-	1 100.0%	1 100.0%	-		1 10.3%	
Greatly decrease	(1)			-	-	- -	-	-	-	-		-	-		-	
Don't know		1 6.9%	-	-	1 11.4%	1 23.3%	-	-	-	-		-	-	1 11.2%	1 9.0%	-
NETS																
Net: Increase		1 8.6%	-	1 34.9%	-	-	-		1 35.8%	1 52.1%	-	-	-	1 14.0%	-	1 36.6%
Net: Decrease		1 7.9%		-	1 13.1%	-	-	-	-	-	1 100.0%	1 100.0%	-		1 10.3%	-
Net: Increase + Stay the same		10 85.2%	2 100.0%	3 100.0%	6 75.6%	3 76.7%	5 100.0%	1 100.0%	3 100.0%	2 100.0%		-	4 100.0%	7 88.8%	8 80.7%	3 100.0%
Mean score		3.0	3.0	3.3	2.9	3.0	3.0	3.0	3.4	3.5	2.0	2.0	3.0	3.2	2.9	3.4



Q15\_11. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

#### Life sciences

Base: All who recruit temporary agency workers in each job function

	ſ		WAVE			REG					SIZE		SECTO	DR
		Total	August 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*
Unweighted Total		1	1	-	-	1	1	-	-	1	-	-	1	-
Weighted Total		1	1	-	-	1	1	-	-	1	-	-	1	-
		100.0%	100.0%	-	-	100.0%	100.0%	-	-	100.0%	-	-	100.0%	-
Greatly increase	(5)	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-
Slightly increase	(4)	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-
Stay the same	(3)	1	1	-	-	1	1	-	-	1	-	-	1	-
		100.0%	100.0%	-	-	100.0%	100.0%	-	-	100.0%	-	-	100.0%	-
Slightly decrease	(2)	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-
Greatly decrease	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-
NETS														
Net: Increase		-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-
Net: Decrease		-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-
Net: Increase + Stay the same		1	1	-	-	1	1	-	-	1	-	-	1	-
		100.0%	100.0%	-	-	100.0%	100.0%	-	-	100.0%	-	-	100.0%	-
Mean score		3.0	3.0	-	-	3.0	3.0	-	-	3.0	-	-	3.0	-

Columns Tested: b,c,d,e,f,g - h,i,j - k,l



Q15\_12. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

Marketing, media & creative
Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECTO	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	*m	*n
Unweighted Total		15	3	1	11	2	7	3	3	-	3	4	7	4	12	3
Weighted Total		14 100.0%	3 100.0%	1 100.0%	10 100.0%	2 100.0%	7 100.0%	3 100.0%	3 100.0%	-	3 100.0%	4 100.0%	7 100.0%	4 100.0%	11 100.0%	3 100.0%
Greatly increase	(5)	-		-	-	- -	-	-	-	-	-		-	-		
Slightly increase	(4)	2 13.4%	-	1 100.0%	1 8.8%	- -	1 14.6%	1 31.6%	1 31.6%	-	-	-	1 14.7%	1 25.6%	2 16.6%	-
Stay the same	(3)	11 74.0%	3 100.0%	-	8 74.1%	1 50.1%	6 85.4%	2 68.4%	2 68.4%	-	2 67.2%	3 75.6%	6 85.3%	2 51.0%	8 67.6%	3 100.0%
Slightly decrease	(2)	1 6.8%	-	-	1 9.2%	-	-	-	-	-	1 32.8%	1 24.4%	-	-	1 8.4%	-
Greatly decrease	(1)	-	-	-	-		-	-	-	-	-	-	-	-	-	-
Don't know		1 5.9%	-	-	1 8.0%	1 49.9%	-	-	-	-	-	-	-	1 23.4%	1 7.3%	-
NETS																
Net: Increase		2 13.4%	-	1 100.0%	1 8.8%	- -	1 14.6%	1 31.6%	1 31.6%	-	-	-	1 14.7%	1 25.6%	2 16.6%	-
Net: Decrease		1 6.8%	-	-	1 9.2%	- -	-	-	-	-	1 32.8%	1 24.4%	-	-	1 8.4%	-
Net: Increase + Stay the same		12 87.3%	3 100.0%	1 100.0%	9 82.8%	1 50.1%	7 100.0%	3 100.0%	3 100.0%	-	2 67.2%	3 75.6%	7 100.0%	3 76.6%	10 84.2%	3 100.0%
Mean score		3.1	3.0	4.0	3.0	3.0	3.1	3.3	3.3	-	2.7	2.8	3.1	3.3	3.1	3.0



## Q15\_13. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

#### Office professionals

Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total	*a	*b	*C	*d	*e	*f	*g	*h	*i	*j	*k	*	m	*n
Unweighted Total		38	5	15	18	6	12	9	11	2	9	8	10	20	32	6
Weighted Total		37 100.0%	5 100.0%	15 100.0%	17 100.0%	5 100.0%	11 100.0%	9 100.0%	11 100.0%	2 100.0%	9 100.0%	8 100.0%	10 100.0%	19 100.0%	31 100.0%	6 100.0%
Greatly increase	(5)	-	-	-	-	-	-	-	-	-	-	-	-	-		-
Slightly increase	(4)	4 11.4%	-	2 14.0%	2 12.2%	-	1 8.6%	1 10.1%	2 17.7%	1 52.1%	1 13.7%	1 15.0%	1 10.0%	2 10.5%	2 6.2%	2 37.4%
Stay the same	(3)	24 66.4%	4 80.5%	7 48.5%	14 77.5%	4 67.6%	9 75.4%	6 67.9%	7 64.2%	1 47.9%	5 56.7%	6 73.0%	8 79.4%	11 56.7%	21 69.8%	3 49.0%
Slightly decrease	(2)	5 12.4%	1 19.5%	3 18.4%	1 5.5%	1 16.6%	1 8.0%	1 10.6%	1 8.7%	-	2 20.3%	1 12.0%	-	4 19.0%	5 14.8%	-
Greatly decrease	(1)	1 2.8%	-	1 7.2%	-	-	-	1 11.4%	1 9.4%	-	-	-	1 10.6%	-	1 3.4%	-
Don't know		3 7.0%	-	2 12.0%	1 4.8%	1 15.8%	1 8.1%	-	-	-	1 9.3%	-	-	3 13.7%	2 5.8%	1 13.5%
NETS																
Net: Increase		4 11.4%	-	2 14.0%	2 12.2%	- -	1 8.6%	1 10.1%	2 17.7%	1 52.1%	1 13.7%	1 15.0%	1 10.0%	2 10.5%	2 6.2%	2 37.4%
Net: Decrease		6 15.2%	1 19.5%	4 25.5%	1 5.5%	1 16.6%	1 8.0%	2 22.0%	2 18.0%	-	2 20.3%	1 12.0%	1 10.6%	4 19.0%	6 18.2%	-
Net: Increase + Stay the same		28 77.7%	4 80.5%	9 62.5%	16 89.7%	4 67.6%	10 84.0%	7 78.0%	9 82.0%	2 100.0%	6 70.4%	7 88.0%	9 89.4%	13 67.2%	23 76.0%	5 86.5%
Mean score		2.9	2.8	2.8	3.1	2.8	3.0	2.8	2.9	3.5	2.9	3.0	2.9	2.9	2.8	3.4



Q15\_14. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

#### Sales & retail

Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	*m	*n
Unweighted Total		14	2	6	6	2	7	2	3	1	2	4	4	6	10	4
Weighted Total		14 100.0%	2 100.0%	6 100.0%	6 100.0%	2 100.0%	7 100.0%	2 100.0%	3 100.0%	1 100.0%	2 100.0%	4 100.0%	4 100.0%	6 100.0%	10 100.0%	4 100.0%
Greatly increase	(5)	-	-	-	-	- -	-	-	-	-		-	-	-		-
Slightly increase	(4)	4 30.1%	-	2 32.9%	2 36.7%	- -	1 14.7%	1 47.0%	2 65.5%	1 100.0%	1 54.6%	1 28.7%	1 24.3%	2 35.5%	2 19.5%	2 55.3%
Stay the same	(3)	7 49.6%	2 100.0%	2 35.4%	3 48.9%	1 56.4%	5 71.4%	-	-	-	1 45.4%	3 71.3%	2 49.9%	2 32.9%	5 51.7%	2 44.7%
Slightly decrease	(2)	-	-	-	-	- -	-	-	-	-	-	-	-	-	-	
Greatly decrease	(1)	1 7.5%	-	1 16.8%	-	- -	-	1 53.0%	1 34.5%	-	-	-	1 25.8%	-	1 10.7%	
Don't know		2 12.7%	-	1 14.9%	1 14.4%	1 43.6%	1 13.8%	-	-	-	-	-	-	2 31.7%	2 18.1%	
NETS																
Net: Increase		4 30.1%	-	2 32.9%	2 36.7%	- -	1 14.7%	1 47.0%	2 65.5%	1 100.0%	1 54.6%	1 28.7%	1 24.3%	2 35.5%	2 19.5%	2 55.3%
Net: Decrease		1 7.5%		1 16.8%	-	- -	-	1 53.0%	1 34.5%	-	-	-	1 25.8%	-	1 10.7%	
Net: Increase + Stay the same		11 79.7%	2 100.0%	4 68.3%	5 85.6%	1 56.4%	6 86.2%	1 47.0%	2 65.5%	1 100.0%	2 100.0%	4 100.0%	3 74.2%	4 68.3%	7 71.2%	4 100.0%
Mean score		3.2	3.0	3.0	3.4	3.0	3.2	2.4	3.0	4.0	3.5	3.3	2.7	3.5	3.0	3.6



#### Q15\_15. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

**Technology**Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECTO	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	*m	*n
Unweighted Total		9	1	1	7	1	3	1	2	1	3	2	3	4	8	1
Weighted Total		9 100.0%	1 100.0%	1 100.0%	7 100.0%	1 100.0%	3 100.0%	1 100.0%	2 100.0%	1 100.0%	3 100.0%	2 100.0%	3 100.0%	4 100.0%	8 100.0%	1 100.0%
Greatly increase	(5)	-	-	-	-	- -	-	-	-	-	-	-	-			-
Slightly increase	(4)	1 10.6%		-	1 13.8%	- -	-	1 100.0%	1 48.7%	-	-	-	-	1 23.9%	1 11.8%	-
Stay the same	(3)	7 78.3%	1 100.0%	1 100.0%	5 71.7%	1 100.0%	3 100.0%	-	1 51.3%	1 100.0%	2 68.1%	1 51.1%	3 100.0%	3 76.1%	6 75.7%	1 100.0%
Slightly decrease	(2)	1 11.1%	- -	-	1 14.5%	- -	-	-	-	-	1 31.9%	1 48.9%	-		1 12.4%	-
Greatly decrease	(1)	-	- -	-	-	- -	-	-	-	-	-	-	-		-	-
Don't know		-	-	-	-	- -	-	-	-	-	-	-	-		-	-
NETS																
Net: Increase		1 10.6%	-	-	1 13.8%	- -	-	1 100.0%	1 48.7%	-	-	-	-	1 23.9%	1 11.8%	-
Net: Decrease		1 11.1%	-	-	1 14.5%	- -	-	-	-	-	1 31.9%	1 48.9%	-		1 12.4%	-
Net: Increase + Stay the same		8 88.9%	1 100.0%	1 100.0%	6 85.5%	1 100.0%	3 100.0%	1 100.0%	2 100.0%	1 100.0%	2 68.1%	1 51.1%	3 100.0%	4 100.0%	7 87.6%	1 100.0%
Mean score		3.0	3.0	3.0	3.0	3.0	3.0	4.0	3.5	3.0	2.7	2.5	3.0	3.2	3.0	3.0



Q16. In which, if any, of these job functions do you expect to find a shortage of appropriate candidates for temporary agency worker roles?

Base: All who recruit temporary agency workers in each job function

		<u> </u>	WAVE				REGI					SIZE		SECT	OR
	Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		*a	*b	С	*d	*e	*f	*g	*h	*i	*j	k	*	m	*n
Unweighted Total	80	16	28	36	19	19	19	27	8	15	23	30	27	67	13
Weighted Total	77 100.0%	16 100.0%	27 100.0%	35 100.0%	18 100.0%	18 100.0%	19 100.0%	27 100.0%	8 100.0%	14 100.0%	23 100.0%	29 100.0%	25 100.0%	64 100.0%	13 100.0%
Accounting and financial services	3 12.1%	1 33.1%	1 11.7%	1 7.4%	1 19.0%	1 10.7%	1 26.5%	1 17.5%	-	- -	-	3 32.4%	-	2 9.8%	1 24.4%
Construction	4 30.0%	1 23.6%	-	3 41.7%	2 100.0%	1 24.3%	1 53.8%	1 33.9%	-	-	2 33.2%	2 46.1%	-	4 32.3%	-
Drivers	4 25.8%	-	2 40.5%	2 20.8%	2 40.8%	-	1 27.7%	1 27.7%	-	1 26.2%	2 34.5%	1 26.2%	1 16.5%	4 25.8%	-
Education	5 51.1%	-	2 52.9%	3 61.4%	1 59.0%	2 100.0%	1 100.0%	2 47.9%	1 31.1%	-	1 100.0%	3 59.1%	1 25.0%	4 43.9%	1 100.0%
Engineering & technical	3 28.2%	1 100.0%	1 34.1%	1 15.6%	-	2 33.6%	1 100.0%	1 100.0%	-		1 35.5%	1 34.1%	1 19.7%	2 21.4%	1 100.0%
Executive recruitment / interim management		-	-	-	-	-	-	-	-	- -	-	-	-	-	-
Health & social care	4 29.4%	1 26.9%	1 23.0%	2 36.4%	3 100.0%	-	-	-	-	1 23.3%	-	4 54.1%	-	2 18.1%	2 69.4%
Hospitality	3 51.0%	2 100.0%	1 100.0%		1 100.0%	-	1 100.0%	2 68.2%	1 53.6%		2 100.0%	-	1 27.6%	2 41.5%	1 100.0%
Industrial	6 42.1%	1 50.8%	1 30.7%	4 44.5%	1 33.9%	3 49.9%	2 62.6%	2 62.6%	-		3 60.6%	3 55.8%	-	6 45.9%	-
Legal & HR		-	-	-	-	-	-	-	-	- -	-	-	-	-	-
Life sciences			-	-	-	-	-	-	-	- -	-	-	-	-	-
Marketing, media & creative			-	- -	-	-	-	-	-	- -	-	-	-	-	-
Office professionals	4 11.4%		4 28.7%		-	-	3 34.3%	4 37.6%	1 52.1%	- -	-	1 10.6%	3 16.7%	2 6.5%	2 36.2%
Sales & retail	1 7.5%	-	1 16.8%	-	-	-	1 53.0%	1 34.5%	- -	-	-	1 25.8%	-	1 10.7%	-



Q16. In which, if any, of these job functions do you expect to find a shortage of appropriate candidates for temporary agency worker roles?

Base: All who recruit temporary agency workers in each job function

			WAVE				REG	ION	-			SIZE		SECT	OR
	Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		*a	*b	С	*d	*e	*f	*g	*h	*i	*j	k	*1	m	*n
Unweighted Total	80	16	28	36	19	19	19	27	8	15	23	30	27	67	13
Weighted Total	77 100.0%	16 100.0%	27 100.0%	35 100.0%	18 100.0%	18 100.0%	19 100.0%	27 100.0%	8 100.0%	14 100.0%	23 100.0%	29 100.0%	25 100.0%	64 100.0%	13 100.0%
Technology	1 10.6%	-	-	1 13.8%	-	-	1 100.0%	1 48.7%	-	-	-	-	1 23.9%	1 11.8%	
None	46 59.8%	9 57.2%	17 63.0%	20 58.4%	8 46.7%	10 57.9%	10 51.9%	15 55.2%	5 62.6%	12 86.9%	13 55.8%	16 55.0%	17 68.7%	41 64.2%	5 38.0%
Net: Any	31 40.2%	7 42.8%	10 37.0%	14 41.6%	9 53.3%	8 42.1%	9 48.1%	12 44.8%	3 37.4%	2 13.1%	10 44.2%	13 45.0%	8 31.3%	23 35.8%	8 62.0%



Q17\_SUM. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

#### **SUMMARY TABLE**

Base: All who recruit temporary agency workers

	Total	1 Not at all important	2	3	4	5 Very important	N/A	Net: Not important	Net: Important	Mean
Price/Costs of the workers	87 100.0%	2 2.1%	1 1.2%	16 18.2%	21 24.6%	42 48.5%	5 5.4%	3 3.3%	63 73.1%	4.2
Quality of service	87 100.0%	2 2.1%	1 1.0%	3 3.7%	16 19.0%	60 69.9%	4 4.4%	3 3.1%	77 88.9%	4.6
Brand image of the agency	87 100.0%	9 10.9%	17 20.0%	28 32.6%	16 19.0%	11 13.2%	4 4.4%	27 30.9%	28 32.2%	3.0
Expertise of the agency, in terms of regions and sectors covered	87 100.0%	1 1.1%	2 2.2%	11 12.9%	20 22.8%	48 55.7%	5 5.4%	3 3.2%	68 78.4%	4.4
Management information provided	87 100.0%	4 4.4%	8 9.3%	17 19.7%	23 26.4%	28 32.6%	7 7.6%	12 13.7%	51 59.0%	3.8
Membership of a trade of professional organisation	87 100.0%	11 12.5%	10 11.4%	24 28.0%	17 20.1%	19 21.7%	6 6.4%	21 23.9%	36 41.8%	3.3
Other	87 100.0%	- -	-	-	-	2 2.1%	85 97.9%		2 2.1%	5.0



Q17\_1. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

#### Price/Costs of the workers

Base: All who recruit temporary agency workers

				WAVE				REG	ION	-			SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total	*a	2017 b	C CCCODE 2017	*d	*e	tondon   *f	tondon *g	tondon [	Otner *i	0-49   *i	50-249 k	250+	Private	*n
			40		-		-	40	•			,				
Unweighted Total		90	18	33	39	24	23	19	27	8	16	27	32	31	75	15
Weighted Total		87	17	31	38	23	22	19	27	8	15	27	31	29	71	15
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1 Not at all important	(1)	2	-	1	1	-	2	-	-	-	-	1	1	-	2	-
		2.1%	-	2.8%	2.4%	-	8.2%	-	-	-	-	3.4%	2.9%	-	2.5%	-
2	(2)	1	-	-	1	-	1	-	-	-	-	-	1	-	1	-
		1.2%	-	-	2.7%	-	4.7%	-	-	-	-	-	3.4%	-	1.4%	-
3	(3)	16	4	6	6	7	2	5	5	-	2	3	7	5	13	3
		18.2%	22.3%	17.8%	16.7%	32.2%	8.9%	25.6%	17.6%	-	11.9%	10.6%	24.4%	18.7%	18.1%	18.9%
4	(4)	21	4	7	11	8	5	5	6	1	3	7	4	10	17	4
	, ,	24.6%	21.4%	22.3%	28.1%	34.7%	20.8%	27.4%	22.5%	11.6%	18.8%	25.7%	13.0%	35.9%	24.0%	27.6%
														k		
5 Very important	(5)	42	7	17	18	6	12	8	15	7	9	15	15	11	35	7
		48.5%	40.0%	54.6%	47.2%	28.8%	53.1%	41.8%	56.3%	88.4%	57.1%	56.7%	50.6%	38.6%	48.8%	47.1%
N/A		5	3	1	1	1	1	1	1	-	2	1	2	2	4	1
		5.4%	16.3%	2.5%	2.8%	4.3%	4.2%	5.1%	3.5%	-	12.2%	3.6%	5.7%	6.8%	5.2%	6.5%
NETS																
Net: Not important		3	-	1	2	-	3	-	-	-	-	1	2	-	3	-
		3.3%	-	2.8%	5.2%	-	13.0%	-	-	-	-	3.4%	6.3%	-	4.0%	-
Net: Important		63	11	24	28	14	16	13	21	8	11	22	19	22	52	11
		73.1%	61.4%	76.9%		63.5%	73.9%	69.3%	78.8%	100.0%	75.9%	82.3%	63.6%	74.5%	72.8%	74.7%
Mean score		4.2	4.2	4.3	4.2	4.0	4.1	4.2	4.4	4.9	4.5	4.4	4.1	4.2	4.2	4.3
			L													



Q17\_2. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

**Quality of service**Base: All who recruit temporary agency workers

				WAVE				REG	ION				SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		- Ottai	*a	b	С	*d	*e	*f	*9	*h	*i	*j	k	I .	m	*n
Unweighted Total		90	18	33	39	24	23	19	27	8	16	27	32	31	75	15
Weighted Total		87 100.0%	17 100.0%	31 100.0%	38 100.0%	23 100.0%	22 100.0%	19 100.0%	27 100.0%	8 100.0%	15 100.0%	27 100.0%	31 100.0%	29 100.0%	71 100.0%	15 100.0%
1 Not at all important	(1)	2 2.1%	-	1 2.8%	1 2.4%	- -	2 8.2%	-	-	-	-	1 3.4%	1 2.9%	-	2 2.5%	-
2	(2)	1 1.0%	-	-	1 2.2%	1 3.7%	-	-	-	-	-	-	-	1 2.9%	1 1.2%	-
3	(3)	3 3.7%	1 6.6%	1 3.5%	1 2.4%	2 8.9%	-	-	1 4.3%	1 13.8%	-	3 11.8%	-	-	3 4.4%	-
4	(4)	16 19.0%	3 16.1%	4 12.4%	10 25.9%	5 21.0%	3 13.8%	4 21.0%	5 18.1%	1 11.6%	4 25.3%	8 29.7%	5 15.3%	4 13.0%	15 20.5%	2 12.0%
5 Very important	(5)	60 69.9%	12 66.2%	25 78.7%	24 64.2%	14 62.1%	17 78.0%	14 73.9%	20 74.1%	6 74.6%	9 62.5%	14 51.5%	23 76.0%	23 80.5%	48 67.5%	12 81.5%
N/A		4 4.4%	2 11.0%	1 2.5%	1 2.8%	1 4.3%	-	1 5.1%	1 3.5%	-	2 12.2%	1 3.6%	2 5.7%	1 3.6%	3 3.9%	1 6.5%
NETS																
Net: Not important		3 3.1%	-	1 2.8%	2 4.7%	1 3.7%	2 8.2%	-	-	-	-	1 3.4%	1 2.9%	1 2.9%	3 3.7%	
Net: Important		77 88.9%	14 82.4%	29 91.1%	34 90.1%	19 83.1%	20 91.8%	18 94.9%	25 92.2%	7 86.2%	13 87.8%	22 81.2%	28 91.4%	27 93.5%	63 88.0%	14 93.5%
Mean score		4.6	4.7	4.7	4.5	4.5	4.5	4.8	4.7	4.6	4.7	4.3	4.7	4.8	4.6	4.9



Q17\_3. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

Brand image of the agency
Base: All who recruit temporary agency workers

				WAVE				REG	ION				SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	b	С	*d	*e	*f	*g	*h	*i	*j	k	I	m	*n
Unweighted Total		90	18	33	39	24	23	19	27	8	16	27	32	31	75	15
Weighted Total		87 100.0%	17 100.0%	31 100.0%	38 100.0%	23 100.0%	22 100.0%	19 100.0%	27 100.0%	8 100.0%	15 100.0%	27 100.0%	31 100.0%	29 100.0%	71 100.0%	15 100.0%
1 Not at all important	(1)	9 10.9%	2 12.3%	3 8.3%	5 12.4%	3 11.5%	2 8.9%	-	3 11.5%	3 36.9%	2 11.8%	4 14.7%	4 11.9%	2 6.2%	9 13.2%	-
2	(2)	17 20.0%	3 15.9%	5 15.5%	10 25.6%	3 12.1%	6 26.6%	5 25.0%	6 21.3%	1 13.3%	3 19.5%	4 14.5%	4 12.9%	9 32.4%	16 22.8%	1 6.6%
3	(3)	28 32.6%	3 16.5%	13 42.9%	12 31.4%	9 38.4%	8 35.1%	8 42.4%	10 36.4%	2 23.1%	2 13.4%	10 38.4%	11 34.6%	7 25.0%	23 31.8%	5 36.2%
4	(4)	16 19.0%	4 21.2%	4 13.4%	9 22.7%	7 29.1%	2 8.6%	4 22.1%	4 15.2%	-	4 25.6%	6 21.6%	7 21.6%	4 13.9%	13 18.8%	3 20.0%
5 Very important	(5)	11 13.2%	4 23.2%	5 17.4%	2 5.1%	1 4.6%	5 20.7%	1 5.4%	3 12.0%	2 26.6%	3 17.4%	2 7.1%	4 13.2%	5 18.9%	7 9.5%	5 30.7%
N/A		4 4.4%	2 11.0%	1 2.5%	1 2.8%	1 4.3%	-	1 5.1%	1 3.5%	-	2 12.2%	1 3.6%	2 5.7%	1 3.6%	3 3.9%	1 6.5%
NETS																
Net: Not important		27 30.9%	5 28.1%	7 23.8%	14 38.0%	5 23.6%	8 35.5%	5 25.0%	9 32.8%	4 50.3%	5 31.3%	8 29.2%	8 24.8%	11 38.7%	26 36.0%	1 6.6%
Net: Important		28 32.2%	8 44.4%	10 30.8%	10 27.8%	8 33.7%	6 29.3%	5 27.5%	7 27.2%	2 26.6%	7 43.1%	8 28.7%	11 34.8%	10 32.8%	20 28.3%	8 50.7%
Mean score		3.0	3.3	3.2	2.8	3.0	3.1	3.1	2.9	2.7	3.2	2.9	3.1	3.1	2.9	3.8



Q17\_4. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

# Expertise of the agency, in terms of regions and sectors covered Base: All who recruit temporary agency workers

				WAVE				REG	ION				SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	b	С	*d	*e	*f	*g	*h	*i	*j	k	1	m	*n
Unweighted Total		90	18	33	39	24	23	19	27	8	16	27	32	31	75	15
Weighted Total		87 100.0%	17 100.0%	31 100.0%	38 100.0%	23 100.0%	22 100.0%	19 100.0%	27 100.0%	8 100.0%	15 100.0%	27 100.0%	31 100.0%	29 100.0%	71 100.0%	15 100.0%
1 Not at all important	(1)	1 1.1%	-	-	1 2.4%	- -	1 4.2%	-	-	-	-	1 3.4%	-	-	1 1.3%	-
2	(2)	2 2.2%	-	-	2 5.0%	- -	-	1 4.9%	2 7.0%	1 11.6%	-	-	2 6.1%	-	2 2.6%	-
3	(3)	11 12.9%	2 10.9%	6 17.9%	4 9.7%	2 7.4%	3 12.8%	4 21.3%	5 18.3%	1 11.6%	2 11.9%	3 10.2%	6 21.2%	2 6.8%	9 12.9%	2 13.0%
4	(4)	20 22.8%	4 21.6%	8 24.6%	8 21.7%	9 39.5%	4 17.0%	2 10.6%	3 11.4%	1 13.3%	4 26.3%	8 31.0%	4 12.3%	8 26.2%	14 20.0%	5 35.9%
5 Very important	(5)	48 55.7%	9 51.3%	17 54.9%	22 58.3%	11 48.7%	14 61.9%	11 58.1%	16 59.8%	5 63.6%	8 49.6%	14 51.8%	17 54.7%	17 60.2%	41 58.0%	7 44.6%
N/A		5 5.4%	3 16.3%	1 2.5%	1 2.8%	1 4.3%	1 4.2%	1 5.1%	1 3.5%	-	2 12.2%	1 3.6%	2 5.7%	2 6.8%	4 5.2%	1 6.5%
NETS																
Net: Not important		3 3.2%	-	-	3 7.4%	- -	1 4.2%	1 4.9%	2 7.0%	1 11.6%	-	1 3.4%	2 6.1%	-	3 3.9%	-
Net: Important		68 78.4%	13 72.8%	25 79.5%	30 80.0%	20 88.2%	17 78.8%	13 68.7%	19 71.2%	6 76.9%	11 75.9%	22 82.8%	20 67.0%	25 86.4%	56 78.0%	12 80.6%
Mean score		4.4	4.5	4.4	4.3	4.4	4.4	4.3	4.3	4.3	4.4	4.3	4.2	4.6	4.4	4.3



Q17\_5. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

# **Management information provided**Base: All who recruit temporary agency workers

				WAVE				REG	ION				SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total	*a	b	C	*d	*e	*f	*g	*h	*i	*j	k	I	m	*n
Unweighted Total		90	18	33	39	24	23	19	27	8	16	27	32	31	75	15
Weighted Total		87 100.0%	17 100.0%	31 100.0%	38 100.0%	23 100.0%	22 100.0%	19 100.0%	27 100.0%	8 100.0%	15 100.0%	27 100.0%	31 100.0%	29 100.0%	71 100.0%	15 100.0%
1 Not at all important	(1)	4 4.4%	-	2 6.0%	2 5.2%	1 3.9%	2 8.9%	1 5.4%	1 3.7%	-		1 3.8%	1 3.3%	2 6.2%	4 5.4%	-
2	(2)	8 9.3%	-	1 3.5%	7 18.4%	1 3.7%	2 8.9%	2 10.9%	3 11.1%	1 11.6%	2 14.9%	3 11.5%	3 9.9%	2 6.5%	6 8.0%	2 15.4%
3	(3)	17 19.7%	1 5.2%	10 31.2%	6 16.7%	7 29.1%	5 21.4%	5 26.5%	5 18.3%	-	1 5.5%	6 21.7%	4 12.6%	7 25.2%	16 22.2%	1 7.5%
4	(4)	23 26.4%	7 40.4%	7 20.9%	9 24.5%	4 18.0%	4 16.8%	6 32.2%	10 38.0%	4 51.0%	5 32.3%	9 34.7%	9 28.6%	5 16.5%	20 27.7%	3 20.3%
5 Very important	(5)	28 32.6%	7 38.1%	10 32.6%	11 30.1%	7 32.6%	9 39.9%	4 19.9%	7 25.3%	3 37.4%	5 35.1%	7 24.7%	12 39.9%	9 32.4%	22 30.3%	7 43.7%
N/A		7 7.6%	3 16.3%	2 5.7%	2 5.2%	3 12.7%	1 4.2%	1 5.1%	1 3.5%	-	2 12.2%	1 3.6%	2 5.7%	4 13.3%	5 6.5%	2 13.1%
NETS																
Net: Not important		12 13.7%		3 9.5%	9 23.5%	2 7.6%	4 17.7%	3 16.3%	4 14.8%	1 11.6%	2 14.9%	4 15.3%	4 13.2%	4 12.7%	10 13.3%	2 15.4%
Net: Important		51 59.0%	14 78.5%	17 53.6%	21 54.6%	11 50.6%	12 56.7%	10 52.1%	17 63.4%	7 88.4%	10 67.4%	16 59.3%	21 68.4%	14 48.9%	41 58.0%	10 64.0%
Mean score		3.8	4.4	3.7	3.6	3.8	3.7	3.5	3.7	4.1	4.0	3.7	4.0	3.7	3.7	4.1



Q17\_6. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

# **Membership of a trade of professional organisation**Base: All who recruit temporary agency workers

				WAVE				REG	ION				SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total	*a	b	C	*d	*e	*f	*g	*h	*i	*j	k	I	m	*n
Unweighted Total		90	18	33	39	24	23	19	27	8	16	27	32	31	75	15
Weighted Total		87 100.0%	17 100.0%	31 100.0%	38 100.0%	23 100.0%	22 100.0%	19 100.0%	27 100.0%	8 100.0%	15 100.0%	27 100.0%	31 100.0%	29 100.0%	71 100.0%	15 100.0%
1 Not at all important	(1)	11 12.5%	3 17.9%	3 9.3%	5 12.5%	3 12.1%	4 17.3%	1 6.0%	2 8.4%	1 13.8%	2 13.1%	5 18.7%	4 12.8%	2 6.2%	9 12.1%	2 14.0%
2	(2)	10 11.4%	2 10.7%	2 5.7%	6 16.5%	1 5.6%	5 21.5%	3 15.8%	4 14.5%	1 11.6%	-	5 19.4%	3 9.2%	2 6.3%	9 12.0%	1 8.4%
3	(3)	24 28.0%	1 5.3%	12 37.0%	12 31.0%	7 28.9%	4 18.3%	6 31.7%	8 29.0%	2 23.1%	6 38.8%	5 19.1%	10 32.1%	9 31.8%	22 31.0%	2 13.8%
4	(4)	17 20.1%	6 33.4%	5 16.0%	7 17.4%	5 20.3%	3 13.0%	5 26.0%	7 26.4%	2 27.4%	3 18.7%	6 21.4%	7 21.4%	5 17.5%	14 19.0%	4 25.4%
5 Very important	(5)	19 21.7%	3 16.4%	8 26.3%	8 20.2%	5 20.3%	6 25.6%	3 15.5%	5 18.2%	2 24.1%	4 24.1%	5 17.7%	6 18.7%	8 28.5%	15 20.9%	4 25.3%
N/A		6 6.4%	3 16.3%	2 5.7%	1 2.4%	3 12.7%	1 4.2%	1 5.1%	1 3.5%	-	1 5.3%	1 3.6%	2 5.7%	3 9.7%	4 5.0%	2 13.1%
NETS																
Net: Not important		21 23.9%	5 28.6%	5 15.1%	11 29.0%	4 17.7%	8 38.8%	4 21.8%	6 22.9%	2 25.4%	2 13.1%	10 38.2%	7 22.1%	4 12.5%	17 24.2%	3 22.4%
Net: Important		36 41.8%	9 49.8%	13 42.2%	14 37.6%	9 40.6%	8 38.7%	8 41.5%	12 44.6%	4 51.5%	6 42.8%	11 39.1%	12 40.1%	13 46.0%	28 39.9%	8 50.7%
Mean score		3.3	3.2	3.5	3.2	3.4	3.1	3.3	3.3	3.4	3.4	3.0	3.3	3.6	3.3	3.5



Q17\_7. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

#### Other

Base: All who recruit temporary agency workers

				WAVE				REG	ION				SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	b	С	*d	*e	*f	*g	*h	*i	*j	k	1	m	*n
Unweighted Total		90	18	33	39	24	23	19	27	8	16	27	32	31	75	15
Weighted Total		87 100.0%	17 100.0%	31 100.0%	38 100.0%	23 100.0%	22 100.0%	19 100.0%	27 100.0%	8 100.0%	15 100.0%	27 100.0%	31 100.0%	29 100.0%	71 100.0%	15 100.0%
1 Not at all important	(1)	- -	-	-	-	-	-	-	-	-		-	-	-	-	-
2	(2)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3	(3)	-		-	-	- -	-	-	-	-	-	-	-	-	-	-
4	(4)	-		-	-	- -	-	-	-	-	-	-	-	-	-	-
5 Very important	(5)	2 2.1%		2 5.8%	-	- -	1 4.5%	-	-	-	1 5.5%	-	1 3.2%	1 2.9%	2 2.5%	-
N/A		85 97.9%	17 100.0%	30 94.2%	38 100.0%	23 100.0%	21 95.5%	19 100.0%	27 100.0%	8 100.0%	14 94.5%	27 100.0%	30 96.8%	28 97.1%	70 97.5%	15 100.0%
NETS																
Net: Not important		-	-	-	-	- -	-	- -	-	- -	-	- -	- -	-	-	-
Net: Important		2 2.1%	-	2 5.8%	-	-	1 4.5%	-	-	-	1 5.5%	-	1 3.2%	1 2.9%	2 2.5%	
Mean score		5.0	-	5.0	-	-	5.0	-	-	-	5.0	-	5.0	5.0	5.0	-



Q18\_SUM. How important or otherwise would you say that temporary agency workers are for your organisation for each of the following? Rate on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

#### **SUMMARY TABLE**

Base: All who recruit temporary agency workers

	Total	1 Not at all important	2	3	4	5 Very important	Net: Not important	Net: Important	Mean
Meeting peaks in demand at certain times of year (seasonality)	87 100.0%	7 7.9%	5 5.8%	16 18.7%	19 21.8%	40 45.7%	12 13.8%	58 67.5%	3.9
Responding to growth, as new customers are won	87 100.0%	6 7.4%	5 5.7%	24 27.4%	30 34.7%	22 24.9%	11 13.1%	51 59.5%	3.6
Managing fast changing organisational requirements	87 100.0%	8 9.1%	12 13.5%	24 27.8%	23 26.9%	20 22.7%	20 22.6%	43 49.6%	3.4
Covering short term staff leave or absences	87 100.0%	6 6.6%	4 4.7%	18 20.5%	24 27.4%	35 40.9%	10 11.3%	59 68.3%	3.9
Helping to keep running costs down	87 100.0%	16 18.7%	11 13.2%	21 24.8%	14 16.4%	23 27.0%	28 31.9%	37 43.3%	3.2
Managing uncertainty during economic downturn or at other times	87 100.0%	13 15.3%	7 7.9%	32 37.4%	19 21.4%	16 18.0%	20 23.2%	34 39.4%	3.2
Providing short term access to key strategic skills	87 100.0%	10 12.0%	12 13.4%	24 27.2%	24 27.6%	17 19.9%	22 25.3%	41 47.5%	3.3



Q18\_1. How important or otherwise would you say that temporary agency workers are for your organisation for each of the following? Rate on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

# Meeting peaks in demand at certain times of year (seasonality) Base: All who recruit temporary agency workers

				WAVE				REG	ION	-			SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	b	С	*d	*e	*f	*g	*h	*i	*j	k	I	m	*n
Unweighted Total		90	18	33	39	24	23	19	27	8	16	27	32	31	75	15
Weighted Total		87 100.0%	17 100.0%	31 100.0%	38 100.0%	23 100.0%	22 100.0%	19 100.0%	27 100.0%	8 100.0%	15 100.0%	27 100.0%	31 100.0%	29 100.0%	71 100.0%	15 100.0%
1 Not at all important	(1)	7 7.9%	1 5.4%	1 3.5%	5 12.8%	2 8.6%	2 9.1%	1 5.1%	2 7.1%	1 11.6%	1 6.6%	4 15.3%	2 5.9%	1 3.3%	7 9.6%	-
2	(2)	5 5.8%	-	4 13.2%	1 2.4%	1 4.0%	1 4.5%	3 17.1%	3 11.8%	-	-	-	2 6.8%	3 10.3%	4 5.5%	1 7.5%
3	(3)	16 18.7%	3 16.1%	7 23.5%	6 15.9%	4 18.0%	6 26.0%	4 19.9%	4 13.7%	-	3 18.2%	7 25.6%	5 15.1%	5 16.2%	13 18.1%	3 21.5%
4	(4)	19 21.8%	5 28.4%	6 20.2%	8 20.1%	6 25.6%	5 20.9%	3 15.2%	6 22.0%	3 36.9%	3 17.2%	5 18.9%	6 18.5%	8 28.1%	14 19.9%	5 30.8%
5 Very important	(5)	40 45.7%	9 50.1%	12 39.5%	18 48.8%	10 43.7%	9 39.5%	8 42.7%	12 45.4%	4 51.5%	9 58.0%	11 40.3%	16 53.8%	12 42.1%	33 46.8%	6 40.2%
NETS																
Net: Not important		12 13.8%	1 5.4%	5 16.7%	6 15.2%	3 12.6%	3 13.6%	4 22.2%	5 18.9%	1 11.6%	1 6.6%	4 15.3%	4 12.6%	4 13.6%	11 15.1%	1 7.5%
Net: Important		58 67.5%	14 78.5%	19 59.8%	26 68.9%	16 69.4%	13 60.4%	11 57.9%	18 67.4%	7 88.4%	11 75.2%	16 59.2%	22 72.3%	20 70.2%	48 66.8%	11 71.0%
Mean score		3.9	4.2	3.8	3.9	3.9	3.8	3.7	3.9	4.2	4.2	3.7	4.1	4.0	3.9	4.0



Q18\_2. How important or otherwise would you say that temporary agency workers are for your organisation for each of the following? Rate on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

# Responding to growth, as new customers are won Base: All who recruit temporary agency workers

				WAVE				REG	ON	-			SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	b	С	*d	*e	*f	*g	*h	*i	*j	k	1	m	*n
Unweighted Total		90	18	33	39	24	23	19	27	8	16	27	32	31	75	15
Weighted Total		87 100.0%	17 100.0%	31 100.0%	38 100.0%	23 100.0%	22 100.0%	19 100.0%	27 100.0%	8 100.0%	15 100.0%	27 100.0%	31 100.0%	29 100.0%	71 100.0%	15 100.0%
1 Not at all important	(1)	6 7.4%	1 5.4%	1 2.6%	5 12.4%	2 7.4%	2 9.1%	1 5.1%	1 3.5%	-	2 12.1%	1 3.7%	3 9.2%	3 9.0%	6 9.0%	-
2	(2)	5 5.7%	-	4 12.6%	1 2.6%	- -	-	2 10.9%	4 15.3%	2 24.9%	1 5.3%	1 3.6%	2 6.2%	2 7.1%	5 6.9%	-
3	(3)	24 27.4%	5 28.6%	9 29.5%	9 25.0%	6 27.9%	6 25.3%	4 21.3%	6 22.6%	2 25.4%	6 38.1%	7 25.2%	7 21.7%	10 35.3%	21 29.1%	3 19.3%
4	(4)	30 34.7%	7 37.6%	11 34.5%	13 33.4%	8 34.5%	8 34.9%	10 52.1%	11 39.5%	1 11.6%	4 25.9%	12 44.3%	11 37.4%	7 22.9%	24 33.7%	6 39.2%
5 Very important	(5)	22 24.9%	5 28.4%	7 20.8%	10 26.6%	7 30.2%	7 30.6%	2 10.5%	5 19.1%	3 38.2%	3 18.7%	6 23.2%	8 25.5%	7 25.7%	15 21.3%	6 41.5%
NETS																
Net: Not important		11 13.1%	1 5.4%	5 15.2%	6 15.0%	2 7.4%	2 9.1%	3 16.1%	5 18.8%	2 24.9%	3 17.3%	2 7.3%	5 15.4%	5 16.1%	11 15.9%	-
Net: Important		51 59.5%	12 66.0%	17 55.4%	23 60.0%	15 64.7%	14 65.6%	12 62.7%	16 58.6%	4 49.7%	7 44.6%	18 67.5%	19 62.9%	14 48.6%	39 55.0%	12 80.7%
Mean score		3.6	3.8	3.6	3.6	3.8	3.8	3.5	3.6	3.6	3.3	3.8	3.6	3.5	3.5	4.2



Q18\_3. How important or otherwise would you say that temporary agency workers are for your organisation for each of the following? Rate on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

# Managing fast changing organisational requirements Base: All who recruit temporary agency workers

				WAVE				REG	ION				SIZE		SECTO	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	b	С	*d	*e	*f	*g	*h	*i	*j	k	I	m	*n
Unweighted Total		90	18	33	39	24	23	19	27	8	16	27	32	31	75	15
Weighted Total		87 100.0%	17 100.0%	31 100.0%	38 100.0%	23 100.0%	22 100.0%	19 100.0%	27 100.0%	8 100.0%	15 100.0%	27 100.0%	31 100.0%	29 100.0%	71 100.0%	15 100.0%
1 Not at all important	(1)	8 9.1%	2 10.7%	3 10.0%	3 7.7%	3 12.7%	2 8.9%	2 11.1%	2 7.7%	-	1 6.6%	4 15.1%	3 9.5%	1 3.2%	7 9.5%	1 7.4%
2	(2)	12 13.5%	3 17.3%	4 12.2%	5 12.8%	1 4.0%	2 8.3%	2 11.0%	6 23.2%	4 50.3%	3 17.8%	5 18.8%	2 6.2%	5 16.3%	12 16.3%	-
3	(3)	24 27.8%	4 22.0%	9 27.7%	12 30.6%	6 28.5%	8 34.9%	7 37.3%	8 29.3%	1 11.6%	2 13.8%	8 28.3%	8 25.6%	9 29.6%	21 29.3%	3 20.9%
4	(4)	23 26.9%	5 27.3%	8 26.5%	10 27.1%	8 35.5%	5 22.0%	4 20.4%	5 17.6%	1 11.6%	6 37.8%	6 20.6%	10 33.7%	7 25.7%	16 22.6%	7 47.5%
5 Very important	(5)	20 22.7%	4 22.7%	7 23.7%	8 21.8%	4 19.3%	6 25.8%	4 20.2%	6 22.2%	2 26.6%	4 24.0%	5 17.2%	8 25.1%	7 25.3%	16 22.4%	4 24.2%
NETS																
Net: Not important		20 22.6%	5 28.0%	7 22.1%	8 20.5%	4 16.7%	4 17.3%	4 22.1%	8 30.9%	4 50.3%	4 24.4%	9 33.9%	5 15.7%	6 19.4%	18 25.8%	1 7.4%
Net: Important		43 49.6%	9 50.0%	16 50.2%	18 48.9%	12 54.8%	10 47.8%	8 40.5%	11 39.8%	3 38.2%	9 61.8%	10 37.7%	18 58.7%	15 50.9%	32 44.9%	11 71.7%
Mean score		3.4	3.3	3.4	3.4	3.4	3.5	3.3	3.2	3.1	3.5	3.1	3.6	3.5	3.3	3.8



Q18\_4. How important or otherwise would you say that temporary agency workers are for your organisation for each of the following? Rate on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

# Covering short term staff leave or absences Base: All who recruit temporary agency workers

				WAVE				REG	ION				SIZE		SECTO	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	b	С	*d	*e	*f	*g	*h	*i	*j	k	I	m	*n
Unweighted Total		90	18	33	39	24	23	19	27	8	16	27	32	31	75	15
Weighted Total		87 100.0%	17 100.0%	31 100.0%	38 100.0%	23 100.0%	22 100.0%	19 100.0%	27 100.0%	8 100.0%	15 100.0%	27 100.0%	31 100.0%	29 100.0%	71 100.0%	15 100.0%
1 Not at all important	(1)	6 6.6%	1 5.4%	2 5.7%	3 7.8%	2 8.0%	2 8.8%	1 5.1%	1 3.5%	-	1 6.6%	3 10.9%	2 6.0%	1 3.1%	6 8.0%	-
2	(2)	4 4.7%	2 10.7%	2 7.0%	-	1 4.9%	-	3 15.9%	3 11.0%	-	-	3 11.0%	1 3.6%	-	4 5.7%	-
3	(3)	18 20.5%	3 17.5%	4 12.1%	11 28.9%	5 21.6%	5 21.2%	3 16.7%	5 19.4%	2 25.4%	3 19.5%	9 34.5%	2 5.7%	7 23.0%	14 20.1%	3 22.4%
4	(4)	24 27.4%	4 21.0%	9 29.8%	11 28.4%	4 16.7%	9 39.7%	4 19.8%	6 21.3%	2 24.9%	6 36.3%	5 17.8%	11 36.5%	8 26.7%	19 26.8%	5 30.2%
5 Very important	(5)	35 40.9%	8 45.4%	14 45.5%	13 34.9%	11 48.7%	7 30.3%	8 42.5%	12 44.7%	4 49.7%	6 37.5%	7 25.7%	15 48.2%	14 47.2%	28 39.5%	7 47.3%
NETS																
Net: Not important		10 11.3%	3 16.1%	4 12.7%	3 7.8%	3 12.9%	2 8.8%	4 21.0%	4 14.5%	-	1 6.6%	6 22.0%	3 9.6%	1 3.1%	10 13.6%	-
Net: Important		59 68.3%	12 66.4%	24 75.3%	24 63.3%	15 65.5%	15 70.0%	12 62.2%	18 66.1%	6 74.6%	11 73.8%	12 43.5%	26 84.7%	21 73.9%	47 66.3%	12 77.6%
Mean score		3.9	3.9	4.0	3.8	3.9	3.8	3.8	3.9	4.2	4.0	3.4	4.2	4.1	3.8	4.2



Q18\_5. How important or otherwise would you say that temporary agency workers are for your organisation for each of the following? Rate on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

# Helping to keep running costs down Base: All who recruit temporary agency workers

				WAVE				REG	ION				SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	b	С	*d	*e	*f	*g	*h	*i	*j	k	I	m	*n
Unweighted Total		90	18	33	39	24	23	19	27	8	16	27	32	31	75	15
Weighted Total		87 100.0%	17 100.0%	31 100.0%	38 100.0%	23 100.0%	22 100.0%	19 100.0%	27 100.0%	8 100.0%	15 100.0%	27 100.0%	31 100.0%	29 100.0%	71 100.0%	15 100.0%
1 Not at all important	(1)	16 18.7%	4 21.6%	4 11.9%	9 23.0%	5 21.0%	5 22.2%	3 14.8%	3 10.2%	-	4 25.4%	10 36.5%	5 15.1%	2 6.0%	14 19.9%	2 12.9%
2	(2)	11 13.2%	1 5.2%	5 17.4%	5 13.3%	- -	5 21.3%	2 10.7%	3 11.0%	1 11.6%	4 24.8%	1 3.6%	4 12.8%	7 22.4%	11 15.9%	-
3	(3)	21 24.8%	5 27.3%	9 28.9%	8 20.3%	8 33.3%	7 30.3%	3 17.3%	5 19.6%	2 24.9%	2 13.4%	4 14.8%	9 28.7%	9 30.0%	16 22.8%	5 34.2%
4	(4)	14 16.4%	2 10.7%	4 11.7%	9 22.9%	6 25.0%	1 4.2%	6 31.3%	7 25.2%	1 11.6%	1 5.4%	6 22.7%	2 5.4%	6 22.0%	12 16.9%	2 13.9%
5 Very important	(5)	23 27.0%	6 35.2%	9 30.1%	8 20.5%	5 20.7%	5 21.9%	5 25.9%	9 34.0%	4 52.0%	5 31.0%	6 22.4%	12 38.0%	6 19.6%	17 24.4%	6 39.1%
NETS																
Net: Not important		28 31.9%	5 26.8%	9 29.3%	14 36.3%	5 21.0%	10 43.6%	5 25.5%	6 21.2%	1 11.6%	8 50.2%	11 40.1%	9 27.9%	8 28.4%	26 35.9%	2 12.9%
Net: Important		37 43.3%	8 45.9%	13 41.8%	16 43.4%	10 45.7%	6 26.1%	11 57.2%	16 59.2%	5 63.6%	6 36.4%	12 45.1%	13 43.4%	12 41.6%	30 41.3%	8 52.9%
Mean score		3.2	3.3	3.3	3.0	3.2	2.8	3.4	3.6	4.0	2.9	2.9	3.4	3.3	3.1	3.7



Q18\_6. How important or otherwise would you say that temporary agency workers are for your organisation for each of the following? Rate on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

# Managing uncertainty during economic downturn or at other times Base: All who recruit temporary agency workers

				WAVE				REG	ION				SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	b	С	*d	*e	*f	*g	*h	*i	*j	k	ı	m	*n
Unweighted Total		90	18	33	39	24	23	19	27	8	16	27	32	31	75	15
Weighted Total		87 100.0%	17 100.0%	31 100.0%	38 100.0%	23 100.0%	22 100.0%	19 100.0%	27 100.0%	8 100.0%	15 100.0%	27 100.0%	31 100.0%	29 100.0%	71 100.0%	15 100.0%
1 Not at all important	(1)	13 15.3%	2 10.7%	6 18.1%	6 15.1%	5 21.0%	4 17.0%	2 9.8%	3 10.3%	1 11.6%	2 13.0%	6 21.5%	3 9.0%	5 16.1%	11 15.8%	2 13.0%
2	(2)	7 7.9%	-	5 15.5%	2 5.2%	1 4.0%	2 8.5%	1 5.9%	2 8.2%	1 13.3%	2 12.2%	1 3.4%	4 12.3%	2 7.4%	7 9.5%	-
3	(3)	32 37.4%	8 43.1%	8 27.0%	16 43.5%	7 32.9%	9 39.8%	8 41.5%	10 35.8%	2 23.1%	7 43.6%	10 36.3%	8 24.8%	15 51.7% k	29 40.1%	4 24.9%
4	(4)	19 21.4%	3 16.1%	7 21.3%	9 23.9%	5 21.8%	4 16.9%	6 32.3%	7 25.8%	1 11.6%	3 19.5%	6 20.5%	9 31.1%	3 12.0%	11 15.7%	7 48.3%
5 Very important	(5)	16 18.0%	5 30.0%	6 18.1%	5 12.3%	5 20.3%	4 17.8%	2 10.5%	5 19.8%	3 40.5%	2 11.7%	5 18.2%	7 22.8%	4 12.8%	14 18.9%	2 13.8%
NETS																
Net: Not important		20 23.2%	2 10.7%	11 33.6%	8 20.2%	6 25.0%	6 25.6%	3 15.6%	5 18.5%	2 24.9%	4 25.2%	7 24.9%	7 21.3%	7 23.6%	18 25.3%	2 13.0%
Net: Important		34 39.4%	8 46.1%	12 39.4%	14 36.3%	9 42.1%	8 34.7%	8 42.8%	12 45.7%	4 52.0%	5 31.2%	10 38.8%	16 53.9% I	7 24.8%	25 34.6%	9 62.1%
Mean score		3.2	3.5	3.1	3.1	3.2	3.1	3.3	3.4	3.6	3.0	3.1	3.5	3.0	3.1	3.5



Q18\_7. How important or otherwise would you say that temporary agency workers are for your organisation for each of the following? Rate on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

# Providing short term access to key strategic skills Base: All who recruit temporary agency workers

				WAVE				REG	ION	-			SIZE		SECT	OR
		Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	b	С	*d	*e	*f	*g	*h	*i	*j	k	I	m	*n
Unweighted Total		90	18	33	39	24	23	19	27	8	16	27	32	31	75	15
Weighted Total		87 100.0%	17 100.0%	31 100.0%	38 100.0%	23 100.0%	22 100.0%	19 100.0%	27 100.0%	8 100.0%	15 100.0%	27 100.0%	31 100.0%	29 100.0%	71 100.0%	15 100.0%
1 Not at all important	(1)	10 12.0%	1 5.4%	4 11.7%	6 15.2%	4 16.6%	4 17.6%	1 5.1%	1 3.5%	-	2 12.0%	6 21.8%	3 8.7%	2 6.2%	10 14.5%	-
2	(2)	12 13.4%	1 5.2%	7 21.3%	4 10.5%	1 4.4%	3 12.6%	5 27.5%	5 19.0%	-	3 17.8%	4 14.8%	3 9.1%	5 16.5%	9 13.2%	2 14.1%
3	(3)	24 27.2%	5 28.2%	9 28.2%	10 26.0%	6 26.6%	6 26.2%	7 37.1%	10 37.0%	3 36.9%	2 12.3%	9 34.4%	8 25.4%	7 22.5%	19 25.9%	5 33.5%
4	(4)	24 27.6%	6 32.1%	6 17.8%	13 33.6%	6 28.3%	7 34.1%	4 19.8%	5 17.8%	1 13.3%	5 34.5%	6 21.9%	8 24.9%	10 35.8%	19 26.4%	5 33.1%
5 Very important	(5)	17 19.9%	5 29.0%	7 21.0%	6 14.6%	5 24.2%	2 9.4%	2 10.5%	6 22.7%	4 49.7%	4 23.4%	2 7.1%	10 31.8%	6 19.0%	14 20.0%	3 19.3%
NETS																
Net: Not important		22 25.3%	2 10.7%	10 33.0%	10 25.7%	5 21.0%	7 30.3%	6 32.6%	6 22.5%	-	5 29.7%	10 36.6%	5 17.9%	7 22.7%	20 27.7%	2 14.1%
Net: Important		41 47.5%	11 61.1%	12 38.8%	18 48.3%	12 52.5%	10 43.6%	6 30.3%	11 40.5%	5 63.1%	9 58.0%	8 29.0%	17 56.7%	16 54.8%	33 46.4%	8 52.4%
Mean score		3.3	3.7	3.2	3.2	3.4	3.1	3.0	3.4	4.1	3.4	2.8	3.6	3.4	3.2	3.6



# Q19. In terms of temporary agency workers' pay rates, would you say that: Base: All who recruit temporary agency workers

			WAVE				REG	ION	-			SIZE		SECTO	OR
			September				South excluding	South including							
	Total	August 2017	2017	October 2017	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		*a	b	С	*d	*e	*f	*g	*h	*i	*j	k	-	m	*n
Unweighted Total	90	18	33	39	24	23	19	27	8	16	27	32	31	75	15
Weighted Total	87	17	31	38	23	22	19	27	8	15	27	31	29	71	15
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Temporary agency workers earn more	17	5	3	10	6	1	7	9	2	2	9	6	3	15	2
than they would if they were permanent	20.1%	27.3%	8.9%	26.2%	26.1%	4.7%	36.6%	32.4%	23.1%	11.8%	33.3%	18.8%	9.4%	21.2%	15.3%
Temporary agency workers earn less	8	1	3	4	3	1	2	3	1	1	3	3	2	6	2
than they would if they were permanent	9.2%	5.3%	9.8%	10.4%	12.6%	3.9%	11.0%	11.2%	11.6%	8.0%	12.1%	8.7%	6.9%	7.8%	15.6%
Temporary agency workers earn about	58	11	25	23	13	18	10	15	5	12	13	22	23	49	9
the same as they would if they were permanent	67.5%	61.8%	78.4%	61.0%	57.0%	83.0%	52.4%	56.4%	65.3%	80.2%	47.6%	72.5%	80.6%	68.5%	62.7%
Not applicable/Don't know	3	1	1	1	1	2	-	-	-	-	2	-	1	2	1
	3.2%	5.6%	2.9%	2.4%	4.3%	8.4%	-	-	-	-	7.0%	-	3.2%	2.6%	6.5%



Q20. Approximately what percentage of the temporary workers you use go on to become permanent members of your staff each year?

Base: All who recruit temporary workers

			WAVE				REGI		_			SIZE		SECT	OR
	Total	August 2017	September 2017	October 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	*h	i	j	k	I	m	n
Unweighted Total	231	55	76	100	50	64	51	79	28	38	93	65	73	198	33
Weighted Total	227 100.0%	55 100.0%	75 100.0%	98 100.0%	47 100.0%	62 100.0%	53 100.0%	83 100.0%	30 100.0%	36 100.0%	94 100.0%	63 100.0%	70 100.0%	193 100.0%	35 100.0%
0	56 24.6%	11 20.5%	18 24.1%	27 27.3%	11 23.3%	17 27.2%	12 23.5%	20 24.2%	8 25.6%	8 22.7%	37 39.2% kl	10 15.2%	9 13.4%	50 25.9%	6 17.3%
1-9	30 13.3%	4 6.8%	15 19.8% a	12 11.9%	8 16.8%	9 13.9%	8 14.7%	12 14.5%	4 14.2%	2 4.7%	9 10.0%	9 14.7%	12 16.5%	24 12.5%	6 17.6%
10-19	29 12.7%	6 10.6%	13 17.3%	10 10.3%	7 15.9%	8 12.6%	4 7.9%	9 11.5%	5 17.8%	4 11.4%	6 6.4%	7 10.9%	16 22.7% j	25 13.2%	3 9.8%
20-49	20 8.7%	2 3.4%	3 3.7%	15 15.6% ab	3 5.6%	6 9.3%	7 14.1%	9 11.4%	2 6.8%	2 5.5%	10 10.2%	5 7.5%	6 7.9%	15 7.9%	5 13.4%
50	19 8.2%	3 5.1%	6 8.2%	10 10.0%	5 10.4%	5 7.7%	4 7.3%	8 9.6%	4 13.7%	1 3.3%	6 6.4%	8 12.0%	5 7.4%	15 7.6%	4 11.7%
51+	29 12.6%	12 22.9% c	8 11.3%	8 7.9%	8 16.2%	6 9.4%	7 12.7%	9 10.6%	2 7.0%	7 18.0%	12 13.0%	12 18.6% I	5 6.7%	26 13.4%	3 8.2%
Don't know	45 19.9%	17 30.8% bc	12 15.7%	17 17.0%	5 11.6%	12 20.0%	11 19.9%	15 18.1%	4 14.8%	12 34.3% d	14 14.9%	13 21.2%	18 25.4%	38 19.5%	8 21.9%
NETS															
Net: At least 1%	126 55.5%	27 48.7%	45 60.3%	54 55.7%	30 65.0% i	33 52.9%	30 56.6%	48 57.7%	18 59.6%	16 43.0%	43 46.0%	40 63.6% j	43 61.2%	105 54.6%	21 60.8%
Net: At least 50%	47 20.9%	15 27.9%	15 19.5%	18 17.9%	12 26.6%	10 17.1%	11 19.9%	17 20.2%	6 20.8%	8 21.4%	18 19.4%	19 30.5% I	10 14.1%	40 21.0%	7 19.9%
Total Mean score	4298 23.6	1393 36.8 bc	1293 20.5	1612 19.9	1081 26.3	964 19.6	991 23.4	1509 22.3	518 20.3	744 31.2	1753 21.8	1546 31.1 I	999 19.2	3674 23.7	624 23.2

