

# REC JOBS OUTLOOK RESEARCH

#### **METHODOLOGY NOTE**

ComRes interviewed 607 UK employees and owners involved in hiring by telephone between March 28<sup>th</sup> and June 21<sup>st</sup> 2017. Data were weighted to be representative of UK adults in employment by region, broad industry sector and public / private split. ComRes is a member of the British Polling Council and abides by its rules.

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### REPUTATION | COMMUNICATIONS | PUBLIC POLICY

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Sector1 Base: All respondents
S1. Which region is your organisation based in?  Base: All respondents
S2. Which department do you work in, in your organisation?  Base: All respondents
S3. Which of the following best describes your level of seniority?  Base: All respondents  5
S4. Which of the following, if any, are you involved in as part of your role?  Base: All respondents
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D3. What industry sector does your organisation work in?  Base: All respondents
Q1. How much capacity, if any, is there in your organisation to take on more work without creating more jobs in the organisation?
Q2. Have you made any of the following changes to your workforce in the past year?  Base: All respondents
Q3. Do you think economic conditions in the country as a whole are getting:  Base: All respondents
Q4. In view of the economic conditions, do you/does your organisation expect confidence in hiring and investment decisions to get:  14 Base: All respondents
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Q5_SUM. In which of the following ways, if any, does your organisation recruit permanent members of staff and temporary or contract workers? SUMMARY TABLE  Base: All who have recruited this type of staff before
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Q5_1. In which of the following ways, if any, does your organisation recruit permanent members of staff and temporary or contract workers? Permanent members of staff
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#### Sector

Base: All respondents

Significance Level: 95%
Unweighted Total
Weighted Total
Private

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		WAVE				REG					SIZE		SECTOR		
Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public	
	а	b	С	d	е	f	g	h	i	j	k	1	m	n	
607	206	201	200	151	130	161	242	81	84	282	167	158	497	110	
607	206	201	200	133	146	136	238	102	90	288	166	153	500	107	
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	
500	170	166	165	109	113	113	202	89	76	238	128	134	500	-	
82.4%	82.4%	82.4%	82.4%	82.2%	77.2%	82.9%	84.9%	87.5%	84.6%	82.7%	77.4%	87.2% k	100.0% n	-	
107	36	35	35	24	33	23	36	13	14	50	37	20	-	107	
17.6%	17.6%	17.6%	17.6%	17.8%	22.8%	17.1%	15.1%	12.5%	15.4%	17.3%	22.6%	12.8%	-	100.0%	
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# S1. Which region is your organisation based in? Base: All respondents

			WAVE				REG					SIZE		SECTO	DR
	Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	h	I	j	k	I	m	n
Unweighted Total	607	206	201	200	151	130	161	242	81	84	282	167	158	497	110
Weighted Total	607 100.0%	206 100.0%	201 100.0%	200 100.0%	133 100.0%	146 100.0%	136 100.0%	238 100.0%	102 100.0%	90 100.0%	288 100.0%	166 100.0%	153 100.0%	500 100.0%	107 100.0%
O. al West															
South West	51 8.4%	17 8.4%	17 8.4%	17 8.4%	-	-	51 37.5% deghi	51 21.4% dehi	-	-	22 7.5%	14 8.5%	15 9.9%	41 8.2%	10 9.4%
South East	85	29	28	28	-	-	85	85	-	-	35	27	23	72	13
	14.0%	14.0%	14.0%	14.0%	-	-	62.5% deghi	35.7% dehi	-	-	12.1%	16.3%	15.0%	14.4%	12.3%
London	102	35	34	34	-	-	-	102	102	-	51	26	25	89	13
	16.8%	16.8%	16.8%	16.8%	-	-	=	42.9% defi	100.0% defgi	-	17.8%	15.7%	16.1%	17.8%	12.0%
East of England	56	19	18	18	-	56	-	-	-	-	33	13	10	44	12
	9.2%	9.2%	9.2%	9.2%	-	38.2% dfghi	-	-	-	-	11.4%	7.7%	6.7%	8.7%	11.4%
West Midlands	50	17	16	16	-	50	-	-	-	-	22	11	17	37	12
	8.2%	8.2%	8.2%	8.2%	-	34.0% dfghi	-	-	-	-	7.6%	6.8%	10.9%	7.5%	11.6%
East Midlands	41	14	13	13	-	41	-	-	-	-	21	9	10	32	9
	6.7%	6.7%	6.7%	6.7%	-	27.8% dfghi	-	-	-	-	7.3%	5.7%	6.7%	6.4%	8.2%
North West	65	22	22	21	65	-	÷	-	-	-	30	19	16	53	12
	10.7%	10.7%	10.7%	10.7%	48.9% efghi	-	-	-	-	-	10.4%	11.5%	10.5%	10.7%	10.9%
North East	21	7	7	7	21	-	-	-	-	-	11	7	3	19	1
	3.4%	3.4%	3.4%	3.4%	15.5% efghi	-	-	-	-	-	3.9%	4.2%	1.6%	3.8%	1.4%
Yorkshire & The Humber	47	16	16	16	47	-	-	-	-	-	24	12	12	37	11
	7.8%	7.8%	7.8%	7.8%	35.6% efghi	-	-	-	-	-	8.2%	7.3%	7.6%	7.4%	9.9%
Scotland	49	17	16	16	-	-	-	-	-	49	18	15	16	43	6
	8.1%	8.1%	8.1%	8.1%	-	-	-	-	-	54.7% defgh	6.3%	9.0%	10.6%	8.6%	5.8%
Wales	25	9	8	8	-	-	-	-	-	25	13	9	4	21	5
	4.2%	4.2%	4.2%	4.2%	-	-	-	-	-	28.4% defgh	4.6%	5.2%	2.4%	4.1%	4.6%
Northern Ireland	15	5	5	5	-	-	-	-	-	15	8	4	3	12	3
	2.5%	2.5%	2.5%	2.5%	-	-	-	-	-	16.9% defgh	2.9%	2.2%	2.1%	2.5%	2.6%



# S1. Which region is your organisation based in? Base: All respondents

			WAVE				REG	ION	-			SIZE		SECTOR		
	Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public	
Significance Level: 95%	TOTAL	арпі 2017 а	b	C C	d	e	f	g	h	i	0-49 j	50-249 k	250+	m	n	
Unweighted Total	607	206	201	200	151	130	161	242	81	84	282	167	158	497	110	
Weighted Total	607 100.0%	206 100.0%	201 100.0%	200 100.0%	133 100.0%	146 100.0%	136 100.0%	238 100.0%	102 100.0%	90 100.0%	288 100.0%	166 100.0%	153 100.0%	500 100.0%	107 100.0%	
Channel Islands	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
None of the above	-			-	- -	-	- -	-			- -	-	-	-	-	



## **S2.** Which department do you work in, in your organisation? Base: All respondents

Significance Level: 95% Unweighted Total Weighted Total HR Other

								_						
		WAVE				REG					SIZE		SECT	OR
Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
	а	b	С	d	е	f	g	h	i	j	k	I	m	n
607	206	201	200	151	130	161	242	81	84	282	167	158	497	110
607	206	201	200	133	146	136	238	102	90	288	166	153	500	107
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
341	122	116	103	70	80	74	139	64	52	100	114	126	277	64
56.1%	59.3%	57.6%	51.3%	52.9%	54.7%	54.7%	58.3%	63.0%	57.5%	34.8%	69.0%	82.3%	55.3%	60.0%
											j	jk		
266	84	85	97	63	66	62	99	38	38	188	51	27	224	43
43.9%	40.7%	42.4%	48.7%	47.1%	45.3%	45.3%	41.7%	37.0%	42.5%	65.2%	31.0%	17.7%	44.7%	40.0%
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# S3. Which of the following best describes your level of seniority? Base: All respondents

Significance Level: 95%
Unweighted Total
Weighted Total
Senior management/ board level
Management
Non-Managerial

		WAVE				REG	ION				SIZE		SECTO	OR
Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
	а	b	С	d	е	f	g	h	i	j	k	I	m	n
607	206	201	200	151	130	161	242	81	84	282	167	158	497	110
607	206	201	200	133	146	136	238	102	90	288	166	153	500	107
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
195	63	62	70	44	49	43	76	33	27	133	39	22	159	36
32.1%	30.7%	30.9%	34.8%	33.0%	33.3%	31.7%	31.9%	32.0%	29.5%	46.4% kl	23.7% I	14.5%	31.7%	33.9%
251	89	83	79	59	60	55	90	35	42	129	67	55	209	41
41.3%	43.3%	41.3%	39.3%	44.1%	41.2%	40.2%	37.8%	34.7%	46.8%	44.7%	40.2%	36.1%	41.9%	38.8%
161	53	56	52	30	37	38	72	34	21	26	60	76	132	29
26.6%	25.9%	27.9%	25.9%	22.9%	25.6%	28.1%	30.3%	33.3%	23.7%	8.9%	36.1% j	49.4% jk	26.4%	27.3%



## S4. Which of the following, if any, are you involved in as part of your role? Base: All respondents

			WAVE				REG	ION				SIZE		SECTO	DR
	Total	4	M. 0047	1 0047	North	Midlands	South excluding London	South including	1	Other	0-49	50-249	250+	D	Public
0''''	I otal	April 2017	May 2017	June 2017			London	London	London	Otner .	0-49		250+	Private	
Significance Level: 95%		a	D	С	d	е	Т	g	n	'	J	k	'	m	n
Unweighted Total	607	206	201	200	151	130	161	242	81	84	282	167	158	497	110
Weighted Total	607	206	201	200	133	146	136	238	102	90	288	166	153	500	107
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Recruitment (hiring or engaging new staff on a	607	206	201	200	133	146	136	238	102	90	288	166	153	500	107
permanent or temporary basis)	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Training of employees	437	151	143	143	99	113	90	165	75	61	231	115	91	356	81
	72.0%	73.3%	71.1%	71.7%	74.2%	76.9%	66.3%	69.2%	73.2%	68.4%	80.4%	69.5%	59.1%	71.2%	76.1%
						f					kl				
Assessment of employees	454	154	149	151	106	112	98	169	71	66	238	115	101	375	79
	74.8%	74.8%	74.0%	75.5%	80.1%	76.7%	72.4%	71.1%	69.3%	73.5%	82.7%	69.4%	65.7%	75.0%	73.7%
					g						kl				
Supporting employees (e.g. with questions or	499	161	170	168	114	109	115	196	81	80	234	143	122	411	88
grievances)	82.1%	78.1%	84.6%	83.8%	85.4%	74.7%	84.3%	82.2%	79.5%	89.1%	81.1%	86.4%	79.4%	82.2%	82.1%
					е		е			е					
None	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-



## D1. How many people are employed or engaged by your organisation at all locations? Base: All respondents

Significance Level: 95%
Unweighted Total
Weighted Total
0-9
10-49
50-249
250+

		WAVE				REG	ION	_			SIZE		SECT	OR
Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
	а	b	С	d	е	f	g	h	i	j	k	1	m	n
607	206	201	200	151	130	161	242	81	84	282	167	158	497	110
607	206	201	200	133	146	136	238	102	90	288	166	153	500	107
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
68	24	25	18	17	17	18	29	10	6	68	-	-	54	14
11.1%	11.8%	12.6%	8.9%	12.7%	11.4%	13.4%	12.0%	10.1%	6.1%	23.5% kl	-	-	10.8%	12.8%
220	90	69	62	48	59	38	79	41	34	220	-	-	184	36
36.3%	43.8% bc	34.1%	30.8%	35.9%	40.4% f	28.2%	33.4%	40.2%	38.0%	76.5% kl	-	-	36.8%	33.8%
166	55	58	54	38	33	41	67	26	27	-	166	-	128	37
27.3%	26.5%	28.7%	26.8%	28.7%	22.9%	30.2%	28.2%	25.6%	30.1%	-	100.0% jl	-	25.7%	35.1% m
153	37	49	67	30	37	38	63	25	23	-	-	153	134	20
25.2%	17.9%	24.6%	33.5% a	22.7%	25.4%	28.1%	26.4%	24.2%	25.7%	-	-	100.0% jk	26.7%	18.3%



## **D3.** What industry sector does your organisation work in? Base: All respondents

		WAVE						SION				SIZE		SECTO	)R
	Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		a	b	С	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total	607	206	201	200	151	130	161	242	81	84	282	167	158	497	110
Weighted Total	607 100.0%	206 100.0%	201 100.0%	200 100.0%	133 100.0%	146 100.0%	136 100.0%	238 100.0%	102 100.0%	90 100.0%	288 100.0%	166 100.0%	153 100.0%	500 100.0%	107 100.0%
					100.0%										
Agriculture, forestry & fishing	9 1.5%	3 1.5%	3 1.4%	3 1.5%	-	6 3.8% dg	2 1.4%	.8%	-	1 1.7%	4 1.5%	3 1.5%	1.3%	7 1.4%	2 1.8%
						-									
Production	54 8.8%	18 8.8%	18 8.9%	18 8.8%	14 10.9%	13 8.8%	15 11.0%	19 8.1%	4 4.1%	7 7.9%	24 8.4%	18 10.9%	11 7.4%	39 7.8%	15 13.6%
Construction	41 6.7%	16 7.9%	12 6.1%	12 6.2%	6 4.3%	12 8.3%	14 10.1%	18 7.7%	5 4.6%	5 5.3%	21 7.3%	12 7.3%	8 5.0%	36 7.2%	5 4.8%
	0.170	1.070	3.170	0.270	1.070	0.070	d	1 /0	1.070	0.070	1.070	1.070	0.070	7.270	
Motor trades	27 4.5%	8 3.9%	10 4.9%	10 4.8%	4 3.3%	9 6.2%	4 3.2%	9 3.6%	4 4.2%	5 6.0%	16 5.4%	7 4.4%	5 3.0%	21 4.1%	7 6.4%
Wholesale	25	6	9	10	8	8	4	7	3	3	16	4	5	24	2
	4.2%	3.1%	4.7%	4.8%	6.1%	5.4%	2.8%	2.8%	2.8%	3.1%	5.6%	2.7%	3.2%	4.7%	1.7%
Retail	30 4.9%	10 4.9%	10 4.9%	10 5.0%	6 4.5%	8 5.2%	8 5.7%	12 5.2%	5 4.6%	4 4.3%	15 5.4%	7 4.2%	7 4.8%	21 4.1%	9 8.6% m
Transport & storage (inc. postal)	30	11	10	9	7	7	7	10	3	6	17	11	3	28	2
	5.0%	5.6%	4.7%	4.7%	5.2%	5.1%	5.0%	4.0%	2.7%	7.2%	5.8% I	6.8% I	1.7%	5.6%	2.1%
Accommodation & food services	42 7.0%	17 8.1%	13 6.4%	13 6.4%	8 6.3%	9 6.0%	8 6.1%	20 8.3%	11 11.3%	5 6.0%	21 7.3%	8 4.9%	13 8.7%	36 7.1%	7 6.3%
L.C. and C. C. and C. C. and C															
Information & communication	22 3.5%	6 2.7%	8 4.0%	8 4.0%	3 2.0%	6 3.9%	6 4.6%	11 4.6%	5 4.7%	2 2.3%	13 4.4%	4 2.5%	5 3.0%	18 3.7%	3 2.8%
Legal and Finance	28 4.6%	14 7.0%	7 3.6%	7 3.3%	3 1.9%	5 3.7%	6 4.1%	17 7.1%	11 11.0%	3 3.9%	13 4.5%	10 5.7%	6 3.7%	23 4.7%	5 4.5%
		,.						d	def				- "	,-	,,,
Property	8 1.4%	.2%	4 2.0%	4 1.9%	2 1.4%	2 1.4%	2 1.8%	3 1.4%	1 .9%	1 1.1%	3 1.0%	5 3.3%		5 1.1%	3 2.6%
Professional, scientific & technical	52	18	17	17	14	15	9	16	7	6	27	1 16	8	40	11
. 13.333.57ai, 3010Hillio a tooliilioal	8.5%	8.5%	8.5%	8.5%	10.9%	10.2%	6.4%		7.3%	6.7%	9.5%	9.7%	5.3%	8.0%	10.7%



## **D3.** What industry sector does your organisation work in? Base: All respondents

			WAVE				REG					SIZE		SECTO	DR
	Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%	rotai	а	b	C	d	е	f	g	h	i	j	k	1	m	n
Unweighted Total	607	206	201	200	151	130	161	242	81	84	282	167	158	497	110
Weighted Total	607	206	201	200	133	146	136	238	102	90	288	166	153	500	107
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Business administration and support services	46	13	17	17	10	6	14	23	9	7	28	11	8	38	8
	7.6%	6.1%	8.2%	8.5%	7.6%	4.1%	10.3% e	9.8% e	9.2%	7.5%	9.7%	6.4%	5.1%	7.6%	7.5%
Public administration and defence	28	9	9	10	7	3	7	14	8	4	10	6	13	25	4
	4.7%	4.3%	4.7%	5.0%	5.5%	2.1%	4.8%	5.9%	7.4%	4.4%	3.5%	3.5%	8.2% j	4.9%	3.6%
Education	56	21	18	17	10	17	13	22	9	7	16	11	30	50	6
	9.2%	10.2%	8.8%	8.6%	7.6%	11.6%	9.5%	9.0%	8.4%	8.2%	5.4%	6.4%	19.4% jk	9.9%	5.7%
Health	74	24	25	25	21	15	10	21	11	16	30	18	26	68	7
	12.2%	11.6%	12.6%	12.4%	16.1% fg	10.2%	7.4%	9.0%	11.2%	18.2% fg	10.4%	10.8%	17.2% j	13.5% n	6.1%
Arts, entertainment, recreation and other	34	12	11	11	9	6	8	14	6	6	14	15	5	22	12
services	5.6%	5.6%	5.6%	5.6%	6.5%	4.2%	5.8%	5.7%	5.6%	6.2%	5.0%	9.1% I	3.0%	4.4%	11.1% m
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
NETS	-	-	=	-	-	-	-	•	-	-	-	-	-	-	-
Net: Agriculture, forestry & fishing/Production	63	21	21	21	14	18	17	21	4	9	29	21	13	46	16
Total Agriculture, research a norming. reseasion	10.3%	10.3%	10.3%	10.3%	10.9%	12.6% h		8.8%	4.1%	9.5%	9.9%	12.4%	8.7%	9.2%	15.4%
Net: Construction/Property	49	17	16	16	7	14	16	22	6	6	24	18	8	41	8
	8.1%	8.1%	8.1%	8.1%	5.6%	9.7%	11.9%	9.1%	5.5%	6.4%	8.3%	10.6%	5.0%	8.2%	7.5%
Net: Motor trades/Wholesale/Retail/Transport &	155	53	51	51	34	41	31	57	26	24	85	38	33	129	27
storage (inc. postal)/Accommodation & food services	25.6%	25.6%	25.6%	25.6%	25.4%	27.8%	22.8%	24.0%	25.6%	26.6%	29.4%	22.9%	21.3%	25.7%	25.1%



## **D3.** What industry sector does your organisation work in? Base: All respondents

			WAVE				REG	ION				SIZE		SECT	DR
	Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total	607	206	201	200	151	130	161	242	81	84	282	167	158	497	110
Weighted Total	607	206	201	200	133	146	136	238	102	90	288	166	153	500	107
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Net: Information & communication/Legal and	96	33	32	32	15	17	26	51	25	12	53	24	18	80	16
Finance/Business administration and support services	15.8%	15.8%	15.8%	15.8%	11.5%	11.6%	19.0%	21.5%	24.9%	13.7%	18.6%	14.6%	11.9%	16.0%	14.8%
services								de	de						
Net: Professional, scientific & technical	52	18	17	17	14	15	9	16	7	6	27	16	8	40	11
	8.5%	8.5%	8.5%	8.5%	10.9%	10.2%	6.4%	6.8%	7.3%	6.7%	9.5%	9.7%	5.3%	8.0%	10.7%
Net: Public administration and defence/	158	54	52	52	39	35	30	57	28	28	56	34	69	142	16
Education/Health	26.1%	26.1%	26.1%	26.1%	29.2%	23.8%	21.7%	24.0%	27.0%	30.8%	19.3%	20.7%	44.8%	28.4%	15.4%
													jk	n	
Net: Arts, entertainment, recreation and other	34	12	11	11	9	6	8	14	6	6	14	15	5	22	12
services/Other	5.6%	5.6%	5.6%	5.6%	6.5%	4.2%	5.8%	5.7%	5.6%	6.2%	5.0%	9.1%	3.0%	4.4%	11.1%
												I			m



## Q1. How much capacity, if any, is there in your organisation to take on more work without creating more jobs in the organisation? Base: All respondents

			WAVE				REG					SIZE		SECTO	OR
	Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		a	b	С	d	е	f	g	h	i	j	k	1	m	n
Unweighted Total	607	206	201	200	151	130	161	242	81	84	282	167	158	497	110
Weighted Total	607	206	201	200	133	146	136	238	102	90	288	166	153	500	107
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
None – we would have to take on new staff	209	62	70	76	49	43	59	96	37	20	105	45	59	179	30
	34.4%	30.2%	35.0%	38.1%	37.2% i	29.2%	43.7% ei	40.4% ei	36.1%	22.7%	36.5% k	27.0%	38.5% k	35.7%	28.2%
A little – we might have to take on staff if	284	107	93	85	59	78	53	102	49	46	132	81	71	228	56
demand grew this year	46.8%	51.9%	46.1%	42.3%	44.5%	53.0% f	38.7%	42.8%	48.2%	50.7%	45.8%	48.8%	46.5%	45.7%	52.1%
A fair amount – we could take on a lot more	91	31	29	31	19	21	21	35	13	17	42	34	15	74	17
work now	15.0%	15.1%	14.4%	15.3%	14.0%	14.3%	15.7%	14.5%	13.0%	18.6%	14.5%	20.5% I	9.8%	14.8%	15.7%
Considerable – we have a great deal of spare	23	6	9	9	6	5	3	5	3	7	9	6	8	19	4
capacity	3.9%	2.7%	4.5%	4.4%	4.3%	3.5%	1.9%	2.3%	2.7%	8.0% fg	3.3%	3.7%	5.1%	3.8%	4.0%
NETS															
Net: None + A little	493	169	163	161	109	120	112	198	86	66	237	126	130	407	86
	81.2%	82.1%	81.1%	80.3%	81.7%	82.2%	82.4%	83.2%	84.3%	73.4%	82.2%	75.8%	85.1% k	81.4%	80.3%



## Q2. Have you made any of the following changes to your workforce in the past year? $_{\mbox{\scriptsize Base: All respondents}}$

			WAVE				REG	ION				SIZE		SECTO	OR
							South excluding	South including							
	Total	April 2017	May 2017	June 2017	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	h	i	j	k	ı	m	n
Unweighted Total	607	206	201	200	151	130	161	242	81	84	282	167	158	497	110
Weighted Total	607	206	201	200	133	146	136	238	102	90	288	166	153	500	107
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Redundancies	118	28	41	48	25	25	29	55	26	13	30	38	50	95	23
	19.4%	13.8%	20.6%	24.0%	19.0%	17.0%	21.3%	23.2%	25.7%	14.1%	10.4%	22.9%	32.8%	19.1%	21.2%
				а								j	jk		
Reduced hours	77	30	22	25	17	21	13	27	14	11	36	15	25	61	16
	12.7%	14.7%	10.7%	12.5%	13.0%	14.4%	9.5%	11.3%	13.6%	12.8%	12.6%	9.2%	16.5%	12.1%	15.1%
													k		
Reduced pay / earnings	31	10	10	12	8	14	2	7	5	3	20	6	6	22	9
	5.2%	4.7%	5.0%	5.8%	6.3% f	9.3%	1.4%	2.8%	4.7%	3.2%	6.9%	3.6%	3.7%	4.4%	8.9%
					ī	fg									
Headcount freeze	87	24	37	26	16	21	16	39	23	11	49	20	19	76	12
	14.4%	11.9%	18.3%	13.1%	12.3%	14.0%	12.1%	16.5%	22.3%	12.7%	17.0%	11.9%	12.3%	15.1%	11.2%
									df						
Increased staffing	348	115	116	116	80	89	77	129	51	50	142	103	103	289	59
	57.3%	55.7%	57.9%	58.2%	60.1%	60.6%	56.9%	54.1%	50.4%	56.1%	49.4%	62.1%	66.9%	57.8%	54.9%
												j	j		
Increased pay/ earnings	410	136	140	135	89	95	93	159	66	67	182	117	112	346	64
	67.6%	66.0%	69.4%	67.3%	67.0%	64.7%	68.5%	66.9%	64.8%	75.1%	63.1%	70.4%	72.9%	69.3%	59.8%
													j		
None of the above	73	31	24	19	19	17	20	30	10	7	42	19	12	61	12
	12.0%	14.9%	11.9%	9.3%	14.3%	11.6%	14.4%	12.5%	10.0%	8.1%	14.6%	11.2%	8.1%	12.2%	11.3%
October Tests to the desired state of											- 1				



## ${\bf Q3.}\ {\bf Do}\ {\bf you}\ {\bf think}\ {\bf economic}\ {\bf conditions}\ {\bf in}\ {\bf the}\ {\bf country}\ {\bf as}\ {\bf a}\ {\bf whole}\ {\bf are}\ {\bf getting:}$ $_{\rm Base:}\ {\bf All}\ {\bf respondents}$

			WAVE					REG					SIZE		SECTO	OR
		Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total	a a	b	C C	d	e	f	g	h	i	j	30-249 k	230 <del>1</del>	m	n
Unweighted Total		607	206	201	200	151	130	161	242	81	84	282	167	158	497	110
Weighted Total		607	206	201	200	133	146	136	238	102	90	288	166	153	500	107
vveignted Total		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
A lot better	(5)	22	3	11	8	6	6	3	9	6	1	10	7	6	20	3
		3.7%	1.7%	5.3% a	4.0%	4.4%	4.3%	2.6%	3.9%	5.6%	1.1%	3.3%	3.9%	4.0%	3.9%	2.5%
A little better	(4)	177	72	54	50	40	42	45	70	25	24	90	38	49	138	39
		29.1%	34.9% c	27.1%	25.2%	30.0%	29.0%	33.3%	29.5%	24.5%	27.0%	31.3%	23.0%	31.8%	27.6%	36.4%
No change	(3)	209	65	77	67	49	47	49	86	36	27	97	62	50	174	35
		34.4%	31.4%	38.4%	33.4%	36.6%	32.3%	36.4%	36.1%	35.7%	29.8%	33.6%	37.5%	32.5%	34.7%	32.7%
A little worse	(2)	125	40	34	51	22	29	26	51	25	23	58	40	27	102	23
		20.6%	19.3%	16.9%	25.7% b	16.6%	20.0%	19.1%	21.6%	24.9%	25.0%	20.1%	24.0%	17.9%	20.4%	21.7%
A lot worse	(1)	36	8	17	11	8	9	5	9	4	9	20	7	9	33	3
		5.9%	4.0%	8.3%	5.4%	6.4%	6.5%	3.6%	3.6%	3.6%	10.2% fg	6.9%	4.0%	6.0%	6.5%	2.7%
Don't know		38	18	8	12	8	12	7	13	6	6	14	12	12	34	4
		6.3%	8.7%	4.0%	6.2%	6.0%	8.0%	5.0%	5.3%	5.6%	6.9%	4.8%	7.5%	7.9%	6.8%	4.0%
NETS																
Net: Better		199	75	65	59	46	49	49	79	31	25	100	45	55	158	42
		32.8%	36.6%	32.4%	29.3%	34.4%	33.3%	35.9%	33.4%	30.1%	28.1%	34.6%	27.0%	35.8%	31.5%	38.9%
Net: Better/ No change		408 67.2%	140 68.0%	142 70.8%	125 62.7%	94 71.1%	96 65.6%	98 72.3%	165 69.5%	67 65.8%	52 57.9%	196 68.2%	107 64.5%	105 68.3%	331 66.2%	77 71.6%
		07.276	00.076	10.0%	UZ.1 76	i i	03.0%	12.3% i	03.376	00.076	31.3%	00.276	04.3%	00.3%	00.276	71.076
Net: Worse		161	48	51	62	30	39	31	60	29	32	78	46	36	135	26
		26.5%	23.3%	25.2%	31.1%	22.9%	26.4%	22.7%	25.2%	28.5%	35.3% df	27.0%	28.0%	23.8%	26.9%	24.4%
Mean score		3.0	3.1	3.0	3.0	3.1	3.1	3.1	3.1	3.0	2.8	3.0	3.0	3.1	3.0	3.1
						i		i	i							



## Q4. In view of the economic conditions, do you/does your organisation expect confidence in hiring and investment decisions to get: Base: All respondents

		WAVE						REG	ION				SIZE		SECTO	OR
		Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total	а	b	C	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total		607	206	201	200	151	130	161	242	81	84	282	167	158	497	110
Weighted Total		607 100.0%	206 100.0%	201 100.0%	200 100.0%	133 100.0%	146 100.0%	136 100.0%	238 100.0%	102 100.0%	90 100.0%	288 100.0%	166 100.0%	153 100.0%	500 100.0%	107 100.0%
A lot better	(5)	32 5.3%	8 3.9%	15 7.4%	9 4.5%	4 3.3%	9 6.3%	9 6.5%	14 5.7%	5 4.6%	5 5.3%	13 4.4%	10 6.1%	9 5.9%	28 5.7%	4 3.4%
A little better	(4)	171 28.2%	66 32.0%	54 27.0%	51 25.4%	38 28.9%	44 30.1%	42 30.7%	64 26.9%	22 21.9%	24 27.0%	87 30.2%	46 27.9%	38 24.6%	137 27.3%	34 32.1%
No change	(3)	231 38.1%	76 36.7%	76 37.8%	80 39.9%	51 38.1%	51 35.1%	45 33.4%	96 40.3%	50 49.5% ef	33 37.2%	113 39.1%	64 38.7%	54 35.5%	183 36.7%	48 44.8%
A little worse	(2)	90 14.9%	26 12.4%	31 15.6%	33 16.6%	20 14.8%	22 15.1%	20 15.0%	35 14.9%	15 14.7%	13 14.4%	46 16.0%	21 12.5%	23 15.2%	79 15.9%	11 10.1%
A lot worse	(1)	20 3.3%	4 1.9%	6 3.0%	10 5.2%	3 2.3%	7 4.9%	4 2.6%	7 3.1%	4 3.8%	3 2.9%	11 4.0%	5 3.0%	4 2.6%	19 3.9%	1 .8%
Don't know		62 10.3%	27 13.0%	19 9.2%	17 8.5%	17 12.6%	12 8.4%	16 11.8%	22 9.1%	6 5.5%	12 13.2%	18 6.2%	20 11.8% j	25 16.2% j	53 10.6%	9 8.9%
NETS																
Net: Better		203 33.4%	74 36.0%	69 34.3%	60 29.9%	43 32.2%	53 36.5%	51 37.2%	78 32.7%	27 26.6%	29 32.3%	100 34.7%	56 33.9%	47 30.5%	165 33.0%	38 35.5%
Net: Better/ No change		434 71.5%	150 72.7%	145 72.1%	139 69.7%	93 70.3%	105 71.6%	96 70.6%	174 72.9%	78 76.1%	62 69.5%	212 73.8%	120 72.7%	101 66.0%	348 69.7%	86 80.2% m
Net: Worse		110 18.2%	29 14.3%	38 18.7%	44 21.8%	23 17.1%	29 20.0%	24 17.6%	43 18.0%	19 18.5%	16 17.3%	57 20.0%	26 15.5%	27 17.8%	99 19.8% n	12 10.9%
Mean score		3.2	3.3 c	3.2	3.1	3.2	3.2	3.3	3.2	3.1	3.2	3.2	3.2	3.2	3.2	3.3



Q5\_SUM. In which of the following ways, if any, does your organisation recruit permanent members of staff and temporary or contract workers?

## SUMMARY TABLE Base: All respondents

	Permanent members of staff	Temporary or contract workers
Unweighted Total	607	607
Weighted Total	607	607
Weighted Folds	100.0%	100.0%
Advertise externally in newspapers/trade/ professional press	248	87
	40.8%	14.3%
Recruitment agencies/ Search firms	250	123
	41.2%	20.2%
Online job boards (e.g. Monster)	306	123
	50.4%	20.3%
Internal Referrals	408	169
	67.2%	27.8%
Talent pools and staff banks	87 14.4%	49 8.1%
Advertise on our own website	368 60.6%	158 26.1%
Social media and professional networking sites (e.g. Linked In)	307 50.6%	109 17.9%
Farmer of the state of the stat		
Former employees and word of mouth	443 72.9%	191 31.4%
Jobcentre Plus / Universal Jobmatch	206	82
Sobcenite Fits / Oniversal Sobmatch	33.9%	13.6%
People approach us	383	157
r sopie appreasin de	63.1%	25.8%
Other	32	23
	5.2%	3.7%
We have never recruited any of this kind of staff	28	321
	4.6%	53.0%



Q5\_SUM. In which of the following ways, if any, does your organisation recruit permanent members of staff and temporary or contract workers?

**SUMMARY TABLE**Base: All who have recruited this type of staff before

	Permanent members of staff	Temporary or contract workers
Unweighted Total	580	278
Weighted Total	579	286
Nogrice roa	100.0%	100.0%
Advertise externally in newspapers/trade/ professional press	248	87
	42.7%	30.4%
Recruitment agencies/ Search firms	250	123
	43.2%	43.0%
Online job boards (e.g. Monster)	306	123
	52.8%	43.2%
Internal Referrals	408	169
	70.5%	59.0%
Talent pools and staff banks	87 15.1%	49 17.2%
Advertise on our own website	368 63.5%	158 55.5%
Social media and professional networking sites (e.g. Linked In)	307 53.0%	109 38.1%
Former employees and word of mouth	443 76.4%	191 66.8%
In the State of the country of the state of		
Jobcentre Plus / Universal Jobmatch	206 35.5%	82 28.8%
Decele accesses in	383	157
People approach us	66.1%	54.9%
Other	32	23
	5.5%	



#### Q5\_1. In which of the following ways, if any, does your organisation recruit permanent members of staff and temporary or contract workers?

## Permanent members of staff Base: All respondents

	WAVE					REG					SIZE		SECTO	DR	
	Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%	Total	а	b	c	d	е	f	g	h	i	j	k	1	m	n
Unweighted Total	607	206	201	200	151	130	161	242	81	84	282	167	158	497	110
Weighted Total	607	206	201	200	133	146	136	238	102	90	288	166	153	500	107
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Former employees and word of mouth	443 72.9%	153 74.2%	154 76.5%	136 68.0%	94 71.0%	103 70.6%	100 73.5%	170 71.3%	70 68.4%	75 83.8%	196 68.0%	135 81.7%	112 72.8%	373 74.6%	69 65.0%
	72.9%	74.2%	76.5%	68.0%	71.0%	70.0%	73.5%	71.3%	68.4%	degh	68.0%	81.7% j	12.8%	74.6% n	65.0%
Internal Referrals	408	142	142	124	90	94	94	162	68	62	175	125	109	344	64
	67.2%	69.0%	70.6%	62.0%	67.4%	64.3%	69.1%	68.2%	67.2%	69.1%	60.7%	75.1% j	70.9% j	68.7%	60.3%
People approach us	383	137	130	115	83	88	92	152	60	60	164	123	95	316	66
	63.1%	66.7%	64.6%	57.7%	62.3%	60.2%	67.6%	64.0%	59.2%	66.4%	57.1%	74.4% jl	62.0%	63.3%	62.1%
Advertise on our own website	368	121	123	124	73	77	86	149	63	69	119	121	128	310	58
	60.6%	58.9%	61.0%	61.9%	54.8%	52.5%	63.4%	62.8%	61.9%	76.5% defgh	41.4%	73.0% j	83.2% jk	61.9%	54.4%
Social media and professional networking sites	307	114	90	103	61	69	75	121	47	56	115	95	98	257	50
(e.g. Linked In)	50.6%	55.4% b	44.7%	51.6%	46.0%	47.0%	54.9%	51.0%	45.8%	62.3% deh	39.8%	57.2% j	63.7% j	51.4%	46.8%
Online job boards (e.g. Monster)	306	110	94	102	74	64	75	121	46	46	108	97	100	252	54
	50.4%	53.4%	46.7%	50.9%	55.6% e	43.8%	55.0%	50.9%	45.5%	51.6%	37.6%	58.7% j	65.3% j	50.4%	50.2%
Recruitment agencies/ Search firms	250	95	81	74	49	72	57	98	41	30	100	78	72	200	50
	41.2%	46.0%	40.2%	37.2%	37.0%	49.5% di	42.0%	41.3%	40.5%	33.5%	34.6%	47.3% j	47.1% j	40.1%	46.5%
Advertise externally in newspapers/trade/	248	80	90	77	52	64	60	91	31	41	104	75	69	205	43
professional press	40.8%	39.0%	45.0%	38.4%	38.8%	43.5%	44.2% h	38.4%	30.6%	45.7% h	36.0%	45.1%	45.1%	41.0%	39.8%
Jobcentre Plus / Universal Jobmatch	206 33.9%	71 34.4%	74	61	58	43 29.7%	39 28.9%	64 26.7%	24	41	74	61	71	169	37
	33.9%	34.4%	36.7%	30.6%	43.6% efgh	29.7%	28.9%	26.7%	23.8%	45.6% efgh	25.8%	36.6% j	46.3% j	33.8%	34.6%



Q5\_1. In which of the following ways, if any, does your organisation recruit permanent members of staff and temporary or contract workers?

## Permanent members of staff Base: All respondents

			WAVE				REG	ION				SIZE		SECT	OR
	Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total	607	206	201	200	151	130	161	242	81	84	282	167	158	497	110
Weighted Total	607 100.0%	206 100.0%	201 100.0%	200 100.0%	133 100.0%	146 100.0%	136 100.0%	238 100.0%	102 100.0%	90 100.0%	288 100.0%	166 100.0%	153 100.0%	500 100.0%	107 100.0%
Talent pools and staff banks	87 14.4%	32 15.6%	21 10.2%	35 17.4% b	19 14.0%	18 12.2%	17 12.7%	33 13.7%	15 15.1%	18 20.4%	26 9.0%	22 13.0%	40 26.0% jk	76 15.2%	11 10.7%
Other	32 5.2%	8 3.7%	14 6.8%	10 5.2%	6 4.4%	9 6.2%	7 4.8%	11 4.7%	5 4.6%	6 6.3%	8 2.9%	6 3.8%	17 11.2% jk	27 5.3%	5 4.7%
We have never recruited any of this kind of staff	28 4.6%	11 5.2%	8 4.0%	9 4.5%	5 3.5%	9 5.8%	9 6.8% i	14 5.8%	5 4.6%	1 .9%	25 8.6% kl	- -	3 2.0%	23 4.5%	5 5.0%



#### Q5\_2. In which of the following ways, if any, does your organisation recruit permanent members of staff and temporary or contract workers?

## Temporary or contract workers Base: All respondents

			WAVE				REG	ION				SIZE		SECTO	OR
	Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%	rotai	April 2017	May 2017 b	June 2017	North d	e	London	London	London h	Other	0-49 i	50-249 k	25U+ 	m	n
											,				
Unweighted Total	607	206	201	200	151	130	161	242	81	84	282	167	158	497	110
Weighted Total	607	206	201	200	133	146	136	238	102	90	288	166	153	500	107
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Former employees and word of mouth	191	55	67	69	39	44	49	76	27	32	68	52	72	164	27
	31.4%	26.5%	33.3%	34.7%	29.4%	30.0%	36.2%	32.0%	26.5%	35.1%	23.5%	31.1%	46.7%	32.8%	25.0%
													jk		
Internal Referrals	169	51	54	64	34	41	41	70	29	23	64	41	64	150	19
	27.8%	24.8%	26.7%	31.9%	25.4%	28.1%	30.4%	29.6%	28.4%	26.0%	22.1%	24.9%	41.5%	30.0%	17.3%
													jk	n	
Advertise on our own website	158	39	54	66	33	30	39	62	23	34	43	48	67	134	24
	26.1%	18.7%	26.9%	32.8%	24.9%	20.5%	28.5%	25.8%	22.3%	37.7%	15.0%	29.0%	43.7%	26.8%	22.8%
				а						degh		j	jk		
People approach us	157	45	53	59	33	36	45	63	18	24	57	47	53	133	24
	25.8%	21.8%	26.5%	29.4%	24.9%	24.6%	32.9%	26.6%	18.1%	27.2%	19.7%	28.5%	34.4%	26.6%	22.3%
							h					J	J		
Online job boards (e.g. Monster)	123	34	39	51	31	28	29	47	18	17	38	33	53	106	18
	20.3%	16.3%	19.2%	25.6%	23.1%	19.1%	21.5%	19.9%	17.8%	19.3%	13.2%	19.8%	34.4%	21.1%	16.5%
				а									jk		
Recruitment agencies/ Search firms	123	29	42	51	23	42	32	42	9	16	43	33	47	101	22
	20.2%	14.3%	20.9%	25.7% a	17.1%	29.0%	23.8% h	17.5%	9.2%	17.7%	15.1%	19.6%	30.6%	20.2%	20.2%
				a		dgh	"						jk		
Social media and professional networking sites	109	30	34	44	21	20	26	47	21	22	34	28	47	92	17
(e.g. Linked In)	17.9%	14.6%	17.1%	22.2% a	15.4%	13.3%	18.8%	19.7%	21.0%	24.3% e	11.7%	16.8%	30.9% jk	18.3%	16.0%
				a						e			۸ر		
Advertise externally in newspapers/trade/	87	29	30	28	12	27	19	35	16	12	34	24	29	77	10
professional press	14.3%	14.1%	14.8%	13.9%	9.4%	18.4% d	14.0%	14.7%	15.7%	13.6%	11.7%	14.4%	19.0%	15.3%	9.6%
													,		
Jobcentre Plus / Universal Jobmatch	82	19	30	33	25	16	13	22	9	19	22	23	38	71	12
	13.6%	9.3%	14.8%	16.7% a	19.0% fgh	11.2%	9.8%	9.2%	8.3%	21.1% efgh	7.6%	13.8%	24.5% jk	14.1%	10.9%
				d	ign					eigil		J	JК		



Q5\_2. In which of the following ways, if any, does your organisation recruit permanent members of staff and temporary or contract workers?

## Temporary or contract workers Base: All respondents

			WAVE				REG	ION				SIZE		SECT	OR
	Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	h	i	j	k	ı	m	n
Unweighted Total	607	206	201	200	151	130	161	242	81	84	282	167	158	497	110
Weighted Total	607 100.0%	206 100.0%	201 100.0%	200 100.0%	133 100.0%	146 100.0%	136 100.0%	238 100.0%	102 100.0%	90 100.0%	288 100.0%	166 100.0%	153 100.0%	500 100.0%	107 100.0%
Talent pools and staff banks	49 8.1%	16 7.6%	13 6.7%	20 9.9%	11 8.0%	11 7.3%	7 5.2%	15 6.2%	8 7.5%	13 14.5% fg	10 3.4%	10 6.3%	29 18.8% jk	46 9.2% n	3 2.7%
Other	23 3.7%	6 3.1%	9 4.3%	8 3.8%	3 2.0%	3 2.1%	6 4.2%	8 3.6%	3 2.8%	9 9.5% deg	3 1.2%	6 3.3%	14 9.0% jk	20 3.9%	3 2.9%
We have never recruited any of this kind of staff	321 53.0%	121 58.9% c	110 54.7%	90 45.1%	75 56.1%	77 52.4%	72 52.8%	130 54.5%	58 56.9%	40 45.0%	177 61.5% I	88 53.0% I	56 36.8%	261 52.2%	60 56.5%



#### Q5\_1. In which of the following ways, if any, does your organisation recruit permanent members of staff and temporary or contract workers?

## Permanent members of staff Base: All who have recruited this type of staff before

			WAVE				REG	ION				SIZE		SECTO	OR
							South excluding	South including							
	Total	April 2017	May 2017	June 2017	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	h	i	j	k	ı	m	n
Unweighted Total	580	195	194	191	145	123	151	229	78	83	258	167	155	475	105
Weighted Total	579	195	193	191	128	138	127	224	97	89	263	166	150	478	102
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Former employees and word of mouth	443	153	154	136	94	103	100	170	70	75	196	135	112	373	69
	76.4%	78.4%	79.6%	71.2%	73.6%	75.0%	78.8%	75.7%	71.6%	84.6% h	74.3%	81.7%	74.3%	78.1% n	68.4%
Internal Referrals	408	142	142	124	90	94	94	162	68	62	175	125	109	344	64
	70.5%	72.8%	73.6%	64.9%	69.8%	68.2%	74.1%	72.5%	70.4%	69.7%	66.4%	75.1%	72.4%	71.9%	63.5%
People approach us	383	137	130	115	83	88	92	152	60	60	164	123	95	316	66
	66.1%	70.4% c	67.3%	60.4%	64.6%	63.9%	72.5%	68.0%	62.1%	67.0%	62.5%	74.4% jl	63.2%	66.2%	65.3%
Advertise on our own website	368	121	123	124	73	77	86	149	63	69	119	121	128	310	58
	63.5%	62.1%	63.5%	64.8%	56.8%	55.7%	68.0% de	66.6% e	64.8%	77.2% de	45.3%	73.0% j	84.9% jk	64.8%	57.3%
Social media and professional networking sites	307	114	90	103	61	69	75	121	47	56	115	95	98	257	50
(e.g. Linked In)	53.0%	58.4% b	46.6%	54.0%	47.6%	49.9%	58.8%	54.1%	48.0%	62.9% d	43.6%	57.2% j	65.0% j	53.8%	49.2%
Online job boards (e.g. Monster)	306	110	94	102	74	64	75	121	46	46	108	97	100	252	54
	52.8%	56.4%	48.6%	53.3%	57.7%	46.5%	59.0% e	54.1%	47.6%	52.1%	41.1%	58.7% j	66.6% j	52.8%	52.9%
Recruitment agencies/ Search firms	250	95	81	74	49	72	57	98	41	30	100	78	72	200	50
	43.2%	48.6%	41.9%	38.9%	38.3%	52.6% di	45.0%	43.9%	42.4%	33.8%	37.8%	47.3%	48.0% j	42.0%	48.9%
Advertise externally in newspapers/trade/	248	80	90	77	52	64	60	91	31	41	104	75	69	205	43
professional press	42.7%	41.2%	46.8%	40.2%	40.2%	46.2%	47.4%	40.7%	32.1%	46.1%	39.4%	45.1%	46.0%	42.9%	41.9%
						h	h								
Jobcentre Plus / Universal Jobmatch	206 35.5%	71 36.3%	74 38.2%	61 32.1%	58	43 31.5%	39 31.0%	64 28.4%	24 24.9%	41 46.0%	74 28.2%	61 36.6%	71	169 35.4%	37 36.4%
	35.5%	36.3%	38.2%	32.1%	45.2% efgh	31.5%	31.0%	28.4%	24.9%	46.0% efgh	28.2%	36.6%	47.3% j	35.4%	36.4%



Q5\_1. In which of the following ways, if any, does your organisation recruit permanent members of staff and temporary or contract workers?

## Permanent members of staff Base: All who have recruited this type of staff before

Significance Level: 95%
Unweighted Total
Weighted Total
Talent pools and staff banks
Other

		WAVE				REG	ION				SIZE		SECT	OR
Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
	а	b	С	d	е	f	g	h	i	j	k	_	m	n
580	195	194	191	145	123	151	229	78	83	258	167	155	475	105
579	195	193	191	128	138	127	224	97	89	263	166	150	478	102
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
87	32	21	35	19	18	17	33	15	18	26	22	40	76	11
15.1%	16.5%	10.6%	18.2% b	14.5%	13.0%	13.6%	14.6%	15.8%	20.6%	9.9%	13.0%	26.6% jk	15.9%	11.3%
32	8	14	10	6	9	7	11	5	6	8	6	17	27	5
5.5%	3.9%	7.0%	5.5%	4.5%	6.6%	5.1%	5.0%	4.8%	6.3%	3.1%	3.8%	11.4% jk	5.6%	4.9%



#### Q5\_2. In which of the following ways, if any, does your organisation recruit permanent members of staff and temporary or contract workers?

## Temporary or contract workers Base: All who have recruited this type of staff before

			WAVE				REG	SION				SIZE		SECTO	OR
	Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%	Total	а	b	C	d	е	f	g	h	i	j	k	1	m	n
Unweighted Total	278	78	92	108	63	59	74	111	37	45	101	78	99	233	45
Weighted Total	286 100.0%	85 100.0%	91 100.0%	110 100.0%	58 100.0%	70 100.0%	64 100.0%	108 100.0%	44 100.0%	49 100.0%	111 100.0%	78 100.0%	97 100.0%	239 100.0%	46 100.0%
Former employees and word of mouth	191 66.8%	55 64.5%	67 73.5%	69 63.1%	39 67.0%	44 63.1%	49 76.7%	76 70.5%	27 61.4%	32 63.9%	68 61.1%	52 66.3%	72 73.8%	164 68.6%	27 57.6%
Internal Referrals	169 59.0%	51 60.4%	54 58.9%	64 58.1%	34 57.9%	41 59.0%	41 64.4%	70 65.0% i	29 65.9%	23 47.3%	64 57.5%	41 53.0%	64 65.7%	150 62.8% n	19 39.9%
Advertise on our own website	158 55.5%	39 45.7%	54 59.4%	66 59.7%	33 56.7%	30 43.0%	39 60.3% e	62 56.9%	23 51.8%	34 68.5% e	43 39.0%	48 61.8% j	67 69.2% j	134 56.1%	24 52.3%
People approach us	157 54.9%	45 53.0%	53 58.4%	59 53.5%	33 56.8%	36 51.7%	45 69.7% ehi	63 58.4%	18 42.0%	24 49.4%	57 51.2%	47 60.8%	53 54.4%	133 55.6%	24 51.3%
Online job boards (e.g. Monster)	123 43.2%	34 39.7%	39 42.4%	51 46.5%	31 52.6%	28 40.2%	29 45.6%	47 43.8%	18 41.2%	17 35.1%	38 34.2%	33 42.1%	53 54.4% j	106 44.2%	18 38.0%
Recruitment agencies/ Search firms	123 43.0%	29 34.7%	42 46.1%	51 46.8%	23 38.8%	42 61.0% dghi	32 50.4% h	42 38.6%	9 21.3%	16 32.2%	43 39.1%	33 41.8%	47 48.4%	101 42.3%	22 46.4%
Social media and professional networking sites (e.g. Linked In)	109 38.1%	30 35.6%	34 37.7%	44 40.4%	21 35.1%	20 28.0%	26 39.7%	47 43.4%	21 48.7% e	22 44.2%	34 30.3%	28 35.8%	47 48.8% j	92 38.4%	17 36.7%
Advertise externally in newspapers/trade/ professional press	87 30.4%	29 34.4%	30 32.7%	28 25.4%	12 21.3%	27 38.8% d	19 29.7%	35 32.4%	16 36.4%	12 24.7%	34 30.4%	24 30.7%	29 30.0%	77 32.0%	10 22.0%
Jobcentre Plus / Universal Jobmatch	82 28.8%	19 22.7%	30 32.6%	33 30.3%	25 43.2% efgh	16 23.5%	13 20.7%	22 20.1%	9 19.4%	19 38.4% fg	22 19.8%	23 29.3%	38 38.7% j	71 29.6%	12 25.1%



Q5\_2. In which of the following ways, if any, does your organisation recruit permanent members of staff and temporary or contract workers?

## Temporary or contract workers Base: All who have recruited this type of staff before

Significance Level: 95%
Unweighted Total
Weighted Total
Talent pools and staff banks
Other

		WAVE				REG	ION				SIZE		SECT	OR
Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
	а	b	С	d	е	f	g	h	i	j	k	ı	m	n
278	78	92	108	63	59	74	111	37	45	101	78	99	233	45
286	85	91	110	58	70	64	108	44	49	111	78	97	239	46
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
49	16	13	20	11	11	7	15	8	13	10	10	29	46	3
17.2%	18.6%	14.7%	18.1%	18.1%	15.4%	11.1%	13.6%	17.3%	26.3%	8.8%	13.4%	29.8%	19.3%	6.2%
									f			jk	n	
23	6	9	8	3	3	6	8	3	9	3	6	14	20	3
7.9%	7.6%	9.5%	6.9%	4.6%	4.3%	8.8%	7.8%	6.4%	17.2%	3.1%	7.1%	14.2%	8.2%	6.8%
									de			j		



# Q6. How satisfied or dissatisfied are you with the quality of candidates presented to you by your recruitment agencies? Base: All who use recruitment agencies

				WAVE					SION				SIZE		SECT	OR
		Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total	а а	b	C C	d	e	f	g	h	i	j	30-249 k	230 <del>1</del>	m	n
Unweighted Total		279	99	90	90	63	72	77	111	34	33	110	86	83	226	53
Weighted Total		280 100.0%	102 100.0%	89 100.0%	90 100.0%	54 100.0%	83 100.0%	65 100.0%	107 100.0%	42 100.0%	36 100.0%	112 100.0%	85 100.0%	83 100.0%	227 100.0%	53 100.0%
Very satisfied	(5)	53 18.9%	18 17.4%	23 26.1% c	12 13.6%	13 23.6% f	11 12.6%	7 10.4%	22 20.2%	15 35.3% ef	8 22.8%	18 16.2%	22 25.7%	13 15.7%	46 20.2%	7 13.4%
Fairly satisfied	(4)	154 55.0%	62 60.8%	42 47.4%	50 56.0%	25 45.7%	49 59.0%	37 57.4%	60 56.0%	23 53.8%	20 56.9%	65 57.8%	38 45.0%	51 61.4% k	122 53.8%	32 60.0%
Neither satisfied nor dissatisfied	(3)	48 17.0%	15 14.3%	11 12.4%	22 24.7% b	8 15.6%	15 17.8%	18 27.7% hi	21 19.3%	3 6.5%	4 10.5%	19 17.1%	15 18.1%	13 15.8%	38 16.9%	9 17.7%
Fairly dissatisfied	(2)	17 6.0%	7 7.1%	7 7.5%	3 3.5%	4 8.0% fg	8 9.2% fg	1 .8%	1 1.3%	1 2.2%	3 9.7% fg	9 8.0%	6 7.0%	2 2.5%	15 6.6%	2 3.7%
Very dissatisfied	(1)	3 1.2%	.4%	2 2.1%	1 1.1%	1 1.8%	-	2 3.7%	2 2.2%		-	1 .9%	1 1.7%	1 1.1%	2 1.1%	1 1.7%
Don't know		5 1.8%	-	4 4.5% a	1 1.1%	3 5.3% f	1 1.4%	-	1 .9%	1 2.2%	-	-	2 2.5%	3 3.4%	3 1.4%	2 3.5%
NETS																
Net: Satisfied		207 74.0%	79 78.2%	65 73.6%	62 69.6%	37 69.3%	60 71.6%	44 67.8%	82 76.2%	38 89.2% def	28 79.8%	83 74.1%	60 70.7%	64 77.1%	168 74.1%	39 73.4%
Net: Dissatisfied		20 7.2%	8 7.5%	9 9.6%	4 4.6%	5 9.8%	8 9.2%	3 4.5%	4 3.6%	1 2.2%	3 9.7%	10 8.8%	7 8.7%	3 3.6%	17 7.7%	3 5.4%
Mean score		3.9	3.9	3.9	3.8	3.9	3.8	3.7	3.9	4.3 defg	3.9	3.8	3.9	3.9	3.9	3.8



# Q7. How satisfied or dissatisfied are you overall with the recruitment agencies you have used in the last 2 years? Base: All who use recruitment agencies

				WAVE					SION				SIZE		SECT	OR
		Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total	a	b	C C	d	е	f	g	h	i	j j	80 243	1	m	n
Unweighted Total		279	99	90	90	63	72	77	111	34	33	110	86	83	226	53
Weighted Total		280 100.0%	102 100.0%	89 100.0%	90 100.0%	54 100.0%	83 100.0%	65 100.0%	107 100.0%	42 100.0%	36 100.0%	112 100.0%	85 100.0%	83 100.0%	227 100.0%	53 100.0%
Very satisfied	(5)	65 23.3%	28 27.2%	21 24.0%	16 18.1%	17 31.1% f	18 21.2%	7 10.8%	21 19.6%	14 33.1% f	10 27.1% f	25 22.5%	24 28.7%	16 18.7%	54 23.8%	11 21.0%
Fairly satisfied	(4)	143 51.2%	49 48.4%	47 52.7%	48 52.9%	20 37.9%	42 50.3%	36 55.9% d	62 57.7% d	26 60.4% d	19 54.1%	55 49.1%	36 42.1%	53 63.4% k	117 51.5%	27 50.1%
Neither satisfied nor dissatisfied	(3)	35 12.4%	9 8.9%	8 8.8%	18 19.9% ab	5 9.3%	10 12.1%	15 23.3% dh	17 15.8%	2 4.3%	3 7.9%	15 13.3%	11 13.0%	9 10.5%	24 10.7%	10 19.6%
Fairly dissatisfied	(2)	23 8.2%	12 11.8%	7 7.6%	4 4.7%	6 11.7% g	10 12.4% g	3 4.3%	4 3.5%	1 2.2%	3 7.4%	13 11.3% I	8 9.7%	2 2.5%	20 8.9%	3 5.4%
Very dissatisfied	(1)	4 1.6%	.4%	3 3.4%	1 1.1%	2 3.5%	1 1.4%	1 2.2%	1 1.4%	-	-	2 1.7%	1 1.7%	1 1.4%	4 2.0%	-
Don't know		9 3.3%	3 3.2%	3 3.5%	3 3.3%	4 6.6%	2 2.6%	2 3.5%	2 2.1%	-	1 3.6%	2 2.1%	4 4.8%	3 3.5%	7 3.2%	2 4.0%
NETS																
Net: Satisfied		209 74.5%	77 75.6%	68 76.7%	64 71.0%	37 69.0%	60 71.6%	43 66.7%	83 77.3%	39 93.5% defg	29 81.2%	80 71.6%	60 70.8%	68 82.1%	171 75.3%	38 71.0%
Net: Dissatisfied		27 9.8%	12 12.2%	10 11.0%	5 5.8%	8 15.1% g	11 13.8% g	4 6.6%	5 4.8%	1 2.2%	3 7.4%	14 13.0% I	10 11.4%	3 3.9%	25 10.8%	3 5.4%
Mean score		3.9	3.9	3.9	3.8	3.9	3.8	3.7	3.9	4.2 efg	4.0	3.8	3.9	4.0	3.9	3.9



#### Q8\_1. Which of the following job functions, if any, are you involved in recruiting for permanent members of staff and temporary agency workers?

## Permanent members of staff Base: All who recruit permanent members of staff

			WAVE				REG					SIZE		SECTO	DR
	Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	h	i	j	k	ı	m	n
Unweighted Total	580	195	194	191	145	123	151	229	78	83	258	167	155	475	105
Weighted Total	579 100.0%	195 100.0%	193 100.0%	191 100.0%	128 100.0%	138 100.0%	127 100.0%	224 100.0%	97 100.0%	89 100.0%	263 100.0%	166 100.0%	150 100.0%	478 100.0%	102 100.0%
Accounting and financial services	270 46.6%	97 49.9%	89 46.1%	83 43.7%	60 46.5%	67 48.5%	64 50.5%	107 47.7%	43 44.2%	36 40.9%	95 36.2%	82 49.3% j	93 61.8% jk	220 46.0%	50 49.3%
Construction	85 14.7%	29 14.7%	23 11.9%	33 17.5%	19 14.5%	26 19.0% h	24 18.7% h	29 13.1%	6 5.8%	11 12.1%	43 16.4%	23 13.7%	19 12.8%	76 15.9%	9 9.1%
Drivers	113 19.4%	53 27.2% bc	30 15.8%	29 15.2%	27 20.7% h	29 21.3% h	27 21.4% h	35 15.7%	8 8.2%	22 24.2% h	47 17.8%	40 24.0%	26 17.3%	98 20.5%	15 14.7%
Education	73 12.6%	12 6.2%	25 13.1% a	36 18.8% a	16 12.7%	15 11.1%	21 16.3%	29 13.1%	9 8.8%	12 13.8%	17 6.5%	15 9.0%	41 27.5% jk	64 13.5%	9 8.7%
Engineering & technical	168 29.0%	59 30.1%	50 25.9%	59 30.9%	33 25.7% h	48 34.9% gh	42 33.2% h	55 24.6% h	13 13.4%	32 35.6% h	62 23.4%	50 30.1%	56 37.6% j	136 28.5%	32 31.1%
Executive recruitment / interim management	160 27.6%	57 29.1%	44 22.7%	59 31.1%	26 20.0%	39 28.3%	38 29.6%	70 31.3% d	33 33.5% d	25 28.2%	52 19.7%	46 27.7%	62 41.3% jk	138 28.8%	22 21.8%
Health & social care	71 12.3%	16 8.3%	34 17.8% a	21 10.9%	18 14.0%	20 14.6%	12 9.4%	20 8.7%	8 7.8%	14 15.5%	23 8.7%	20 12.0%	29 19.0% j	67 13.9% n	5 4.7%
Hospitality	89 15.3%	31 15.9%	26 13.7%	31 16.4%	20 15.7%	20 14.2%	20 15.6%	34 15.3%	14 14.8%	15 16.5%	34 12.9%	24 14.8%	30 20.2% j	72 15.0%	17 16.8%
Industrial	61 10.5%	24 12.3%	16 8.3%	21 11.0%	18 14.4%	10 7.5%	21 16.7% ehi	27 11.9%	6 5.8%	5 6.2%	22 8.2%	22 13.3%	17 11.6%	50 10.4%	11 11.1%
Legal & HR	187 32.3%	57 29.1%	72 37.3%	58 30.5%	36 27.7%	44 32.1%	46 36.0%	80 35.8%	35 35.5%	27 30.3%	39 14.8%	56 33.6% j	92 61.4% jk	153 32.1%	34 33.2%
Life sciences	25 4.3%	5 2.5%	11 5.6%	10 5.0%	5 4.1%	6 4.2%	6 4.5%	10 4.6%	5 4.8%	4 4.2%	5 1.8%	4 2.7%	16 10.6% jk	21 4.5%	4 3.7%



#### Q8\_1. Which of the following job functions, if any, are you involved in recruiting for permanent members of staff and temporary agency workers?

## Permanent members of staff Base: All who recruit permanent members of staff

		WAVE				REGION							SIZE		
	Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total	580	195	194	191	145	123	151	229	78	83	258	167	155	475	105
Weighted Total	579 100.0%	195 100.0%	193 100.0%	191 100.0%	128 100.0%	138 100.0%	127 100.0%	224 100.0%	97 100.0%	89 100.0%	263 100.0%	166 100.0%	150 100.0%	478 100.0%	102 100.0%
Marketing, media & creative	172 29.6%	72 36.7% b	46 24.0%	54 28.2%	34 26.4%	34 24.6%	42 33.3%	80 35.5% e	37 38.3% e	24 27.4%	61 23.0%	44 26.3%	67 44.9% jk	139 29.1%	33 32.2%
Office professionals	340 58.8%	127 65.3% c	113 58.6%	100 52.3%	79 61.3%	78 56.3%	82 64.6%	134 59.8%	52 53.6%	50 56.4%	136 51.8%	108 65.4% j	95 63.6% j	281 58.8%	60 58.7%
Sales & retail	200 34.5%	86 44.1% bc	53 27.5%	61 31.9%	38 30.0%	46 33.4%	44 34.9%	80 35.6%	36 36.5%	36 40.3%	87 33.0%	61 36.9%	52 34.6%	158 33.2%	42 41.1%
Technology	151 26.1%	57 29.2%	46 23.8%	48 25.2%	29 22.6%	33 24.1%	40 31.3%	68 30.1%	28 28.6%	21 23.8%	51 19.3%	46 27.8% j	54 36.0% j	124 25.9%	27 26.9%
None	38 6.6%	8 4.3%	16 8.4%	14 7.2%	12 9.3%	11 8.0%	7 5.3%	13 5.9%	7 6.8%	2 2.5%	18 6.9%	11 6.6%	9 6.2%	29 6.1%	9 9.0%
Average number of mentions	4.0	4.2	3.8	4.0	3.9	4.1	4.4	4.1	3.6	3.9	3.2	4.1 j	5.3 jk	4.0	4.0



#### Q8\_2. Which of the following job functions, if any, are you involved in recruiting for permanent members of staff and temporary agency workers?

## Temporary agency workers Base: All who recruit temporary agency workers

	WAVE				REC	SION			SIZE	SECTOR					
	Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%	Total	*a	b	C C	*d	e	f	g	*h	*i	j	k	I	m	*n
Unweighted Total	124	29	43	52	26	36	37	47	10	15	40	36	48	103	21
Weighted Total	123	29	42	51	23	42	32	42	9	16	43	33	47	101	22
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Accounting and financial services	31	7	12	12	8	11	8	11	3	2	6	9	16	27	4
	25.3%	23.5%	29.8%	22.8%	35.2%	25.5%	23.7%	25.2%	30.4%	11.4%	14.3%	26.5%	34.8% j	26.8%	18.5%
Construction	17	5	6	7	2	7	5	7	2	2	7	5	6	14	3
	14.1%	15.6%	13.7%	13.5%	7.6%	15.8%	16.0%	16.8%	19.9%	11.4%	15.3%	14.8%	12.4%	13.7%	15.9%
Drivers	16	4	7	6	7	4	2	3	1	2	4	3	8	12	4
	12.9%	12.2%	16.0%	10.8%	30.0%	10.3%	5.9%	6.8%	9.9%	11.6%	10.1%	10.3%	17.3%	12.2%	16.4%
Education	18	1	8	9	4	8	2	3	1	3	-	5	13	18	-
	14.5%	3.3%	19.0%	17.2%	16.5%	20.0%	5.9%	6.8%	9.9%	17.4%	-	15.3% j	27.3% j	17.6%	-
Engineering & technical	27	5	7	14	6	8	8	9	1	4	7	7	12	22	4
	21.6%	17.9%	16.6%	27.8%	26.6%	18.5%	25.4%	21.8%	9.5%	22.2%	16.6%	22.7%	25.5%	22.2%	19.1%
Executive recruitment / interim management	18	2	5	11	3	6	4	7	3	3	2	3	13	17	1
	14.7%	6.3%	12.1%	21.6%	12.0%	13.4%	12.3%	16.3%	30.4%	17.5%	4.5%	9.7%	27.5% jk	16.6%	5.7%
Health & social care	15	2	7	6	3	6	1	2	1	4	2	_	13	14	1
	12.0%	5.6%	17.0%	11.6%	12.3%	13.4%	2.9%		9.9%	27.5%	4.3%	-	27.4%	13.7%	4.0%
													jk		
Hospitality	12 9.7%	-	9 20.9%	3 6.2%	1 3.7%	2 5.4%	4 11.8%	4 9.1%	-	5 31.5%	1 2.3%	3 8.8%	8 17.3%	11 10.8%	1 4.6%
	9.7%	-	20.9% C	0.2%	3.776	5.4%	11.076	9.176	-	31.5%	2.376	0.0%	j	10.6%	4.0%
Industrial	21	7	6	9	6	6	7	7	-	2	5	8	9	17	4
	17.4%	23.6%	13.8%	16.8%	28.0%	14.0%	22.4%	17.3%	-	11.6%	11.8%	23.8%	18.2%	16.9%	19.7%
Legal & HR	28	2	13	13	5	6	11	15	4	3	3	9	16	25	3
	22.7%	7.7%	30.2%	25.1%	20.2%	13.2%	34.3% e	35.7% e	40.5%	17.3%	6.4%	28.1% i	34.0% i	24.5%	14.4%
life esimone												,	,		
Life sciences	8 6.3%	-	4 9.5%	4 7.3%	1 4.2%	1 2.7%	3 9.0%	4 9.3%	1 10.1%	2 11.4%	1 2.3%	3 8.8%	4 8.3%	8 7.7%	-
Marketing, media & creative	21	1	9	11	3	6	5	10	5	3	3	5	13	21	*
,	17.1%	3.4%	21.1%	21.5%	12.8%	13.4%		22.9%	50.3%	17.6%	6.8%	15.9%	27.4%	20.3%	2.1%
													j		



#### Q8\_2. Which of the following job functions, if any, are you involved in recruiting for permanent members of staff and temporary agency workers?

## Temporary agency workers Base: All who recruit temporary agency workers

	WAVE				REGION							SIZE			
	Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		*a	b	С	*d	е	f	g	*h	*i	j	k	1	m	*n
Unweighted Total	124	29	43	52	26	36	37	47	10	15	40	36	48	103	21
Weighted Total	123 100.0%	29 100.0%	42 100.0%	51 100.0%	23 100.0%	42 100.0%	32 100.0%	42 100.0%	9 100.0%	16 100.0%	43 100.0%	33 100.0%	47 100.0%	101 100.0%	22 100.0%
Office professionals	56 45.3%	11 37.0%	22 52.9%	23 43.8%	12 55.1%	16 36.8%	16 50.1%	23 54.6%	7 70.1%	5 29.5%	16 37.8%	20 61.1% j	19 41.2%	49 48.0%	7 32.3%
Sales & retail	18 14.8%	5 16.4%	8 18.6%	6 10.9%	5 24.0%	4 9.0%	5 16.5%	7 17.2%	2 19.9%	2 11.1%	8 18.1%	5 15.5%	5 11.3%	14 13.7%	4 20.0%
Technology	15 12.2%	2 6.3%	7 16.4%	6 12.1%	2 7.6%	5 10.8%	5 15.3%	8 18.6%	3 30.1%	1 5.3%	1 2.2%	5 15.6% j	9 19.0% j	14 13.5%	1 5.7%
None	16 13.4%	4 13.3%	6 14.4%	6 12.6%	1 4.0%	9 20.0%	3 10.3%	4 10.2%	1 10.0%	3 17.2%	8 19.0%	4 11.1%	5 9.8%	11 11.1%	5 24.1%
Average number of mentions	3.0	2.1	3.6	3.1	3.1	2.8	3.0	3.2	3.8	3.1	1.9	3.1 j	3.9 j	3.1	2.4



Q9\_SUM. Do you think the number of permanent members of staff in your organisation will increase or decrease in the next:

**SUMMARY TABLE**Base: All who recruit permanent members of staff in any job function

										Net: Increase + Stay the	
	Total	Increase greatly	Increase slightly	Stay the same	Decrease slightly	Decrease greatly	Don't know	Net: Increase	Net: Decrease	same	No response
Three months	541	-	-	-	-	-	-	-	-	-	541
	100.0%	-	-	-	-	-	-	-	-	-	100.0%
Four to twelve months	541	-	-	-	-	-	-	-	-	-	541
	100.0%	-	-	-	-	-	-	-	-	-	100.0%



Q9\_SUM. Do you think the number of permanent members of staff in your organisation will increase or decrease in the next:

**SUMMARY TABLE**Base: All who recruit permanent members of staff in any job function

Three months

Four to twelve months

Total	Mean
541 100.0%	-
541 100.0%	-



### Q9\_1. Do you think the number of permanent members of staff in your organisation will increase or decrease in the next:

Three months
Base: All who recruit permanent members of staff in any job function

				WAVE				REG					SIZE		SECT	OR
		Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total	April 2017	May 2017 b	June 2017	d	e	London	London g	h	Other	0-49 i	50-249 k	250+	m	n
												,				
Unweighted Total		541	184	179	178	132	112	144	216	72	81	238	158	145	446	95
Weighted Total		541	187	177	177	116	127	120	211	91	87	245	155	141	448	92
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Increase greatly	(5)	_	_	_	-	_	_	_	_	_	_	_	_	_	_	_
	(-)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
In annual aliabety.	(4)	_		_							_		_		_	_
Increase slightly	(4)		-	-	-	-	-	-	-	-	-	-	-	-	-	-
Stay the same	(3)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		_	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease slightly	(2)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease greatly	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		_	_	_	_	_	_	_	-	-	-	_	-	_	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
NETS																
Net: Increase		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net: Decrease		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net: Increase + Stay the same		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
No response		541	187	177	177	116	127	120	211	91	87	245	155	141	448	92
·		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Mean score		_	_	_	-	_	_	_	_	-	_	-	_	-	_	_
Wican Soore														-		-



### Q9\_2. Do you think the number of permanent members of staff in your organisation will increase or decrease in the next:

Four to twelve months
Base: All who recruit permanent members of staff in any job function

				WAVE				REG	ION				SIZE		SECT	OR
		Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total	a	b	C C	d	e	f	g	h	i	j j	80 243 k	I	m	n
Unweighted Total		541	184	179	178	132	112	144	216	72	81	238	158	145	446	95
Weighted Total		541	187	177	177	116	127	120	211	91	87	245	155	141	448	92
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Increase greatly	(5)	_	-	-	-	-	-	-	_	-	-	_	_	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase slightly	(4)	_	_	_	_	_	_	_	_	_	_	_	_	-	-	_
,	( - /	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Stay the same	(3)	_		_	_					_	_	_	_	_	_	_
Stay the same	(3)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease slightly	(2)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		_	-			_						_		-		_
Decrease greatly	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
NETS																
L No. 1																
Net: Increase		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net: Decrease		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	_	-	-	-	-	-	-	-	-	_	-	-	-	-
Net: Increase + Stay the same		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
No response		541	187	177	177	116	127	120	211	91	87	245	155	141	448	92
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Mean score			-	-	-	-	-	-	-	-	-	-	-	-	-	-
												L				



Q10\_SUM. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

**SUMMARY TABLE**Base: All who recruit permanent members of staff in each job function

l r			1							Net: Increase + Stay the	
	Total	Increase greatly	Increase slightly	Stay the same	Decrease slightly	Decrease greatly	Don't know	Net: Increase	Net: Decrease	same	Mean
Accounting and financial services	270	2	16	239	5	_	7	18	5	257	3.1
Accounting and initiation services	100.0%	.7%	6.1%	88.6%	1.8%	-	2.8%	6.8%	1.8%	95.4%	0.1
Construction	85	1	25	52	_	_	7	26	_	78	3.4
Constitution	100.0%	1.6%	29.0%	61.1%	-	-	8.2%	30.7%	-	91.8%	J
Drivers	113	3	27	77	1	-	4	30	1	107	3.3
	100.0%	2.9%	23.9%	68.5%	1.0%	-	3.8%	26.7%	1.0%	95.2%	
Education	73	2	16	43	6	-	6	18	6	61	3.2
	100.0%	2.7%	21.2%	59.2%	8.0%	-	8.8%	23.9%	8.0%	83.1%	
Engineering & technical	168	7	43	108	3	-	7	50	3	158	3.3
	100.0%	4.1%	25.5%	64.6%	1.5%	-	4.2%	29.6%	1.5%	94.2%	
Executive recruitment / interim management	160	2	20	133	-	1	4	22	1	155	3.1
	100.0%	1.2%	12.8%	83.0%	-	.7%	2.3%	14.0%	.7%	97.0%	
Health & social care	71	3	15	50	1	-	3	18	1	68	3.3
	100.0%	4.0%	21.5%	69.5%	1.3%	-	3.8%	25.4%	1.3%	94.9%	
Hospitality	89	1	19	62	3	-	4	20	3	82	3.2
	100.0%	1.3%	21.3%	70.0%	3.2%	-	4.1%	22.6%	3.2%	92.6%	
Industrial	61	3	16	37	2	-	4	18	2	56	3.3
	100.0%	4.6%	25.6%	61.3%	2.6%	-	6.0%	30.2%	2.6%	91.5%	
Legal & HR	187	1	17	157	4	-	8	18	4	175	3.1
	100.0%	.5%	9.1%	84.0%	1.9%	-	4.5%	9.6%	1.9%	93.6%	
Life sciences	25	2	3	18	-	-	3	5	-	22	3.3
	100.0%	7.6%	11.3%	70.1%	-	-	11.0%	18.9%	-	89.0%	
Marketing, media & creative	172	1	25	137	2	-	6	26	2	163	3.2
	100.0%	.5%	14.7%	79.8%	1.2%	-	3.8%	15.3%	1.2%	95.0%	
Office professionals	340	2	55	266	6	1	11	57	7	323	3.2
	100.0%	.5%	16.1%	78.1%	1.7%	.3%	3.2%	16.7%	2.0%	94.8%	
Sales & retail	200	5	45	140	6	-	5	50	6	190	3.3
	100.0%	2.4%	22.6%	69.9%	2.8%	-	2.4%	24.9%	2.8%	94.8%	
Technology	151	4	26	113	2	-	7	30	2	142	3.2
	100.0%	2.4%	17.3%	74.7%	1.3%	-	4.3%	19.7%	1.3%	94.4%	
Average (response based including bases)	2165	38	368	1632	39	2	86	406	41	2038	3.2
	100.0%	1.8%	17.0%	75.4%	1.8%	.1%	4.0%	18.8%	1.9%	94.1%	



### Q10\_SUM. Average across all sectors (response based)

**SUMMARY TABLE**Base: All who recruit permanent members of staff in each job function

				WAVE				REG					SIZE		SECTO	OR
		Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total		2241	841	687	713	526	471	653	920	267	324	781	665	795	1846	395
Weighted Total		2165 100.0%	782 100.0%	679 100.0%	704 100.0%	457 100.0%	515 100.0%	527 100.0%	858 100.0%	331 100.0%	334 100.0%	773 100.0%	641 100.0%	751 100.0%	1796 100.0%	369 100.0%
Increase greatly	(5)	38 1.8%	7 .9%	8 1.1%	23 3.3% ab	14 3.0% g	7 1.5%	9 1.6%	11 1.3%	3 .8%	6 1.7%	7 .9%	14 2.2% j	17 2.3% j	35 2.0%	3 .8%
Increase slightly	(4)	368 17.0%	109 13.9%	125 18.4% a	134 19.0% a	77 16.9%	88 17.1%	89 16.8%	149 17.4%	60 18.3%	53 15.9%	142 18.3%	104 16.3%	122 16.2%	308 17.1%	60 16.3%
Stay same	(3)	1632 75.4%	643 82.2% bc	515 75.8% c	474 67.4%	325 71.2%	391 75.8%	403 76.5% d	658 76.7% d	255 77.0%	258 77.1%	600 77.6% I	497 77.6% I	534 71.2%	1334 74.3%	298 80.8% m
Decrease slightly	(2)	39 1.8%	6 .7%	13 2.0% a	20 2.8% a	11 2.4%	10 1.9%	7 1.3%	10 1.1%	3 .8%	8 2.5%	12 1.5%	11 1.6%	17 2.2%	33 1.8%	6 1.7%
Decrease greatly	(1)	2 .1%		1 .2%	1 .2%	1 .2%	1 .2%		-		-		1 .2%	1 .1%	1 .1%	1 .3%
Don't know		86 4.0%	18 2.3%	17 2.5%	51 7.3% ab	28 6.2% efgi	18 3.5%	20 3.7%	30 3.5%	10 3.1%	9 2.8%	13 1.7%	13 2.1%	59 7.9% jk	85 4.7% n	.1%
NETS																
Net: Increase		406 18.8%	116 14.8%	133 19.6% a	157 22.4% a	91 19.9%	96 18.5%	97 18.4%	160 18.7%	63 19.1%	59 17.6%	148 19.2%	118 18.5%	139 18.5%	343 19.1%	63 17.1%
Net: Decrease		41 1.9%	6 .7%	14 2.1% a	21 3.0% a	12 2.6% g	11 2.1%	7 1.3%	10 1.1%	3 .8%	8 2.5%	12 1.5%	12 1.8%	18 2.4%	34 1.9%	7 2.0%
Net: Increase + Stay the same		2038 94.1%	759 97.0% c	648 95.4% c	632 89.8%	417 91.1%	486 94.4%	501 94.9% d	818 95.4% d	318 96.1% d	317 94.7%	748 96.8% I	616 96.1% I	674 89.7%	1677 93.4%	361 97.9% m
Mean score		3.2	3.2	3.2	3.2 a	3.2	3.2	3.2	3.2	3.2	3.2	3.2	3.2	3.2	3.2	3.2



#### Q10\_1. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

# Accounting and financial services Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECT	OR
		Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	h	i	j	k	1	m	n
Unweighted Total		282	107	90	85	69	62	80	115	35	36	100	85	97	226	56
Weighted Total		270 100.0%	97 100.0%	89 100.0%	83 100.0%	60 100.0%	67 100.0%	64 100.0%	107 100.0%	43 100.0%	36 100.0%	95 100.0%	82 100.0%	93 100.0%	220 100.0%	50 100.0%
Increase greatly	(5)	2 .7%			2 2.4%	1 1.6%	-	1 1.6%	1 1.0%	-	-	- -	1 1.3%	1 1.0%	2 .9%	-
Increase slightly	(4)	16 6.1%	3 3.1%	6 7.3%	7 8.3%	1 1.7%	6 8.6%	6 9.1%	8 7.2%	2 4.3%	2 5.3%	4 4.4%	4 4.5%	8 9.1%	14 6.2%	3 5.6%
Stay same	(3)	239 88.6%	92 94.1% c	79 88.5%	69 82.3%	53 88.5%	58 87.0%	55 86.5%	96 89.3%	40 93.5%	33 89.4%	89 93.7% I	75 91.9% I	75 80.5%	192 87.3%	47 94.4%
Decrease slightly	(2)	5 1.8%	1 1.0%	2 2.1%	2 2.5%	2 3.3%	1 1.7%	1 1.5%	1 .9%	-	1 2.6%	1 1.0%	2 2.4%	2 2.2%	5 2.3%	-
Decrease greatly	(1)	-		-	-	-	-	-	-	-	-	- -	-	-		-
Don't know		7 2.8%	2 1.8%	2 2.1%	4 4.6%	3 4.9%	2 2.7%	1 1.3%	2 1.7%	1 2.1%	1 2.6%	1 .9%	-	7 7.1% jk	7 3.4%	-
NETS																
Net: Increase		18 6.8%	3 3.1%	6 7.3%	9 10.7% a	2 3.3%	6 8.6%	7 10.7%	9 8.1%	2 4.3%	2 5.3%	4 4.4%	5 5.8%	9 10.2%	16 7.1%	3 5.6%
Net: Decrease		5 1.8%	1 1.0%	2 2.1%	2 2.5%	2 3.3%	1 1.7%	1 1.5%	1 .9%	-	1 2.6%	1 1.0%	2 2.4%	2 2.2%	5 2.3%	-
Net: Increase + Stay the same		257 95.4%	95 97.2%	85 95.8%	77 92.9%	55 91.8%	64 95.6%	62 97.2%	104 97.5%	42 97.9%	34 94.8%	93 98.1% I	80 97.6%	84 90.7%	207 94.3%	50 100.0%
Mean score		3.1	3.0	3.1	3.1	3.0	3.1	3.1	3.1	3.0	3.0	3.0	3.0	3.1	3.1	3.1



### Q10\_2. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

**Construction**Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECT	OR
								South excluding	South including							
		Total	April 2017	May 2017	June 2017	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	*b	С	*d	*e	f	g	*h	*i	j	*k	*1	m	*n
Unweighted Total		96	38	24	34	23	24	31	37	6	12	48	26	22	85	11
Weighted Total		85	29	23	33	19	26	24	29	6	11	43	23	19	76	9
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Increase greatly	(5)	1	1	-	1	-	-	1	1	-	1	-	1	-	1	-
		1.6%	1.9%	-	2.5%	-	-	2.3%	1.9%	-	7.9%	-	6.2%	-	1.9%	-
Increase slightly	(4)	25	9	7	9	4	9	8	9	1	3	15	6	4	23	2
		29.0%	31.3%	29.3%	26.9%	18.9%	36.1%	34.3%	30.9%	16.6%	24.2%	34.3%	25.1%	21.8%	29.8%	22.4%
Stay same	(3)	52	17	15	20	13	15	14	18	4	6	27	14	10	45	7
		61.1%	58.9%	66.7%	59.2%	67.9%	57.0%	59.7%	61.2%	67.1%	59.0%	63.7%	62.3%	53.8%	59.1%	77.6%
Decrease slightly	(2)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease greatly	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	•	-	-	-	-	-	-	-	-	-
Don't know		7	2	1	4	2	2	1	2	1	1	1	1	5	7	-
		8.2%	7.9%	4.0%	11.4%	13.2%	6.9%	3.6%	6.1%	16.2%	8.9%	2.0%	6.4%	24.3%	9.2%	-
NETS																
Net: Increase		26	10	7	10	4	9	9	10	1	3	15	7	4	24	2
		30.7%	33.2%	29.3%	29.4%	18.9%	36.1%	36.6%	32.8%	16.6%	32.1%	34.3%	31.3%	21.8%	31.7%	22.4%
Net: Decrease		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net: Increase + Stay the same		78	26	22	30	16	24	23	28	5	10	42	21	15	69	9
		91.8%	92.1%	96.0%	88.6%	86.8%	93.1%	96.4%	93.9%	83.8%	91.1%	98.0%	93.6%	75.7%	90.8%	100.0%
Mean score		3.4	3.4	3.3	3.4	3.2	3.4	3.4	3.4	3.2	3.4	3.3	3.4	3.3	3.4	3.2



### Q10\_3. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

#### **Drivers**

Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECTO	OR
								South excluding	South including							5
Significance Level: 95%		Total	April 2017	May 2017 b	June 2017	North d	Midlands *e	London	London	London *h	Other	0-49	50-249	250+	Private m	Public *n
Significance Level: 95%			а	В	С	a	e	į.	g	ii	'	J	k	-1	m	'n
Unweighted Total		118	57	31	30	32	27	34	40	6	19	46	44	28	104	14
Weighted Total		113	53	30	29	27	29	27	35	8	22	47	40	26	98	15
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Increase greatly	(5)	3	-	1	2	1	2	-	-	-	-	1	-	2	3	-
		2.9%	-	3.8%	7.1%	3.6%	7.8%	-	-	-	-	2.4%	-	8.1%	3.3%	-
					а											
Increase slightly	(4)	27	13	10	5	7	6	7	7	-	7	11	9	7	24	2
		23.9%	23.6%	31.6%	16.3%	26.3%	20.1%	24.9%	19.2%	-	33.5%	22.9%	23.0%	26.9%	25.1%	15.9%
Stay same	(3)	77	39	20	18	16	20	19	27	8	14	33	28	16	65	13
	(-)	68.5%	73.9%	64.6%	62.6%	61.1%	68.2%	68.2%	75.4%	100.0%	66.5%	70.4%	70.8%	61.4%	66.1%	84.1%
Decrease slightly	(2)	1	-	_	1	-	1	_	_	_	_	1	-	-	1	_
		1.0%	-	-	3.9%	-	3.8%	-	-	-	-	2.4%	-	-	1.2%	-
Decrease greatly	(1)	-	-	-	-	-		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		4	1	-	3	2	-	2	2	-	-	1	2	1	4	-
		3.8%	2.6%	-	10.0%	9.0%	-	6.9%	5.3%	-	-	1.8%	6.2%	3.6%	4.4%	-
NETS																
Net: Increase		30	13	11	7	8	8	7	7	_	7	12	9	9	28	2
		26.7%	23.6%	35.4%	23.5%	29.9%	27.9%	24.9%	19.2%	-	33.5%	25.4%	23.0%	35.0%	28.4%	15.9%
Net: Decrease		1	-	-	1	-	1	-	-	-	-	1	-	-	1	-
		1.0%	-	-	3.9%	-	3.8%	-	-	-	-	2.4%	-	-	1.2%	-
Net: Increase + Stay the same		107	52	30	25	24	28	25	33	8	22	45	37	25	92	15
		95.2%	97.4%	100.0%	86.1%	91.0%	96.2%	93.1%	94.7%	100.0%	100.0%	95.8%	93.8%	96.4%	94.5%	100.0%
			С	С												
Mean score		3.3	3.2	3.4	3.3	3.4	3.3	3.3	3.2	3.0	3.3	3.3	3.2	3.4	3.3	3.2
Mean score		3.3	3.2	3.4	3.3	3.4	3.3	3.3	3.2	3.0	3.3	3.3	3.2	3.4	3.3	3.2



### Q10\_4. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

#### Education

Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECT	OR
								South excluding	South including							
		Total	April 2017	May 2017	June 2017	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	С	*d	*e	*f	g	*h	*i	*j	*k	ı	m	*n
Unweighted Total		77	15	26	36	18	15	23	32	9	12	18	15	44	68	9
Weighted Total		73	12	25	36	16	15	21	29	9	12	17	15	41	64	9
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Increase greatly	(5)	2	_	-	2	_	1	-	_	-	1	_	1	1	2	-
		2.7%	-	-	5.6%	-	7.5%	-	-	-	6.9%	-	5.7%	2.8%	3.1%	-
Increase slightly	(4)	16	2	5	9	4	1	5	10	5	1	4	1	11	15	1
		21.2%	15.4%	18.7%	24.9%	23.1%	6.3%	24.2%	33.6%	56.2%	7.7%	23.1%	6.7%	25.7%	22.7%	10.1%
Stay same	(3)	43	8	20	15	9	9	13	17	4	9	10	10	23	37	6
		59.2%	69.5%	77.4%	42.9%	53.7%	60.7%	62.7%	57.2%	43.8%	69.6%	60.5%	68.5%	55.3%	57.9%	68.5%
Decrease slightly	(2)	6	1	1	4	1	2	2	2	-	1	2	1	3	4	2
		8.0%	8.0%	3.9%	10.9%	5.8%	13.7%	8.9%	6.3%	-	8.1%	11.4%	6.5%	7.2%	6.2%	21.4%
Decrease greatly	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		6	1	-	6	3	2	1	1	-	1	1	2	4	6	-
		8.8%	7.1%	-	15.6%	17.3%	11.8%	4.2%	2.9%	-	7.8%	5.0%	12.6%	9.0%	10.0%	-
NETS																
Net: Increase		18	2	5	11	4	2	5	10	5	2	4	2	12	17	1
		23.9%	15.4%	18.7%	30.5%	23.1%	13.8%	24.2%	33.6%	56.2%	14.6%	23.1%	12.4%	28.5%	25.8%	10.1%
Net: Decrease		6	1	1	4	1	2	2	2	-	1	2	1	3	4	2
		8.0%	8.0%	3.9%	10.9%	5.8%	13.7%	8.9%	6.3%	-	8.1%	11.4%	6.5%	7.2%	6.2%	21.4%
Net: Increase + Stay the same		61	10	24	26	13	11	18	27	9	10	14	12	35	54	7
		83.1%	84.9%	96.1%	73.5%	76.9%	74.5%	86.9%	90.7%	100.0%	84.1%	83.5%	80.9%	83.8%	83.8%	78.6%
Mean score		3.2	3.1	3.1	3.3	3.2	3.1	3.2	3.3	3.6	3.1	3.1	3.1	3.3	3.3	2.9



#### Q10\_5. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

Engineering & technical
Base: All who recruit permanent members of staff in each job function

				WAVE				REG					SIZE		SECTO	OR
		Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	*h	i	j	k	I	m	n
Unweighted Total		185	74	51	60	41	45	54	68	14	31	68	55	62	149	36
Weighted Total		168 100.0%	59 100.0%	50 100.0%	59 100.0%	33 100.0%	48 100.0%	42 100.0%	55 100.0%	13 100.0%	32 100.0%	62 100.0%	50 100.0%	56 100.0%	136 100.0%	32 100.0%
Increase greatly	(5)	7 4.1%	2 3.5%	1 1.8%	4 6.7%	2 7.4%	-	4 10.5% e	4 8.0%		-	2 3.1%	2 4.8%	3 4.5%	6 4.2%	1 3.6%
Increase slightly	(4)	43 25.5%	15 25.9%	14 27.9%	14 23.2%	6 17.6%	16 33.9%	10 23.7%	14 24.8%	4 28.4%	7 22.3%	19 30.5%	10 20.6%	14 24.5%	36 26.2%	7 22.5%
Stay same	(3)	108 64.6%	40 67.3%	32 64.6%	37 61.9%	22 65.7%	31 64.2%	26 61.3%	34 62.0%	8 64.5%	22 68.6%	39 63.4%	35 69.6%	35 61.4%	86 63.2%	22 70.7%
Decrease slightly	(2)	3 1.5%	1 1.1%	2 3.9%	-	1 1.9%	-	-	-		2 6.1% g	1 1.6%	1 1.9%	1 1.1%	2 1.2%	1 3.2%
Decrease greatly	(1)	-	-		-		-									-
Don't know		7 4.2%	1 2.3%	1 1.8%	5 8.2%	2 7.4%	1 1.9%	2 4.5%	3 5.1%	1 7.1%	1 3.0%	1 1.4%	2 3.0%	5 8.4%	7 5.2%	
NETS																
Net: Increase		50 29.6%	17 29.3%	15 29.7%	18 29.9%	8 25.0%	16 33.9%	14 34.3%	18 32.9%	4 28.4%	7 22.3%	21 33.6%	13 25.5%	16 29.0%	41 30.5%	8 26.1%
Net: Decrease		3 1.5%	1 1.1%	2 3.9%	-	1 1.9%	-	-		-	2 6.1% g	1 1.6%	1 1.9%	1 1.1%	2 1.2%	1 3.2%
Net: Increase + Stay the same		158 94.2%	57 96.6%	47 94.3%	54 91.8%	30 90.7%	47 98.1%	40 95.5%	52 94.9%	12 92.9%	29 90.9%	60 97.0%	47 95.1%	51 90.5%	128 93.6%	31 96.8%
Mean score		3.3	3.3	3.3	3.4	3.3	3.3	3.5 i	3.4	3.3	3.2	3.4	3.3	3.4	3.4	3.3



Q10\_6. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

# Executive recruitment / interim management Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECTO	DR
		Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total	a	b	C C	d	е	f	g	*h	*i	j j	8 k	I I	m	*n
Unweighted Total		162	60	43	59	31	35	46	72	26	24	51	46	65	137	25
Weighted Total		160 100.0%	57 100.0%	44 100.0%	59 100.0%	26 100.0%	39 100.0%	38 100.0%	70 100.0%	33 100.0%	25 100.0%	52 100.0%	46 100.0%	62 100.0%	138 100.0%	22 100.0%
Increase greatly	(5)	2 1.2%			2 3.3%	1 3.7%	-	1 2.7%	1 1.5%		-		1 2.2%	1 1.5%	2 1.4%	-
Increase slightly	(4)	20 12.8%	4 6.5%	8 18.5%	9 14.5%	3 10.4%	8 19.4%	2 6.3%	6 8.6%	4 11.3%	4 16.5%	9 16.5%	5 10.1%	7 11.6%	19 13.9%	1 6.1%
Stay same	(3)	133 83.0%	52 91.9% c	35 79.4%	46 77.2%	21 82.3%	29 75.4%	33 88.7%	61 87.4%	28 85.9%	21 83.5%	43 81.9%	40 87.6%	50 80.6%	112 81.3%	21 93.9%
Decrease slightly	(2)	-		-	-	-	-		-	-	-	-	-	-	-	-
Decrease greatly	(1)	1 .7%		-	1 1.9%	-	1 2.9%	-	-	-	-	-	-	1 1.8%	1 .8%	-
Don't know		4 2.3%	1 1.5%	1 2.1%	2 3.1%	1 3.7%	1 2.3%	1 2.3%	2 2.5%	1 2.8%	-	1 1.7%	-	3 4.5%	4 2.6%	-
NETS																
Net: Increase		22 14.0%	4 6.5%	8 18.5%	11 17.8%	4 14.1%	8 19.4%	3 9.0%	7 10.1%	4 11.3%	4 16.5%	9 16.5%	6 12.4%	8 13.2%	21 15.3%	1 6.1%
Net: Decrease		1 .7%		-	1 1.9%	-	1 2.9%	-	-		-	-	-	1 1.8%	1 .8%	-
Net: Increase + Stay the same		155 97.0%	56 98.5%	43 97.9%	56 95.0%	25 96.3%	37 94.8%	37 97.7%	68 97.5%	32 97.2%	25 100.0%	51 98.3%	46 100.0%	58 93.7%	133 96.6%	22 100.0%
Mean score		3.1	3.1	3.2	3.2	3.2	3.1	3.1	3.1	3.1	3.2	3.2	3.1	3.1	3.2	3.1



#### Q10\_7. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

Health & social care
Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECT	OR
								South excluding	South including							5
Significance Level: 95%		Total	April 2017 *a	May 2017 b	June 2017 *c	North *d	Midlands *e	London *f	London *q	London *h	Other	0-49	50-249 *k	250+	Private m	Public *n
Significance Level. 95%			a	b	C	u	е	'	g	"	'	J	K	'	""	"
Unweighted Total		74	18	35	21	20	18	15	23	8	13	24	20	30	68	6
Weighted Total		71	16	34	21	18	20	12	20	8	14	23	20	29	67	5
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Increase greatly	(5)	3	_	2	1	1	_	1	1	_	1	_	1	2	3	_
increase greatly	(3)	4.0%	_	5.5%	4.5%	5.3%	-	7.9%	4.8%	-	6.9%	-	4.8%	6.6%	4.3%	-
Increase slightly	(4)	15	4	5	7	5	3	2	3	1	5	2	4	9	14	1
		21.5%	21.8%	14.1%	33.4%	25.6%	17.2%	14.4%	13.9%	13.1%	33.0%	9.8%	22.6%	30.1%	20.9%	29.0%
Stay same	(3)	50	12	26	12	12	16	8	13	5	8	19	14	16	46	3
		69.5%	72.9%	75.1%	57.8%	69.1%	78.3%	70.5%	67.5%	62.8%	60.1%	82.5%	72.7%	56.9%	69.4%	71.0%
Danner slinksh	(0)			1					4	1		1				
Decrease slightly	(2)	1.3%	-	2.7%	-	-	-	-	4.7%	12.1%	-	4.0%	-	-	1.4%	-
		1.570		2.1 70					4.1 70	12.170		4.070			1.470	
Decrease greatly	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		3	1	1	1	-	1	1	2	1	_	1	_	2	3	_
		3.8%	5.3%	2.7%	4.3%	-	4.5%	7.2%	9.1%	12.0%	-	3.8%	-	6.4%	4.0%	-
NETS																
Net: Increase		18	4	7	8	6	3	3	4	1	6	2	5	10	17	1
		25.4%	21.8%	19.6%	37.9%	30.9%	17.2%	22.3%	18.7%	13.1%	39.9%	9.8%	27.3%	36.7%	25.2%	29.0%
Net: Decrease		1	_	1	_	_	_	_	4	1	_	1	_	-	4	_
Net. Decrease		1.3%	-	2.7%	-	-	-	-	4.7%	12.1%	-	4.0%	-	-	1.4%	
Net: Increase + Stay the same		68	15	33	20	18	19	11	17	6	14	21	20	27	63	5
		94.9%	94.7%	94.6%	95.7%	100.0%	95.5%	92.8%	86.2%	75.9%	100.0%	92.2%	100.0%	93.6%	94.6%	100.0%
Mean score		3.3	3.2	3.2	3.4	3.4	3.2	3.3	3.2	3.0	3.5	3.1	3.3	3.5	3.3	3.3
		0.0	0.2	0.2	0.4	0.4	0.2		0.2	0.0	0.0	0.1	0.0	0.0	0.0	0.0



#### Q10\_8. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

Hospitality
Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECT	OR
								South excluding	South including							
		Total	April 2017	May 2017	June 2017	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	С	*d	*e	71	g	*h	1	7)	*k		m	*n
Unweighted Total		83	26	26	31	20	15	21	34	13	14	29	23	31	70	13
Weighted Total		89	31	26	31	20	20	20	34	14	15	34	24	30	72	17
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Increase greatly	(5)	1	_	-	1	_	1	-	_	-	_	1	-	-	1	-
		1.3%	-	-	3.6%	-	5.8%	-	-	-	-	3.3%	-	-	1.6%	-
Increase slightly	(4)	19	7	4	8	3	5	5	7	3	4	3	6	10	14	5
		21.3%	21.6%	15.3%	26.2%	12.6%	24.8%	23.0%	21.7%	19.8%	27.9%	10.2%	23.4%	32.2%	19.9%	27.5%
Stay same	(3)	62	23	21	17	15	13	14	25	11	10	26	19	18	50	12
		70.0%	75.6%	81.2%	55.0%	73.1%	64.7%	72.7%	73.1%	73.8%	65.5%	75.5%	76.6%	58.6%	69.4%	72.5%
Decrease slightly	(2)	3	-	1	2	2	-	-	1	1	-	3	-	-	3	-
		3.2%	-	3.5%	6.2%	9.6%	-	-	2.7%	6.4%	-	8.4%	-	-	4.0%	-
Decrease greatly	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		4	1	-	3	1	1	1	1	-	1	1	-	3	4	-
		4.1%	2.8%	-	9.0%	4.7%	4.6%	4.3%	2.5%	-	6.5%	2.5%	-	9.3%	5.1%	-
NETS																
Net: Increase		20	7	4	9	3	6	5	7	3	4	5	6	10	15	5
		22.6%	21.6%	15.3%	29.8%	12.6%	30.6%	23.0%	21.7%	19.8%	27.9%	13.5%	23.4%	32.2%	21.4%	27.5%
Net: Decrease		3	-	1	2	2	-	-	1	1	-	3	-	-	3	-
		3.2%	-	3.5%	6.2%	9.6%	-	-	2.7%	6.4%	-	8.4%	-	-	4.0%	-
Net: Increase + Stay the same		82	30	26	27	17	19	19	32	13	14	30	24	27	65	17
		92.6%	97.2%	96.5%	84.8%	85.7%	95.4%	95.7%	94.8%	93.6%	93.5%	89.0%	100.0%	90.7%	90.9%	100.0%
Mean score		3.2	3.2	3.1	3.3	3.0	3.4	3.2	3.2	3.1	3.3	3.1	3.2	3.4	3.2	3.3



### Q10\_9. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

Industrial
Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECT	OR
								South excluding	South including							
		Total	April 2017	May 2017	June 2017	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	*b	*c	*d	*e	*f	g	*h	*1	*j	*k	*1	m	*n
Unweighted Total		74	36	17	21	23	11	29	34	5	6	25	27	22	60	14
Weighted Total		61	24	16	21	18	10	21	27	6	5	22	22	17	50	11
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Increase greatly	(5)	3	_	2	1	2	-	-	_	-	1	1	1	1	1	2
		4.6%	-	11.6%	4.5%	9.9%	-	-	-	-	17.5%	4.1%	4.4%	5.4%	1.9%	16.4%
Increase slightly	(4)	16	6	4	6	5	5	4	5	1	1	2	8	5	13	3
		25.6%	24.3%	24.5%	27.9%	25.9%	45.5%	20.2%	19.3%	15.9%	18.1%	9.8%	36.6%	31.4%	25.5%	26.1%
Stay same	(3)	37	17	8	12	11	5	15	19	4	3	18	13	7	32	6
		61.3%	69.4%	52.4%	58.7%	60.7%	45.7%	71.3%	70.6%	67.7%	46.9%	82.1%	59.1%	38.3%	64.0%	49.3%
Decrease slightly	(2)	2	1	1	-	1	-	1	1	-	-	-	-	2	1	1
		2.6%	2.7%	5.8%	-	3.5%	-	4.4%	3.5%	-	-	-	-	9.0%	1.3%	8.2%
Decrease greatly	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		4	1	1	2	-	1	1	2	1	1	1	-	3	4	-
		6.0%	3.6%	5.7%	8.9%	-	8.8%	4.1%	6.6%	16.3%	17.5%	4.0%	-	15.9%	7.3%	-
NETS																
Net: Increase		18	6	6	7	7	5	4	5	1	2	3	9	6	14	5
		30.2%	24.3%	36.1%	32.4%	35.8%	45.5%	20.2%	19.3%	15.9%	35.6%	13.9%	40.9%	36.8%	27.4%	42.5%
Net: Decrease		2	1	1	-	1	-	1	1	-	-	-	-	2	1	1
		2.6%	2.7%	5.8%	-	3.5%	-	4.4%	3.5%	-	-	-	-	9.0%	1.3%	8.2%
Net: Increase + Stay the same		56	23	14	19	18	9	19	24	5	5	21	22	13	45	10
		91.5%	93.8%	88.5%	91.1%	96.5%	91.2%	91.5%	89.9%	83.7%	82.5%	96.0%	100.0%	75.1%	91.4%	91.8%
Mean score		3.3	3.2	3.4	3.4	3.4	3.5	3.2	3.2	3.2	3.6	3.2	3.5	3.4	3.3	3.5



Q10\_10. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

**Legal & HR**Base: All who recruit permanent members of staff in each job function

				WAVE				REG					SIZE		SECTO	OR
		Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		rotai	а	b	C	d	е	f	g	*h	*i	j	k	1	m	n
Unweighted Total		189	57	73	59	40	41	54	80	26	28	36	57	96	153	36
Weighted Total		187 100.0%	57 100.0%	72 100.0%	58 100.0%	36 100.0%	44 100.0%	46 100.0%	80 100.0%	35 100.0%	27 100.0%	39 100.0%	56 100.0%	92 100.0%	153 100.0%	34 100.0%
Increase greatly	(5)	1 .5%		-	1 1.6%	1 2.7%	-	-	-	-	-	-	-	1 1.0%	1 .6%	-
Increase slightly	(4)	17 9.1%	.8%	12 16.3% a	5 8.2%	2 5.1%	3 7.0%	5 11.9%	9 11.4%	4 10.8%	3 10.7%	3 7.2%	7 13.0%	7 7.5%	13 8.3%	4 12.7%
Stay same	(3)	157 84.0%	54 95.2% bc	55 77.1%	48 81.7%	30 84.1%	38 86.4%	37 80.8%	67 83.3%	30 86.6%	22 82.2%	35 90.6%	47 83.5%	75 81.5%	128 83.6%	29 85.7%
Decrease slightly	(2)	4 1.9%	1 .9%	2 2.6%	1 1.9%	-	1 2.5%	1 3.2%	1 1.8%	-	1 3.5%	-	1 1.7%	3 2.8%	3 2.0%	1 1.5%
Decrease greatly	(1)	-			-	-	-	-		-	-			-	-	-
Don't know		8 4.5%	2 3.1%	3 4.1%	4 6.6%	3 8.2%	2 4.1%	2 4.1%	3 3.5%	1 2.7%	1 3.6%	1 2.2%	1 1.8%	7 7.2%	8 5.5%	-
NETS																
Net: Increase		18 9.6%	.8%	12 16.3% a	6 9.8% a	3 7.7%	3 7.0%	5 11.9%	9 11.4%	4 10.8%	3 10.7%	3 7.2%	7 13.0%	8 8.5%	14 8.9%	4 12.7%
Net: Decrease		4 1.9%	1 .9%	2 2.6%	1 1.9%		1 2.5%	1 3.2%	1 1.8%	-	1 3.5%	-	1 1.7%	3 2.8%	3 2.0%	1 1.5%
Net: Increase + Stay the same		175 93.6%	55 96.0%	67 93.3%	53 91.5%	33 91.8%	41 93.4%	42 92.7%	76 94.7%	34 97.3%	25 93.0%	38 97.8%	54 96.5%	83 90.0%	142 92.5%	33 98.5%
Mean score		3.1	3.0	3.1 a	3.1	3.1	3.0	3.1	3.1	3.1	3.1	3.1	3.1	3.1	3.1	3.1



Q10\_11. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

Life sciences
Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECTO	OR
								South excluding	South including		0.1					5
Significance Level: 95%		Total	April 2017 *a	May 2017 *b	June 2017 *c	North *d	Midlands *e	London *f	London *q	London *h	Other	0-49	50-249 *k	250+	Private *m	Public *n
Significance Level. 95%			a	Ь	C	u	е	'	g	"	'	J	K	'	""	"
Unweighted Total		26	5	11	10	6	5	6	11	5	4	5	4	17	22	4
Weighted Total		25	5	11	10	5	6	6	10	5	4	5	4	16	21	4
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Increase greatly	(5)	2	_	1	1	1		_	-	_	1	_	-	2	2	_
increase greatly	(3)	7.6%	_	9.1%	9.9%	17.8%	-	-	-	-	26.2%	-	-	12.1%	9.0%	-
Increase slightly	(4)	3	1	1	1	2	-	1	1	-	-	1	-	2	3	-
		11.3%	18.1%	9.3%	9.9%	34.6%	-	17.3%	9.6%	-	-	20.7%	-	11.5%	13.2%	-
Stay same	(3)	18	4	8	6	2	5	5	8	4	3	4	4	9	14	4
		70.1%	81.9%	73.0%	60.7%	29.8%	84.2%	82.7%	81.6%	80.3%	73.8%	79.3%	100.0%	59.1%	64.9%	100.0%
Danasaa slinkik	(0)															
Decrease slightly	(2)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Decrease greatly	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		3	_	1	2	1	1	_	1	1	_	_	_	3	3	_
		11.0%	-	8.6%	19.5%	17.8%	15.8%	-	8.8%	19.7%	-	-	-	17.4%	12.9%	-
NETS																
Net: Increase		5	1	2	2	3	-	1	1	-	1	1	-	4	5	-
		18.9%	18.1%	18.4%	19.9%	52.4%	-	17.3%	9.6%	-	26.2%	20.7%	-	23.6%	22.2%	-
Net: Decrease		_	_	_	_	_		_	_	_	_	_	_	-	_	_
Net. Declease			_	-	-	-	-	-	-	-	-	-	-	-	-	-
Net: Increase + Stay the same			5		8	4	5	6	9	4	4	5	4		19	4
		89.0%	100.0%	91.4%	80.5%	82.2%	84.2%	100.0%	91.2%	80.3%	100.0%	100.0%	100.0%	82.6%	87.1%	100.0%
Mean score		3.3	3.2	3.3	3.4	3.9	3.0	3.2	3.1	3.0	3.5	3.2	3.0	3.4	3.4	3.0
Net: Increase + Stay the same  Mean score		22 89.0% 3.3	100.0%	10 91.4% 3.3	80.5%	82.2%	84.2%	100.0%	91.2%	80.3%	100.0%	100.0%	100.0%	13 82.6% 3.4	87.1%	100.0%



Q10\_12. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

Marketing, media & creative
Base: All who recruit permanent members of staff in each job function

				WAVE				REG					SIZE		SECTO	OR
		Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	*h	*i	j	k	1	m	n
Unweighted Total		173	71	47	55	37	31	54	82	28	23	59	44	70	139	34
Weighted Total		172 100.0%	72 100.0%	46 100.0%	54 100.0%	34 100.0%	34 100.0%	42 100.0%	80 100.0%	37 100.0%	24 100.0%	61 100.0%	44 100.0%	67 100.0%	139 100.0%	33 100.0%
Increase greatly	(5)	1 .5%		-	1 1.8%	1 2.8%	-			-	-		-	1 1.4%	1 .7%	
Increase slightly	(4)	25 14.7%	10 14.0%	7 15.0%	8 15.3%	5 15.8%	2 5.9%	3 8.0%	15 19.4%	12 32.3%	2 10.1%	10 16.5%	11 24.3% I	5 6.9%	18 13.0%	7 22.1%
Stay same	(3)	137 79.8%	60 83.5%	38 81.0%	40 73.7%	26 75.6%	29 85.5%	37 87.7%	61 77.2%	24 65.2%	21 86.0%	49 80.5%	33 75.7%	55 81.7%	111 80.2%	25 77.9%
Decrease slightly	(2)	2 1.2%		1 2.0%	1 2.1%	-	1 3.3%	1 2.2%	1 1.2%	-	-	1 1.5%	-	1 1.7%	2 1.5%	
Decrease greatly	(1)	-			-	-	-		-		-	-	-			
Don't know		6 3.8%	2 2.5%	1 2.0%	4 7.1%	2 5.7%	2 5.3%	1 2.0%	2 2.2%	1 2.5%	1 3.9%	1 1.4%		6 8.3%	6 4.7%	-
NETS																
Net: Increase		26 15.3%	10 14.0%	7 15.0%	9 17.1%	6 18.6%	2 5.9%	3 8.0%	15 19.4%	12 32.3%	2 10.1%	10 16.5%	11 24.3% I	6 8.3%	19 13.6%	7 22.1%
Net: Decrease		2 1.2%	-	1 2.0%	1 2.1%	-	1 3.3%	1 2.2%	1 1.2%	-	-	1 1.5%	-	1 1.7%	2 1.5%	-
Net: Increase + Stay the same		163 95.0%	70 97.5%	44 96.0%	49 90.8%	32 94.3%	31 91.4%	40 95.7%	77 96.6%	36 97.5%	23 96.1%	59 97.0%	44 100.0% I	61 90.0%	130 93.8%	33 100.0%
Mean score		3.2	3.1	3.1	3.2	3.2	3.0	3.1	3.2	3.3	3.1	3.2	3.2	3.1	3.1	3.2



### Q10\_13. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

Office professionals
Base: All who recruit permanent members of staff in each job function

				WAVE				REG					SIZE		SECTO	DR
		Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total		349	133	114	102	90	71	99	140	41	48	136	112	101	285	64
Weighted Total		340 100.0%	127 100.0%	113 100.0%	100 100.0%	79 100.0%	78 100.0%	82 100.0%	134 100.0%	52 100.0%	50 100.0%	136 100.0%	108 100.0%	95 100.0%	281 100.0%	60 100.0%
Increase greatly	(5)	2 .5%	-	-	2 1.8%	1 1.2%	1 1.1%	- -	-	- -		-	1 .8%	1 1.0%	2 .7%	-
Increase slightly	(4)	55 16.1%	12 9.7%	21 18.8% a	21 21.3% a	18 23.5%	10 13.5%	13 16.5%	20 15.0%	7 12.8%	6 11.5%	30 22.0% k	12 11.4%	12 13.1%	48 17.1%	7 11.7%
Stay same	(3)	266 78.1%	112 87.7% bc	86 76.1%	68 68.3%	53 67.7%	62 80.3%	64 78.3%	109 81.1% d	45 85.5% d	42 83.3%	105 76.8%	88 81.3%	73 76.5%	215 76.5%	51 85.8%
Decrease slightly	(2)	6 1.7%	2 1.6%	2 1.7%	2 2.0%	1 1.3%	2 2.7%	1 1.1%	1 .7%	-	2 3.6%	-	3 2.7%	3 3.0% j	6 2.1%	-
Decrease greatly	(1)	.3%	- -	1 .9%	-	1 1.3%	-	-	-	-	-	-	1 1.0%	-	-	1 1.7% m
Don't know		11 3.2%	1 1.0%	3 2.6%	7 6.6% a	4 4.9%	2 2.3%	3 4.1%	4 3.2%	1 1.8%	1 1.7%	2 1.2%	3 2.8%	6 6.4% j	10 3.7%	.8%
NETS																
Net: Increase		57 16.7%	12 9.7%	21 18.8% a	23 23.1% a	19 24.7%	11 14.7%	13 16.5%	20 15.0%	7 12.8%	6 11.5%	30 22.0% k	13 12.2%	13 14.1%	50 17.7%	7 11.7%
Net: Decrease		7 2.0%	2 1.6%	3 2.6%	2 2.0%	2 2.6%	2 2.7%	1 1.1%	1 .7%	-	2 3.6%	-	4 3.6% j	3 3.0% j	6 2.1%	1 1.7%
Net: Increase + Stay the same		323 94.8%	124 97.4% c	107 94.8%	91 91.4%	73 92.5%	74 95.0%	78 94.7%	1 <u>2</u> 9 96.1%	51 98.2%	48 94.8%	135 98.8% kl	101 93.6%	86 90.5%	265 94.2%	58 97.5%
Mean score		3.2	3.1	3.2	3.2 a	3.2	3.1	3.2	3.1	3.1	3.1	3.2 k	3.1	3.1	3.2	3.1



Q10\_14. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

Sales & retail
Base: All who recruit permanent members of staff in each job function

				WAVE				REG					SIZE		SECTO	OR .
		Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	*h	i	j	k	1	m	n
Unweighted Total		198	81	54	63	42	41	56	80	24	35	81	64	53	156	42
Weighted Total		200 100.0%	86 100.0%	53 100.0%	61 100.0%	38 100.0%	46 100.0%	44 100.0%	80 100.0%	36 100.0%	36 100.0%	87 100.0%	61 100.0%	52 100.0%	158 100.0%	42 100.0%
Increase greatly	(5)	5 2.4%	2 1.9%	1 1.9%	2 3.4%	2 5.1%	1 2.5%	1 1.5%	1 .8%	-	1 2.8%	2 2.0%	1 1.6%	2 3.7%	5 3.0%	-
Increase slightly	(4)	45 22.6%	16 19.1%	15 28.0%	14 22.8%	9 23.3%	8 17.9%	11 24.1%	22 28.2%	12 33.2%	5 15.3%	20 22.5%	16 26.4%	10 18.3%	34 21.7%	11 26.1%
Stay same	(3)	140 69.9%	67 78.0% c	35 66.2%	38 61.6%	22 56.6%	36 77.7% d	31 70.2%	54 67.5%	23 64.1%	29 79.5% d	63 72.3%	40 65.6%	37 70.9%	111 70.0%	29 69.4%
Decrease slightly	(2)	6 2.8%	- -	1 2.0%	5 7.5% a	4 10.0% efg	-	-	1 1.2%	1 2.7%	1 2.4%	2 2.2%	3 4.7%	1 1.6%	4 2.4%	2 4.6%
Decrease greatly	(1)	-	-	-	-			-	-		-	-	-	-	-	-
Don't know		5 2.4%	1 1.0%	1 1.9%	3 4.7%	2 5.1%	1 2.0%	2 4.3%	2 2.4%		-	1 1.0%	1 1.7%	3 5.5%	5 3.0%	
NETS																
Net: Increase		50 24.9%	18 21.0%	16 29.9%	16 26.2%	11 28.3%	9 20.4%	11 25.6%	23 29.0%	12 33.2%	6 18.1%	21 24.5%	17 28.0%	11 22.0%	39 24.6%	11 26.1%
Net: Decrease		6 2.8%	<u>-</u> -	1 2.0%	5 7.5% a	4 10.0% efg	-	-	1 1.2%	1 2.7%	1 2.4%	2 2.2%	3 4.7%	1 1.6%	4 2.4%	2 4.6%
Net: Increase + Stay the same		190 94.8%	85 99.0% c	51 96.1%	54 87.8%	33 84.9%	45 98.0% d	42 95.7%	77 96.5% d	35 97.3%	35 97.6%	84 96.8%	57 93.6%	48 92.9%	150 94.6%	40 95.4%
Mean score		3.3	3.2	3.3	3.2	3.2	3.2	3.3	3.3	3.3	3.2	3.2	3.3	3.3	3.3	3.2



### Q10\_15. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

**Technology**Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECTO	OR
		Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	*h	*i	j	k	1	m	n
Unweighted Total		155	63	45	47	34	30	51	72	21	19	55	43	57	124	31
Weighted Total		151 100.0%	57 100.0%	46 100.0%	48 100.0%	29 100.0%	33 100.0%	40 100.0%	68 100.0%	28 100.0%	21 100.0%	51 100.0%	46 100.0%	54 100.0%	124 100.0%	27 100.0%
Increase greatly	(5)	4 2.4%	3 4.8%	-	1 1.8%	-	1 2.7%	-	3 4.1%	3 9.9%	-	-	4 7.9% jl	-	4 2.9%	-
Increase slightly	(4)	26 17.3%	7 12.5%	7 15.3%	12 24.9%	5 18.2%	5 16.1%	6 15.1%	12 18.4%	6 23.1%	3 14.6%	10 18.7%	5 11.0%	12 21.3%	21 16.9%	5 19.0%
Stay same	(3)	113 74.7%	46 81.2% c	37 80.5% c	30 61.4%	22 75.1%	25 75.1%	32 80.2%	50 73.4%	18 63.8%	16 77.4%	40 79.6%	36 78.8%	36 66.5%	91 73.3%	22 81.0%
Decrease slightly	(2)	2 1.3%			2 4.1%	-	1 3.4%	-	-	-	1 4.0%		-	2 3.6%	2 1.6%	-
Decrease greatly	(1)	-		-	-	-	-	-	-	-	-		-	-	<del>-</del>	-
Don't know		7 4.3%	1 1.5%	2 4.2%	4 7.7%	2 6.7%	1 2.7%	2 4.8%	3 4.2%	1 3.3%	1 4.0%	1 1.7%	1 2.2%	5 8.6%	7 5.3%	-
NETS																
Net: Increase		30 19.7%	10 17.3%	7 15.3%	13 26.8%	5 18.2%	6 18.8%	6 15.1%	15 22.4%	9 32.9%	3 14.6%	10 18.7%	9 18.9%	12 21.3%	25 19.9%	5 19.0%
Net: Decrease		2 1.3%		-	2 4.1%	-	1 3.4%	-	-	-	1 4.0%	-	-	2 3.6%	2 1.6%	
Net: Increase + Stay the same		142 94.4%	56 98.5% c	44 95.8%	42 88.2%	27 93.3%	31 93.9%	38 95.2%	65 95.8%	27 96.7%	19 92.0%	50 98.3% I	45 97.8%	47 87.8%	115 93.1%	27 100.0%
Mean score		3.2	3.2	3.2	3.3	3.2	3.2	3.2	3.3	3.4	3.1	3.2	3.3	3.2	3.2	3.2



Q11\_SUM. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

**SUMMARY TABLE**Base: All who recruit permanent members of staff in each job function

		Ì								Net: Increase + Stay the	
	Total	Increase greatly	Increase slightly	Stay the same	Decrease slightly	Decrease greatly	Don't know	Net: Increase	Net: Decrease	same	Mean
Accounting and financial services	270	2	27	218	10	_	12	29	10	248	3.1
7666drilling and interioral services	100.0%	.8%	10.1%	81.0%	3.6%	-	4.5%	10.9%	3.6%	91.8%	0.1
	1										
Construction	85	1	25	46	4	-	9	26	4	72	3.3
	100.0%	1.6%	29.4%	54.2%	4.3%	-	10.5%	31.0%	4.3%	85.2%	
Drivers	113	5	33	66	2	1	6	37	3	103	3.4
	100.0%	4.0%	29.2%	58.5%	1.6%	1.0%	5.6%	33.3%	2.6%		
Education	70	2	42	40	9		7	45	9	57	24
Education	73 100.0%	3 3.8%	13 17.1%	42 56.7%	12.3%	-	10.1%	15 21.0%	12.3%	77.6%	3.1
	100.078	3.076	17.176	30.1 /6	12.376		10.176	21.076	12.576	11.076	
Engineering & technical	168	2	49	102	3	-	10	52	3	154	3.3
	100.0%	1.4%	29.5%	61.1%	2.0%	-	6.0%	30.9%	2.0%	92.0%	
Executive recruitment / interim management	160	1	21	129	4	-	5	22	4	151	3.1
g	100.0%	.6%	13.3%	80.5%	2.6%	-	2.9%	13.9%	2.6%	94.5%	•
Health & social care	71	2 2.7%	14 20.1%	50 70.6%	2 2.9%	-	3 3.8%	16 22.8%	2 2.9%	67 93.3%	3.2
	100.0%	2.7%	20.1%	70.6%	2.9%	-	3.8%	22.8%	2.9%	93.3%	
Hospitality	89	3	16	60	2	-	8	19	2	79	3.3
	100.0%	3.9%	17.5%	68.0%	2.1%	-	8.5%	21.4%	2.1%	89.4%	
Industrial	61	3	13	39	2	_	5	16	2	55	3.3
madatiai	100.0%	4.7%	21.1%	64.1%	2.6%	-	7.6%	25.8%	2.6%	89.9%	0.0
Legal & HR	187	2	21	147	8	-	10	22	8	169	3.1
	100.0%	.8%	11.1%	78.4%	4.5%	-	5.1%	12.0%	4.5%	90.4%	
Life sciences	25	1	4	18	-	-	3	5	-	22	3.3
	100.0%	3.9%	15.1%	70.0%	-	-	11.0%	19.0%	-	89.0%	
Marketing madia 9 greative	172	1	30	128	5	_	7	31	5	159	3.2
Marketing, media & creative	100.0%	.6%	17.4%	74.7%	3.0%	-	4.3%	18.0%	3.0%	92.7%	3.2
Office professionals	340	3	58	254	9	1	15	61	10	315	3.2
	100.0%	.9%	17.1%	74.6%	2.6%	.3%	4.5%	18.0%	2.9%	92.6%	
Sales & retail	200	3	53	132	3	-	9	56	3	188	3.3
	100.0%	1.3%	26.7%	66.1%	1.5%	-	4.4%	28.1%	1.5%		
To decide	454	•	20	445	-			20	_	407	
Technology	151 100.0%	3 1.8%	20 13.2%	115 75.9%	5 3.4%	-	9 5.7%	23 15.0%	5 3.4%	137 90.9%	3.1
	100.076	1.0%	13.2%	75.9%	3.4%	-	5.7 %	15.0%	3.4%	30.976	
Average (response based including bases)	2165	34	397	1546	68	2	117	432	70	1978	3.2
	100.0%	1.6%	18.3%	71.4%	3.1%	.1%	5.4%	19.9%	3.2%	91.4%	



### Q11\_SUM. Average across all sectors (response based)

**SUMMARY TABLE**Base: All who recruit permanent members of staff in each job function

				WAVE				REG					SIZE		SECTO	OR
		Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total		2241	841	687	713	526	471	653	920	267	324	781	665	795	1846	395
Weighted Total		2165 100.0%	782 100.0%	679 100.0%	704 100.0%	457 100.0%	515 100.0%	527 100.0%	858 100.0%	331 100.0%	334 100.0%	773 100.0%	641 100.0%	751 100.0%	1796 100.0%	369 100.0%
Increase greatly	(5)	34 1.6%	13 1.7%	13 2.0%	8 1.1%	6 1.4%	6 1.2%	12 2.2%	16 1.9%	5 1.4%	6 1.7%	10 1.3%	15 2.4%	9 1.2%	27 1.5%	7 2.0%
Increase slightly	(4)	397 18.3%	149 19.1%	120 17.7%	128 18.2%	97 21.2% ei	83 16.1%	90 17.1%	172 20.0% i	82 24.7% efi	45 13.5%	170 22.0% kl	112 17.5%	115 15.3%	339 18.9%	59 15.9%
Stay same	(3)	1546 71.4%	586 74.9% c	484 71.3%	476 67.7%	301 65.8%	380 73.8% dh	383 72.7% d	604 70.4%	221 66.9%	260 77.9% dgh	556 72.0%	470 73.4%	519 69.2%	1259 70.1%	287 77.8% m
Decrease slightly	(2)	68 3.1%	8 1.1%	33 4.8% a	27 3.8% a	15 3.2%	27 5.2% fgi	13 2.4%	22 2.6%	9 2.8%	5 1.4%	15 1.9%	21 3.3%	32 4.3% j	62 3.4%	6 1.7%
Decrease greatly	(1)	2 .1%	- -	1 .2%	1 .2%	1 .2%	1 .2%		-		-	1 .1%	1 .2%	-	1 .1%	1 .3%
Don't know		117 5.4%	25 3.3%	28 4.1%	64 9.0% ab	37 8.1% egh	18 3.5%	29 5.6%	43 5.1%	14 4.2%	18 5.5%	20 2.6%	21 3.3%	76 10.1% jk	108 6.0% n	9 2.4%
NETS																
Net: Increase		432 19.9%	163 20.8%	133 19.6%	136 19.3%	103 22.6% ei	89 17.3%	102 19.3%	188 21.9% ei	86 26.1% efi	51 15.2%	181 23.4% I	127 19.9%	124 16.5%	366 20.4%	66 17.9%
Net: Decrease		70 3.2%	8 1.1%	34 5.0% a	28 4.0% a	16 3.4%	28 5.4% fgi	13 2.4%	22 2.6%	9 2.8%	5 1.4%	16 2.1%	22 3.4%	32 4.3% j	63 3.5%	7 2.0%
Net: Increase + Stay the same		1978 91.4%	748 95.7% bc	618 90.9% c	612 87.0%	404 88.5%	469 91.1%	485 92.0% d	793 92.4% d	307 93.0% d	311 93.1% d	737 95.3% I	598 93.3% I	643 85.6%	1625 90.5%	353 95.7% m
Mean score		3.2	3.2	3.2	3.2	3.2 e	3.1	3.2 e	3.2 e	3.3 ei	3.2	3.2 I	3.2	3.1	3.2	3.2



#### Q11\_1. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

# Accounting and financial services Base: All who recruit permanent members of staff in each job function

	1			WAVE				REC	SION				SIZE		SECT	OR
		Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total	а а	b	C C	d	e	f	g	h	i	0-49 j	50-249 k	250+	m	n
Unweighted Total		282	107	90	85	69	62	80	115	35	36	100	85	97	226	56
Weighted Total		270 100.0%	97 100.0%	89 100.0%	83 100.0%	60 100.0%	67 100.0%	64 100.0%	107 100.0%	43 100.0%	36 100.0%	95 100.0%	82 100.0%	93 100.0%	220 100.0%	50 100.0%
Increase greatly	(5)	2 .8%	1 1.1%	-	1 1.2%		-	2 3.3%	2 2.0%	- -	-		1 1.3%	1 1.2%	2 1.0%	-
Increase slightly	(4)	27 10.1%	12 11.9%	7 7.8%	9 10.4%	5 9.1%	7 10.4% i	7 11.3% i	15 13.9% i	8 17.7% i	-	14 14.5%	5 6.4%	8 8.8%	20 9.3%	7 13.6%
Stay same	(3)	218 81.0%	83 85.2%	72 81.3%	63 75.6%	47 79.6%	55 82.1%	50 78.1%	84 78.1%	34 78.0%	33 89.6%	79 82.6%	71 87.4% I	68 73.6%	177 80.6%	41 82.7%
Decrease slightly	(2)	10 3.6%		6 6.6% a	4 4.7% a	2 3.2%	3 4.8%	3 4.4%	4 3.5%	1 2.1%	1 2.6%	2 2.0%	3 3.7%	5 5.2%	9 4.0%	1 1.9%
Decrease greatly	(1)	- -			-		-	-		-	-			-	-	-
Don't know		12 4.5%	2 1.8%	4 4.3%	7 8.0% a	5 8.1%	2 2.7%	2 2.9%	3 2.6%	1 2.1%	3 7.8%	1 .9%	1 1.2%	10 11.2% jk	11 5.1%	1 1.9%
NETS																
Net: Increase		29 10.9%	13 13.0%	7 7.8%	10 11.6%	5 9.1%	7 10.4% i	9 14.6% i	17 15.9% i	8 17.7% i	-	14 14.5%	6 7.7%	9 9.9%	22 10.2%	7 13.6%
Net: Decrease		10 3.6%		6 6.6% a	4 4.7% a	2 3.2%	3 4.8%	3 4.4%	4 3.5%	1 2.1%	1 2.6%	2 2.0%	3 3.7%	5 5.2%	9 4.0%	1 1.9%
Net: Increase + Stay the same		248 91.8%	96 98.2% bc	79 89.2%	73 87.3%	53 88.7%	62 92.5%	59 92.7%	100 93.9%	41 95.7%	33 89.6%	93 97.1% I	78 95.1% I	77 83.5%	200 90.8%	48 96.3%
Mean score		3.1	3.1 b	3.0	3.1	3.1	3.1	3.1	3.1 i	3.2 i	3.0	3.1	3.1	3.1	3.1	3.1



### Q11\_2. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

**Construction**Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECTO	OR
								South excluding	South including							5
Significance Level: 95%		Total	April 2017	May 2017 *b	June 2017	North *d	Midlands *e	London	London	London *h	Other	0-49	50-249 *k	250+	Private m	Public *n
Significance Level. 95%			a	b	С	u	е	'	g	"	'	J	K	'	""	"
Unweighted Total		96	38	24	34	23	24	31	37	6	12	48	26	22	85	11
Weighted Total		85	29	23	33	19	26	24	29	6	11	43	23	19	76	9
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Increase greatly	(5)	1	1	_	1	_	_	1	1	_	1	_	1	-	1	_
moreage grouny	(0)	1.6%	1.9%	-	2.5%	-	-	2.3%	1.9%	-	7.9%	-	6.2%	-	1.9%	-
														_		
Increase slightly	(4)	25 29.4%	8 29.6%	8 33.1%	9 26.5%	8 41.9%	7 25.7%	6 24.8%	7 23.2%	1 16.6%	4 33.2%	12 27.7%	10 42.9%	3 17.1%	22 29.4%	3 29.3%
		25.476	29.076	33.176	20.576	41.576	25.1 /6	24.076	23.2 /6	10.076	33.2 /6	21.170	42.576	17.176	23.476	29.576
Stay same	(3)	46	16	14	16	8	14	15	18	3	5	28	9	9	40	6
		54.2%	55.0%	62.9%	47.5%	45.0%	53.4%	65.1%	62.1%	49.6%	50.1%	64.0%	40.2%	48.6%	52.2%	70.7%
Decrease slightly	(2)	4	2	_	2	_	4	_	-	_	-	3	-	1	4	-
,	( )	4.3%	5.6%	-	6.1%	-	13.9%	-	-	-	-	6.4%	-	4.8%	4.8%	-
Decrease greatly	(1)	_	_	_	_		_			_	_	_	_	_	_	_
Decrease greatly	(1)	-	-	-	-	-	-	-	-	-		-	-	-	-	
Don't know		9	2	1	6	2	2	2	4	2	1	1	2	6	9	-
		10.5%	7.9%	4.0%	17.3%	13.2%	6.9%	7.7%	12.7%	33.8%	8.9%	2.0%	10.7%	29.5%	11.8%	-
NETS																
Net: Increase		26	9	8	10	8	7	6	7	1	4	12	11	3	24	3
		31.0%	31.6%	33.1%	29.1%	41.9%	25.7%	27.1%	25.1%	16.6%	41.0%	27.7%	49.1%	17.1%	31.2%	29.3%
Net: Decrease		4	2	_	2	_	4	_	_	_	_	3	_	1	4	_
Not. Dedicase		4.3%	5.6%	_	6.1%	_	13.9%	-	_	-	-	6.4%	_	4.8%	4.8%	-
Net: Increase + Stay the same		72 85.2%	25 86.5%	22 96.0%	26 76.6%	16	21 79.2%	22 92.3%	26 87.3%	4 66.2%	10 91.1%	39 91.7%	20 89.3%	13	63 83.4%	9 100.0%
		85.2%	86.5%	96.0%	76.6%	86.8%	79.2%	92.3%	87.3%	66.2%	91.1%	91.7%	89.3%	65.7%	83.4%	100.0%
Mean score		3.3	3.3	3.3	3.3	3.5	3.1	3.3	3.3	3.3	3.5	3.2	3.6	3.2	3.3	3.3



### Q11\_3. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

#### **Drivers**

Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECTO	OR
		Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	*e	f	g	*h	*i	j	k	*1	m	*n
Unweighted Total		118	57	31	30	32	27	34	40	6	19	46	44	28	104	14
Weighted Total		113 100.0%	53 100.0%	30 100.0%	29 100.0%	27 100.0%	29 100.0%	27 100.0%	35 100.0%	8 100.0%	22 100.0%	47 100.0%	40 100.0%	26 100.0%	98 100.0%	15 100.0%
Increase greatly	(5)	5 4.0%	4 6.8%	1 3.1%	-	1 3.8%	3 8.8%	1 3.5%	1 2.7%	-	-	3 5.5%	2 4.9%	-	5 4.6%	-
Increase slightly	(4)	33 29.2%	14 27.1%	12 38.2%	7 23.7%	5 20.5%	7 23.8%	7 24.0%	10 28.1%	3 41.9%	11 49.3%	16 33.5%	9 21.8%	9 32.9%	29 29.4%	4 28.3%
Stay same	(3)	66 58.5%	34 63.5%	16 52.3%	16 55.9%	18 66.7%	18 60.4%	17 62.0%	21 58.5%	4 46.6%	10 45.9%	26 54.6%	26 64.6%	15 56.4%	56 57.6%	10 64.8%
Decrease slightly	(2)	2 1.6%		1 3.0%	1 3.2%	-	1 3.1%		1 2.6%	1 11.5%	-	- -		2 7.1%	2 1.9%	
Decrease greatly	(1)	1 1.0%	-	-	1 3.9%	-	1 3.8%		-	-	-	1 2.4%		-	1 1.2%	-
Don't know		6 5.6%	1 2.6%	1 3.4%	4 13.4%	2 9.0%	-	3 10.5%	3 8.1%	- -	1 4.8%	2 4.0%	3 8.6%	1 3.6%	5 5.4%	1 6.9%
NETS																
Net: Increase		37 33.3%	18 33.9%	13 41.3%	7 23.7%	6 24.3%	10 32.6%	7 27.5%	11 30.8%	3 41.9%	11 49.3%	18 39.0%	11 26.8%	9 32.9%	33 34.0%	4 28.3%
Net: Decrease		3 2.6%		1 3.0%	2 7.0% a	-	2 7.0%	-	1 2.6%	1 11.5%	-	1 2.4%	-	2 7.1%	3 3.0%	-
Net: Increase + Stay the same		103 91.8%	52 97.4% c	29 93.6%	23 79.6%	24 91.0%	27 93.0%	24 89.5%	31 89.3%	7 88.5%	20 95.2%	44 93.6%	36 91.4%	23 89.3%	89 91.6%	14 93.1%
Mean score		3.4	3.4	3.4	3.1	3.3	3.3	3.3	3.3	3.3	3.5	3.4	3.3	3.3	3.4	3.3



### Q11\_4. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

Education
Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECT	OR
								South excluding	South including							
0'''		Total	April 2017	May 2017	June 2017	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	С	*d	*e	~1	g	*h	1	7)	*k	ı	m	*n
Unweighted Total		77	15	26	36	18	15	23	32	9	12	18	15	44	68	9
Weighted Total		73	12	25	36	16	15	21	29	9	12	17	15	41	64	9
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Increase greatly	(5)	3	_	1	2	_	_	1	2	1	1	1	1	1	3	_
g. g,	(-)	3.8%	-	3.8%	5.2%	-	-	4.6%	6.7%	11.6%	6.9%	5.6%	5.7%	2.4%	4.3%	-
Increase slightly	(4)	13	2	5	6	5	4	4	6	2	1	3	1	9	13	_
increase slightly	(4)	17.1%	14.2%	18.5%	17.2%	28.7%	7.5%		19.7%	22.6%	7.7%	16.7%	5.5%	21.5%	19.5%	-
_																
Stay same	(3)	42	9	15 58.2%	18	7 42.1%	9	12	17 57.8%	5	9	9	8 55.6%	25	33	9
		56.7%	70.7%	58.2%	50.8%	42.1%	59.4%	59.0%	57.8%	55.1%	69.9%	50.1%	55.6%	59.8%	50.7%	100.0%
Decrease slightly	(2)	9	1	4	4	2	3	2	3	1	1	4	2	3	9	-
		12.3%	8.0%	15.8%	11.2%	11.9%	21.2%	9.2%	9.7%	10.7%	7.7%	22.5%	14.3%	7.3%	13.9%	-
Decrease greatly	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		7	1	1	6	3	2	2	2	_	1	1	3	4	7	_
Bontknow		10.1%	7.1%	3.7%	15.6%	17.3%	11.8%	8.7%	6.1%	-	7.8%	5.0%	18.9%	9.0%	11.5%	-
NETS																
NEIS																
Net: Increase		15	2	6	8	5	1	5	8	3	2	4	2	10	15	-
		21.0%	14.2%	22.3%	22.3%	28.7%	7.5%	23.1%	26.4%	34.2%	14.6%	22.3%	11.2%	23.9%	23.8%	-
Net: Decrease		9	1	4	4	2	3	2	3	1	1	4	2	3	9	-
		12.3%	8.0%	15.8%	11.2%	11.9%	21.2%	9.2%	9.7%	10.7%	7.7%	22.5%	14.3%	7.3%	13.9%	-
Net: Increase + Stay the same		57	10	20	26	12	10	17	25	8	10	12	10	35	48	9
		77.6%	84.9%	80.5%	73.2%	70.8%	66.9%	82.1%	84.2%	89.3%	84.5%	72.4%	66.8%	83.7%	74.6%	100.0%
					0.5				0.5	0.1					0.5	
Mean score		3.1	3.1	3.1	3.2	3.2	2.8	3.2	3.2	3.4	3.1	3.1	3.0	3.2	3.2	3.0



#### Q11\_5. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

Engineering & technical
Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECTO	OR
		Total	1. 1.0047	M. 0047	1 0047	Nort	Marillo II I	South excluding	South including	1 1	0.1	0.40	50.040	252	D	D. LE.
Significance Level: 95%		Total	April 2017	May 2017 b	June 2017 c	North d	Midlands e	London	London g	London *h	Other	0-49	50-249 k	250+	Private m	Public n
Significance Level. 9376			a	b	C	u	e	'	g	"	'	J	K	'	""	"
Unweighted Total		185	74	51	60	41	45	54	68	14	31	68	55	62	149	36
Weighted Total		168	59	50	59	33	48	42	55	13	32	62	50	56	136	32
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Increase greatly	(5)	2	1	1	1	-	-	2	2	_	-	1	1	1	2	1
, , , , ,	(-)	1.4%	.9%	1.8%	1.7%	-	-	5.8%	4.4%	-	-	1.5%	1.1%	1.8%	1.4%	1.7%
Increase slightly	(4)	49	23	12	15	10	16	14	16	2	7	23	13	13	43	7
	. ,	29.5%	39.1%	23.9%	24.6%	31.2%	34.2%	33.3%	28.7%	13.9%	21.7%	37.8%	26.3%	23.2%	31.3%	21.4%
Stay same	(3)	102	33	32	37	20	31	23	32	9	20	35	34	33	80	22
	(-)	61.1%	56.6%	64.8%	62.4%	59.5%	63.9%	54.3%	58.4%	71.9%	63.1%	57.7%	67.7%	58.9%	58.9%	70.7%
Decrease slightly	(2)	3	1	3	-	1	-	1	2	1	1	-	1	2	3	1
		2.0%	1.1%	5.6%	-	1.9%	-	2.2%	3.4%	7.1%	3.0%	-	1.9%	4.4%	1.8%	2.9%
Decrease greatly	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		10	1	2	7	2	1	2	3	1	4	2	2	7	9	1
		6.0%	2.3%	3.9%	11.3%	7.4%	1.9%	4.5%	5.1%	7.1%	12.2%	3.1%	3.0%	11.7%	6.6%	3.3%
					а											
NETS																
Net: Increase		52	24	13	16	10	16	16	18	2	7	24	14	14	45	7
		30.9%	40.0%	25.7%	26.3%	31.2%	34.2%	39.1%	33.1%	13.9%	21.7%	39.2%	27.3%	25.0%	32.7%	23.1%
Net: Decrease		3	1	3	-	1	-	1	2	1	1	-	1	2	3	1
		2.0%	1.1%	5.6%	-	1.9%	-	2.2%	3.4%	7.1%	3.0%	-	1.9%	4.4%	1.8%	2.9%
Net: Increase + Stay the same		154	57	45	52	30	47	39	50	11	27	60	47	47	125	30
		92.0%	96.6%	90.5%	88.7%	90.7%	98.1%	93.3%	91.6%	85.9%	84.8%	96.9%	95.1%	83.9%	91.6%	93.8%
							i					ı				
Mean score		3.3	3.4	3.2	3.3	3.3	3.3	3.4	3.4	3.1	3.2	3.4	3.3	3.3	3.3	3.2



Q11\_6. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

# Executive recruitment / interim management Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECT	OR
		Total	4	M. 0047	1 0047	N. d	Midlands	South excluding	South including	1 1	0.11	2.42	50.040	050	D	Public
Significance Level: 95%		Total	April 2017	May 2017 b	June 2017 c	North d	Midiands e	London f	London g	London *h	Other	0-49	50-249 k	250+	Private m	Public *n
			<u> </u>	_				·			.	,				
Unweighted Total		162	60	43	59	31	35	46	72	26	24	51	46	65	137	25
Weighted Total		160	57	44	59	26	39	38	70	33	25	52	46	62	138	22
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Increase greatly	(5)	1	-	-	1	-	-	1	1	-	-	-	1	-	1	-
		.6%	-	-	1.7%	-	-	2.7%	1.5%	-	-	-	2.2%	-	.7%	-
Increase slightly	(4)	21	5	7	10	4	4	4	9	5	5	6	7	8	19	2
		13.3%	8.0%	15.8%	16.5%	14.1%	10.7%	10.9%	12.5%	14.4%	18.7%	11.6%	15.7%	13.0%	13.8%	10.2%
Stay same	(3)	129	50	34	45	20	32	30	57	26	20	44	37	48	109	20
		80.5%	88.6%	77.3%	75.2%	78.6%	81.1%	81.2%	80.6%	79.9%	81.3%	85.0%	79.5%	77.5%	79.0%	89.8%
Decrease slightly	(2)	4	_	2	2	1	2	_	1	1	_	1	1	2	4	_
	( )	2.6%	-	4.8%	3.5%	3.6%	5.9%	-	1.3%	2.8%	-	1.8%	2.5%	3.3%	3.0%	-
Decrease greatly	(1)	_	_	_	_	-	_	_	_	-	_	_	_	-	_	_
]	( )	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		5	2	1	2	1	1	2	3	1	_	1	_	4	5	_
		2.9%	3.4%	2.1%	3.1%	3.7%	2.3%	5.2%	4.1%	2.8%	-	1.7%	-	6.2%	3.4%	-
NETS																
Net: Increase		22 13.9%	5 8.0%	7 15.8%	11 18.3%	4 14.1%	4 10.7%	5 13.6%	10 14.0%	5 14.4%	5 18.7%	6 11.6%	8 17.9%	8 13.0%	20 14.6%	2 10.2%
			0.070			14.170		15.070	14.070	14.470	10.770	11.070			14.070	10.270
Net: Decrease		4 2.6%	-	2 4.8%	2 3.5%	1 3.6%	2 5.9%	-	1 1.3%	1 2.8%	-	1 1.8%	1 2.5%	2 3.3%	4 3.0%	-
		2.0%	-	4.8%	3.5%	3.6%	5.9%	-	1.3%	2.8%	-	1.8%	2.5%	3.3%	3.0%	-
Net: Increase + Stay the same		151	55	41	55	24	36	36	66	31	25	50	45	56	129	22 100.0%
		94.5%	96.6%	93.1%	93.4%	92.7%	91.8%	94.8%	94.6%	94.4%	100.0%	96.5%	97.5%	90.5%	93.6%	100.0%
Mean score		3.1	3.1	3.1	3.2	3.1	3.0	3.2	3.1	3.1	3.2	3.1	3.2	3.1	3.1	3.1



### Q11\_7. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

Health & social care
Base: All who recruit permanent members of staff in each job function

				WAVE				REG					SIZE		SECTO	OR
		Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	b	*c	*d	*e	*f	*g	*h	*i	*j	*k	I	m	*n
Unweighted Total		74	18	35	21	20	18	15	23	8	13	24	20	30	68	6
Weighted Total		71	16	34	21	18	20	12	20	8	14	23	20	29	67	5
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Increase greatly	(5)	2	-	2	-	-	-	1	1	-	1	-	1	1	2	-
		2.7%	-	5.5%	-	-	-	7.9%	4.8%	-	6.9%	-	4.8%	3.3%	2.9%	-
Increase slightly	(4)	14	4	7	4	5	1	3	5	2	4	2	6	6	14	-
		20.1%	23.7%	19.6%	18.2%	25.6%	5.8%	24.9%	25.1%	25.5%	26.8%	7.8%	31.2%	22.2%	21.6%	-
Stay same	(3)	50	11	23	16	13	17	7	11	4	9	20	12	19	46	5
		70.6%	71.0%	66.2%	77.4%	74.4%	83.9%	60.0%	56.2%	50.4%	66.4%	88.4%	58.2%	64.8%	68.4%	100.0%
Decrease slightly	(2)	2	-	2	-	-	1	-	1	1	-	-	1	1	2	-
		2.9%	-	6.1%	-	-	5.8%	-	4.7%	12.1%	-	-	5.8%	3.2%	3.1%	-
Decrease greatly	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		3	1	1	1	-	1	1	2	1	-	1	-	2	3	-
		3.8%	5.3%	2.7%	4.3%	-	4.5%	7.2%	9.1%	12.0%	-	3.8%	-	6.4%	4.0%	-
NETS																
Net: Increase		16	4	9	4	5	1	4	6	2	5	2	7	7	16	-
		22.8%	23.7%	25.1%	18.2%	25.6%	5.8%	32.8%	30.0%	25.5%	33.6%	7.8%	36.0%	25.6%	24.4%	-
Net: Decrease		2	-	2	-	-	1	-	1	1	-	-	1	1	2	-
		2.9%	-	6.1%	-	-	5.8%	-	4.7%	12.1%	-	-	5.8%	3.2%	3.1%	-
Net: Increase + Stay the same		67	15	31	20	18	18	11	17	6	14	22	19	26	62	5
		93.3%	94.7%	91.3%	95.7%	100.0%	89.7%	92.8%	86.2%	75.9%	100.0%	96.2%	94.2%	90.4%	92.8%	100.0%
Mean score		3.2	3.3	3.3	3.2	3.3	3.0	3.4	3.3	3.2	3.4	3.1	3.3	3.3	3.3	3.0
l a																



#### Q11\_8. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

Hospitality
Base: All who recruit permanent members of staff in each job function

250+ Private Public m *n	1							WAVE				
			South including	South excluding								
rk I m rn		ndon Other		London	Midlands	North	June 2017	May 2017	April 2017	Total		
	"j "k	*h *i	g	*f	*e	*d	С	*b	*a			Significance Level: 95%
23 31 70 13	29 23	13 14	34	21	15	20	31	26	26	83		Unweighted Total
	34 24	14 15	34	20	20	20	31	26	31	89		Weighted Total
.0% 100.0% 100.0% 100.0%	100.0% 100.0%	100.0% 100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%		
- 1 1 3	3 -	1 -	1	-	3	_	1	-	3	3	(5)	Increase greatly
- 3.1% 1.3% 14.7%	1	6.5% -	2.7%	-	12.9%	-	3.0%	-	8.1%	3.9%	(-)	,
3 8 15 1	5 3	2 4	6	5	_	5	7	4	5	16	(4)	Increase slightly
	15.5% 10.7%	13.3% 27.9%	18.8%	22.7%	-	24.7%	22.4%	14.4%	15.2%	17.5%	(-)	
22 18 48 13	21 22	9 10	23	14	16	11	19	22	20	60	(3)	Stay same
	60.4% 89.3%	59.9% 65.5%	67.4%		82.5%	56.6%	59.6%	82.0%	64.4%	68.0%	(0)	Citaly Stamo
2 -	2 -		_	_	_	2	2	_	_	2	(2)	Decrease slightly
- 2.6% -			-	-	-	9.3%	6.0%	-	-	2.1%	(2)	Decrease siignily
							_		_		(1)	Decrease greatly
			-	-	-	-	-	-	-	-	(1)	Decrease greatly
4		2 4	4	4		2	2	4	_			Dank Israell
- 4 / 7 I - 12.4% 9.2% 5.5%		20.3% 6.5%	11.0%	4.3%	4.6%	9.3%	9.0%	3.5%	12.2%	8.5%		DONT KNOW
												NETO
												NEIS
	8 3	3 4	7	5	3	5	8	4	7	19		Net: Increase
.7% 28.4% 21.6% 20.5%	22.9% 10.7%	19.8% 27.9%	21.5%	22.7%	12.9%	24.7%	25.4%	14.4%	23.3%	21.4%		
- 2 -	_		-	-	-	2	2	-	-	2		Net: Decrease
- 2.6% -	5.6% -	-	-	-	-	9.3%	6.0%	-	-	2.1%		
	28 24	11 14	30	19	19	16	27	26	27	79		Net: Increase + Stay the same
.0% 87.6% 88.2% 94.5%	83.3% 100.0%	79.7% 93.5%	89.0%	95.7%	95.4%	81.4%	85.0%	96.5%	87.8%	89.4%		
.1 3.4 3.2 3.4	3.3 3.1	3.3 3.3	3.3	3.2	3.3	3.2	3.2	3.1	3.4	3.3		Mean score
2.6%	5.6%	3 1 20.3% 6.5%  3 4 19.8% 27.9%  11 14 79.7% 93.5%	- - 4 11.0% 7 21.5% - - 30 89.0%	5 22.7% - - 19 95.7%	- - 1 4.6% 3 12.9% - - 19 95.4%	9.3% 2 9.3% - 5 24.7% - 2 9.3% - 16 81.4%	6.0% - - 3 9.0% 8 25.4% 2 6.0% 27 85.0%	1 3.5% 4 14.4% - - 26 96.5%	7 23.3% - - 27 87.8%	2.1%	(1)	Decrease greatly  Don't know  NETS  Net: Increase  Net: Decrease  Net: Increase + Stay the same



### Q11\_9. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

Industrial
Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECTO	OR
								South excluding	South including							5
Significance Level: 95%		Total	April 2017	May 2017 *b	June 2017 *c	North *d	Midlands *e	London *f	London	London *h	Other	0-49	50-249 *k	250+	Private m	Public *n
Significance Level: 95%			a	D	C	ď	e		g	ū	'	1	K	1	m	'n
Unweighted Total		74	36	17	21	23	11	29	34	5	6	25	27	22	60	14
Weighted Total		61	24	16	21	18	10	21	27	6	5	22	22	17	50	11
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Increase greatly	(5)	3	-	3	-	1	-	1	1	-	1	1	1	1	1	2
		4.7%	-	17.8%	-	4.8%	-	4.7%	3.7%	-	17.5%	4.1%	4.4%	5.7%	2.0%	16.4%
Increase slightly	(4)	13	4	2	7	4	5	4	5	1	-	2	6	5	12	1
		21.1%	17.3%	12.3%	32.1%	19.9%	44.3%	17.7%	17.3%	15.9%	-	9.4%	27.4%	27.6%	23.2%	12.0%
Stay same	(3)	39	18	9	11	12	5	15	18	4	4	18	14	7	32	7
		64.1%	76.4%	58.4%	54.4%	66.6%	46.9%	69.1%	68.8%	67.7%	65.0%	82.5%	63.9%	41.8%	64.3%	63.4%
Decrease slightly	(2)	2	1	1	-	1	-	1	1	-	-	-	-	2	1	1
		2.6%	2.7%	5.8%	-	3.5%	-	4.4%	3.5%	-	-	-	-	9.0%	1.3%	8.2%
Decrease greatly	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		5	1	1	3	1	1	1	2	1	1	1	1	3	5	-
		7.6%	3.6%	5.7%	13.5%	5.3%	8.8%	4.1%	6.6%	16.3%	17.5%	4.0%	4.4%	15.9%	9.3%	-
NETS																
Net: Increase		16	4	5	7	5	5	5	6	1	1	3	7	6	13	3
		25.8%	17.3%	30.1%	32.1%	24.7%	44.3%	22.4%	21.1%	15.9%	17.5%	13.5%	31.7%	33.3%	25.2%	28.4%
Net: Decrease		2	1	1	-	1	-	1	1	-	-	-	-	2	1	1
		2.6%	2.7%	5.8%	-	3.5%	-	4.4%	3.5%	-	-	-	-	9.0%	1.3%	8.2%
Net: Increase + Stay the same		55	23	14	18	17	9	19	24	5	5	21	21	13	44	10
		89.9%	93.8%	88.5%	86.5%	91.3%	91.2%	91.5%	89.9%	83.7%	82.5%	96.0%	95.6%	75.1%	89.4%	91.8%
Mean score		3.3	3.2	3.4	3.4	3.3	3.5	3.2	3.2	3.2	3.4	3.2	3.4	3.4	3.3	3.4
Columna Toatadi a b a d a f a b i																



Q11\_10. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

**Legal & HR**Base: All who recruit permanent members of staff in each job function

				WAVE				REG					SIZE		SECT	OR
		Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	*h	*i	j	k	1	m	n
Unweighted Total		189	57	73	59	40	41	54	80	26	28	36	57	96	153	36
Weighted Total		187 100.0%	57 100.0%	72 100.0%	58 100.0%	36 100.0%	44 100.0%	46 100.0%	80 100.0%	35 100.0%	27 100.0%	39 100.0%	56 100.0%	92 100.0%	153 100.0%	34 100.0%
Increase greatly	(5)	2 .8%	1 1.1%		1 1.6%	1 1.8%	-	1 2.1%	1 1.2%	-	-	1 1.6%		1 1.0%	1 .6%	1 1.9%
Increase slightly	(4)	21 11.1%	10 17.6%	7 9.7%	4 6.5%	4 11.9%	3 7.6%	5 11.4%	13 16.5%	8 23.2%	-	6 15.0%	4 7.5%	11 11.6%	19 12.1%	2 6.7%
Stay same	(3)	147 78.4%	43 75.4%	58 80.7%	46 78.5%	27 75.5%	37 83.2%	33 72.6%	58 72.1%	25 71.5%	25 93.0%	31 78.8%	48 86.8% I	67 73.1%	117 76.5%	29 87.2%
Decrease slightly	(2)	8 4.5%	1 .9%	4 5.5%	4 6.8%	1 2.6%	2 5.2%	3 7.4%	4 5.3%	1 2.7%	1 3.5%	1 2.4%	2 3.8%	5 5.9%	7 4.6%	1 4.3%
Decrease greatly	(1)	-	- -	- -	-	-	-		-	-	-	-	-	-	-	
Don't know		10 5.1%	3 5.0%	3 4.1%	4 6.6%	3 8.2%	2 4.1%	3 6.5%	4 4.9%	1 2.7%	1 3.6%	1 2.2%	1 1.8%	8 8.3%	10 6.2%	-
NETS																
Net: Increase		22 12.0%	11 18.7%	7 9.7%	5 8.2%	5 13.7%	3 7.6%	6 13.5%	14 17.7%	8 23.2%	-	6 16.6%	4 7.5%	12 12.7%	20 12.7%	3 8.5%
Net: Decrease		8 4.5%	1 .9%	4 5.5%	4 6.8%	1 2.6%	2 5.2%	3 7.4%	4 5.3%	1 2.7%	1 3.5%	1 2.4%	2 3.8%	5 5.9%	7 4.6%	1 4.3%
Net: Increase + Stay the same		169 90.4%	53 94.1%	65 90.5%	50 86.6%	32 89.2%	40 90.8%	39 86.1%	72 89.8%	33 94.7%	25 93.0%	37 95.4%	53 94.4%	79 85.8%	137 89.2%	32 95.7%
Mean score		3.1	3.2 b	3.0	3.0	3.1	3.0	3.1	3.1	3.2	3.0	3.2	3.0	3.1	3.1	3.1



Q11\_11. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

Life sciences
Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECTO	OR
		Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	*m	*n
Unweighted Total		26	5	11	10	6	5	6	11	5	4	5	4	17	22	4
Weighted Total		25	5	11	10	5	6	6	10	5	4	5	4	16	21	4
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Increase greatly	(5)		_	1		_	_	_			1	_		1	1	
increase greatly	(5)	3.9%	-	9.1%	-	-	-	-	-	-	26.2%	-	-	6.1%	4.6%	-
Increase slightly	(4)	4 15.1%	1 18.1%	2 18.3%	1 9.9%	2 34.6%	-	1 17.3%	2 18.9%	1 20.8%	-	2 40.8%	-	2 11.5%	3 13.2%	1
		15.1%	18.1%	18.3%	9.9%	34.6%	-	17.3%	18.9%	20.8%	-	40.8%	-	11.5%	13.2%	25.8%
Stay same	(3)	18	4	7	7	3	5	5	8	3	3	3	4	10	15	3
		70.0%	81.9%	64.0%	70.6%	47.6%	84.2%	82.7%	72.3%	59.5%	73.8%	59.2%	100.0%	65.0%	69.3%	74.2%
Decrease slightly	(2)	_	_	_	_	_	_	-	_	_	_	_	_	_	_	_
200.0000 oliginity	(=)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
B	(4)															
Decrease greatly	(1)		_	-	-	-			-	-	-	_	-	-	-	-
Don't know		3	-	1	2	1	1	-	1	1	-	-	-	3	3	-
		11.0%	-	8.6%	19.5%	17.8%	15.8%	-	8.8%	19.7%	-	-	-	17.4%	12.9%	-
NETS																
Net: Increase		5	1	3	1	2	-	1	2	1	1	2	-	3	4	1
		19.0%	18.1%	27.4%	9.9%	34.6%	-	17.3%	18.9%	20.8%	26.2%	40.8%	-	17.7%	17.8%	25.8%
Net: Decrease		_	_	_	_	-	_	-	_	_	_	_	_	_	_	_
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
No. 1			_	10			-	•				_		40	10	,
Net: Increase + Stay the same		22 89.0%	5 100.0%	10 91.4%	8 80.5%	4 82.2%	5 84.2%	6 100.0%	9 91.2%	4 80.3%	4 100.0%	5 100.0%	4 100.0%	13 82.6%	19 87.1%	4 100.0%
					00.070							100.070				. 30.0 %
Mean score		3.3	3.2	3.4	3.1	3.4	3.0	3.2	3.2	3.3	3.5	3.4	3.0	3.3	3.3	3.3
0.1 T 1 1 1																· · · · · · · · · · · · · · · · · · ·



Q11\_12. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

Marketing, media & creative
Base: All who recruit permanent members of staff in each job function

				WAVE					GION				SIZE		SECTO	DR
		Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	*h	*i	j	k	1	m	n
Unweighted Total		173	71	47	55	37	31	54	82	28	23	59	44	70	139	34
Weighted Total		172 100.0%	72 100.0%	46 100.0%	54 100.0%	34 100.0%	34 100.0%	42 100.0%	80 100.0%	37 100.0%	24 100.0%	61 100.0%	44 100.0%	67 100.0%	139 100.0%	33 100.0%
Increase greatly	(5)	1 .6%		1 2.2%		1 3.0%				-		1 1.7%	-	-	1 .7%	
Increase slightly	(4)	30 17.4%	14 20.2%	7 15.1%	8 15.8%	5 15.0%	3 9.6%	4 10.2%	21 26.1% f	16 44.0%	1 3.6%	16 27.1% I	8 17.7%	6 8.5%	24 17.5%	6 17.0%
Stay same	(3)	128 74.7%	54 76.0%	34 74.2%	39 73.3%	24 70.8%	26 75.5%	37 87.7% dg	56 70.5%	19 51.0%	23 92.5%	41 68.2%	34 77.4%	53 78.7%	102 73.4%	26 80.2%
Decrease slightly	(2)	5 3.0%	1 1.4%	2 4.5%	2 3.8%	1 2.8%	3 9.6% fg		1 1.2%	1 2.5%		1 1.5%	2 4.9%	2 3.0%	5 3.7%	
Decrease greatly	(1)				-	-	-	-		-			-	-		-
Don't know		7 4.3%	2 2.5%	2 4.0%	4 7.1%	3 8.5%	2 5.3%	1 2.0%	2 2.2%	1 2.5%	1 3.9%	1 1.4%	-	7 9.7% jk	6 4.7%	1 2.9%
NETS																
Net: Increase		31 18.0%	14 20.2%	8 17.3%	8 15.8%	6 18.0%	3 9.6%	4 10.2%	21 26.1% f	16 44.0%	1 3.6%	17 28.8% I	8 17.7%	6 8.5%	25 18.3%	6 17.0%
Net: Decrease		5 3.0%	1 1.4%	2 4.5%	2 3.8%	1 2.8%	3 9.6% fg	-	1 1.2%	1 2.5%		1 1.5%	2 4.9%	2 3.0%	5 3.7%	-
Net: Increase + Stay the same		159 92.7%	69 96.2%	42 91.5%	48 89.1%	30 88.8%	29 85.0%	41 98.0% e	77 96.6% e	35 95.1%	23 96.1%	59 97.0% I	41 95.1%	59 87.2%	127 91.7%	32 97.1%
Mean score		3.2	3.2	3.2	3.1	3.2	3.0	3.1	3.3 f	3.4	3.0	3.3 I	3.1	3.1	3.2	3.2



Q11\_13. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

Office professionals
Base: All who recruit permanent members of staff in each job function

				WAVE				REG					SIZE		SECTO	OR
		Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total	а а	b	C C	d	e	f	g	h	i	j	50-249 k	250+	m	n
Unweighted Total		349	133	114	102	90	71	99	140	41	48	136	112	101	285	64
Webber 17 or		040	407	440	400	70	70		404	50	50	400	100	0.5	204	
Weighted Total		340 100.0%	127 100.0%	113 100.0%	100 100.0%	79 100.0%	78 100.0%	82 100.0%	134 100.0%	52 100.0%	50 100.0%	136 100.0%	108 100.0%	95 100.0%	281 100.0%	60 100.0%
			100.070		100.070		100.070	100.070	100.070	100.070	100.070	100.070		100.070	100.070	
Increase greatly	(5)	3	-	3 2.6%	-	2 2.4%	1 1.3%	-	-	-	-	-	3 2.7%	-	1 .4%	2 3.2%
		.9%	-	2.6%	-	2.4%	1.3%	-	-	-	-	-	2.7%	-	.4%	3.2% m
Increase slightly	(4)	58	19	19	19	18	14	13	22	9	5	26	19	13	50	8
morease slightly	(4)	17.1%	15.3%	17.2%	19.3%	22.7%	17.7%	15.3%	16.4%	18.1%	9.3%	19.0%	17.8%	13.6%	17.7%	14.1%
Stay same	(3)	254 74.6%	104 81.7%	81 71.5%	69 69.1%	50 63.7%	58 74.4%	62 76.3%	103 77.1%	41 78.4%	43 85.1%	107 78.3%	76 70.2%	71 74.2%	208 73.9%	46 77.7%
		74.0%	c c	71.576	03.176	03.776	74.470	70.576	d	70.476	d d	70.376	10.276	74.276	73.576	11.176
Decrease slightly	(2)	9	2	4	3	2	3	2	3	1	1	1	4	4	9	-
		2.6%	1.6%	3.5%	3.0%	2.5%	4.2%	2.3%	2.1%	1.8%	1.9%	.7%	3.8%	4.1%	3.2%	-
Decrease greatly	(1)	1	-	1	-	1	-	-	-	-	-	-	1	-	-	1
		.3%	-	.9%	-	1.3%	-	-	-	-	-	-	1.0%	-	-	1.7%
																m
Don't know		15	2	5	9	6	2	5	6	1	2	3	5	8	13	2
		4.5%	1.5%	4.3%	8.5%	7.4%	2.3%	6.1%	4.4%	1.8%	3.7%	2.0%	4.6%	8.0%	4.8%	3.3%
					а									J		
NETS																
Net: Increase		61	19	22	19	20	15	13	22	9	5	26	22	13	51	10
		18.0%	15.3%	19.8%	19.3%	25.1%	19.0%	15.3%	16.4%	18.1%	9.3%	19.0%	20.5%	13.6%	18.1%	17.3%
						i										
Net: Decrease		10	2	5	3	3	3	2	3	1	1	1	5	4	9	1
		2.9%	1.6%	4.4%	3.0%	3.8%	4.2%	2.3%	2.1%	1.8%	1.9%	.7%	4.7%	4.1%	3.2%	1.7%
													j			
Net: Increase + Stay the same		315	124	103	88	70	72	75	125	50	47	133	98	84	258	57
		92.6%	96.9%	91.3%	88.5%	88.9%	93.5%	91.6%	93.5%	96.5%	94.4%	97.3%	90.7%	87.8%	92.1%	95.0%
			С									kl				
Mean score		3.2	3.1	3.2	3.2	3.2	3.2	3.1	3.1	3.2	3.1	3.2	3.2	3.1	3.2	3.2



Q11\_14. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

Sales & retail
Base: All who recruit permanent members of staff in each job function

				WAVE					SION				SIZE		SECTO	OR
		Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	*h	i	j	k	I	m	n
Unweighted Total		198	81	54	63	42	41	56	80	24	35	81	64	53	156	42
Weighted Total		200 100.0%	86 100.0%	53 100.0%	61 100.0%	38 100.0%	46 100.0%	44 100.0%	80 100.0%	36 100.0%	36 100.0%	87 100.0%	61 100.0%	52 100.0%	158 100.0%	42 100.0%
Increase greatly	(5)	3 1.3%	2 1.9%	1 1.9%	-	1 2.6%	-	1 1.5%	1 .8%		1 2.8%	1 .7%	1 1.6%	1 1.9%	3 1.7%	-
Increase slightly	(4)	53 26.7%	21 24.1%	17 32.9%	15 25.1%	13 33.2% i	11 24.9%	10 22.0%	25 31.3% i	15 42.9%	4 12.0%	28 32.6% I	16 26.7%	9 16.9%	41 25.8%	13 30.2%
Stay same	(3)	132 66.1%	62 71.7%	31 57.7%	40 65.5%	18 46.5%	34 73.2% d	31 69.8% d	51 64.2%	20 57.1%	30 82.4% d	55 63.4%	40 65.1%	37 71.8%	106 67.0%	26 62.6%
Decrease slightly	(2)	3 1.5%		1 2.0%	2 3.1%	3 7.6% fg	-	-	-	-	-	1 1.1%	2 3.3%	-	2 1.2%	1 2.5%
Decrease greatly	(1)	-		-		-	-	-	-	- -		-		-	-	
Don't know		9 4.4%	2 2.3%	3 5.6%	4 6.3%	4 10.0%	1 2.0%	3 6.7%	3 3.7%		1 2.9%	2 2.2%	2 3.3%	5 9.4%	7 4.3%	2 4.7%
NETS																
Net: Increase		56 28.1%	22 26.0%	18 34.7%	15 25.1%	14 35.8% i	11 24.9%	10 23.5%	26 32.1%	15 42.9%	5 14.7%	29 33.3%	17 28.4%	10 18.9%	44 27.5%	13 30.2%
Net: Decrease		3 1.5%	-	1 2.0%	2 3.1%	3 7.6% fg	-	-	-	- -	-	1 1.1%	2 3.3%	-	2 1.2%	1 2.5%
Net: Increase + Stay the same		188 94.2%	84 97.7%	49 92.4%	55 90.6%	32 82.4%	45 98.0% d	41 93.3%	77 96.3% d	36 100.0%	35 97.1% d	84 96.7%	57 93.5%	47 90.6%	150 94.5%	39 92.8%
Mean score		3.3	3.3	3.4	3.2	3.3	3.3	3.3	3.3	3.4	3.2	3.3	3.3	3.2	3.3	3.3



Q11\_15. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

**Technology**Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECTO	OR
		T 1	4 - 3 - 0047	14. 0047	1 0047	Nort	NC III	South excluding	South including	1 1	0.1	0.40	50.040	050	D	D. LE.
Significance Level: 95%		Total	April 2017	May 2017 b	June 2017 c	North d	Midlands e	London	London g	London *h	Other	0-49	50-249 k	250+	Private m	Public n
Significance Level. 3376			a a	b	C	u	•	'	9	"	'	J	K		""	"
Unweighted Total		155	63	45	47	34	30	51	72	21	19	55	43	57	124	31
Weighted Total		151	57	46	48	29	33	40	68	28	21	51	46	54	124	27
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Increase greatly	(5)	3	3	_		_	_	_	3	3	_	_	3	_	3	_
increase greatly	(5)	1.8%	4.8%	-	-	-	-	-	4.1%	9.9%	-	-	6.0%	-	2.2%	-
Increase slightly	(4)	20	7	5	8	5	3	5	11	6	1	9	5	6	16	4
		13.2%	12.9%	10.8%	15.9%	16.3%	9.4%	12.0%	16.6%	23.2%	4.0%	18.2%	10.3%	11.0%	13.1%	13.5%
Stay same	(3)	115	44	36	35	22	26	31	48	17	18	41	35	38	92	23
		75.9%	77.2%	78.4%	72.0%	77.0%	78.1%	78.1%	70.8%	60.4%	87.2%	80.1%	76.9%	71.1%	74.3%	83.1%
Decrease slightly	(2)	5	1	3	1	_	3	1	2	1	_	_	2	3	4	4
Decrease slightly	(2)	3.4%	1.7%	6.6%	2.3%	-	9.8%	2.3%	2.7%	3.3%	-	-	4.6%	5.5%	3.4%	3.4%
			,*						,-							
Decrease greatly	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		9	2	2	5	2	1	3	4	1	2	1	1	7	9	-
		5.7%	3.4%	4.2%	9.8%	6.7%	2.7%	7.5%	5.8%	3.3%	8.8%	1.7%	2.2%	12.4%	7.0%	-
														j		
NETS																
Net: Increase		23	10	5	8	5	3	5	14	9	1	9	7	6	19	4
Net. Increase		15.0%	17.7%	10.8%	15.9%	16.3%	9.4%	12.0%	20.7%	33.0%	4.0%	18.2%	16.2%	11.0%	15.3%	13.5%
		10.070		10.070	10.070	10.070	0.170	12.070		00.070	1.070	10.270	10.270	11.070	10.070	10.070
Net: Decrease		5	1	3	1	-	3	1	2	1	-	-	2	3	4	1
		3.4%	1.7%	6.6%	2.3%	-	9.8%	2.3%	2.7%	3.3%	-	-	4.6%	5.5%	3.4%	3.4%
Net: Increase + Stay the same		137	54	41	42	27	29	36	62	26	19	50	43	44	111	26
		90.9%	94.9%	89.2%	87.9%	93.3%	87.5%	90.2%	91.5%	93.4%	91.2%	98.3%	93.1%	82.1%	89.7%	96.6%
												1				
Mean score		3.1	3.2	3.0	3.2	3.2	3.0	3.1	3.2	3.4	3.0	3.2	3.2	3.1	3.2	3.1
		L	0.2	0.0	O.E	0.2	0.0		0.2	0.1	0.0	0.2	0.2	0.1	U.E	0.1



Q12. In which, if any, of these job functions do you expect to find a shortage of appropriate candidates for permanent roles?

Base: All who recruit permanent members of staff in each job function

			WAVE				REGI					SIZE		SECTO	OR .
	Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%	Total	а а	b	C C	d	e	f	g	h	i	j	30-249 k	230 <del>+</del>	m	n
Unweighted Total	541	184	179	178	132	112	144	216	72	81	238	158	145	446	95
Weighted Total	541 100.0%	187 100.0%	177 100.0%	177 100.0%	116 100.0%	127 100.0%	120 100.0%	211 100.0%	91 100.0%	87 100.0%	245 100.0%	155 100.0%	141 100.0%	448 100.0%	92 100.0%
Accounting and financial services	21 7.9%	6 5.7%	7 8.1%	9 10.2%	1 1.7%	7 9.8% d	10 15.5% di	13 11.9% d	3 6.7%	1 2.6%	8 8.5%	8 9.5%	5 5.8%	17 7.5%	5 9.4%
Construction	30 35.2%	7 26.0%	10 41.7%	13 38.7%	8 43.9%	10 38.0%	8 34.6%	9 31.2%	1 16.6%	3 24.5%	17 39.0%	7 32.7%	6 29.7%	29 38.2%	1 10.8%
Drivers	29 26.0%	12 22.7%	7 22.1%	10 36.0%	5 17.3%	7 24.8%	8 28.5%	11 31.6%	3 41.9%	6 29.2%	12 26.1%	12 29.4%	5 20.5%	23 23.9%	6 39.7%
Education	26 35.2%	3 26.5%	11 41.8%	12 33.6%	4 23.3%	4 27.4%	12 57.4%	15 50.3%	3 33.3%	3 24.9%	10 57.3%	5 32.6%	11 27.0%	26 40.0%	-
Engineering & technical	60 35.8%	21 36.2%	13 25.2%	26 44.3% b	9 27.1%	19 39.5%	22 52.9% di	25 45.3% i	3 20.6%	7 22.7%	15 25.2%	19 37.6%	26 45.8% j	47 34.4%	13 42.0%
Executive recruitment / interim management	30 18.5%	4 7.4%	6 13.6%	19 32.7% ab	4 15.1%	9 24.0%	8 22.3%	11 16.1%	3 8.9%	5 20.3%	10 18.4%	9 19.6%	11 17.7%	25 18.0%	5 21.3%
Health & social care	24 34.2%	6 39.7%	12 34.6%	6 29.3%	6 31.7%	5 23.0%	4 34.3%	8 40.7%	4 50.7%	6 44.6%	7 29.5%	9 47.5%	8 28.8%	24 35.9%	1 10.9%
Hospitality	25 28.5%	12 38.0%	4 14.3%	10 31.2%	5 27.0%	5 27.5%	6 29.1%	11 31.0%	5 33.7%	4 26.3%	11 31.3%	8 33.2%	7 21.6%	18 25.6%	7 40.9%
Industrial	13 20.8%	4 16.8%	5 30.2%	4 18.3%	2 10.8%	3 33.9%	6 30.0%	7 27.0%	1 15.9%	-	3 15.6%	4 20.3%	5 28.0%	11 21.9%	2 16.1%
Legal & HR	16 8.5%	3 6.0%	5 6.7%	8 13.2%	-	5 11.9% d	8 17.1% d	10 12.1% d	2 5.6%	1 3.5%	2 4.9%	6 10.3%	8 9.0%	11 7.2%	5 14.4%
Life sciences	7 29.3%	2 49.7%	1 9.3%	4 41.4%	3 52.4%	3 47.1%	1 17.3%	2 18.2%	1 19.3%		1 20.7%	2 35.3%	5 30.3%	6 30.3%	1 23.8%
Marketing, media & creative	18 10.7%	6 7.8%	7 14.9%	6 10.8%	4 12.6%	6 18.2%	3 7.5%	7 8.7%	4 10.1%	1 3.9%	9 15.6%	4 10.1%	4 6.6%	11 8.1%	7 21.6% m
Office professionals	41 12.0%	11 8.3%	12 11.0%	18 17.8% a	12 14.7% i	11 14.7%	7 8.2%	16 11.9%	9 17.8% i	3.7%	20 14.9% I	15 13.8% I	5 5.7%	31 11.1%	10 16.2%



Q12. In which, if any, of these job functions do you expect to find a shortage of appropriate candidates for permanent roles?

Base: All who recruit permanent members of staff in each job function

			WAVE				REG	ION	_			SIZE		SECT	OR
	Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
0''6'	TOTAL		IVIAY 2017		INOITI		LONGON	LUIIUUII	LONGON	Other .	0-49	30-249	230+		
Significance Level: 95%		a	D	С	a	е	Ţ	g	n	'	J	К	'	m	n
Unweighted Total	541	184	179	178	132	112	144	216	72	81	238	158	145	446	95
Weighted Total	541	187	177	177	116	127	120	211	91	87	245	155	141	448	92
3	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Sales & retail	41	18	10	13	6	13	7	16	9	6	18	16	6	28	13
	20.3%	21.1%	18.4%	20.7%	16.0%	27.6%	16.3%	19.9%	24.4%	16.2%	20.9%	26.6%	11.7%	17.4%	31.1%
												1			
Technology	36	15	9	13	6	13	8	16	7	3	9	12	16	29	7
-	24.2%	25.8%	19.5%	26.7%	19.1%	37.7%	20.8%	23.1%	26.3%	13.3%	17.8%	25.8%	28.8%	23.9%	25.7%
None	296	110	100	86	66	66	62	114	52	51	148	73	75	246	50
	54.7%	59.0%	56.4%	48.7%	56.5%	51.7%	51.7%	54.0%	57.0%	58.6%	60.5%	46.9%	53.4%	54.9%	53.9%
											k				
Net: Any	245	77	77	91	51	61	58	97	39	36	97	82	66	202	43
•	45.3%	41.0%	43.6%	51.3%	43.5%	48.3%	48.3%	46.0%	43.0%	41.4%	39.5%	53.1%	46.6%	45.1%	46.1%
												j			



Q14\_SUM. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

**SUMMARY TABLE**Base: All who recruit temporary agency workers in each job function

	Total	Greatly increase	Slightly increase	Stay the same	Slightly decrease	Greatly decrease	Don't know	Net: Increase	Net: Decrease	Net: Increase + Stay the same	Mean
Accounting and financial services	31	1	5	20	2	1	2	6	3	26	3.1
Accounting and infancial services	100.0%	3.0%	16.8%	64.9%	6.1%	3.0%	6.1%	19.9%	9.2%	84.8%	3.1
Construction	17	1	2	12	1	-	2	3	1	15	3.2
	100.0%	5.5%	10.9%	69.1%	5.5%	-	8.9%	16.5%	5.5%	85.6%	
Drivers	16 100.0%	2 11.7%	6 34.7%	7 41.7%	2 11.9%	-	-	7 46.4%	2 11.9%	14 88.1%	3.5
	i										
Education	18 100.0%	-	1 5.5%	10 57.0%	3 16.6%	1 5.3%	3 15.7%	1 5.5%	4 21.9%	11 62.4%	2.7
Engineering & technical	27	2	4	15	3	_	3	6	3	21	3.2
	100.0%	7.3%	13.6%	58.3%	10.1%	-	10.7%	20.9%	10.1%	79.2%	
Executive recruitment / interim management	18	1	-	16	1	-	-	1	1	17	3.1
	100.0%	5.2%	-	89.5%	5.3%	-	-	5.2%	5.3%	94.7%	
Health & social care	15 100.0%	1 6.4%	1 7.9%	10 68.0%	3 17.7%	-	-	2 14.3%	3 17.7%	12 82.3%	3.0
Hoonitality	12	0.170	-	8	2	1	1	-	3	8	2.7
Hospitality	100.0%	-	-	68.1%	15.8%	7.9%	8.3%	-	23.6%	68.1%	2.7
Industrial	21	5	2	13	-	-	2	6	-	19	3.6
	100.0%	22.3%	7.4%	59.5%	-	-	10.8%	29.7%	-	89.2%	
Legal & HR	28	1 3.4%	1 3.5%	23 81.4%	3 10.2%	-	1.5%	2 6.9%	3 10.2%	25 88.3%	3.0
	100.0%					-					
Life sciences	8 100.0%	1 12.1%	-	6 75.7%	1 12.2%	-	-	1 12.1%	1 12.2%	7 87.8%	3.1
Marketing, media & creative	21	1	_	18	1	_	1	1	1	19	3.0
g,	100.0%	4.5%	-	86.2%	4.5%	-	4.7%	4.5%	4.5%		
Office professionals	56	1	5	44	3	1	1	6	4	51	3.1
	100.0%	1.7%	9.8%	79.6%	4.7%	1.7%	2.5%	11.5%	6.4%	91.1%	
Sales & retail	18 100.0%	1 5.2%	1 5.5%	16 89.3%	-	-	-	2 10.7%	-	18 100.0%	3.2
Taskaslasii											2.1
Technology	15 100.0%	-	2 11.8%	12 81.9%	1 6.4%	-	-	2 11.8%	1 6.4%	14 93.6%	3.1
Average (response based including bases)	320	17	29	231	24	4	15	46	28	277	3.1
	100.0%	5.3%	9.1%	72.1%	7.5%	1.2%	4.7%	14.4%	8.7%	86.6%	



#### Q14\_SUM. Average across all sectors

SUMMARY TABLE
Base: All who recruit temporary agency workers in each job function

				WAVE				REG					SIZE		SECTO	OR
		Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	h	i	j	k	1	m	n
Unweighted Total		337	64	132	141	76	84	100	134	34	43	65	102	170	291	46
Weighted Total		320	53	129	138	67	94	86	118	32	40	66	90	164	281	38
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)	17	-	3	14	12	1	4	4	-	-	2	-	15	15	2
		5.3%	-	2.3%	10.2% ab	18.2% efghi	1.2%	4.3%	3.2%	-	-	2.8%	-	9.3% k	5.4%	4.7%
Slightly increase	(4)	29	10	10	10	8	13	4	6	2	2	9	8	12	24	5
Olighty increase	(4)	9.1%	18.1%	7.6%	7.0%	11.3%	14.0%	5.2%	5.4%	6.0%	4.8%	13.6%	9.3%	7.1%	8.4%	14.2%
			bc				fg									
Stay the same	(3)	231	33	97	100	41	69	60	89	29	32	47	75	109	200	31
		72.1%	63.0%	75.3%	72.6%	60.8%	72.9%	69.5%	75.3%	91.0%	79.5%	70.2%	83.5%	66.7%	71.1%	79.5%
									d	defg	d		jl			
Slightly decrease	(2)	24	2	14	7	2	3	15	16	1	3	4	4	16	24	-
		7.5%	4.6%	11.1%	5.4%	2.5%	3.0%	17.6%	13.7%	3.0%	8.5%	6.8%	4.1%	9.8%	8.6%	-
								deh	de						n	
Greatly decrease	(1)	4	-	3	1	-	2	1	1	-	1	-	2	2	4	-
		1.2%	-	2.2%	.7%	-	2.0%	1.1%	.8%	-	2.3%	-	2.1%	1.2%	1.3%	-
Don't know		15	7	2	6	5	6	2	2	-	2	4	1	10	15	1
		4.7%	14.3% bc	1.5%	4.1%	7.1%	6.9%	2.2%	1.6%	-	4.9%	6.7% k	1.0%	6.0%	5.2%	1.6%
			DC			g	g					К		k		
NETS																
Net: Increase		46	10	13	24	20	14	8	10	2	2	11	8	27	39	7
		14.4%	18.1%	9.9%	17.3%	29.5%	15.2%	9.6%	8.6%	6.0%	4.8%	16.4%	9.3%	16.5%	13.8%	18.9%
						efghi										
Net: Decrease		28	2	17	8	2	5	16	17	1	4	4	6	18	28	-
		8.7%	4.6%	13.3% c	6.0%	2.5%	5.0%	18.7% deh	14.5% de	3.0%	10.8%	6.8%	6.2%	10.9%	9.9% n	-
Net: Increase + Stay the same		277 86.6%	43 81.1%	110 85.2%	124 89.9%	61 90.4%	83 88.1%	68 79.1%	99 83.9%	31 97.0%	34 84.3%	57 86.6%	84 92.8%	136 83.1%	239 84.9%	38 98.4%
		00.076	01.176	03.276	03.376	90.4% f	00.176	19.176	00.9%	97.0% fg	04.5%	00.076	52.0% 	00.176	04.3%	96.4% m
Mean score		3.1	3.2	3.0	3.2	3.5	3.1	2.9	3.0	3.0	2.9	3.1	3.0	3.1	3.1	3.2
			b		b	efghi										
Columna Tantado a b a d a f a b :																



Q14\_1. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

# Accounting and financial services Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECT	OR
		Total	April 2017	M. 2017	1 0017	North	Midlands	South excluding	South including	1	Other	0.40	50.040	050	D	Public
Significance Level: 95%		lotai	April 2017 *a	May 2017 *b	June 2017 *c	North *d	widiands *e	London *f	London *q	London *h	Otner *i	0-49 *i	50-249 *k	250+	Private *m	Public *n
							Ü	•	•		·	,				
Unweighted Total		32	7	13	12	9	9	9	12	3	2	5	10	17	27	5
Weighted Total		31	7	12	12	8	11	8	11	3	2	6	9	16	27	4
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)	_	_	_	1	4		_	_	_		_	_	1	4	_
Greatly increase	(5)	3.0%	-	-	8.1%	11.8%	-	-	-	-	-	-	-	5.8%	3.5%	
Slightly increase	(4)	5 16.8%	2 34.5%	1 7.5%	2 16.4%	2 21.5%	3 23.6%	-	9.3%	1 34.2%	-	2 26.0%	2 20.0%	2 11.7%	4 13.0%	2 42.8%
		10.076	34.376	7.576	10.476	21.576	23.076	_	3.376	34.276	-	20.078	20.076	11.776	13.076	42.076
Stay the same	(3)	20	3	11	7	4	6	6	8	2	2	3	6	12	18	2
		64.9%	38.1%	84.9%	59.3%	54.7%	59.0%	75.3%	72.7%	65.8%	100.0%	43.6%	69.0%	70.9%	66.0%	57.2%
Slightly decrease	(2)	2	-	1	1	1	-	1	1	-	-	-	1	1	2	-
		6.1%	-	7.6%	8.1%	12.0%	-	12.4%	9.0%	-	-	-	11.1%	5.8%	7.0%	-
Greatly decrease	(1)	1	_	_	1	_	_	1	1	_	_	-	-	1	1	_
	( )	3.0%	-	-	8.1%	-	-	12.4%	9.0%	-	-	-	-	5.8%	3.5%	-
Don't know		2	2	_	_	_	2	_	_	_	_	2	_	-	2	_
DOIT KNOW		6.1%	27.4%	-	-	-	17.5%	-	-	-	-	30.5%	-	-	7.0%	-
NETS																
Net: Increase		6	2	1	3	3	3	-	1	1	-	2	2	3	4	2
		19.9%	34.5%	7.5%	24.4%	33.4%	23.6%	-	9.3%	34.2%	-	26.0%	20.0%	17.5%	16.5%	42.8%
Net: Decrease		3	_	1	2	1	-	2	2	_	-	-	1	2	3	-
		9.2%	-	7.6%	16.2%	12.0%	-	24.7%	18.0%	-	-	-	11.1%	11.6%	10.5%	-
Net: Increase + Stay the same		26	5	12	10	7	9	6	9	3	2	4	8	14	22	4
1.15. Horodoc i Glay the Sallie		84.8%	72.6%	92.4%	83.8%	88.0%	82.5%	75.3%	82.0%	100.0%	100.0%	69.5%	88.9%	88.4%	82.5%	100.0%
			0.5		0.4	0.0	0.0	0.0		0.0		0.4	0.4	0.4	0.4	
Mean score		3.1	3.5	3.0	3.1	3.3	3.3	2.6	2.8	3.3	3.0	3.4	3.1	3.1	3.1	3.4



#### Q14\_2. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

**Construction**Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECTO	OR
								South excluding	South including		0.1					5
Significance Level: 95%		Total	April 2017 *a	May 2017 *b	June 2017 *c	North *d	Midlands *e	London *f	London *q	London *h	Other	0-49	50-249 *k	250+	Private *m	Public *n
Significance Level. 9376			a a	b	C	ŭ	C		g	"		J	K	'		"
Unweighted Total		18	5	6	7	2	6	6	8	2	2	7	5	6	14	4
Weighted Total		17	5	6	7	2	7	5	7	2	2	7	5	6	14	3
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)	1	_	-	1	1	-	_	_	_	_	1	-	-	1	-
	. ,	5.5%	-	-	13.7%	55.3%	-	-	-	-	-	14.3%	-	-	6.9%	-
Slightly increase	(4)	2	_	1	1	_	_	1	2	1	_	1	_	1	2	_
Oligina increase	( - /	10.9%	-	16.5%	13.5%	-	-	18.3%	26.9%	50.6%	-	14.2%	-	16.3%	13.7%	-
Stay the same	(3)	12	3	4	5	1	6	3	4	1	2	4	5	3	9	3
Citaly the same	(3)	69.1%	66.4%	67.0%	72.8%	44.7%	86.5%		50.6%	49.4%	100.0%	62.0%	100.0%	51.8%	66.1%	81.5%
Of the territory	(0)			1										1		
Slightly decrease	(2)	5.5%	-	1 16.5%	-	-	-	18.4%	13.5%	-	-	-		1 16.4%	6.9%	-
Greatly decrease	(1)		-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		2 8.9%	2 33.6%	-	-	-	1 13.5%	1 12.3%	1 9.0%	-	-	1 9.5%	-	1 15.5%	1 6.5%	1 18.5%
		0.576	33.076	_	_	_	13.376	12.376	3.076	_	-	9.5 /6	_	13.376	0.576	10.5 /6
NETS																
Net: Increase		3	-	1	2	1	-	1	2	1	-	2	-	1	3	-
		16.5%	-	16.5%	27.2%	55.3%	-	18.3%	26.9%	50.6%	-	28.5%	-	16.3%	20.5%	-
Net: Decrease		1	_	1	-	_	-	1	1	_	_	-	-	1	1	-
		5.5%	-	16.5%	-	-	-	18.4%	13.5%	-	-	-	-	16.4%	6.9%	-
Net: Increase + Stay the same		15	3	5	7	2	6	4	5	2	2	6	5	4	12	3
		85.6%	66.4%	83.5%	100.0%	100.0%	86.5%	69.3%	77.5%	100.0%	100.0%	90.5%	100.0%	68.1%	86.6%	81.5%
Mean score		3.2	3.0	3.0	3.4	4.1	3.0	3.0	3.1	3.5	3.0	3.5	3.0	3.0	3.2	3.0
		U-0.2	J	3.0	0.4	7.1	3.0	3.0	0.1	0.0	5.5	3.3	3.0	5.0	0.2	0.0



#### Q14\_3. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

#### **Drivers**

Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECT	OR
								South excluding	South including							
0::		Total	April 2017	May 2017	June 2017	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	71	*g	*h	1	٦	*k	*1	*m	*n
Unweighted Total		18	5	7	6	8	5	2	3	1	2	5	4	9	14	4
Weighted Total		16	4	7	6	7	4	2	3	1	2	4	3	8	12	4
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)	2	_	_	2	1	_	1	1	-	_	_	_	2	2	_
	(-)	11.7%	-	-	33.5%	13.9%	-	48.0%	32.3%	-	-	-	-	22.9%	15.1%	-
Slightly increase	(4)	6	1	4	1	3	2	_		_	_	2	1	3	3	3
Slightly increase	(4)	34.7%	19.2%	57.5%	17.2%	51.0%	46.4%	-	-	-	-	36.0%	28.0%	36.8%	22.2%	78.2%
Stay the same	(3)	7	3	3	1	2	1	-	1	1	2	2	2	3	6	1
		41.7%	80.8%	42.5%	15.3%	35.1%	33.2%	-	32.6%	100.0%	100.0%	41.3%	45.5%	40.3%	47.4%	21.8%
Slightly decrease	(2)	2	-	-	2	-	1	1	1	-	-	1	1	-	2	-
		11.9%	-	-	33.9%	-	20.3%	52.0%	35.1%	-	-	22.6%	26.5%	-	15.3%	-
Greatly decrease	(1)	_	-	-	-	_	_	-	_	_	-	-	_	-	_	-
	. ,	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		_									_		_	_	_	_
Don't know		_	-	-	-	-	-	-	-	-	-	-	-	-	-	
NETS																
Net: Increase		7	1	4	3	4	2	1	1	-	-	2	1	5	5	3
		46.4%	19.2%	57.5%	50.7%	64.9%	46.4%	48.0%	32.3%	-	-	36.0%	28.0%	59.7%	37.3%	78.2%
Net: Decrease		2	-	-	2	-	1	1	1	-	-	1	1	-	2	-
		11.9%	-	-	33.9%	-	20.3%	52.0%	35.1%	-	-	22.6%	26.5%	-	15.3%	-
Net: Increase + Stay the same		14	4	7	4	7	3	1	2	1	2	3	2	8	10	4
Net. Increase + Stay the Same		88.1%	100.0%	100.0%	66.1%	100.0%	79.7%	48.0%	64.9%	100.0%	100.0%	77.4%	73.5%	100.0%	84.7%	100.0%
l																
Mean score		3.5	3.2	3.6	3.5	3.8	3.3	3.4	3.3	3.0	3.0	3.1	3.0	3.8	3.4	3.8



#### Q14\_4. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

#### Education

Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECTO	OR
		Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total	*a	*b	*c	North *d	*e	London *f	London *g	*h	Other *i	0-49 *i	50-249 *k	250+ *I	*m	*n
_									-			,				
Unweighted Total		18	1	8	9	4	8	2	3	1	3	-	5	13	18	-
Weighted Total		18	1	8	9	4	8	2	3	1	3	-	5	13	18	-
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	-	100.0%	100.0%	100.0%	-
Greatly increase	(5)	_	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Slightly increase	(4)	1	1	-	-	_	1	-	-	-	_	-	1	-	1	_
		5.5%	100.0%	-	-	-	11.5%	-	-	-	-	-	19.5%	-	5.5%	-
Stay the same	(3)	10	_	4	6	2	5	1	2	1	2	-	2	8	10	-
	(-)	57.0%	-	51.2%	68.4%	49.5%	54.2%	50.3%	66.5%	100.0%	65.8%	-	42.7%	62.5%	57.0%	-
Slightly decrease	(2)	3	_	3	_	_	1	1	1	_	1	_	_	3	3	_
	(-)	16.6%	-	37.0%	-	-	12.5%	49.7%	33.5%	-	34.2%	-	-	23.0%	16.6%	-
Greatly decrease	(1)	1	_	1	_	_	1	_	_	_	_	_	1	_	1	_
	(-/	5.3%	-	11.8%	-	-	11.1%	-	-	-	-	-	18.9%	-	5.3%	-
Don't know		3	_	_	3	2	1	_	_	_	_	_	1	2	3	_
		15.7%	-	-	31.6%	50.5%	10.7%	-	-	-	-	-	18.9%	14.4%	15.7%	-
NETS																
Net: Increase		1 5.5%	1 100.0%	-	-	-	1 11.5%	-	-	-	-	-	1 19.5%	-	1 5.5%	-
		3.5%	100.0%	-	-	-	11.5%	-	-	-	-	-	19.5%	-	5.5%	-
Net: Decrease		4	-	4	-	-	2	1	1	-	1	-	1	3	4	-
		21.9%	-	48.8%	-	-	23.6%	49.7%	33.5%	-	34.2%	-	18.9%	23.0%	21.9%	-
Net: Increase + Stay the same		11	1	4	6	2	6	1	2	1	2	-	3	8	11	-
		62.4%	100.0%	51.2%	68.4%	49.5%	65.7%	50.3%	66.5%	100.0%	65.8%	-	62.2%	62.5%	62.4%	-
Mean score		2.7	4.0	2.4	3.0	3.0	2.7	2.5	2.7	3.0	2.7	-	2.8	2.7	2.7	-



Q14\_5. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

Engineering & technical
Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECTO	OR
		Total	A = #1 2047	May 2047	l 2047	North	Midlands	South excluding	South including	Landan	Other	0.40	50.040	250.	Deitrota	Public
Significance Level: 95%		lotai	April 2017 *a	May 2017 *b	June 2017 *c	North *d	Midiands *e	London *f	London *q	London *h	Otner *i	0-49	50-249 *k	250+	Private *m	Public *n
			_					•	ŭ		·	,		·		
Unweighted Total		28	6	7	15	7	7	9	10	1	4	7	9	12	23	5
Weighted Total		27	5	7	14	6	8	8	9	1	4	7	7	12	22	4
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)	2	-	-	2	1	-	1	1	-	-	-	-	2	2	-
		7.3%	-	-	13.5%	15.6%	-	12.1%	10.9%	-	-	-	-	16.2%	8.6%	-
Slightly increase	(4)	4	1	2	1	1	1	2	2	-		1	1	2	3	1
		13.6%	13.1%	27.9%	6.9%	11.4%	12.5%	23.6%	21.3%	-	-	9.6%	13.5%	16.1%	11.7%	23.9%
Stay the same	(3)	15	3	4	9	3	4	4	5	1	3	4	5	6	12	3
		58.3%	51.0%	58.5%	60.8%	57.2%	52.2%	52.8%	57.4%	100.0%	76.0%	52.4%	74.5%	51.8%	55.0%	76.1%
Slightly decrease	(2)	3	_	1	2	_	1	1	1	_	1	1	1	1	3	_
	(-)	10.1%	-	13.6%	12.1%	-	11.3%	11.5%	10.4%	-	24.0%	11.8%	12.0%	7.9%	12.0%	-
Greatly decrease	(1)	_	_	_	-	_	_	_	_	-	_	_	-	_	_	_
	(-)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		3	2	_	1	1	2	_	_	_	_	2	-	1	3	_
2 Sitt Miles		10.7%	35.9%	-	6.7%	15.8%	24.0%	-	-	-	-	26.2%	-	8.0%	12.7%	-
NETS																
Net: Increase		6 20.9%	1 13.1%	2 27.9%	3 20.4%	2 27.1%	1 12.5%	3 35.7%	3 32.2%	-		1 9.6%	1 13.5%	4 32.3%	5 20.4%	1 23.9%
			13.176			21.176	12.576	33.1 /6	32.276							23.976
Net: Decrease		3 10.1%	-	1 13.6%	2 12.1%	-	1 11.3%	1 11.5%	1 10.4%	-	1 24.0%	1 11.8%	1 12.0%	1 7.9%	3 12.0%	-
			-	13.0%		-	11.3%		10.4%	-	24.0%	11.8%				-
Net: Increase + Stay the same		21 79.2%	3 64.1%	6 86.4%	12 81.2%	5	5 64.7%	7 88.5%	8 89.6%	1 100.0%	3 76.0%	4	6	10	17 75.4%	4
		/9.2%	64.1%	86.4%	81.2%	84.2%	64.7%	88.5%	89.6%	100.0%	76.0%	62.0%	88.0%	84.1%	75.4%	100.0%
Mean score		3.2	3.2	3.1	3.2	3.5	3.0	3.4	3.3	3.0	2.8	3.0	3.0	3.4	3.2	3.2



Q14\_6. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

# Executive recruitment / interim management Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECT	OR
								South excluding	South including							5.11
Significance Level: 95%		Total	April 2017 *a	May 2017 *b	June 2017 *c	North *d	Midlands *e	London *f	London *a	London *h	Other *:	0-49	50-249 *k	250+	Private *m	Public *n
Significance Level: 95%			a	D		ď	e	-1	g	'n	'	1	· K	1	m	n
Unweighted Total		19	3	5	11	3	5	5	8	3	3	2	4	13	17	2
Weighted Total		18	2	5	11	3	6	4	7	3	3	2	3	13	17	1
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)	1	-	_	1	1	-	-	-	-	-	-	-	1	1	-
		5.2%	-	-	8.5%	34.6%	-	-	-	-	-	-	-	7.3%	5.6%	-
Slightly increase	(4)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Stay the same	(3)	16	2	4	10	2	6	3	6	3	3	2	3	11	15	1
		89.5%	100.0%	81.3%	91.5%	65.4%	100.0%	76.2%	86.1%	100.0%	100.0%	100.0%	100.0%	85.3%	88.7%	100.0%
Slightly decrease	(2)	1	-	1	-	-	-	1	1	-	-	-	-	1	1	-
		5.3%	-	18.7%	-	-	-	23.8%	13.9%	-	-	-	-	7.4%	5.7%	-
Greatly decrease	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
NETS																
Net: Increase		1	-	-	1	1	-	-	-	-	-	-	-	1	1	-
		5.2%	-	-	8.5%	34.6%	-	-	-	-	-	-	-	7.3%	5.6%	-
Net: Decrease		1	-	1	-	-	-	1	1	-	-	-	-	1	1	-
		5.3%	-	18.7%	-	-	-	23.8%	13.9%	-	-	-	-	7.4%	5.7%	-
Net: Increase + Stay the same		17	2	4	11	3	6	3	6	3	3	2	3	12	16	1
		94.7%	100.0%	81.3%	100.0%	100.0%	100.0%	76.2%	86.1%	100.0%	100.0%	100.0%	100.0%	92.6%	94.3%	100.0%
Mean score		3.1	3.0	2.8	3.2	3.7	3.0	2.8	2.9	3.0	3.0	3.0	3.0	3.1	3.1	3.0



Q14\_7. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

Health & social care
Base: All who recruit temporary agency workers in each job function

				WAVE				REG					SIZE		SECT	OR
		Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	*m	*n
Unweighted Total		14	1	7	6	3	5	1	2	1	4	2	-	12	13	1
Weighted Total		15	2	7	6	3	6	1	2	1	4	2	-	13	14	1
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	-	100.0%	100.0%	100.0%
Greatly increase	(5)	1	_	_	1	1	_	_	_	_	_	_	_	1	1	_
,	(-)	6.4%	-	-	15.9%	33.8%	-	-	-	-	-	-	-	7.3%	6.8%	-
Slightly increase	(4)	1	_	1	_	_	1	_					_	1	1	_
Oligitaly morease	(4)	7.9%	-	16.3%	-	-	20.4%	-	-	-	-	-	-	9.0%	8.4%	-
Stay the same	(3)	10	_	5	5	2	5	_	1	1	3	2	_	8	9	,
Stay trie same	(3)	68.0%	-	70.4%	84.1%	66.2%	79.6%	-	49.3%	100.0%	62.2%	100.0%	-	63.4%	66.0%	100.0%
05.14	(0)	3													•	
Slightly decrease	(2)	17.7%	2 100.0%	1 13.3%	-	-	-	100.0%	1 50.7%	-	2 37.8%	-	-	3 20.2%	3 18.8%	-
Greatly decrease	(1)		_	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		-	-	-	-	-	-	-	-	-		-	-	-	-	
		_	_	_	-	_	_	_	_	_	-	_	_	-	_	-
NETS																
Net: Increase		2	-	1	1	1	1	-	-	-	-	-	-	2	2	-
		14.3%	-	16.3%	15.9%	33.8%	20.4%	-	-	-	-	-	-	16.4%	15.2%	-
Net: Decrease		3	2	1	-	-	-	1	1	-	2	-	-	3	3	-
		17.7%	100.0%	13.3%	-	-	-	100.0%	50.7%	-	37.8%	-	-	20.2%	18.8%	-
Net: Increase + Stay the same		12	-	6	6	3	6	-	1	1	3	2	-	10	11	1
		82.3%	-	86.7%	100.0%	100.0%	100.0%	-	49.3%	100.0%	62.2%	100.0%	-	79.8%	81.2%	100.0%
Mean score		3.0	2.0	3.0	3.3	3.7	3.2	2.0	2.5	3.0	2.6	3.0	_	3.0	3.0	3.0
			l				··-									



Q14\_8. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

Hospitality
Base: All who recruit temporary agency workers in each job function

			WAV	/E			REG	ION				SIZE		SECTO	R
	•	Total	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		rotai	*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	*m
Unweighted Total		12	9	3	1	2	4	4	-	5	1	3	8	11	1
Weighted Total		12	9	3	1	2	4	4	-	5	1	3	8	11	1
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	-	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)		-		-	-	-	-	-	-	_	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-
Slightly increase	(4)	-	-	-	-	-	-	-	-	-	_	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-
Stay the same	(3)	8	5	3	1	2	2	2	-	3	1	2	5	7	1
		68.1%	56.4%	100.0%	100.0%	100.0%	50.6%	50.6%	-	61.5%	100.0%	67.3%	64.4%	65.2%	100.0%
Slightly decrease	(2)	2	2	-	-	-	2	2	-	-	_	1	1	2	-
	, ,	15.8%	21.6%	-	-	-	49.4%	49.4%	-	-	-	32.7%	11.7%	17.2%	-
Greatly decrease	(1)	1	1	-	_	-	-	_	_	1	_	-	1	1	-
		7.9%	10.7%	-	-	-	-	-	-	18.7%	-	-	11.6%	8.6%	-
Don't know		1	1	-	_	-	-	_	_	1	_	-	1	1	-
		8.3%	11.3%	-	-	-	-	-	-	19.8%	-	-	12.3%	9.0%	-
NETS															
Net: Increase		-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net: Decrease		3	3	-	-	-	2	2	-	1	-	1	2	3	-
		23.6%	32.3%	-	-	-	49.4%	49.4%	-	18.7%	-	32.7%	23.3%	25.8%	-
Net: Increase + Stay the same		8	5	3	1	2	2	2	-	3	1	2	5	7	1
		68.1%	56.4%	100.0%	100.0%	100.0%	50.6%	50.6%	-	61.5%	100.0%	67.3%	64.4%	65.2%	100.0%
Mean score		2.7	2.5	3.0	3.0	3.0	2.5	2.5	-	2.5	3.0	2.7	2.6	2.6	3.0
Columna Tootodi o bood o fa biiil	l. 1														

Columns Tested: a,b - c,d,e,f,g,h - i,j,k - l,m



#### Q14\_9. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

Industrial
Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECT	OR
								South excluding	South including							
		Total	April 2017	May 2017	June 2017	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	71	*g	*h	7	٦	*k	*1	*m	*n
Unweighted Total		24	9	6	9	8	5	9	9	-	2	5	9	10	19	5
Weighted Total		21	7	6	9	6	6	7	7	-	2	5	8	9	17	4
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	-	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)	5	_	3	2	2	1	2	2	-	_	1	_	4	3	2
	(-)	22.3%	-	50.3%	21.5%	28.9%	18.4%	25.5%	25.5%	-	-	17.5%	-	45.5%	17.3%	42.7%
Slightly increase	(4)	2	1	-	1	1	1	_	_	_	_	1	1	-	2	_
Oligitaly increase	(4)	7.4%	9.9%	-	10.2%	10.9%	14.8%	-	-	-	-	13.6%	11.4%	-	9.2%	-
Stay the same	(3)	13	5	3	5	3	3	5	5	_	2	4	7	2	10	2
Stay trie same	(3)	59.5%	70.9%	49.7%	57.0%	44.8%	51.6%	68.6%	68.6%	-	100.0%	68.9%	88.6%	27.6%	60.1%	57.3%
Slightly decrease	(2)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Greatly decrease	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	_	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		2	1	-	1	1	1	*	*	-	-	-	-	2	2	-
		10.8%	19.1%	-	11.3%	15.3%	15.2%	5.9%	5.9%	-	-	-	-	26.9%	13.4%	-
NETS																
Net: Increase		6	1	3	3	3	2	2	2	-	-	2	1	4	5	2
		29.7%	9.9%	50.3%	31.7%	39.8%	33.2%	25.5%	25.5%	-	-	31.1%	11.4%	45.5%	26.5%	42.7%
Net: Decrease		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net: Increase + Stay the same		19	6	6	8	5	5	7	7	-	2	5	8	6	15	4
		89.2%	80.9%	100.0%	88.7%	84.7%	84.8%	94.1%	94.1%	-	100.0%	100.0%	100.0%	73.1%	86.6%	100.0%
Mean score		3.6	3.1	4.0	3.6	3.8	3.6	3.5	3.5	-	3.0	3.5	3.1	4.2	3.5	3.9
					***		***						***			



Q14\_10. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

**Legal & HR**Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECTO	OR
		Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	*m	*n
Unweighted Total		30	4	13	13	5	5	13	17	4	3	3	10	17	26	4
Weighted Total		28 100.0%	2 100.0%	13 100.0%	13 100.0%	5 100.0%	6 100.0%	11 100.0%	15 100.0%	4 100.0%	3 100.0%	3 100.0%	9 100.0%	16 100.0%	25 100.0%	3 100.0%
Greatly increase	(5)	1 3.4%		-	1 7.3%	1 20.6%	-	-		-	-	-	-	1 5.9%	1 3.8%	-
Slightly increase	(4)	1 3.5%		-	1 7.5%	-	-	-	-	-	1 35.0%	-	1 10.6%	-	1 3.9%	-
Stay the same	(3)	23 81.4%	2 81.1%	12 92.6%	9 70.6%	4 79.4%	6 100.0%	8 70.7%	12 78.1%	4 100.0%	2 65.0%	2 66.0%	8 89.4%	13 79.6%	20 79.1%	3 100.0%
Slightly decrease	(2)	3 10.2%		1 7.4%	2 14.7%	-	-	3 25.5%	3 19.0%	-	-	1 34.0%	-	2 11.8%	3 11.4%	-
Greatly decrease	(1)			-		-	-	-		-	-	-	-	-		-
Don't know		1.5%	* 18.9%	-	-	-	-	* 3.8%	* 2.9%	-	-	-	-	* 2.7%	* 1.7%	-
NETS																
Net: Increase		2 6.9%		-	2 14.8%	1 20.6%	-	-	-	-	1 35.0%	-	1 10.6%	1 5.9%	2 7.7%	-
Net: Decrease		3 10.2%		1 7.4%	2 14.7%	-	-	3 25.5%	3 19.0%	-	-	1 34.0%	-	2 11.8%	3 11.4%	-
Net: Increase + Stay the same		25 88.3%	2 81.1%	12 92.6%	11 85.3%	5 100.0%	6 100.0%	8 70.7%	12 78.1%	4 100.0%	3 100.0%	2 66.0%	9 100.0%	14 85.5%	21 86.8%	3 100.0%
Mean score		3.0	3.0	2.9	3.1	3.4	3.0	2.7	2.8	3.0	3.4	2.7	3.1	3.0	3.0	3.0



Q14\_11. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

Life sciences
Base: All who recruit temporary agency workers in each job function

			WAN	/E			REG	ION				SIZE		SECTO	OR
		Total	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total	*a	3une 2017 *b	NOITH *C	*d	tondon *e	London *f	tondon *q	Otner *h	0-49 *i	50-249 *i	250+ *k	*I	*m
Unweighted Total		8	4	4	1	1	3	4	1	2	1	3	4	8	-
Weighted Total		8 100.0%	4 100.0%	4 100.0%	1 100.0%	1 100.0%	3 100.0%	4 100.0%	1 100.0%	2 100.0%	1 100.0%	3 100.0%	4 100.0%	8 100.0%	-
Greatly increase	(5)	1 12.1%	- -	1 25.0%	1 100.0%	-	-	-	-	- -	- -	-	1 24.2%	1 12.1%	-
Slightly increase	(4)	-	- -	- -	-	-	-	-		- -	- -	-	-		-
Stay the same	(3)	6 75.7%	3 76.3%	3 75.0%	-	1 100.0%	2 67.5%	3 75.4%	1 100.0%	2 100.0%	1 100.0%	3 100.0%	2 51.5%	6 75.7%	-
Slightly decrease	(2)	1 12.2%	1 23.7%		-	-	1 32.5%	1 24.6%	-	-	<u>-</u> -	-	1 24.3%	1 12.2%	-
Greatly decrease	(1)	-	-		-	-	-	-	-		-	-	-		-
Don't know		-	-		-	-	-	-	-	-	-	-			-
NETS															
Net: Increase		1 12.1%		1 25.0%	1 100.0%	-	-	-	-	-	- -	-	1 24.2%	1 12.1%	
Net: Decrease		1 12.2%	1 23.7%	-	-	-	1 32.5%	1 24.6%		-	- -	-	1 24.3%	1 12.2%	
Net: Increase + Stay the same		7 87.8%	3 76.3%	4 100.0%	1 100.0%	1 100.0%	2 67.5%	3 75.4%	1 100.0%	2 100.0%	1 100.0%	3 100.0%	3 75.7%	7 87.8%	
Mean score		3.1	2.8	3.5	5.0	3.0	2.7	2.8	3.0	3.0	3.0	3.0	3.2	3.1	-

Columns Tested: a,b - c,d,e,f,g,h - i,j,k - l,m



Q14\_12. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

# Marketing, media & creative Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECTO	OR
		Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		TOtal	*a	*b	*C	*d	*e	LONGON *f	*g	*h	*i	0-49 *i	50-249 *k	250+ *I	*m	*n
Unweighted Total		22	2	9	11	3	5	6	11	5	3	3	6	13	21	1
			_													
Weighted Total		21	1	9	11	3	6	5	10	5	3	3	5	13	21	*
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)	1	-	-	1	1	-	-	-	-	-	-	-	1	1	-
		4.5%	-	-	8.5%	32.5%	-	-	-	-	-	-	-	7.3%	4.6%	-
Slightly increase	(4)	_	_	_	_	_	_	-	_	_	_	_	_	_	_	_
	( - /	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Stay the same	(3)	18	1	7	10	2	6	4	9	5	2	3	5	10	18	
Stay the same	(3)	86.2%	100.0%	78.1%	91.5%	67.5%	100.0%	80.5%	90.1%	100.0%	64.7%	100.0%	100.0%	77.5%	85.9%	100.0%
Slightly decrease	(2)	1 4.5%	-	1 10.7%	-	-	-	1 19.5%	1 9.9%	-	-	-	-	1 7.4%	1 4.6%	-
		4.5%	-	10.7%	-	-	-	19.5%	9.9%	-	-	-	-	7.476	4.0%	-
Greatly decrease	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		1	-	1	-	-	-	-	-	-	1	-	-	1	1	-
		4.7%	-	11.2%	-	-	-	-	-	-	35.3%	-	-	7.7%	4.8%	-
NETS																
Net: Increase		1	-	_	1	1	-	-	-	-	-	-	-	1	1	-
		4.5%	-	-	8.5%	32.5%	-	-	-	-	-	-	-	7.3%	4.6%	-
Net: Decrease		1	_	1	_	_	_	1	1	_	_	_	_	1	1	_
		4.5%	-	10.7%	-	-	-	19.5%	9.9%	-	-	-	-	7.4%	4.6%	-
Net: Increase + Stay the same		19	1	7	11	3	6	4	9	_	2	3	5	11	19	*
Net. Increase + Stay the same		90.7%	100.0%	78.1%	100.0%	100.0%	100.0%	80.5%	90.1%	5 100.0%	2 64.7%	100.0%	100.0%	84.9%	90.5%	100.0%
Mean score		3.0	3.0	2.9	3.2	3.6	3.0	2.8	2.9	3.0	3.0	3.0	3.0	3.1	3.0	3.0



Q14\_13. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

Office professionals
Base: All who recruit temporary agency workers in each job function

				WAVE				REG					SIZE		SECTO	DR
		Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total	*a	*b	*C	*d	*e	toridori *f	*g	*h	*i	0-49 *j	30-249 *k	*1	m	*n
Unweighted Total		59	13	23	23	14	14	19	26	7	5	16	22	21	51	8
Weighted Total		56 100.0%	11 100.0%	22 100.0%	23 100.0%	12 100.0%	16 100.0%	16 100.0%	23 100.0%	7 100.0%	5 100.0%	16 100.0%	20 100.0%	19 100.0%	49 100.0%	7 100.0%
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)	1	-	-	1	1	-	-	-	-	-	-	-	1	1	-
		1.7%	-	-	4.2%	7.6%	-	-	-	-	-	-	-	4.9%	1.9%	-
Slightly increase	(4)	5	3	_	2	-	3	1	1	-	1	3	2	1	5	-
		9.8%	32.1%	-	8.7%	-	22.3%	6.1%	4.4%	-	20.6%	15.3%	9.7%	5.1%	11.2%	-
Stay the same	(3)	44	6	20	18	10	11	14	19	6	4	12	17	15	37	7
	(-)	79.6%	57.0%	91.5%	78.7%	78.8%	71.6%	85.5%	85.5%	85.7%	79.4%	74.3%	85.5%	78.0%	76.7%	100.0%
Slightly decrease	(2)	3	1	1	1	1	_	1	2	1	_	2	_	1	3	_
Oligina, doorodoo	(=)	4.7%	7.0%	4.2%	4.2%	6.1%	-	5.8%	8.2%	14.3%	-	10.4%	-	4.9%	5.4%	-
Greatly decrease	(1)	1	_	1	_	_	1	_	_	_	_	_	1	_	1	_
Greatly decrease	(1)	1.7%	-	4.2%	-	-	6.0%	-	-	-	-	-	4.7%	-	1.9%	-
Don't know		,		_			_		*	_	_		_	1	1	_
Don't know		2.5%	3.9%	-	4.2%	7.6%	-	2.6%	1.9%	-	-	-	-	7.1%	2.8%	-
NETS																
							_						_			
Net: Increase		6 11.5%	3 32.1%	-	3 12.9%	1 7.6%	3 22.3%	1 6.1%	1 4.4%	-	1 20.6%	3 15.3%	2 9.7%	2 10.0%	6 13.1%	-
					12.070	7.070	22.070	0.170			20.070					
Net: Decrease		4 6.4%	1 7.0%	2 8.5%	1 4.2%	1 6.1%	1 6.0%	1 5.8%	2 8.2%	1 14.3%	-	2 10.4%	1 4.7%	1 4.9%	4 7.4%	-
		6.4%	7.0%	8.5%	4.2%	6.1%	6.0%	5.8%	8.2%	14.3%	-	10.4%	4.1%	4.9%	7.4%	-
Net: Increase + Stay the same		51	10	20	21	11	15	15	20	6	5	15	19	17	44	7
		91.1%	89.1%	91.5%	91.6%	86.4%	94.0%	91.6%	89.9%	85.7%	100.0%	89.6%	95.3%	88.1%	89.8%	100.0%
Mean score		3.1	3.3	2.9	3.1	3.1	3.1	3.0	3.0	2.9	3.2	3.0	3.0	3.1	3.1	3.0



Q14\_14. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

#### Sales & retail

Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECTO	DR
		Total	4	M. 2017	1 2017	North	Midlands	South excluding	South including	1 1	Other	0.40	50.040	050	D	Public
Significance Level: 95%		lotai	April 2017 *a	May 2017 *b	June 2017 *c	North *d	widiands *e	London *f	London *q	London *h	Otner *i	0-49 *i	50-249 *k	250+	Private *m	Public *n
				5	Ü		Ū	•	· ·			,				
Unweighted Total		19	5	8	6	6	3	6	8	2	2	7	6	6	15	4
Weighted Total		18	5	8	6	5	4	5	7	2	2	8	5	5	14	4
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Court Service	(5)															
Greatly increase	(5)	5.2%	-	-	1 16.9%	17.4%	-	-	-	-	-	-	-	1 17.8%	6.8%	-
		0.270			10.070	,								11.070	0.070	
Slightly increase	(4)	1	-	1	-	1	-	-	-	-	-	1	-	-	1	-
		5.5%	-	12.9%	-	18.5%	-	-	-	-	-	12.8%	-	-	7.2%	-
Stay the same	(3)	16	5	7	5	3	4	5	7	2	2	7	5	4	12	4
		89.3%	100.0%	87.1%	83.1%	64.2%	100.0%	100.0%	100.0%	100.0%	100.0%	87.2%	100.0%	82.2%	86.0%	100.0%
Slightly decrease	(2)	_	_	_	_	_				_	_	_	_	-	_	_
Clightly decrease	(2)	-	-	-	-	-	-	-	-	-	-	_	_	-	-	-
Greatly decrease	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
NETS																
Net: Increase		2	_	1	1	2	_			_	_	1	_	1	2	_
Not. morease		10.7%	-	12.9%	16.9%	35.8%	-	-	-	-	-	12.8%	_	17.8%	14.0%	-
Net: Decrease		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		_	_	-	-	-	-	-	-	-	-	-	-	-	-	-
Net: Increase + Stay the same		18	5	8	6	5	4	5	7	2	2	8	5	5	14	4
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Mean score		3.2	3.0	3.1	3.3	3.5	3.0	3.0	3.0	3.0	3.0	3.1	3.0	3.4	3.2	3.0



Q14\_15. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

**Technology**Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECTO	OR
		Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total	*a	*b	*C	*d	*e	*f	*g	*h	*i	0-49 *j	30-249 *k	*1	*m	*n
Unweighted Total		16	3	7	6	2	4	6	9	3	1	1	6	9	14	2
Weighted Total		15	2	7	6	2	5	5	8	3	1	1	5	9	14	1
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Slightly increase	(4)	2	1	-	1	-	1	1	1	-	-	-	-	2	2	-
		11.8%	33.0%	-	18.5%	-	25.1%	12.3%	7.8%	-	-	-	-	19.7%	12.8%	-
Stay the same	(3)	12	1	6	5	2	3	3	6	3	1	1	5	6	11	1
		81.9%	67.0%	86.2%	81.5%	100.0%	74.9%	68.5%	80.0%	100.0%	100.0%	100.0%	100.0%	69.6%	80.2%	100.0%
Slightly decrease	(2)	1	-	1	-	-	-	1	1	-	-	-	-	1	1	-
		6.4%	-	13.8%	-	-	-	19.2%	12.2%	-	-	-	-	10.7%	6.9%	-
Greatly decrease	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
NETS																
Net: Increase		2	1	-	1	-	1	1	1	-	-	-	-	2	2	-
		11.8%	33.0%	-	18.5%	-	25.1%	12.3%	7.8%	-	-	-	-	19.7%	12.8%	-
Net: Decrease		1	-	1	-	-	-	1	1	-	-	-	-	1	1	-
		6.4%	-	13.8%	-	-	-	19.2%	12.2%	-	-	-	-	10.7%	6.9%	-
Net: Increase + Stay the same		14	2	6	6	2	5	4	7	3	1	1	5	8	13	1
		93.6%	100.0%	86.2%	100.0%	100.0%	100.0%	80.8%	87.8%	100.0%	100.0%	100.0%	100.0%	89.3%	93.1%	100.0%
Mean score		3.1	3.3	2.9	3.2	3.0	3.3	2.9	3.0	3.0	3.0	3.0	3.0	3.1	3.1	3.0



Q15\_SUM. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

**SUMMARY TABLE**Base: All who recruit temporary agency workers in each job function

Г										Net: Increase + Stay the	
	Total	Greatly increase	Slightly increase	Stay the same	Slightly decrease	Greatly decrease	Don't know	Net: Increase	Net: Decrease	same	Mean
Accounting and financial services	31	_	7	22	_	_	2	7	_	29	3.2
Accounting and interioral services	100.0%	-	23.4%	70.5%	-	_	6.1%	23.4%		93.9%	5.2
Construction	17	2 9.3%	4 25.7%	10 59.7%	-	-	1 5.2%	6 35.0%	-	16 94.8%	3.5
	100.0%	9.3%	25.7%	59.7%	-	-	5.2%	35.0%	-	94.8%	
Drivers	16	1	6	7	3	-	-	7	3	13	3.3
	100.0%	5.8%	36.2%	41.5%	16.6%	-	-	42.0%	16.6%	83.4%	
Education	18	_	2	10	2	1	3	2	3	12	2.9
	100.0%	-	10.8%	57.0%	11.2%	5.3%	15.7%	10.8%	16.5%	67.8%	
Engineering & technical	27 100.0%	1 3.7%	8 28.8%	13 47.8%	3 12.6%	-	2 7.1%	9 32.5%	3 12.6%	21 80.3%	3.3
	100.070	3.770	20.070	47.070	12.070		7.170	32.070	12.070	00.570	
Executive recruitment / interim management	18	-	6	12	-	-	-	6	-	18	3.3
	100.0%	-	31.9%	68.1%	-	-	-	31.9%	-	100.0%	
Health & social care	15		3	8	4	_		3	4	11	2.9
	100.0%	-	19.6%	55.4%	25.0%	-	-	19.6%	25.0%	75.0%	
Hamitality	12		1	8	2	_	1	1	2	9	2.9
Hospitality	100.0%	-	7.9%	68.1%	15.7%	-	8.3%	7.9%	15.7%	76.0%	2.9
					10.170						
Industrial	21	4	2	12	1	-	2	6	1	18	3.4
	100.0%	18.6%	8.5%	55.9%	6.3%	-	10.8%	27.1%	6.3%	83.0%	
Legal & HR	28	1	2	24	1	-	*	3	1	26	3.1
	100.0%	3.4%	6.9%	84.8%	3.4%	-	1.5%	10.3%	3.4%	95.1%	
Life sciences	8		2	6			_	2	_	8	3.2
Life sciences	100.0%	-	24.3%	75.7%	-	-	-	24.3%	-	100.0%	3.2
Marketing, media & creative	21	-	3	17	-	-	1	3	-	20	3.1
	100.0%	-	13.5%	81.7%	-	-	4.7%	13.5%	-	95.3%	
Office professionals	56	-	8	45	1	1	1	8	2	52	3.1
	100.0%	-	13.8%	80.4%	1.7%	1.7%	2.5%	13.8%	3.4%	94.2%	
Sales & retail	18	_	2	16	_	_	_	2	_	18	3.1
	100.0%	-	10.7%	89.3%	-	-	-	10.7%	-	100.0%	
			_								
Technology	15 100.0%	-	2 10.4%	13 89.6%	-	-	-	2 10.4%	-	15 100.0%	3.1
	100.0%	-	10.4%	89.6%	-	-	-	10.4%	-	100.0%	
Average (response based including bases)	320	8	56	223	17	2	14	65	19	288	3.2
	100.0%	2.6%	17.6%	69.7%	5.2%	.6%	4.2%	20.2%	5.8%	89.9%	



#### Q15\_SUM. Average across all sectors

**SUMMARY TABLE**Base: All who recruit temporary agency workers in each job function

				WAVE				REG					SIZE		SECTO	OR
		Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total		337	64	132	141	76	84	100	134	34	43	65	102	170	291	46
Weighted Total		320 100.0%	53 100.0%	129 100.0%	138 100.0%	67 100.0%	94 100.0%	86 100.0%	118 100.0%	32 100.0%	40 100.0%	66 100.0%	90 100.0%	164 100.0%	281 100.0%	38 100.0%
Greatly increase	(5)	8 2.6%	2 3.1%	2 1.6%	5 3.5%	-	3 2.9%	6 6.6% d	6 4.8%	-	-	2 2.4%	1 1.1%	6 3.5%	8 2.7%	1 2.4%
Slightly increase	(4)	56 17.6%	6 12.2%	23 17.8%	27 19.4%	16 23.6%	11 12.1%	16 19.1%	21 18.0%	5 15.0%	8 19.2%	13 19.0%	12 12.8%	32 19.6%	52 18.4%	4 11.5%
Stay the same	(3)	223 69.7%	33 63.1%	93 72.3%	97 69.8%	45 66.5%	68 71.9%	59 68.4%	86 72.9%	27 85.0% di	25 60.8%	45 67.5%	69 76.8%	109 66.8%	192 68.1%	31 81.6%
Slightly decrease	(2)	17 5.2%	4 8.6%	7 5.4%	5 3.9%	3 4.2%	4 4.2%	4 4.4%	4 3.2%	-	6 15.1% defgh	4 5.4%	6 6.2%	8 4.7%	15 5.3%	2 4.5%
Greatly decrease	(1)	.6%		2 1.5%	-	-	2 2.0%	-	-	-	-	-	2 2.1%	-	2 .7%	
Don't know		14 4.2%	7 13.1% bc	2 1.5%	5 3.4%	4 5.7%	6 6.9% g	1 1.5%	1 1.1%	-	2 4.9%	4 5.7%	1 1.0%	9 5.4%	14 4.8%	-
NETS																
Net: Increase		65 20.2%	8 15.3%	25 19.3%	32 22.9%	16 23.6%	14 14.9%	22 25.7%	27 22.8%	5 15.0%	8 19.2%	14 21.4%	13 13.9%	38 23.2%	59 21.1%	5 13.9%
Net: Decrease		19 5.8%	4 8.6%	9 6.8%	5 3.9%	3 4.2%	6 6.2%	4 4.4%	4 3.2%	-	6 15.1% dfgh	4 5.4%	7 8.3%	8 4.7%	17 6.0%	2 4.5%
Net: Increase + Stay the same		288 89.9%	41 78.4%	118 91.6% a	128 92.7% a	60 90.1%	82 86.9%	81 94.1% i	113 95.7% ei	32 100.0% ei	32 80.0%	59 88.9%	82 90.7%	147 89.9%	251 89.2%	37 95.5%
Mean score		3.2	3.1	3.1	3.2	3.2	3.1	3.3 i	3.2	3.1	3.0	3.2	3.0	3.2 k	3.2	3.1



Q15\_1. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

# Accounting and financial services Base: All who recruit temporary agency workers in each job function

				WAVE				REG					SIZE		SECTO	DR
		Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		TOtal	*a	*b	*C	*d	*e	London *f	*g	*h	*i	0-49 *j	50-249 *k	*	*m	*n
Unweighted Total		32	7	13	12	9	9	9	12	3	2	5	10	17	27	5
Weighted Total		31	7	12	12	8	11	8	11	3	2	6	9	16	27	4
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Greatly increase	(5)	-	-	-	-	-	-	-	-	-	-	_	-	-	-	-
OF A H CONTRACT	(4)	7				_		•	•	1				-		
Slightly increase	(4)	23.4%	2 23.3%	3 22.6%	3 24.4%	11.8%	3 32.2%	2 24.7%	3 27.3%	34.2%	-	3 41.1%	-	5 29.1%	6 23.4%	23.4%
Stay the same	(3)	22 70.5%	3 49.3%	10 77.4%	9 75.6%	7 88.2%	5 50.3%	6 75.3%	8 72.7%	2 65.8%	2 100.0%	2 28.5%	9 100.0%	12 70.9%	19 69.6%	3 76.6%
		70.070	45.070	77.470	75.070	00.270	30.370	70.070	72.770	00.070	100.070	20.070	100.070	70.370	03.070	70.070
Slightly decrease	(2)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	_	-	-	-	-	-	-	-	-	-	-	-	-	-
Greatly decrease	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		2	2	-	-	-	2	-	-	-	-	2	-	-	2	-
		6.1%	27.4%	-	-	-	17.5%	-	-	-	-	30.5%	-	-	7.0%	-
NETS																
Net: Increase		7	2	3	3	1	3	2	3	1	-	3	-	5	6	1
		23.4%	23.3%	22.6%	24.4%	11.8%	32.2%	24.7%	27.3%	34.2%	-	41.1%	-	29.1%	23.4%	23.4%
Net: Decrease		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net: Increase + Stay the same		29	5	12	12	8	9	8	11	3	2	4	9	16	25	4
		93.9%	72.6%	100.0%	100.0%	100.0%	82.5%	100.0%	100.0%	100.0%	100.0%	69.5%	100.0%	100.0%	93.0%	100.0%
Mean score		3.2	3.3	3.2	3.2	3.1	3.4	3.2	3.3	3.3	3.0	3.6	3.0	3.3	3.3	3.2
							***									



Q15\_2. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

**Construction**Base: All who recruit temporary agency workers in each job function

				WAVE				REG					SIZE		SECTO	DR
		Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*	*m	*n
Unweighted Total		18	5	6	7	2	6	6	8	2	2	7	5	6	14	4
Weighted Total		17 100.0%	5 100.0%	6 100.0%	7 100.0%	2 100.0%	7 100.0%	5 100.0%	7 100.0%	2 100.0%	2 100.0%	7 100.0%	5 100.0%	6 100.0%	14 100.0%	3 100.0%
Greatly increase	(5)	2 9.3%	2 35.2%	-	-		2 24.0%		-		-	2 24.2%	-	-	2 11.6%	-
Slightly increase	(4)	4 25.7%	1 13.9%	2 33.0%	2 27.4%	-	-	3 49.0%	3 49.4%	1 50.6%	1 53.2%	2 23.7%	1 20.1%	2 32.7%	4 27.5%	1 18.5%
Stay the same	(3)	10 59.7%	1 31.1%	4 67.0%	5 72.6%	2 100.0%	4 62.5%	3 51.0%	4 50.6%	1 49.4%	1 46.8%	3 52.1%	4 79.9%	3 51.8%	8 54.4%	3 81.5%
Slightly decrease	(2)	-	- -	-	-		-		-		-	-	-	-	- -	-
Greatly decrease	(1)	-		-	-	-	-	-			-	-	-	-	- -	-
Don't know		1 5.2%	1 19.7%	-	-	-	1 13.5%					-	-	1 15.5%	1 6.5%	-
NETS																
Net: Increase		6 35.0%	2 49.1%	2 33.0%	2 27.4%	-	2 24.0%	3 49.0%	3 49.4%	1 50.6%	1 53.2%	3 47.9%	1 20.1%	2 32.7%	5 39.1%	1 18.5%
Net: Decrease		-		-		-	-		-		-	-	-	-	- -	-
Net: Increase + Stay the same		16 94.8%	4 80.3%	6 100.0%	7 100.0%	2 100.0%	6 86.5%	5 100.0%	7 100.0%	2 100.0%	2 100.0%	7 100.0%	5 100.0%	5 84.5%	13 93.5%	3 100.0%
Mean score		3.5	4.1	3.3	3.3	3.0	3.6	3.5	3.5	3.5	3.5	3.7	3.2	3.4	3.5	3.2



#### Q15\_3. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

#### **Drivers**

Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECTO	OR
		Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		TOtal	*a	*b	*c	*d	*e	*f	*g	*h	*i	0-49 j	50-249 *k	250+ *I	*m	*n
Unweighted Total		18	5	7	6	8	5	2	3	1	2	5	4	9	14	4
				•			-							-		
Weighted Total		16 100.0%	4 100.0%	7 100.0%	6 100.0%	7 100.0%	4 100.0%	2 100.0%	3 100.0%	1 100.0%	2 100.0%	4 100.0%	3 100.0%	8 100.0%	12 100.0%	100.0%
Greatly increase	(5)	1 5.8%		-	1 16.5%	-	-	1 48.0%	1 32.3%	-	-	-	-	1 11.3%	1 7.4%	-
Slightly increase	(4)	6 36.2%	1 24.3%	3 44.2%	2 34.2%	4 54.4%	2 46.4%	-	-	-	-	1 19.9%	1 28.0%	4 48.4%	4 31.4%	2 52.9%
Stay the same	(3)	7 41.5%	2 54.9%	4 55.8%	1 15.3%	2 34.6%	1 33.2%		1 32.6%	1 100.0%	2 100.0%	3 57.5%	1 23.1%	3 40.3%	5 39.8%	2 47.1%
Slightly decrease	(2)	3 16.6%	1 20.9%	-	2 33.9%	1 11.0%	1 20.3%	1 52.0%	1 35.1%	-	-	1 22.6%	2 48.9%	-	3 21.4%	-
Greatly decrease	(1)	-		-	-	-	-		-		-			-	- -	-
Don't know		-		-	-	-	-	-	-	-	-	-	-	-	-	-
NETS																
Net: Increase		7 42.0%	1 24.3%	3 44.2%	3 50.7%	4 54.4%	2 46.4%	1 48.0%	1 32.3%	-	-	1 19.9%	1 28.0%	5 59.7%	5 38.8%	2 52.9%
Net: Decrease		3 16.6%	1 20.9%	-	2 33.9%	1 11.0%	1 20.3%	1 52.0%	1 35.1%	-	-	1 22.6%	2 48.9%	-	3 21.4%	-
Net: Increase + Stay the same		13 83.4%	3 79.1%	7 100.0%	4 66.1%	6 89.0%	3 79.7%	1 48.0%	2 64.9%	1 100.0%	2 100.0%	3 77.4%	2 51.1%	8 100.0%	10 78.6%	4 100.0%
Mean score		3.3	3.0	3.4	3.3	3.4	3.3	3.4	3.3	3.0	3.0	3.0	2.8	3.7	3.2	3.5



Q15\_4. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

#### Education

Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECTO	OR
		T 1	4	14. 0047	1 0047	North	N.C. Harris	South excluding	South including	11	0:1	0.40	50.040	252	D	D 15:
Significance Level: 95%		Total	April 2017 *a	May 2017 *b	June 2017 *c	North *d	Midlands *e	London *f	London *q	London *h	Other	0-49	50-249 *k	250+	Private *m	Public *n
			۳ ا	, and a	Ü	ŭ	Č		9		·	J	K			
Unweighted Total		18	1	8	9	4	8	2	3	1	3	-	5	13	18	-
Weighted Total		18	1	8	9	4	8	2	3	1	3	_	5	13	18	_
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	-	100.0%	100.0%	100.0%	-
Greatly increase	(5)	_	_	_	_	_	_	_	_	_		_	-	-	_	_
Greatly increase	(3)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Slightly increase	(4)	10.8%	1 100.0%	1 11.9%	-	-	1 11.5%	1 49.7%	1 33.5%	-	-	-	1 19.5%	1 7.4%	2 10.8%	-
			100.070	11.570			11.570	43.170						7.470		
Stay the same	(3)	10	-	4	6	2	5	1	2	1	2	-	2	8	10	-
		57.0%	-	51.2%	68.4%	49.5%	54.2%	50.3%	66.5%	100.0%	65.8%	-	42.7%	62.5%	57.0%	-
Slightly decrease	(2)	2	-	2	-	-	1	-	-	-	1	-	-	2	2	-
		11.2%	-	25.1%	-	-	12.5%	-	-	-	34.2%	-	-	15.6%	11.2%	-
Greatly decrease	(1)	1	_	1	-	_	1	_	_	_	_	_	1	-	1	_
	( )	5.3%	-	11.8%	-	-	11.1%	-	-	-	-	-	18.9%	-	5.3%	-
Don't know		3	_	_	3	2	4				_	_	1	2	3	_
DOIT KNOW		15.7%	-	-	31.6%	50.5%	10.7%	-	-	-	-	-	18.9%	14.4%	15.7%	-
NETS																
Net: Increase		2	1	1	-	-	1	1	1	-	-	-	1	1	2	-
		10.8%	100.0%	11.9%	-	-	11.5%	49.7%	33.5%	-	-	-	19.5%	7.4%	10.8%	-
Net: Decrease		3	_	3	-	-	2	-	-	_	1	_	1	2	3	-
		16.5%	-	36.9%	-	-	23.6%	-	-	-	34.2%	-	18.9%	15.6%	16.5%	-
Net: Increase + Stay the same		12	1	5	6	2	6	2	3	1	2	_	3	9	12	_
Tion increase + Stay the sallie		67.8%	100.0%	63.1%	68.4%	49.5%	65.7%	100.0%	100.0%	100.0%	65.8%	-	62.2%	69.9%	67.8%	-
l																
Mean score		2.9	4.0	2.6	3.0	3.0	2.7	3.5	3.3	3.0	2.7	-	2.8	2.9	2.9	-



Q15\_5. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

Engineering & technical
Base: All who recruit temporary agency workers in each job function

				WAVE				REG					SIZE		SECTO	OR
		Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total	*a	*b	*C	*d	*e	*f	*g	*h	*i	0-49 *j	*k	*1	*m	*n
Unweighted Total		28	6	7	15	7	7	9	10	1	4	7	9	12	23	5
Weighted Total		27	5	7	14	6	8	8	9	1	4	7	7	12	22	4
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)	1	-	-	1	-	-	1	1	-	-	-	-	1	1	-
		3.7%	-	-	6.9%	-	-	12.1%	10.9%	-	-	-	-	8.3%	4.4%	-
Slightly increase	(4)	8	-	4	4	2	1	4	4	-	1	1	2	5	7	1
		28.8%	-	54.3%	26.9%	31.4%	12.5%	46.0%	41.6%	-	27.4%	12.4%	26.6%	39.9%	29.7%	23.9%
Stay the same	(3)	13	3	3	7	3	4	3	4	1	1	3	4	6	10	2
		47.8%	49.9%	45.7%	48.0%	56.2%	52.2%	41.9%	47.5%	100.0%	24.1%	37.6%	51.2%	51.8%	46.4%	55.1%
Slightly decrease	(2)	3	1	-	3	1	1	-	-	-	2	2	2	-	2	1
		12.6%	14.2%	-	18.2%	12.4%	11.3%	-	-	-	48.6%	23.8%	22.2%	-	11.1%	21.0%
Greatly decrease	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		2	2	-	_	-	2	_	_	-	-	2	_	_	2	_
		7.1%	35.9%	-	-	-	24.0%	-	-	-	-	26.2%	-	-	8.4%	-
NETS																
Net: Increase		9	-	4	5	2	1	5	5	-	1	1	2	6	8	1
		32.5%	-	54.3%	33.8%	31.4%	12.5%	58.1%	52.5%	-	27.4%	12.4%	26.6%	48.2%	34.1%	23.9%
Net: Decrease		3	1	-	3	1	1	-	-	-	2	2	2	-	2	1
		12.6%	14.2%	-	18.2%	12.4%	11.3%	-	-	-	48.6%	23.8%	22.2%	-	11.1%	21.0%
Net: Increase + Stay the same		21	3	7	12	5	5	8	9	1	2	4	6	12	18	3
		80.3%	49.9%	100.0%	81.8%	87.6%	64.7%	100.0%	100.0%	100.0%	51.4%	50.0%	77.8%	100.0%	80.5%	79.0%
Mean score		3.3	2.8	3.5	3.2	3.2	3.0	3.7	3.6	3.0	2.8	2.8	3.0	3.6	3.3	3.0



Q15\_6. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

# Executive recruitment / interim management Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECT	OR
		Total	April 2017	May 2017	June 2017	North	Midlands	South excluding	South including	11	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		lotai	April 2017 *a	*b	June 2017 *c	North *d	widiands *e	London *f	London *g	London *h	Otner *i	0-49 *i	50-249 *k	250+	*m	Public *n
_		40							-			,		•		
Unweighted Total		19	3	5	11	3	5	5	8	3	3	2	4	13	17	2
Weighted Total		18	2	5	11	3	6	4	7	3	3	2	3	13	17	1
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Slightly increase	(4)	6	-	2	4	1	-	1	3	2	2	1	2	3	6	-
		31.9%	-	37.3%	34.7%	34.6%	-	23.8%	42.0%	67.5%	69.4%	48.1%	61.1%	22.2%	34.2%	-
Stay the same	(3)	12	2	3	7	2	6	3	4	1	1	1	1	10	11	1
		68.1%	100.0%	62.7%	65.3%	65.4%	100.0%	76.2%	58.0%	32.5%	30.6%	51.9%	38.9%	77.8%	65.8%	100.0%
Slightly decrease	(2)	_	_	-	-	_	_	-	_	-	-	-	-	-	-	_
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Greatly decrease	(1)	_	_	-	-	_	_	-	_	-	-	-	-	-	-	_
,		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		_	_	-	_	_	_	-	_	-	_	-	_	-	_	_
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
NETS																
Net: Increase		6	_	2	4	1	_	1	3	2	2	1	2	3	6	_
Tion morodos		31.9%	-	37.3%	34.7%	34.6%	-	23.8%	42.0%	67.5%	69.4%	48.1%	61.1%	22.2%	34.2%	-
Net: Decrease		_	_	-	-	_	_	-	_	-	-	-	-	-	-	_
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net: Increase + Stay the same		18	2	5	11	3	6	4	7	3	3	2	3	13	17	1
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Mean score		3.3	3.0	3.4	3.3	3.3	3.0	3.2	3.4	3.7	3.7	3.5	3.6	3.2	3.3	3.0
											•		***			



Q15\_7. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

#### Health & social care

Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECTO	DR
		Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	Landan	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total	April 2017 *a	*b	June 2017 *c	North *d	widiands *e	London *f	London *q	London *h	Otner *i	0-49 *i	50-249 *k	250+	Private *m	Public *n
Unweighted Total		14		7	6	3	5		2		4	2	_	12	13	
Unweighted Total		14	'	,	0	3	5	1	2	1	4	2	-	12	13	'
Weighted Total		15	2	7	6	3	6	1	2	1	4	2	-	13	14	1
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	-	100.0%	100.0%	100.0%
Greatly increase	(5)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Slightly increase	(4)	3	_	2	1	1	_	1	1	_	1	1	_	2	3	_
	(-)	19.6%	-	27.3%	15.9%	33.8%	-	100.0%	50.7%	-	22.9%	53.5%	-	14.7%	20.9%	-
Stay the same	(3)	8	_	4	4	2	5	_	1	1	1	_	_	8	8	_
Citaly the came	(0)	55.4%	-	56.4%	69.5%	66.2%	79.6%	-	49.3%	100.0%	19.5%	-	-	63.4%	58.8%	-
Slightly decrease	(2)	4	2	1	4	_	4			_	3	4		3	3	
Slightly decrease	(2)	25.0%	100.0%	16.3%	14.6%	-	20.4%	-	-	-	57.7%	46.5%	-	21.9%	20.3%	100.0%
Greatly decrease	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
NETS																
Net: Increase		3	-	2	1	1	-	1	1	-	1	1	-	2	3	-
		19.6%	-	27.3%	15.9%	33.8%	-	100.0%	50.7%	-	22.9%	53.5%	-	14.7%	20.9%	-
Net: Decrease		4	2	1	1	_	1	-	_	_	3	1	_	3	3	1
		25.0%	100.0%	16.3%	14.6%	-	20.4%	-	-	-	57.7%	46.5%	-	21.9%	20.3%	100.0%
Net: Increase + Stay the same		11	_	6	5	3	5	1	2	1	2	1	_	10	11	_
Stay the same		75.0%	-	83.7%	85.4%	100.0%	79.6%	100.0%	100.0%	100.0%	42.3%	53.5%		78.1%	79.7%	-
Mean score		2.9	2.0	3.1	3.0	3.3	2.8	4.0	3.5	3.0	2.7	3.1	_	2.9	3.0	2.0
			2.0	3.1	5.0	5.5	2.0		5.5	3.0	2.1	3.1	-	2.3	5.0	2.0



Q15\_8. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

Hospitality
Base: All who recruit temporary agency workers in each job function

			WAV	/E			REG	ION				SIZE		SECTO	R
	Ī	Total	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	*m
Unweighted Total		12	9	3	1	2	4	4	-	5	1	3	8	11	1
Weighted Total		12	9	3	1	2	4	4	-	5	1	3	8	11	1
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	-	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)	_	_		_	_	_	_	_	-	_	_	_	_	_
Ground moreage	(0)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Slightly increase	(4)		1			_	4	1		_		_	1	1	_
Slightly increase	(4)	7.9%	10.8%	-	-	-	24.9%	24.9%	-	-	-	-	11.7%	8.7%	-
200 110 0000	(0)		-		_					•	_	•	_	-	
Stay the same	(3)	8 68.1%	5 56.4%	3 100.0%	100.0%	2 100.0%	2 50.6%	2 50.6%	-	3 61.5%	1 100.0%	2 67.3%	5 64.4%	7 65.2%	1 100.0%
				100.070	100.070	100.070	00.070	00.070			100.070	01.070	0 1,0		100.070
Slightly decrease	(2)	2 15.7%	2 21.4%	-	-	-	1 24.5%	1 24.5%	-	1 18.7%	-	1 32.7%	1 11.6%	2 17.1%	
		15.7%	21.4%	-	-	-	24.5%	24.5%	-	18.7%	-	32.1%	11.0%	17.1%	-
Greatly decrease	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		1	1	-	-	-	-	-	-	1	-	-	1	1	-
		8.3%	11.3%	-	-	-	-	-	-	19.8%	-	-	12.3%	9.0%	-
NETS															
Net: Increase		1	1	-	-	-	1	1	-	-	-	-	1	1	-
		7.9%	10.8%	-	-	-	24.9%	24.9%	-	-	-	-	11.7%	8.7%	-
Net: Decrease		2	2	_	_	-	1	1	_	1	_	1	1	2	-
		15.7%	21.4%	-	-	-	24.5%	24.5%	-	18.7%	-	32.7%	11.6%	17.1%	-
Net: Increase + Stay the same		9	6	3	1	2	3	3		3	1	2	6	8	1
Not. morease i otay tile same		76.0%	67.2%	100.0%	100.0%	100.0%	75.5%	75.5%	-	61.5%	100.0%	67.3%	76.1%	73.9%	100.0%
Mean score		2.9	2.9	3.0	3.0	3.0	3.0	3.0	_	2.8	3.0	2.7	3.0	2.9	3.0
Mean score		2.9	2.9	3.0	3.0	3.0	3.0	3.0	-	2.8	3.0	2.1	3.0	2.9	3.0

Columns Tested: a,b - c,d,e,f,g,h - i,j,k - l,m



Q15\_9. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

Industrial
Base: All who recruit temporary agency workers in each job function

				WAVE				REG					SIZE		SECTO	OR
		Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		TOtal	*a	*b	*C	*d	*e	toridori *f	*g	*h	otrier *i	0-49 *i	50-249 *k	250+	*m	*n
Unweighted Total		24	9	6	9	8	5	9	9	-	2	5	9	10	19	5
Weighted Total		21	7	6	9	6	6	7	7	_	2	5	8	9	17	4
weighted rotal		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	-	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)	4 18.6%	-	2 34.9%	2 22.5%	-	1 18.4%	3 39.6%	3 39.6%	-	-	-	1 13.3%	3 34.4%	3 17.7%	21.8%
		10.070		04.570	22.070		10.470	33.070	00.070				10.570	34.470	17.770	21.070
Slightly increase	(4)	2	-	-	2	1	1	-	-	-	-	-	1	1	2	-
		8.5%	-	-	21.1%	14.9%	14.8%	-	-	-	-	-	11.4%	11.1%	10.7%	-
Stay the same	(3)	12	4	4	4	3	3	4	4	-	2	5	4	2	9	3
		55.9%	61.6%	65.1%	45.1%	48.7%	51.6%	54.5%	54.5%	-	100.0%	100.0%	58.0%	27.6%	50.3%	78.2%
Slightly decrease	(2)	1	1	_	-	1	-	-	-	-	-	_	1	_	1	-
		6.3%	19.3%	-	-	21.1%	-	-	-	-	-	-	17.3%	-	7.8%	-
Greatly decrease	(1)	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Croaily accreace	(.,	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't line			_				4		*					2	2	
Don't know		10.8%	19.1%	-	11.3%	15.3%	15.2%	5.9%	5.9%	-	-	-	-	2 26.9%	2 13.4%	-
NETS																
Net: Increase		6	-	2	4	1	2	3	3	-	-	-	2	4	5	1
		27.1%	-	34.9%	43.6%	14.9%	33.2%	39.6%	39.6%	-	-	-	24.6%	45.5%	28.4%	21.8%
Net: Decrease		1	1	_	-	1	-	-	-	-	-	-	1	-	1	-
		6.3%	19.3%	-	-	21.1%	-	-	-	-	-	-	17.3%	-	7.8%	-
Net: Increase + Stay the same		18	4	6	8	4	5	7	7	_	2	5	6	6	13	4
Total more and a first state		83.0%	61.6%	100.0%	88.7%	63.5%	84.8%	94.1%	94.1%	-	100.0%	100.0%	82.7%	73.1%	78.7%	100.0%
Mean score		3.4	2.8	3.7	3.7	2.9	3.6	3.8	3.8	_	3.0	3.0	3.2	4.1	3.4	3.4
wear score		3.4	2.8	3.7	3.7	2.9	3.6	3.8	3.8	-	3.0	3.0	3.2	4.1	3.4	3.4



Q15\_10. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

**Legal & HR**Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECTO	OR
		Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total	*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*	*m	*n
Unweighted Total		30	4	13	13	5	5	13	17	4	3	3	10	17	26	4
Weighted Total		28 100.0%	2 100.0%	13 100.0%	13 100.0%	5 100.0%	6 100.0%	11 100.0%	15 100.0%	4 100.0%	3 100.0%	3 100.0%	9 100.0%	16 100.0%	25 100.0%	3 100.0%
		100.078	100.076	100.076	100.076	100.078	100.078	100.078	100.078	100.078	100.078	100.078	100.076	100.076	100.076	100.076
Greatly increase	(5)	1	-	-	1	-	-	1	1	-	-	-	-	1	1	-
		3.4%	-	-	7.3%	-	-	8.5%	6.4%	-	-	-	-	6.0%	3.8%	-
Slightly increase	(4)	2	_	_	2	1	_	_	_	_	1	_	1	1	2	_
ang, marada	( - /	6.9%	-	-	14.8%	20.6%	-	-	-	-	35.0%	-	10.6%	5.9%	7.7%	-
Stay the same	(3)	24	2	12	10	4	6	9	13	4	2	3	8	13	21	3
Stay the same	(0)	84.8%	81.1%	92.6%	77.9%	79.4%	100.0%	79.2%	84.5%	100.0%	65.0%	100.0%	89.4%	79.6%	82.9%	100.0%
Slightly decrease	(2)	1	_	1	_	_	_	1	1	_	_		_	1	1	
Slightly decrease	(2)	3.4%	-	7.4%	-	-	-	8.4%	6.3%	-	-	-	-	5.9%	3.8%	-
Greatly decrease	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		*		-	-	-	-			-	-	-	-	*	*	-
		1.5%	18.9%	-	-	-	-	3.8%	2.9%	-	-	-	-	2.7%	1.7%	-
NETS																
Net: Increase		3	-	_	3	1	-	1	1	-	1	-	1	2	3	-
		10.3%	-	-	22.1%	20.6%	-	8.5%	6.4%	-	35.0%	-	10.6%	11.9%	11.5%	-
Net: Decrease		1	_	1	_	_	_	1	1	_	-	_	-	1	1	-
		3.4%	-	7.4%	-	-	-	8.4%	6.3%	-	-	-	-	5.9%	3.8%	-
Net: Increase + Stay the same		26	2	12	13	5	6	10	14	4	3	3	9	15	23	3
		95.1%	81.1%	92.6%	100.0%	100.0%	100.0%	87.7%	90.9%	100.0%	100.0%	100.0%	100.0%	91.4%	94.5%	100.0%
Mean score		3.1	3.0	2.9	3.3	3.2	3.0	3.1	3.1	3.0	3.4	3.0	3.1	3.1	3.1	3.0
0.1 T 1 . 1 . 1 . 7 . 1 .											-					



Q15\_11. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

Life sciences
Base: All who recruit temporary agency workers in each job function

			WAN	/E			REG	ION				SIZE		SECTO	DR
		Total	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	*m
Unweighted Total		8	4	4	1	1	3	4	1	2	1	3	4	8	-
Weighted Total		8	4	4	1	1	3	4	1	2	1	3	4	8	-
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	-
Greatly increase	(5)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-
Slightly increase	(4)	2	1	1	1	-	1	1	-	-	-	-	2	2	-
		24.3%	23.7%	25.0%	100.0%	-	32.5%	24.6%	-	-	-	-	48.5%	24.3%	-
Stay the same	(3)	6	3	3	-	1	2	3	1	2	1	3	2	6	-
		75.7%	76.3%	75.0%	-	100.0%	67.5%	75.4%	100.0%	100.0%	100.0%	100.0%	51.5%	75.7%	-
Slightly decrease	(2)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-
Greatly decrease	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-
NETS															
Net: Increase		2	1	1	1	-	1	1	-	-	-	-	2	2	-
		24.3%	23.7%	25.0%	100.0%	-	32.5%	24.6%	-	-	-	-	48.5%	24.3%	-
Net: Decrease		-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net: Increase + Stay the same		8	4	4	1	1	3	4	1	2	1	3	4	8	-
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	-
Mean score		3.2	3.2	3.2	4.0	3.0	3.3	3.2	3.0	3.0	3.0	3.0	3.5	3.2	-
0.1 T															

Columns Tested: a,b - c,d,e,f,g,h - i,j,k - l,m



Q15\_12. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

# Marketing, media & creative Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECTO	DR
								South excluding	South including							
Significance Level: 95%		Total	April 2017 *a	May 2017 *b	June 2017 *c	North *d	Midlands *e	London *f	London *q	London *h	Other	0-49 *i	50-249 *k	250+	Private *m	Public *n
					Ü	u	Č		9	"	·	,	K			"
Unweighted Total		22	2	9	11	3	5	6	11	5	3	3	6	13	21	1
Weighted Total		21	1	9	11	3	6	5	10	5	3	3	5	13	21	
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)	_	_	_	_	_		_		_	_		_	_		
Greatly increase	(5)	-	-	-	-	-	-	-	-	-	-	-		-	-	-
Slightly increase	(4)	3 13.5%	-	2 21.4%	1 8.5%	1 32.5%	-	1 19.5%	2 19.8%	1 20.1%	-	1 32.2%	-	2 14.7%	3 13.8%	-
		13.3%	-	21.476	6.5%	32.3%	-	19.5%	19.0%	20.1%	-	32.276	-	14.776	13.6%	-
Stay the same	(3)	17	1	6	10	2	6	4	8	4	2	2	5	10	17	*
		81.7%	100.0%	67.5%	91.5%	67.5%	100.0%	80.5%	80.2%	79.9%	64.7%	67.8%	100.0%	77.5%	81.3%	100.0%
Slightly decrease	(2)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Greatly decrease	(1)	_	_	_	_	_	_	-	-	_	_	_	_	_	_	_
	(-)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		,		1	_						1			1	1	
Don't know		4.7%	-	11.2%	-	-	-	-	-	-	35.3%	-	-	7.7%	4.8%	-
NETS																
Net: Increase		3	-	2	1	1	-	1	2	1	-	1	-	2	3	-
		13.5%	-	21.4%	8.5%	32.5%	-	19.5%	19.8%	20.1%	-	32.2%	-	14.7%	13.8%	-
Net: Decrease		_	_	_	_	_	_	_	_	_	_	-	_	-	_	_
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net: Increase + Stay the same		20	1	8	11	3	6	5	10	5	2	3	5	12	20	
INCL. III. Clease + Stay the Same		95.3%	100.0%	88.8%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	64.7%	100.0%	100.0%	92.3%	95.2%	100.0%
Mean score		3.1	3.0	3.2	3.1	3.3	3.0	3.2	3.2	3.2	3.0	3.3	3.0	3.2	3.1	3.0



Q15\_13. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

Office professionals
Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECTO	OR
		Total	4	M. 2017	1 2017	North	Midlands	South excluding	South including	1 1	Other	0.40	50.040	050	Di ut	Public
Significance Level: 95%		Total	April 2017 *a	May 2017 *b	June 2017 *c	North *d	widiands *e	London *f	London *q	London *h	Otner *i	0-49 *i	50-249 *k	250+	Private m	Public *n
								•	•		.	,				
Unweighted Total		59	13	23	23	14	14	19	26	7	5	16	22	21	51	8
Weighted Total		56	11	22	23	12	16	16	23	7	5	16	20	19	49	7
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)															
Greatly increase	(5)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Slightly increase	(4)	8 13.8%	2 15.9%	1 4.2%	5 22.2%	2 13.6%	3 19.4%	1 6.1%	1 4.4%	-	2 41.2%	3 17.2%	3 14.6%	2 10.0%	8 15.8%	-
		13.8%	15.9%	4.2%	22.2%	13.0%	19.4%	6.1%	4.4%	-	41.2%	17.2%	14.0%	10.0%	15.8%	-
Stay the same	(3)	45	9	19	17	10	12	14	20	7	3	14	16	15	38	7
		80.4%	80.2%	87.3%	73.6%	78.8%	74.5%	85.5%	89.7%	100.0%	58.8%	82.8%	80.7%	78.0%	77.6%	100.0%
Slightly decrease	(2)	1	_	1	-	_	-	1	1	-	-	-	-	1	1	-
		1.7%	-	4.2%	-	-	-	5.8%	4.1%	-	-	-	-	4.9%	1.9%	-
Greatly decrease	(1)	1	_	1	_	_	1	_	_	_	_	_	1	-	1	_
Circuity decircuse	(1)	1.7%	-	4.2%	-	-	6.0%	-	-	-	-	-	4.7%	-	1.9%	-
Don't know		2.5%	3.9%	-	1 4.2%	1 7.6%	-	2.6%	1.9%	-	-	-	-	1 7.1%	1 2.8%	
		2.576	3.976		4.2 /6	7.076		2.076	1.976		-			7.176	2.076	-
NETS																
Net: Increase		8	2	1	5	2	3	1	1	_	2	3	3	2	8	_
		13.8%	15.9%	4.2%	22.2%	13.6%	19.4%	6.1%	4.4%	-	41.2%	17.2%	14.6%	10.0%	15.8%	-
Net: Decrease		2	_	2	_	_	4	1	4	_		_	1	1	2	_
Net. Declease		3.4%	-	8.5%	-	-	6.0%	5.8%	4.1%	-	-	-	4.7%	4.9%	3.9%	-
Net: Increase + Stay the same		52 94.2%	10 96.1%	20 91.5%	22 95.8%	12 92.4%	15 94.0%	15 91.6%	21 94.0%	7 100.0%	5 100.0%	16 100.0%	19 95.3%	17	45 93.3%	7 100.0%
		94.2%	96.1%	91.5%	95.8%	92.4%	94.0%	91.6%	94.0%	100.0%	100.0%	100.0%	95.3%	88.1%	93.3%	100.0%
Mean score		3.1	3.2	2.9	3.2	3.1	3.1	3.0	3.0	3.0	3.4	3.2	3.1	3.1	3.1	3.0



Q15\_14. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

#### Sales & retail

Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECTO	DR
		Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	×	*m	*n
Unweighted Total		19	5	8	6	6	3	6	8	2	2	7	6	6	15	4
Weighted Total		18	5	8	6	5	4	5	7	2	2	8	5	5	14	4
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Slightly increase	(4)	2 10.7%	-	1 12.9%	1 16.9%	2 35.8%	-	-	-	-	-	1 12.8%	-	1 17.8%	2 14.0%	-
			_		10.576							12.076		17.076		_
Stay the same	(3)	16	5	7	5	3	4	5	7	2	2	7	5	4	12	4
		89.3%	100.0%	87.1%	83.1%	64.2%	100.0%	100.0%	100.0%	100.0%	100.0%	87.2%	100.0%	82.2%	86.0%	100.0%
Slightly decrease	(2)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Greatly decrease	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
NETS																
Net: Increase		2	-	1	1	2	-	-	-	-	-	1	-	1	2	-
		10.7%	-	12.9%	16.9%	35.8%	-	-	-	-	-	12.8%	-	17.8%	14.0%	-
Net: Decrease		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net: Increase + Stay the same		18	5	8	6	5	4	5	7	2	2	8	5	5	14	4
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Mean score		3.1	3.0	3.1	3.2	3.4	3.0	3.0	3.0	3.0	3.0	3.1	3.0	3.2	3.1	3.0



Q15\_15. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

**Technology**Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECTO	DR
		Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	Landan	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total	April 2017 *a	*b	June 2017 *c	North *d	widiands *e	London *f	London *q	London *h	Otner *i	0-49 *i	50-249 *k	250+	Private *m	Public *n
							_		· ·			,				
Unweighted Total		16	3	7	6	2	4	6	9	3	1	1	6	9	14	2
Weighted Total		15	2	7	6	2	5	5	8	3	1	1	5	9	14	1
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)	_	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Slightly increase	(4)	2	1	1	_	_	-	2	2	_	-	-	-	2	2	_
		10.4%	33.0%	13.8%	-	-	-	31.5%	20.0%	-	-	-	-	17.5%	11.4%	-
Stay the same	(3)	13	1	6	6	2	5	3	6	3	1	1	5	7	12	1
,	. ,	89.6%	67.0%	86.2%	100.0%	100.0%	100.0%	68.5%	80.0%	100.0%	100.0%	100.0%	100.0%	82.5%	88.6%	100.0%
Slightly decrease	(2)	_	_	_	_	_	_	_	-	_	_	_	_	-	_	_
July decrease	(-)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Greatly decrease	(1)	_	_	_	_	_				_	_	_	_	_	_	_
Creatly decrease	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know				_	_					_	_		_	-	_	_
Don't know		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
NETS																
NEIS																
Net: Increase		2	1	1	-	-	-	2	2	-	-	-	-	2	2	-
		10.4%	33.0%	13.8%	-	-	-	31.5%	20.0%	-	-	-	-	17.5%	11.4%	-
Net: Decrease		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net: Increase + Stay the same		15	2	7	6	2	5	5	8	3	1	1	5	9	14	1
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Mean score		3.1	3.3	3.1	3.0	3.0	3.0	3.3	3.2	3.0	3.0	3.0	3.0	3.2	3.1	3.0



Q16. In which, if any, of these job functions do you expect to find a shortage of appropriate candidates for temporary agency worker roles?

Base: All who recruit temporary agency workers in each job function

			WAVE				REG					SIZE		SECTO	DR
	Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		*a	b	С	*d	*e	f	g	*h	*i	j	k	1	m	*n
Unweighted Total	109	26	37	46	25	29	33	42	9	13	33	32	44	92	17
Weighted Total	106	25	36	45	22	34	29	37	8	13	35	29	42	90	16
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Accounting and financial services	4	1	-	3	2	1	-	1	1	-	-	3	1	3	1
	11.5%	11.2%	-	23.9%	21.5%	8.1%	-	9.3%	34.2%	-	-	30.2%	6.0%	10.3%	19.4%
Construction	6 34.7%	-	3 49.5%	3 45.4%	-	3 47.1%	2 36.7%	3 40.4%	1 50.6%	-	2 28.3%	1 22.7%	3 52.0%	6 43.3%	-
Drivers	5	1	2	3	2	3	1	1		_	1		3	4	4
Drivers	34.0%	20.9%	28.0%	49.7%	25.0%	63.3%	48.0%	32.3%	-	-	21.5%	2 48.9%	34.5%	36.1%	26.4%
Education	3	1	1	1	_	2	1	1	-		_	2	1	3	_
	16.1%	100.0%	11.8%	10.8%	-	22.6%	50.3%	33.9%	-	-	-	38.4%	7.5%	16.1%	-
Engineering & technical	8	1	3	4	2	2	4	4	-	-	2	*	6	7	1
	30.1%	21.8%	40.0%	28.3%	27.2%	26.8%	51.6%	46.6%	-	-	22.0%	6.2%	49.7%	29.2%	35.0%
Executive recruitment / interim management	3 14.0%	1 33.0%	-	2 17.3%	1 34.6%	-	1 15.2%	2 23.2%	1 34.2%	-	-	-	3 19.6%	3 15.0%	-
			-	17.3%	34.6%	-	15.2%	23.2%	34.2%	-	-	-			-
Health & social care	3 19.1%	2 100.0%	1 16.3%	-	-	1 20.4%	-	-	-	2 37.8%	-	-	3 21.9%	3 20.3%	-
Hospitality	4	_	3	1		1	2	2	_	1	_	2	2	4	_
Tiospitality	33.4%	-	32.8%	35.0%	-	49.1%	49.3%	49.3%	-	19.8%	-	65.6%	26.1%	36.4%	-
Industrial	3	-	-	3	-	1	2	2	-	-	-	2	1	3	-
	13.2%	-	-	32.7%	-	14.8%	26.8%	26.8%	-	-	-	24.6%	10.7%	16.5%	-
Legal & HR	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Life sciences	-	-		-	-	-	-	-	-	-	-	-	-	-	-
Mad diameter for a constitution	1									1			1		
Marketing, media & creative	1 4.7%	-	1 11.2%	-		-		-	-	1 35.3%	-	-	1 7.7%	1 4.8%	-
Office professionals	5	3	1	1	1	5		-	-	_	5	_	_	5	_
	9.6%	30.1%	4.3%	5.0%	6.1%	29.3%	-	-	-	-	32.6%	-	-	11.0%	-
Sales & retail	1	-	1	-	1	-	-	-	-	-	1	-	-	1	-
	5.5%	-	12.9%	-	18.5%	-	-	=	-	-	12.8%	-	-	7.2%	-



Q16. In which, if any, of these job functions do you expect to find a shortage of appropriate candidates for temporary agency worker roles?

Base: All who recruit temporary agency workers in each job function

			WAVE				REG	ION	-			SIZE		SECTO	DR
							South excluding	South including							
	Total	April 2017	May 2017	June 2017	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		*a	b	С	*d	*e	f	g	*h	*i	j	k	ı	m	*n
Unweighted Total	109	26	37	46	25	29	33	42	9	13	33	32	44	92	17
Weighted Total	106	25	36	45	22	34	29	37	8	13	35	29	42	90	16
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Technology	5	1	2	2	-	2	3	3	-	-	-	-	5	5	-
	32.4%	33.0%	30.7%	34.0%	-	49.8%	51.5%	32.8%	-	-	-	-	54.3%	35.3%	-
None	71	16	24	30	15	19	19	26	7	11	26	18	26	57	13
	66.4%	64.0%	67.1%	67.2%	68.7%	56.6%	66.8%	69.2%	77.3%	79.9%	74.7%	63.3%	61.6%	63.8%	80.8%
Net: Any	36	9	12	15	7	15	10	12	2	3	9	11	16	33	3
	33.6%	36.0%	32.9%	32.8%	31.3%	43.4%	33.2%	30.8%	22.7%	20.1%	25.3%	36.7%	38.4%	36.2%	19.2%



Q17\_SUM. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

#### **SUMMARY TABLE**

Base: All who recruit temporary agency workers

	Total	1 Not at all important	2	3	4	5 Very important	N/A	Net: Not important	Net: Important	Mean
Price/Costs of the workers	123	2	5	32	27	56	1	7	83	4.1
r lice/costs of the workers	100.0%	1.5%	3.9%	26.0%	22.1%	45.6%	.9%	5.4%	67.7%	4.1
Quality of service	123	2	1	4	32	83	1	3	115	4.6
	100.0%	1.6%	.8%	3.2%	26.0%	67.5%	.9%	2.3%	93.5%	
Brand image of the agency	123	20	24	44	25	9	1	44	34	2.8
	100.0%	16.0%	19.6%	35.7%	20.4%	7.3%	.9%	35.6%	27.7%	
Expertise of the agency, in terms of regions and	123	4	3	7	45	62	1	8	107	4.3
sectors covered	100.0%	3.6%	2.6%	6.0%	36.3%	50.4%	.9%	6.3%	86.8%	
Management information provided	123	7	a	36	41	29	1	15	70	3.6
Wanagement information provided	100.0%	5.6%	6.9%	29.1%	33.7%	23.7%	.9%	12.6%	57.4%	3.0
Membership of a trade of professional	123	18	a	41	27	26	1	27	54	3.3
organisation	100.0%	14.4%	7.6%	33.4%	22.3%	21.3%	.9%	22.0%	43.7%	3.3
		,								
Other	123	-	-	-	2	10	111	-	11	4.8
	100.0%	-	-	-	1.6%	7.7%	90.6%	-	9.4%	



Q17\_1. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

#### Price/Costs of the workers

Base: All who recruit temporary agency workers

				WAVE				REG	ION				SIZE		SECTO	OR
		Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	b	С	*d	е	f	g	*h	*i	j	k	I	m	*n
Unweighted Total		124	29	43	52	26	36	37	47	10	15	40	36	48	103	21
Weighted Total		123 100.0%	29 100.0%	42 100.0%	51 100.0%	23 100.0%	42 100.0%	32 100.0%	42 100.0%	9 100.0%	16 100.0%	43 100.0%	33 100.0%	47 100.0%	101 100.0%	22 100.0%
1 Not at all important	(1)	2 1.5%		2 4.5%	-	1 4.1%	-	1 2.9%	1 2.2%	-	-	1 2.2%	1 2.9%	-	1 .9%	1 4.3%
2	(2)	5 3.9%	1 3.0%	2 4.6%	2 3.8%	2 8.0%	-	1 3.1%	2 4.6%	1 10.0%	1 6.3%	3 6.5%	1 2.9%	1 2.1%	4 3.8%	1 4.3%
3	(3)	32 26.0%	14 48.8%	7 16.5%	11 20.6%	5 23.4%	18 42.0% fg	4 12.7%	6 14.4%	2 20.5%	3 17.1%	22 51.4% kl	2 6.5%	7 15.9%	24 23.5%	8 37.4%
4	(4)	27 22.1%	5 16.6%	12 28.0%	10 20.4%	6 24.3%	7 15.9%	8 25.6%	9 22.2%	1 10.4%	6 35.2%	7 17.1%	10 30.9%	10 20.6%	23 22.5%	4 20.1%
5 Very important	(5)	56 45.6%	9 31.6%	19 46.4%	27 53.0%	9 40.2%	17 39.4%	18 55.8%	24 56.5%	6 59.1%	7 41.4%	10 22.8%	18 56.8% j	28 58.9% j	49 48.1%	7 33.8%
N/A		1 .9%		-	1 2.2%	-	1 2.7%	-	-	-	-	-		1 2.5%	1 1.1%	-
NETS																
Net: Not important		7 5.4%	1 3.0%	4 9.1%	2 3.8%	3 12.1%	-	2 6.0%	3 6.9%	1 10.0%	1 6.3%	4 8.6%	2 5.8%	1 2.1%	5 4.7%	2 8.7%
Net: Important		83 67.7%	14 48.2%	31 74.4%	38 73.4%	15 64.5%	23 55.3%	26 81.4% e	33 78.7% e	7 69.5%	12 76.6%	17 39.9%	29 87.8% j	37 79.5% j	72 70.7%	12 53.9%
Mean score		4.1	3.8	4.1	4.3	3.9	4.0	4.3	4.3	4.2	4.1	3.5	4.4 j	4.4 j	4.1	3.7



Q17\_2. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

Quality of service
Base: All who recruit temporary agency workers

				WAVE				REG	ION				SIZE		SECTO	OR
		Total	4 - 1 0047	May 2017	June 2017	North	Midlands	South excluding	South including London	London	Other	0-49	50.040	250+	Private	Public
Significance Level: 95%		lotai	April 2017 *a	May 2017 b	June 2017 C	North *d	Midiands	London f	London	London	Otner *i	0-49 i	50-249 k	250+	Private	Public *n
			_	_			-	•	· ·			,		·		
Unweighted Total		124	29	43	52	26	36	37	47	10	15	40	36	48	103	21
Weighted Total		123	29	42	51	23	42	32	42	9	16	43	33	47	101	22
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1 Not at all important	(1)	2	_	1	1	-	-	2	2	-	_	2	-	-	2	-
·		1.6%	-	2.2%	1.9%	-	-	6.0%	4.6%	-	-	4.5%	-	-	1.9%	-
2	(2)	1	-	1	-	1	-	-	-	-	_	-	1	-	-	1
		.8%	-	2.2%	-	4.1%	-	-	-	-	-	-	2.9%	-	-	4.3%
3	(3)	4	_	2	2	1	2	1	1	-	_	4	-	-	4	-
	. ,	3.2%	-	4.8%	3.8%	4.4%	4.5%	3.1%	2.4%	-	-	9.1%	-	-	3.9%	-
												I				
4	(4)	32	13	7	12	2	15	9	11	3	4	16	7	9	22	10
		26.0%	45.4%	16.6%	22.6%	8.6%	34.7%	26.6%	27.4%	29.9%	24.1%	36.8%	21.1%	19.5%	22.1%	44.5%
5 Very important	(5)	83	16	31	36	19	25	21	27	7	12	22	25	37	72	11
		67.5%	54.6%	74.1%	69.5%	82.8%	58.1%	64.2%	65.6%	70.1%	75.9%	49.6%	76.0%	78.1%	71.0%	51.1%
													J	J		
N/A		1	-	-	1	-	1	-	-	-	-	-	-	1	1	-
		.9%	-	-	2.2%	-	2.7%	-	-	-	-	-	-	2.5%	1.1%	-
NETS																
Net: Not important		3	-	2	1	1	-	2	2	-	-	2	1	-	2	1
		2.3%	-	4.5%	1.9%	4.1%	-	6.0%	4.6%	-	-	4.5%	2.9%	-	1.9%	4.3%
Net: Important		115	29	38	47	21	39	29	39	9	16	37	32	46	94	21
		93.5%	100.0%	90.7%	92.1%	91.4%	92.8%	90.9%	92.9%	100.0%	100.0%	86.4%	97.1%	97.5%	93.1%	95.7%
Mean score		4.6	4.5	4.6	4.6	4.7	4.6	4.4	4.5	4.7	4.8	4.3	4.7	4.8	4.6	4.4
					·								j	j		



Q17\_3. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

### Brand image of the agency Base: All who recruit temporary agency workers

			1	WAVE				REG	ION				SIZE		SECT	OR
								South excluding	South including							
Significance Level: 95%		Total	April 2017 *a	May 2017	June 2017	North *d	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			a	b	С	ď	е	ı	g	*h	*i	J	k	'	m	*n
Unweighted Total		124	29	43	52	26	36	37	47	10	15	40	36	48	103	21
Weighted Total		123	29	42	51	23	42	32	42	9	16	43	33	47	101	22
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1 Not at all important	(1)	20	4	6	10	4	4	9	10	1	2	11	5	4	15	4
		16.0%	14.5%	14.0%	18.6%	18.4%	9.6%	27.0%	23.1%	9.5%	11.5%	25.6%	14.4%	8.4%	15.3%	19.5%
												I				
2	(2)	24	6	10	8	3	14	4	7	3	1	9	7	8	21	3
		19.6%	21.8%	24.0%	14.7%	11.4%	32.6%	12.2%	16.3%	30.2%	5.5%	21.8%	21.6%	16.2%	20.6%	15.0%
							f									
3	(3)	44	7	14	23	11	11	14	17	3	5	12	15	16	36	8
		35.7%	25.3%	32.6%	44.2%	50.5%	25.7%	43.0%	40.2%	30.6%	29.4%	28.1%	47.6%	34.5%	35.7%	35.7%
4	(4)	25	9	10	6	4	10	5	7	2	4	9	5	11	19	6
		20.4%	31.0%	22.7%	12.4%	19.8%	22.9%	15.0%	16.0%	19.7%	26.1%	20.2%	16.4%	23.3%	18.4%	29.8%
5 Very important	(5)	9	2	3	4	-	3	1	2	1	4	2	-	7	9	-
		7.3%	7.4%	6.6%	7.8%	-	6.5%	2.8%	4.4%	10.1%	27.4%	4.3%	-	15.2%	8.9%	-
														k		
N/A		1	-	-	1	-	1	-	-	-	-	-	-	1	1	-
		.9%	-	-	2.2%	-	2.7%	-	-	-	-	-	-	2.5%	1.1%	-
NETS																
Net: Not important		44	11	16	17	7	18	13	16	4	3	21	12	12	36	7
Net. Not important		35.6%	36.3%	38.0%	33.3%	29.8%	42.1%	39.2%	39.3%	39.7%	17.0%	47.4%	36.0%	24.5%	35.9%	34.5%
		00.070	00.070	00.070	00.070	20.070	12.170	30.270	30.070	30.170	11.070	1	00.070	21.070	00.070	01.070
Net: Important		34	11	12	10	4	12	6	9	3	9	11	5	18	28	6
		27.7%	38.4%	29.3%	20.3%	19.8%	29.4%		20.4%	29.8%	53.6%	24.5%	16.4%	38.5%	27.3%	29.8%
														k		
Mean score		2.8	2.9	2.8	2.8	2.7	2.8	2.5	2.6	2.9	3.5	2.6	2.7	3.2	2.8	2.8
														jk		



Q17\_4. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

### Expertise of the agency, in terms of regions and sectors covered Base: All who recruit temporary agency workers

				WAVE				REG	ION	_			SIZE		SECT	OR
								South excluding	South including							
Significance Level: 95%		Total	April 2017	May 2017	June 2017	North	Midlands	London	London	London *h	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	b	С	*d	е	Ţ	g	-n	٦	1	k	!	m	*n
Unweighted Total		124	29	43	52	26	36	37	47	10	15	40	36	48	103	21
Weighted Total		123	29	42	51	23	42	32	42	9	16	43	33	47	101	22
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1 Not at all important	(1)	4	1	2	2	2	-	3	3	-	-	4	1	-	4	1
		3.6%	2.2%	4.5%	3.8%	8.3%	-	8.0%	6.2%	-	-	8.2%	2.9%	-	3.5%	4.3%
												1				
2	(2)	3	-	3	-	-	3	-	-	-	-	1	-	2	3	-
		2.6%	-	7.7%	-	-	7.6%	-	-	-	-	2.3%	-	4.7%	3.2%	-
				С												
3	(3)	7	3	2	3	-	4	2	2	-	2	4	1	3	6	1
		6.0%	8.6%	4.5%	5.8%	-	8.6%	5.7%	4.4%	-	12.0%	8.4%	3.0%	5.9%	6.4%	4.1%
4	(4)	45	14	12	18	10	13	12	16	4	6	17	14	14	32	12
		36.3%	47.8%	29.6%	35.2%	44.1%	31.0%	36.9%	37.7%	40.4%	36.0%	38.9%	43.0%	29.4%	32.0%	56.9%
5 Very important	(5)	62	12	23	27	11	21	16	22	6	8	18	17	27	54	7
		50.4%	41.4%	53.7%	52.9%	47.6%	50.1%	49.4%	51.7%	59.6%	52.0%	42.3%	51.1%	57.5%	53.8%	34.6%
N/A		1	-	-	1	-	1	-	-	-	-	-	-	1	1	-
		.9%	-	-	2.2%	-	2.7%	-	-	-	-	-	-	2.5%	1.1%	-
NETS																
Net: Not important		8	1	5	2	2	3	3	3	-	-	5	1	2	7	1
		6.3%	2.2%	12.2%	3.8%	8.3%	7.6%	8.0%	6.2%	-	-	10.5%	2.9%	4.7%	6.7%	4.3%
Net: Important		107	26	35	45	21	34	28	37	9	14	35	31	41	87	20
140t. Important		86.8%	89.2%	83.3%	88.2%	91.7%	81.1%	86.4%	89.4%	100.0%	88.0%	81.1%	94.1%	86.9%	85.8%	91.5%
Mean score		4.3	4.3	4.2	4.4	4.2	4.3	4.2	4.3	4.6	4.4	4.0	4.4	4.4	4.3	4.2



Q17\_5. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

### Management information provided Base: All who recruit temporary agency workers

				WAVE				REG	ION	_			SIZE		SECT	OR
								South excluding	South including							
Cincificance Levels 050/		Total	April 2017	May 2017	June 2017	North	Midlands	London	London	London *h	Other *:	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	b	С	*d	е	'	g	'n	'	1	k	'	m	*n
Unweighted Total		124	29	43	52	26	36	37	47	10	15	40	36	48	103	21
Weighted Total		123	29	42	51	23	42	32	42	9	16	43	33	47	101	22
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1 Not at all important	(1)	7	_	3	4	1	3	2	2	_	1	5	2	_	6	1
1 Not at all important	(1)	5.6%	_	7.6%	7.3%	4.2%	7.5%	6.0%	4.6%	-	5.5%	10.8%	6.9%	-	6.0%	4.0%
												1				
2	(2)	9	1	5	3	1	4	4	4	-	-	3	3	3	7	2
	` '	6.9%	1.8%	12.3%	5.5%	4.0%	9.6%	11.0%	8.5%	-	-	6.8%	8.0%	6.4%	6.6%	8.8%
	(0)				40	•		40						47		
3	(3)	36 29.1%	6 20.5%	11 25.5%	19 37.0%	8 33.2%	8 20.0%	10 32.1%	14 34.0%	4 40.3%	6 35.0%	11 24.3%	8 24.1%	17 37.1%	30 29.3%	6 28.4%
		23.176	20.376	23.376	37.076	33.276	20.076	32.176	34.076	40.376	33.076	24.576	24.170	37.176	29.376	20.476
4	(4)	41	13	16	12	6	17	10	14	4	5	16	14	11	33	8
		33.7%	44.1%	39.0%	23.4%	25.7%	39.6%	30.7%	32.7%	39.8%	32.1%	37.3%	44.4%	22.9%	33.0%	36.8%
													'			
5 Very important	(5)	29	10	7	13	7	9	7	8	2	4	9	5	15	24	5
		23.7%	33.6%	15.6%	24.6%	33.0%	20.6%	20.3%	20.2%	20.0%	27.4%	20.8%	16.6%	31.2%	24.0%	22.0%
N/A		1	_	_	1	_	1	-	-	-	-	-	-	1	1	-
		.9%	-	-	2.2%	-	2.7%	-	-	-	-	-	-	2.5%	1.1%	-
NETS																
Net: Not important		15	1	8	7	2	7	5	5	-	1	8	5	3	13	3
		12.6%	1.8%	19.9%	12.8%	8.2%	17.1%	16.9%	13.1%	-	5.5%	17.6%	14.9%	6.4%	12.5%	12.8%
Net: Important		70	23	23	25	13	26	17	22	6	9	25	20	25	58	13
		57.4%	77.7%	54.6%	48.0%	58.6%	60.2%	51.0%	52.9%	59.7%	59.5%	58.1%	61.0%	54.1%	57.0%	58.8%
Mean score		3.6	4.1	3.4	3.5	3.8	3.6	3.5	3.6	3.8	3.8	3.5	3.6	3.8	3.6	3.6



Q17\_6. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

### Membership of a trade of professional organisation Base: All who recruit temporary agency workers

				WAVE				REG	ION		I		SIZE		SECT	OR
								South excluding	South including							
		Total	April 2017	May 2017	June 2017	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	b	С	*d	е	f	g	*h	*i	j	k	I	m	*n
Unweighted Total		124	29	43	52	26	36	37	47	10	15	40	36	48	103	21
Weighted Total		123	29	42	51	23	42	32	42	9	16	43	33	47	101	22
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1 Not at all important	(1)	18	1	5	12	4	3	10	10	-	1	9	5	4	13	5
		14.4%	4.4%	11.6%	22.4%	17.0%	6.8%	31.0%	24.0%	-	5.5%	21.4%	14.1%	8.1%	12.8%	21.6%
								е	е							
2	(2)	9	3	4	2	2	4	2	3	1	-	3	3	3	9	
		7.6%	11.0%	9.8%	3.9%	9.5%	10.1%	6.1%	6.9%	9.8%	-	7.9%	10.0%	5.7%	8.8%	2.1%
3	(3)	41	10	18	13	6	16	9	14	6	5	12	11	18	34	7
		33.4%	35.1%	42.0%	25.4%	27.3%	36.9%	27.0%	34.5%	60.2%	30.1%	27.9%	32.5%	39.1%	33.8%	31.6%
4	(4)	27	8	8	12	4	9	7	10	3	5	14	7	6	23	4
		22.3%	27.2%	18.2%	22.9%	16.8%	20.7%	22.5%	24.2%	30.0%	29.7%	33.3%	21.0%	13.1%	23.0%	19.3%
												ı				
5 Very important	(5)	26	7	8	12	7	10	4	4	-	6	4	7	15	21	5
		21.3%	22.3%	18.4%	23.1%	29.3%	22.8%	13.4%	10.4%	-	34.8%	9.5%	22.5%	31.5%	20.5%	25.3%
														J		
N/A		1 .9%	-	-	1 2.2%	-	1 2.7%	-	-	-	-	-	-	1 2.5%	1 1.1%	-
		.9%	-	-	2.2%	-	2.1%	-	-	-	-	-	-	2.5%	1.1%	-
NETS																
Net: Not important		27	5	9	14	6	7	12	13	1	1	13	8	6	22	5
·		22.0%	15.4%	21.4%	26.3%	26.5%	17.0%	37.1%	31.0%	9.8%	5.5%	29.3%	24.1%	13.8%	21.6%	23.8%
Net: Important		54	15	15	24	10	18	12	14	3	10	19	14	21	44	10
		43.7%	49.5%	36.6%	46.0%	46.1%	43.5%	35.9%	34.6%	30.0%	64.4%	42.8%	43.5%	44.6%	43.4%	44.6%
Mean score		3.3	3.5	3.2	3.2	3.3	3.4	2.8	2.9	3.2	3.9	3.0	3.3	3.6	3.3	3.2
							f									



Q17\_7. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

#### Other

Base: All who recruit temporary agency workers

				WAVE				REG	ION				SIZE		SECT	OR
		T 1	4 - 1 0047	M. 0047	1 0047	Nicol	N.C. Harris	South excluding	South including	11	011	0.40	50.040	050	Dist	D. LE.
Significance Level: 95%		Total	April 2017 *a	May 2017 b	June 2017 c	North *d	Midlands e	London	London g	London *h	Other	0-49	50-249 k	250+	Private m	Public *n
Significance Level. 9576			a a	b	C	u	C		9	"	'	J	K			"
Unweighted Total		124	29	43	52	26	36	37	47	10	15	40	36	48	103	21
Weighted Total		123	29	42	51	23	42	32	42	9	16	43	33	47	101	22
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1 Not at all important	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2	(2)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3	(3)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
4	(4)	2	-	2	-	-	-	1	2	1	-	-	2	-	1	1
		1.6%	-	4.7%	-	-	-	3.2%	4.8%	10.1%	-	-	6.1%	-	.9%	4.8%
5 Very important	(5)	10	1	6	3	1	3	3	4	1	1	4	2	4	8	2
		7.7%	2.2%	14.2%	5.6%	3.9%	7.6%	10.8%	10.6%	9.8%	6.1%	8.1%	6.3%	8.4%	7.6%	8.4%
N/A		111	29	34	49	22	39	28	35	7	15	40	28	43	93	19
		90.6%	97.8%	81.0%	94.4% b	96.1%	92.4%	86.0%	84.7%	80.1%	93.9%	91.9%	87.6%	91.6%	91.5%	86.8%
NETS																
NEIS																
Net: Not important		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net: Important		11	1	8	3	1	3	5	6	2	1	4	4	4	9	3
		9.4%	2.2%	19.0% c	5.6%	3.9%	7.6%	14.0%	15.3%	19.9%	6.1%	8.1%	12.4%	8.4%	8.5%	13.2%
Mean score		4.8	5.0	4.8	5.0	5.0	5.0	4.8	4.7	4.5	5.0	5.0	4.5	5.0	4.9	4.6
			<u> </u>													



Q18\_SUM. How important or otherwise would you say that temporary agency workers are for your organisation for each of the following? Rate on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

#### **SUMMARY TABLE**

Base: All who recruit temporary agency workers

	Total	1 Not at all important	2	3	4	5 Very important	Net: Not important	Net: Important	Mean
Meeting peaks in demand at certain times of year (seasonality)	123 100.0%	11 9.2%	9 7.2%	22 18.0%	32 25.8%	49 39.8%	20 16.4%	80 65.5%	3.8
Responding to growth, as new customers are won	123 100.0%	21 17.5%	9 7.0%	23 18.7%	43 34.8%	27 22.1%	30 24.4%	70 56.9%	3.4
Managing fast changing organisational requirements	123 100.0%	14 11.4%	5 3.9%	41 33.0%	33 27.1%	30 24.6%	19 15.3%	63 51.7%	3.5
Covering short term staff leave or absences	123 100.0%	12 10.1%	7 5.8%	22 17.5%	29 23.7%	53 42.9%	19 15.8%	82 66.6%	3.8
Helping to keep running costs down	123 100.0%	26 21.6%	13 10.4%	26 21.5%	31 25.7%	26 20.9%	39 32.0%	57 46.6%	3.1
Managing uncertainty during economic downturn or at other times	123 100.0%	21 16.9%	18 14.6%	39 31.7%	23 19.0%	22 17.9%	39 31.4%	45 36.9%	3.1
Providing short term access to key strategic skills	123 100.0%	17 13.9%	11 9.0%	35 28.3%	33 26.8%	27 21.9%	28 23.0%	60 48.7%	3.3



Q18\_1. How important or otherwise would you say that temporary agency workers are for your organisation for each of the following? Rate on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

### Meeting peaks in demand at certain times of year (seasonality) Base: All who recruit temporary agency workers

				WAVE				REG	ION				SIZE		SECT	OR
								South excluding	South including		0.1					
Significance Level: 95%		Total	April 2017 *a	May 2017 b	June 2017	North *d	Midlands e	London	London	London *h	Other	0-49	50-249 k	250+	Private m	Public *n
Significance Level. 95%			a a	ь	C	ď	e	'	g	"	'	J	K	'	""	"
Unweighted Total		124	29	43	52	26	36	37	47	10	15	40	36	48	103	21
Weighted Total		123	29	42	51	23	42	32	42	9	16	43	33	47	101	22
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1 Not at all important	(1)	11	1	8	2	2	1	5	6	1	2	4	6	2	8	3
		9.2%	5.0%	18.7%	3.8%	8.0%	2.6%	16.9%	15.3%	9.8%	12.5%	8.7%	18.2%	3.4%	8.2%	13.8%
				С				е					1			
2	(2)	9	2	2	5	-	3	3	5	3	1	3	4	2	8	1
		7.2%	6.5%	5.0%	9.4%	-	6.2%	7.7%	12.9%	30.6%	5.5%	6.5%	11.0%	5.2%	7.8%	4.4%
3	(3)	22	6	7	9	4	10	6	6	-	2	6	7	9	19	3
		18.0%	21.4%	17.0%	17.0%	19.6%	22.6%	19.4%	15.0%	-	11.7%	13.2%	22.0%	19.8%	19.0%	13.5%
4	(4)	32	13	9	10	8	15	5	7	3	1	21	4	8	23	8
		25.8%	43.0%	22.1%	18.9%	35.8%	35.5%	14.5%	17.9%	29.9%	5.9%	47.4%	11.0%	16.0%	22.9%	39.2%
							f					kl				
5 Very important	(5)	49	7	16	26	8	14	13	16	3	10	11	12	26	43	6
		39.8%	24.1%	37.1%	51.0%	36.6%	33.2%	41.5%	38.9%	29.8%	64.4%	24.2%	37.8%	55.6%	42.1%	29.1%
														J		
NETS																
Net: Not important		20	3	10	7	2	4	8	12	4	3	7	10	4	16	4
		16.4%	11.5%	23.8%	13.2%	8.0%	8.7%	24.7%	28.2%	40.4%	18.0%	15.2%	29.2%	8.6%	16.0%	18.1%
									е				ı			
Net: Important		80	20	25	36	16	29	18	24	6	11	31	16	34	66	15
		65.5%	67.1%	59.2%	69.8%	72.4%	68.7%	55.9%	56.8%	59.6%	70.3%	71.6%	48.8%	71.6%	64.9%	68.4%
												k		k		
Mean score		3.8	3.7	3.5	4.0	3.9	3.9	3.6	3.5	3.4	4.0	3.7	3.4	4.2	3.8	3.7
														k		



Q18\_2. How important or otherwise would you say that temporary agency workers are for your organisation for each of the following? Rate on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

# Responding to growth, as new customers are won Base: All who recruit temporary agency workers

				WAVE				REG	ion				SIZE		SECT	OR
		Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		TOTAL	*a	b	C C	*d	e	f	g	*h	otner *i	0-49 j	50-249 k	250+	m	*n
Unweighted Total		124	29	43	52	26	36	37	47	10	15	40	36	48	103	21
Weighted Total		123	29	42	51	23	42	32	42	9	16	43	33	47	101	22
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1 Not at all important	(1)	21	1	14	7	3	6	10	10	1	2	6	9	7	17	5
		17.5%	3.1%	33.2% c	12.9%	12.3%	14.8%	29.4%	25.0%	9.8%	12.1%	12.9%	27.6%	14.7%	16.5%	22.0%
2	(2)	9	1	4	4	2	1	3	4	2	1	2	2	5	7	2
	, ,	7.0%	4.2%	8.7%	7.1%	10.3%	2.0%	7.9%	10.7%	20.5%	5.5%	5.6%	4.7%	9.8%	6.7%	8.0%
3	(3)	23	10	3	10	4	10	4	4	1	4	8	7	7	21	2
		18.7%	34.5%	7.3%	19.0%	18.2%	23.5%	11.0%	10.8%	10.1%	27.6%	19.4%	21.9%	15.9%	21.2%	7.3%
4	(4)	43	13	14	15	7	17	9	15	6	3	21	8	14	33	10
		34.8%	45.6%	34.5%	28.9%	32.5%	40.8%	29.3%	36.1%	59.6%	18.6%	49.1% k	23.9%	29.1%	32.4%	45.9%
5 Very important	(5)	27	4	7	17	6	8	7	7	-	6	6	7	14	23	4
		22.1%	12.6%	16.4%	32.1%	26.7%	18.9%	22.4%	17.4%	-	36.2%	13.0%	21.9%	30.6%	23.2%	16.8%
NETS																
Net: Not important		30	2	18	10	5	7	12	15	3	3	8	11	11	24	6
		24.4%	7.3%	41.8% c	20.0%	22.6%	16.9%	37.3%	35.7%	30.3%	17.6%	18.5%	32.3%	24.4%	23.2%	30.0%
Net: Important		70	17	21	31	13	25	17	22	6	9	27	15	28	56	14
		56.9%	58.2%	50.9%	61.0%	59.2%	59.7%	51.7%	53.5%	59.6%	54.8%	62.1%	45.8%	59.7%	55.6%	62.7%
Mean score		3.4	3.6	2.9	3.6	3.5	3.5	3.1	3.1	3.2	3.6	3.4	3.1	3.5	3.4	3.3
					b											



Q18\_3. How important or otherwise would you say that temporary agency workers are for your organisation for each of the following? Rate on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

# Managing fast changing organisational requirements Base: All who recruit temporary agency workers

				WAVE				REG	ON				SIZE		SECT	OR
								South excluding	South including							
0::		Total	April 2017	May 2017	June 2017	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	b	С	*d	е	Ť	g	*h	*i	J	k	ı	m	*n
Unweighted Total		124	29	43	52	26	36	37	47	10	15	40	36	48	103	21
Weighted Total		123	29	42	51	23	42	32	42	9	16	43	33	47	101	22
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1 Not at all important	(1)	14	2	8	5	2	4	6	7	1	1	5	4	5	13	1
		11.4%	5.1%	18.4%	9.3%	8.3%	9.4%	19.5%	17.3%	9.8%	5.9%	10.8%	12.0%	11.6%	12.9%	4.3%
2	(2)	5	2	3	_	2	1	_	1	1	1	2	2	1	5	_
		3.9%	7.2%	6.4%	-	7.7%	2.9%	-	2.3%	10.1%	5.5%	4.1%	5.1%	2.9%	4.8%	-
3	(3)	41	11	11	19	8	16	9	11	3	5	18	11	12	34	7
		33.0%	36.3%	26.6%	36.4%	34.9%	37.0%	26.4%	27.4%	30.8%	34.5%	40.4%	34.7%	25.0%	33.3%	31.6%
4	(4)	33	12	10	12	8	16	7	8	1	2	11	10	12	27	6
		27.1%	39.3%	23.9%	22.7%	33.5%	36.7%	22.4%	19.5%	9.5%	12.3%	25.4%	31.5%	25.6%	27.0%	27.7%
5 Very important	(5)	30	4	10	16	4	6	10	14	4	7	8	5	16	22	8
		24.6%	12.0%	24.7%	31.6%	15.6%	14.0%	31.7%	33.5%	39.8%	41.8%	19.2%	16.8%	34.9%	22.0%	36.3%
									е							
NETS																
Net: Not important		19	4	10	5	4	5	6	8	2	2	6	6	7	18	1
		15.3%	12.3%	24.8%	9.3%	16.0%	12.3%	19.5%	19.6%	19.9%	11.4%	15.0%	17.1%	14.5%	17.7%	4.3%
				С												
Net: Important		63	15	20	28	11	22	18	22	5	9	19	16	28	50	14
		51.7%	51.4%	48.6%	54.3%	49.1%	50.7%	54.1%	53.0%	49.2%	54.1%	44.6%	48.2%	60.5%	49.0%	64.1%
Mean score		3.5	3.5	3.3	3.7	3.4	3.4	3.5	3.5	3.6	3.8	3.4	3.4	3.7	3.4	3.9



Q18\_4. How important or otherwise would you say that temporary agency workers are for your organisation for each of the following? Rate on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

# Covering short term staff leave or absences Base: All who recruit temporary agency workers

				WAVE				REG	ON				SIZE		SECT	OR
								South excluding	South including							
		Total	April 2017	May 2017	June 2017	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	b	С	*d	е	Ť	g	*h	*i	1	k	ı	m	*n
Unweighted Total		124	29	43	52	26	36	37	47	10	15	40	36	48	103	21
Weighted Total		123	29	42	51	23	42	32	42	9	16	43	33	47	101	22
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1 Not at all important	(1)	12	5	4	4	3	4	5	6	1	-	4	5	3	11	1
		10.1%	15.7%	9.3%	7.5%	11.6%	8.7%	15.8%	14.4%	9.8%	-	10.3%	16.5%	5.4%	11.3%	4.3%
2	(2)	7	1	3	3	1	2	2	4	2	1	3	4	1	5	2
		5.8%	4.7%	7.1%	5.3%	3.8%	3.6%	6.0%	9.1%	19.6%	5.5%	6.2%	11.9% I	1.1%	5.3%	8.1%
3	(3)	22	7	4	11	4	11	4	4	_	3	8	4	9	16	5
3	(3)	17.5%	22.8%	9.3%	21.2%	15.4%	26.4%	12.3%	9.6%	-	17.6%	19.4%	13.5%	18.6%	16.1%	24.2%
							g									
4	(4)	29	5	14	11	7	8	8	12	4	3	12	7	10	25	5
		23.7%	16.7%	32.2%	20.8%	31.7%	17.8%	23.8%	27.6%	40.6%	17.8%	27.7%	23.0%	20.5%	24.2%	21.3%
5 Very important	(5)	53	12	18	23	8	18	14	16	3	9	16	11	25	44	9
		42.9%	40.0%	42.1%	45.2%	37.4%	43.4%	42.0%	39.3%	30.0%	59.1%	36.4%	35.1%	54.4%	43.1%	42.1%
NETS																
Net: Not important		19	6	7	7	4	5	7	10	3	1	7	9	3	17	3
		15.8%	20.4%	16.4%	12.8%	15.5%	12.4%	21.8%	23.5%	29.4%	5.5%	16.5%	28.4%	6.5%	16.6%	12.5%
													ı			
Net: Important		82	17	31	34	16	26	21	28	7	12	28	19	35	68	14
		66.6%	56.7%	74.4%	66.0%	69.1%	61.2%	65.8%	66.9%	70.6%	76.9%	64.1%	58.1%	74.9%	67.3%	63.4%
Mean score		3.8	3.6	3.9	3.9	3.8	3.8	3.7	3.7	3.6	4.3	3.7	3.5	4.2	3.8	3.9
														k		



Q18\_5. How important or otherwise would you say that temporary agency workers are for your organisation for each of the following? Rate on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

### Helping to keep running costs down Base: All who recruit temporary agency workers

				WAVE				REC	ION	_			SIZE		SECT	OR
		Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	b	С	*d	е	f	g	*h	*i	j	k	I	m	*n
Unweighted Total		124	29	43	52	26	36	37	47	10	15	40	36	48	103	21
Weighted Total		123	29	42	51	23	42	32	42	9	16	43	33	47	101	22
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1 Not at all important	(1)	26 21.6%	5 17.5%	13 30.1%	9 16.9%	5 23.9%	8 18.8%	9 28.5%	10 24.3%	1 9.8%	3 18.4%	9 21.8%	10 29.8%	7 15.6%	22 21.9%	4 20.0%
2	(2)	13	2	4	7	1	7	1	4	3	1	3	4	6	11	2
		10.4%	6.3%	10.1%	13.0%	5.9%	16.0%	2.8%	9.0%	30.6%	5.5%	5.9%	13.5%	12.4%	10.8%	8.4%
3	(3)	26 21.5%	5 16.1%	6 13.7%	16 30.9%	4 16.3%	10 23.7%	7 21.4%	9 21.1%	2 19.8%	4 24.0%	9 21.8%	6 17.0%	11 24.3%	25 24.6%	2 7.1%
		21.5%	10.1%	13.7 %	30.9%	10.3%	23.176	21.470	21.176	19.0%	24.0%	21.0%	17.0%	24.376	24.0%	7.176
4	(4)	31 25.7%	11 37.7%	10 23.4%	11 20.5%	6 27.6%	12 28.5%	9 26.3%	11 27.1%	3 29.7%	2 11.6%	14 32.7%	8 23.8%	10 20.4%	21 21.1%	10 47.0%
			-							20.770						
5 Very important	(5)	26 20.9%	7 22.4%	9 22.6%	10 18.7%	6 26.2%	6 13.1%	7 20.9%	8 18.5%	1 10.1%	6 40.5%	8 17.8%	5 15.9%	13 27.2%	22 21.6%	4 17.6%
NETS																
Net: Not important		39	7	17	15	7	15	10	14	4	4	12	14	13	33	6
		32.0%	23.8%	40.2%	29.9%	29.9%	34.7%	31.3%	33.4%	40.4%	23.9%	27.7%	43.3%	28.0%	32.7%	28.4%
Net: Important		57	18	19	20	12	18	15	19	4	8	22	13	22	43	14
		46.6%	60.1%	46.0%	39.2%	53.8%	41.6%	47.2%	45.6%	39.8%	52.1%	50.5%	39.7%	47.7%	42.7%	64.5%
Mean score		3.1	3.4	3.0	3.1	3.3	3.0	3.1	3.1	3.0	3.5	3.2	2.8	3.3	3.1	3.3



Q18\_6. How important or otherwise would you say that temporary agency workers are for your organisation for each of the following? Rate on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

# Managing uncertainty during economic downturn or at other times Base: All who recruit temporary agency workers

				WAVE				REG	ON				SIZE		SECT	OR
								South excluding	South including							
		Total	April 2017	May 2017	June 2017	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	b	С	*d	е	Ť	g	*h	7	J	k	ı	m	*n
Unweighted Total		124	29	43	52	26	36	37	47	10	15	40	36	48	103	21
Weighted Total		123	29	42	51	23	42	32	42	9	16	43	33	47	101	22
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1 Not at all important	(1)	21	3	12	6	4	7	7	8	1	2	8	8	5	17	3
		16.9%	10.5%	28.4% c	11.1%	15.8%	16.8%	22.1%	19.4%	9.8%	12.1%	17.5%	24.8%	10.8%	17.1%	15.9%
2	(2)	18 14.6%	1 3.5%	6 13.9%	11 21.4%	3 12.0%	8 18.5%	3 7.7%	4 10.6%	2 20.5%	3 18.0%	4 9.4%	5 15.9%	9 18.4%	16 15.8%	2 8.7%
		14.0%	3.5%	13.9%	21.4%	12.0%	18.5%	1.1%	10.6%	20.5%	18.0%	9.4%	15.9%	18.4%	15.8%	8.7%
3	(3)	39	19	8	12	7	17	10	13	3	3	18	11	10	32	7
		31.7%	65.3%	19.1%	22.7%	28.7%	39.5%	31.8%	31.3%	29.9%	15.9%	41.8%	33.2%	21.3%	31.4%	33.0%
												'				
4	(4)	23	3	9	12	4	6	9	11	2	3	7	5	12	20	4
		19.0%	10.0%	20.8%	22.7%	16.9%	14.2%	26.9%	25.3%	19.8%	18.4%	15.3%	15.2%	25.1%	19.4%	17.4%
5 Very important	(5)	22	3	7	11	6	5	4	6	2	6	7	4	11	17	5
		17.9%	10.6%	17.8%	22.0%	26.5%	11.0%	11.5%	13.4%	20.0%	35.6%	16.0%	10.9%	24.5%	16.3%	25.0%
NETS																
Net: Not important		39	4	18	17	6	15	10	13	3	5	12	13	14	33	5
		31.4%	14.1%	42.3%	32.5%	27.8%	35.3%	29.9%	30.0%	30.3%	30.2%	26.9%	40.8%	29.1%	32.9%	24.6%
Net: Important		45	6	16	23	10	11	12	16	4	9	14	8	23	36	9
		36.9%	20.7%	38.6%	44.7%	43.4%	25.2%	38.4%	38.7%	39.8%	53.9%	31.3%	26.1%	49.6%	35.7%	42.4%
														k		
Mean score		3.1	3.1	2.9	3.2	3.3	2.8	3.0	3.0	3.2	3.5	3.0	2.7	3.3	3.0	3.3
														k		



Q18\_7. How important or otherwise would you say that temporary agency workers are for your organisation for each of the following? Rate on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

# Providing short term access to key strategic skills Base: All who recruit temporary agency workers

				WAVE				REC	SION				SIZE		SECTO	OR
		Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	b	С	*d	е	f	g	*h	*i	j	k	ļ	m	*n
Unweighted Total		124	29	43	52	26	36	37	47	10	15	40	36	48	103	21
Weighted Total		123 100.0%	29 100.0%	42 100.0%	51 100.0%	23 100.0%	42 100.0%	32 100.0%	42 100.0%	9 100.0%	16 100.0%	43 100.0%	33 100.0%	47 100.0%	101 100.0%	22 100.0%
1 Not at all important	(1)	17 13.9%	1 4.8%	7 16.7%	9 16.9%	5 20.0%	3 7.9%	7 22.8%	9 22.1%	2 19.6%	-	4 10.3%	8 23.8%	5 10.5%	14 14.1%	3 13.3%
2	(2)	11 9.0%	4 12.0%	3 7.0%	5 9.0%	1 5.7%	3 8.1%	2 4.8%	3 6.0%	1 10.1%	4 24.2%	2 3.6%	4 13.4%	5 11.1%	8 8.2%	3 12.9%
3	(3)	35 28.3%	9 31.9%	15 35.0%	11 20.7%	5 23.1%	15 34.9%	9 28.6%	11 26.8%	2 20.4%	3 22.0%	16 36.2%	6 17.7%	13 28.3%	30 29.4%	5 23.1%
4	(4)	33 26.8%	10 33.5%	9 20.8%	14 27.9%	6 28.1%	12 28.6%	7 20.2%	10 24.6%	4 40.0%	4 26.0%	14 33.2%	5 16.1%	13 28.4%	27 26.3%	6 29.1%
5 Very important	(5)	27 21.9%	5 17.8%	9 20.6%	13 25.4%	5 23.1%	9 20.6%	8 23.5%	9 20.5%	1 9.9%	4 27.8%	7 16.8%	9 29.0%	10 21.8%	22 22.0%	5 21.6%
NETS																
Net: Not important		28 23.0%	5 16.8%	10 23.7%	13 25.9%	6 25.7%	7 16.0%	9 27.7%	12 28.1%	3 29.7%	4 24.2%	6 13.9%	12 37.2% j	10 21.6%	23 22.3%	6 26.2%
Net: Important		60 48.7%	15 51.3%	17 41.3%	27 53.4%	12 51.1%	21 49.2%	14 43.7%	19 45.1%	5 49.9%	9 53.8%	22 49.9%	15 45.1%	24 50.2%	49 48.3%	11 50.8%
Mean score		3.3	3.5	3.2	3.4	3.3	3.5	3.2	3.2	3.1	3.6	3.4	3.1	3.4	3.3	3.3



# Q19. In terms of temporary agency workers' pay rates, would you say that: Base: All who recruit temporary agency workers

			WAVE				REG	-				SIZE		SECTO	OR
	Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%	Total	*a	lviay 2017	C C	*d	IVIIUIAI IUS	f	London	*h	Virier *i	0-49 i	30-249 k	230+	m	*n
Olgrinicarios Esvei. 3070		a a	Ď.	ŭ	ŭ	C		9		.	J	K	.		
Unweighted Total	124	29	43	52	26	36	37	47	10	15	40	36	48	103	21
Weighted Total	123	29	42	51	23	42	32	42	0	16	43	33	47	101	22
weighted rotal									9						
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Temporary agency workers earn more than they	19	6	5	9	3	3	6	8	2	5	8	4	7	17	2
would if they were permanent	15.4%	19.2%	11.1%	16.8%	11.7%	7.2%	18.8%	19.2%	20.8%	33.0%	19.0%	12.5%	14.1%	16.7%	9.7%
Temporary agency workers earn less than they	20	8	8	5	3	11	3	5	2	2	14	4	2	16	4
would if they were permanent	16.6%	26.4%	18.4%	9.5%	11.5%	25.6%	9.6%	11.9%	20.2%	11.8%	32.7%	11.8%	4.9%	15.8%	20.0%
,	10.070	20.170	10.170	0.070	11.070	20.070	0.070	11.070	20.270	11.070	kl	11.070		10.070	20.070
Temporary agency workers earn about the	78	14	30	34	17	26	23	27	5	7	19	24	35	64	14
same as they would if they were permanent	63.2%	46.8%	70.5%	66.6%	76.9%	61.3%	69.7%	65.2%	49.6%	43.5%	43.1%	72.9%	75.1%	63.2%	63.2%
												j	j		
Not applicable/Don't know	6	2	_	4	_	3	1	2	1	2	2	1	3	4	2
	4.8%	7.6%		7.1%	_	5.9%	2.0%	3.6%	9.5%	11.7%	5.2%	2.7%	5.9%	4.3%	7.1%



# Q20. Approximately what percentage of the temporary workers you use go on to become permanent members of your staff each year? Base: All who recruit temporary workers

			WAVE				REC	GION	-			SIZE		SECTO	DR
	Total	April 2017	May 2017	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%	I Otal	а а	b	C C	d	e	f	g	h	i	0-49 j	30-249 k	230 <del>+</del>	m	n
H. 2310-17-01	070		00	400	00	50	7.1	-	0.7	45	404	70		200	45
Unweighted Total	278	78	92	108	63	59	74	111	37	45	101	78	99	233	45
Weighted Total	286	85	91	110	58	70	64	108	44	49	111	78	97	239	46
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
0	46	14	16	16	7	16	10	14	4	9	35	5	6	36	10
	16.1%	16.3%	17.4%	14.9%	12.8%	23.3%	15.5%	12.7%	8.6%	17.3%	31.5%	6.3%	6.3%	14.9%	22.4%
											kl				
1-9	36	13	17	7	4	9	10	19	9	5	9	17	10	33	3
	12.7%	15.2%	18.1%	6.3%	7.1%	12.8%	15.2%	17.3%	20.5%	9.3%	8.3%	22.1%	10.3%	13.8%	7.2%
		С	С						d			jl			
10-19	33	10	9	14	6	6	8	14	7	6	16	10	7	29	4
	11.5%	12.0%	9.7%	12.5%	10.3%	9.1%	11.9%	13.2%	15.1%	12.2%	14.4%	12.7%	7.1%	12.2%	7.8%
20-49	44	8	14	22	9	14	10	16	7	5	15	8	21	33	11
25 15	15.4%	9.6%	15.0%	20.2%	15.8%	19.9%	15.1%		14.8%	9.3%	13.2%	10.8%	21.6%	13.7%	23.9%
50	21	8	6	7	2	5	4	7	3	6	10	6	5	19	2
30	7.4%	9.9%	6.2%	6.4%	4.3%	7.4%	6.5%	6.4%	6.3%	13.0%	8.7%	8.2%	5.1%	7.8%	5.3%
51+	49 17.2%	13 15.0%	15 16.6%	21 19.4%	14 23.2%	9 13.4%	15 22.8%	21 19.7%	7 15.1%	5 10.1%	16 14.1%	18 22.5%	16 16.5%	41 17.3%	8 16.8%
	17.2%	15.0%	10.0%	19.4%	23.2%	13.4%	22.8%	19.7%	15.1%	10.1%	14.1%	22.5%	16.5%	17.3%	10.8%
Don't know	56	19	16	22	15	10	8	17	9	14	11	14	32	49	8
	19.8%	22.1%	17.0%	20.2%	26.5%	14.0%	13.0%	15.7%	19.5%	28.8%	9.8%	17.4%	33.0%	20.4%	16.7%
					'					'			jk		
NETS															
Net: At least 1%	183	52	60	71	35	44	46	78	32	27	65	59	59	155	28
	64.1%	61.6%	65.6%	64.9%	60.7%	62.6%	71.5%	71.6%	71.9%	53.9%	58.6%	76.3%	60.7%	64.8%	61.0%
								i				jl			
Total	6764	1860	2093	2811	1634	1513	1788	2677	889	940	2428	2194	2143	5617	1147
Mean score	29.5	28.2	27.7	32.1	38.1	25.3	32.0	29.3	25.1	26.7	24.3	34.1	33.0	29.5	29.6



# T1. To the best of your knowledge, does your business use interim managers? Base: Wave 16

Significance Level: 95% Unweighted Total Weighted Total Yes No Don't know

	WAVE			REG	ION	_			SIZE		SECT	OR
				South excluding	South including							
Total	June 2017	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
	а	b	С	d	е	f	g	h	i	j	k	ı
200	200	45	46	45	79	34	30	80	52	68	165	35
200	200	44	48	45	78	34	30	79	54	67	165	35
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
26	26	5	8	7	9	3	3	7	3	15	21	4
12.8%	12.8%	10.9%	16.5%	14.9%	12.1%	8.3%	11.4%	9.3%	5.4%	22.7% hi	12.8%	12.7%
164	164	33	39	37	67	30	24	69	48	47	133	31
82.0%	82.0%	75.9%	81.7%	82.9%	85.4%	88.9%	82.2%	87.1% j	89.2% j	70.1%	80.8%	87.3%
11	11	6	1	1	2	1	2	3	3	5	11	-
5.3%	5.3%	13.2% ce	1.9%	2.2%	2.5%	2.8%	6.5%	3.6%	5.4%	7.1%	6.4%	-

Columns Tested: b,c,d,e,f,g - h,i,j - k,l



### T2. And during the next 12 months, do you anticipate that your need for interim managers will: $_{\mbox{\scriptsize Base: Wave 16}}$

			WAVE			REG					SIZE		SECTO	DR .
		Total	June 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	h	i	j	k	I
Unweighted Total		200	200	45	46	45	79	34	30	80	52	68	165	35
Weighted Total		200 100.0%	200 100.0%	44 100.0%	48 100.0%	45 100.0%	78 100.0%	34 100.0%	30 100.0%	79 100.0%	54 100.0%	67 100.0%	165 100.0%	35 100.0%
Increase greatly	(5)	-		-	-	-	-	-	-	- -		-		-
Increase slightly	(4)	17 8.7%	17 8.7%	-	9 17.7% bd	1 2.2%	7 8.7% b	6 17.4% bd	2 7.2%	14 17.2% ij	1 1.7%	3 4.3%	17 10.1%	1 2.5%
Stay the same	(3)	161 80.5%	161 80.5%	36 82.5%	35 73.4%	39 87.0%	65 82.7%	26 77.0%	25 83.5%	59 74.0%	48 89.5% h	54 81.1%	129 78.5%	32 89.9%
Decrease slightly	(2)	2 1.0%	2 1.0%	-	-	1 2.0%	2 2.4%	1 3.0%	-	1 1.2%	1 1.9%	-	2 1.2%	
Decrease greatly	(1)	2 .9%	2 .9%	1 2.0%		1 2.2%	1 1.3%	-	- -	2 2.4%			1 .6%	1 2.5%
Don't know		18 8.8%	18 8.8%	7 15.5% e	4 8.9%	3 6.6%	4 4.9%	1 2.7%	3 9.3%	4 5.2%	4 7.0%	10 14.6%	16 9.6%	2 5.1%
NETS														
Net: Increase		17 8.7%	17 8.7%	-	9 17.7% bd	1 2.2%	7 8.7% b	6 17.4% bd	2 7.2%	14 17.2% ij	1 1.7%	3 4.3%	17 10.1%	1 2.5%
Net: Decrease		4 1.9%	4 1.9%	1 2.0%	-	2 4.3%	3 3.7%	1 3.0%	-	3 3.5%	1 1.9%	-	3 1.8%	1 2.5%
Mean score		3.1	3.1	3.0	3.2 bd	3.0	3.0	3.1 bd	3.1	3.1	3.0	3.1	3.1	3.0

Columns Tested: b,c,d,e,f,g - h,i,j - k,l

