

# REC JOBS OUTLOOK RESEARCH

### **METHODOLOGY NOTE**

ComRes interviewed 200 UK employees and owners involved in hiring by telephone between October 25<sup>th</sup> and November 14<sup>th</sup> 2017. Data were weighted to be representative of UK adults in employment by region, broad industry sector and public / private split. ComRes is a member of the British Polling Council and abides by its rules.

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### REPUTATION | COMMUNICATIONS | PUBLIC POLICY

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CATI Fieldwork: 25th October - 14th November 2017

Base: All who recruit permanent members of staff in each job function

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CATI Fieldwork: 25th October - 14th November 2017

Base: All who recruit temporary agency workers in each job function

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Base: All who recruit temporary agency workers in each job function

Base: All who recruit temporary agency workers in each job function

Q16. In which, if any, of these job functions do you expect to find a shortage of appropriate candidates for temporary agency worker roles?..

Q17 SUM. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important. SUMMARY TABLE. 103 Base: All who recruit temporary agency workers Q17 1. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means year. important. Price/Costs of the workers .... Base: All who recruit temporary agency workers Q17 2. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important. Quality of service .. Base: All who recruit temporary agency workers Q17 3. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important. Brand image of the agency ... 106 Base: All who recruit temporary agency workers Q17 4. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important. Expertise of the agency, in terms of regions and sectors covered .... 107 Base: All who recruit temporary agency workers Q17\_5. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important. Management information provided ... Base: All who recruit temporary agency workers Q17 6. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important. Membership of a trade of professional organisation. Base: All who recruit temporary agency workers Q17\_7. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important Other Base: All who recruit temporary agency workers Q18 SUM. How important or otherwise would you say that temporary agency workers are for your organisation for each of the following? Rate on a scale from 1 to 5, where 1 means not at all important and 5 means very important. SUMMARY TABLE ...... Base: All who recruit temporary agency workers Q18 1. How important or otherwise would you say that temporary agency workers are for your organisation for each of the following? Rate on a scale from 1 to 5, where 1 means not at all important and 5 means very important. Meeting peaks in demand at certain times of year (seasonality) . Base: All who recruit temporary agency workers Q18 2. How important or otherwise would you say that temporary agency workers are for your organisation for each of the following? Rate on a scale from 1 to 5, where 1 means not at all important and 5 means very important. Responding to growth, as new customers are Base: All who recruit temporary agency workers Q18 3. How important or otherwise would you say that temporary agency workers are for your organisation for each of the following? Rate on a scale from 1 to 5, where 1 means not at all important and 5 means yery important. Managing fast changing organisational Base: All who recruit temporary agency workers Base: All who recruit temporary agency workers Base: All who recruit temporary agency workers Q18 6. How important or otherwise would you say that temporary agency workers are for your organisation for each of the following? Rate on a scale from 1 to 5, where 1 means not at all important and 5 means very important. Managing uncertainty during economic downturn or at other times . Base: All who recruit temporary agency workers Q18. 7. How important or otherwise would you say that temporary agency workers are for your organisation for each of the following? Rate on a scale from 1 to 5, where 1 means not at all important and 5 means very important. Providing short term access to key strategic Base: All who recruit temporary agency workers Q19. In terms of temporary agency workers' pay rates, would you say that: ........ Base: All who recruit temporary agency workers Q20. Approximately what percentage of the temporary workers you use go on to become permanent members of your staff each year? ....



Base: All who recruit temporary workers

T1. Do you think economic conditions in the UK in 2018 will be?	12
Base: Wave 21	
T2. Do you think that your business will?	122
Base: Wave 21	



Sector Base: All respondents

Significance Level: 95% Unweighted Total Weighted Total Private Public

			REG	ION				SIZE		SECTOR		
Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public	
	а	b	С	d	*e	f	g	h	i	j	k	
200	45	50	45	74	29	31	89	44	67	165	35	
200	44	48	45	78	34	30	88	43	69	165	35	
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	
165 82.4%	34 77.7%	41 85.3%	39 86.1%	66 84.4%	28 82.2%	23 79.1%	78 88.9%	39 91.9%	47 68.3%	165 100.0%	-	
02.470	77.770	00.070	00.170	04.470	02.270	7 3.176	i	i i	00.070	k		
35	10	7	6	12	6	6	10	3	22	-	35	
17.6%	22.3%	14.7%	13.9%	15.6%	17.8%	20.9%	11.1%	8.1%	31.7%	-	100.0%	
									gh		J	



## **S1. Which region is your organisation based in?**Base: All respondents

				REG					SIZE		SECTO	DR
	Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	*e	f	g	h	i	j	k
Unweighted Total	200	45	50	45	74	29	31	89	44	67	165	35
Weighted Total	200 100.0%	44 100.0%	48 100.0%	45 100.0%	78 100.0%	34 100.0%	30 100.0%	88 100.0%	43 100.0%	69 100.0%	165 100.0%	35 100.0%
South West	17 8.4%	-	-	17 37.5% abf	17 21.4% abf	-	-	6 6.4%	2 4.2%	9 13.6%	15 9.1%	2 5.0%
South East	28 14.0%	-	-	28 62.5% abdf	28 35.7% abf	-	-	15 17.3%	8 18.7%	5 6.9%	24 14.3%	4 12.7%
London	34 16.8%	-	-	-	34 42.9% abcf	34 100.0%	-	14 15.6%	5 10.9%	15 22.0%	28 16.8%	6 17.0%
East of England	18 9.2%		18 38.2% acdf	-	-	- -	:	10 11.0%	4 9.0%	5 7.0%	18 10.6%	1 2.5%
West Midlands	16 8.2%	-	16 34.0% acdf	-	-	-		6 6.8%	3 7.0%	7 10.7%	12 7.2%	4 12.7%
East Midlands	13 6.7%	-	13 27.8% acdf	-	-	:		8 8.7%	1 2.2%	5 6.9%	12 7.1%	2 4.9%
North West	21 10.7%	21 48.9% bcdf	-	-	-	-	-	8 9.4%	5 11.2%	8 12.0%	13 8.1%	8 22.7% j
North East	7 3.4%	7 15.5% bcdf	-	-	-	-	-	5 5.5%	2 4.7%		6 3.6%	1 2.5%
Yorkshire & The Humber	16 7.8%	16 35.6% bcdf	-	-	-	- -		10 11.2%	4 8.8%	2 2.9%	15 8.9%	1 2.5%
Scotland	16 8.1%		-	-	-	-	16 54.7% abcd	3 3.1%	6 14.8% g	7 10.3%	11 6.6%	5 14.9%
Wales	8 4.2%	-	-	-	-	-	8 28.4% abcd	2 2.8%	2 3.9%	4 6.2%	8 5.1%	-
Northern Ireland	5 2.5%	-	-	-	-	-	5 16.9% abcd	2 2.3%	2 4.8%	1 1.3%	4 2.5%	1 2.6%





Public

35

35

100.0%

SECTOR

165

165

100.0%

## **Jobs Outlook - Wave 21**

### S1. Which region is your organisation based in?

Base: All respondents

REGION SIZE South excluding South including Total North Midlands London London London Other 0-49 50-249 250+ Private Significance Level: 95% b d g 50 Unweighted Total 200 45 45 74 29 31 89 44 67 Weighted Total 200 44 48 45 78 34 30 88 43 69 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% Channel Islands None of the above



## **S2.** Which department do you work in, in your organisation? Base: All respondents

Significance Level: 95% Unweighted Total Weighted Total HR Other

			REG	ION				SIZE		SECT	OR
			South excluding	South including							
Total	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
	а	b	С	d	*e	f	g	h	i	j	k
200	45	50	45	74	29	31	89	44	67	165	35
200	44	48	45	78	34	30	88	43	69	165	35
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
120	24	29	29	48	19	20	24	30	65	95	25
60.0%	53.9%	59.7%	64.1%	61.1%	57.1%	66.4%	27.5%	71.0%	94.4%	57.4%	71.9%
								g	gh		
80	20	19	16	31	14	10	64	12	4	70	10
40.0%	46.1%	40.3%	35.9%	38.9%	42.9%	33.6%	72.5%	29.0%	5.6%	42.6%	28.1%
1							hi	1			



## S3. Which of the following best describes your level of seniority? Base: All respondents

				REG	ION	_			SIZE		SECTO	R
				South excluding	South including							
	Total	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	*e	f	g	h	i	j	k
Unweighted Total	200	45	50	45	74	29	31	89	44	67	165	35
Weighted Total	200	44	48	45	78	34	30	88	43	69	165	35
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Senior management/ board level	70	16	14	12	25	12	15	45	14	10	59	11
	34.9%	36.8%	29.9%	27.7%	31.4%	36.4%	49.3%	51.3%	33.2%	15.1%	35.7%	30.8%
								ı	ı			
Management	68	12	20	15	29	13	6	31	15	22	58	9
	33.8%	28.5%	42.2%	34.0%	36.5%	39.7%	21.0%	34.7%	34.3%	32.4%	35.5%	26.1%
Non-Managerial	63	15	13	17	25	8	9	12	14	36	47	15
	31.3%	34.7%	27.8%	38.3%	32.1%	23.8%	29.7%	14.0%	32.5%	52.6%	28.8%	43.0%
									g	gh		



## **S4.** Which of the following, if any, are you involved in as part of your role? Base: All respondents

				REG	ION			•	SIZE		SECTO	R
				South excluding	South including							
	Total	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	*e	f	g	h	i	j	k
Unweighted Total	200	45	50	45	74	29	31	89	44	67	165	35
Weighted Total	200	44	48	45	78	34	30	88	43	69	165	35
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Recruitment (hiring or engaging new staff	200	44	48	45	78	34	30	88	43	69	165	35
on a permanent or temporary basis)	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Training of employees	136	31	32	26	51	25	22	69	31	36	118	18
	68.0%	71.9%	66.1%	57.6%	64.9%	74.7%	73.4%	78.1%	73.4%	51.7%	71.6%	51.0%
								i	i		k	
Assessment of employees	134	29	31	29	52	23	22	69	29	36	114	20
	67.2%	67.3%	64.6%	63.7%	66.3%	69.9%	73.3%	78.2%	68.1%	52.6%	69.4%	56.5%
								i				
Supporting employees (e.g. with	170	38	41	39	66	27	25	80	39	51	144	26
questions or grievances)	84.9%	87.1%	84.4%	87.3%	84.2%	80.0%	84.8%	90.4%	91.2%	74.1%	87.1%	74.89
								i	i			
None	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-



# D1. How many people are employed or engaged by your organisation at all locations? Base: All respondents

				REG	ION				SIZE		SECTO	R
	Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	*e	f	g	h	i	j	k
Unweighted Total	200	45	50	45	74	29	31	89	44	67	165	35
Weighted Total	200 100.0%	44 100.0%	48 100.0%	45 100.0%	78 100.0%	34 100.0%	30 100.0%	88 100.0%	43 100.0%	69 100.0%	165 100.0%	35 100.0%
0-9	19 9.6%	6 13.3%	6 11.9%	4 8.5%	5 6.3%	1 3.4%	3 9.2%	19 21.8% hi	-		16 9.5%	4 10.2%
10-49	69 34.4%	17 39.2% f	18 36.5% f	17 38.0% f	30 37.8% f	13 37.5%	4 15.2%	69 78.2% hi	-		63 38.1% k	6 17.5%
50-249	43 21.3%	10 23.9%	8 16.0%	10 21.8%	14 18.4%	5 13.8%	10 33.8%	-	43 100.0% gi	-	39 23.8%	3 9.8%
250+	69 34.6%	10 23.6%	17 35.5%	14 31.7%	29 37.6%	15 45.3%	12 41.8%	-	-	69 100.0% gh	47 28.7%	22 62.4% j



## D3. What industry sector does your organisation work in? Base: All respondents

				REG					SIZE		SECTO	R
	Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	*e	f	g	h	i	j	k
Unweighted Total	200	45	50	45	74	29	31	89	44	67	165	35
Weighted Total	200 100.0%	44 100.0%	48 100.0%	45 100.0%	78 100.0%	34 100.0%	30 100.0%	88 100.0%	43 100.0%	69 100.0%	165 100.0%	35 100.0%
Agriculture, forestry & fishing	3 1.5%	-	1 1.9%	1 2.2%	2 2.8%	1 3.5%	-	1 1.3%	1 2.3%	1 1.3%	2 1.3%	1 2.6%
Production	18 8.8%	5 11.2%	5 10.3%	2 4.2%	4 5.4%	2 6.9%	3 11.6%	9 9.9%	7 15.7% i	2 3.1%	17 10.1%	1 2.4%
Construction	12 6.1%	3 6.2%	1 1.8%	3 5.9%	6 7.6%	3 9.9%	3 9.0%	8 8.6% i	5 11.0% i	-	9 5.3%	3 9.7%
Motor trades	10 4.9%	2 4.5%	4 7.9%	2 4.3%	2 2.4%	-	2 6.9%	7 7.7%	2 4.8%	1 1.3%	9 5.4%	1 2.5%
Wholesale	10 4.8%	2 4.4%	1 2.1%	4 8.5%	5 6.4%	1 3.4%	2 5.5%	6 6.6%	2 4.6%	2 2.6%	10 5.8%	-
Retail	10 4.8%	5 10.8% cd	2 3.7%	-	1 1.3%	1 3.1%	2 6.9%	5 5.6%	2 4.3%	3 4.0%	6 3.6%	4 10.4%
Transport & storage (inc. postal)	10 4.8%	2 4.2%	2 4.0%	3 6.2%	5 6.3%	2 6.5%	1 2.9%	5 5.6%	- -	5 6.7%	6 3.6%	4 10.3%
Accommodation & food services	13 6.4%	2 4.2%	2 4.0%	5 10.6%	8 10.5%	3 10.3%	1 3.1%	8 9.1%	2 4.4%	3 4.3%	12 7.3%	1 2.5%
Information & communication	8 4.2%		3 6.2%	3 6.6%	5 6.8%	2 7.0%		3 3.6%	1 2.4%	4 6.0%	8 5.0%	-
Legal and Finance	7 3.5%	-	4 8.4%	1 2.0%	2 2.6%	1 3.5%	1 2.8%	5 5.4%	1 2.3%	1 1.7%	6 3.7%	1 2.5%
Property	4 2.0%		2 3.9%	-	2 2.7%	2 6.2%		2 2.3%	1 2.2%	1 1.4%	3 1.8%	1 2.8%
Professional, scientific & technical	17 8.5%	6 13.4%	3 6.3%	4 9.2%	5 6.8%	1 3.5%	3 9.5%	7 7.8%	6 14.4%	4 5.7%	15 9.2%	2 5.1%



## D3. What industry sector does your organisation work in? Base: All respondents

		REGION South excluding South including							SIZE		SECTO	R
	Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	*e	f	g	h	i	j	k
Unweighted Total	200	45	50	45	74	29	31	89	44	67	165	35
Weighted Total	200 100.0%	44 100.0%	48 100.0%	45 100.0%	78 100.0%	34 100.0%	30 100.0%	88 100.0%	43 100.0%	69 100.0%	165 100.0%	35 100.0%
Business administration and support services	16 8.2%	5 11.2%	2 3.9%	4 8.9%	5 6.6%	1 3.5%	4 15.0%	6 6.6%	3 7.1%	8 10.9%	14 8.3%	3 7.7%
Public administration and defence	10 4.9%	1 2.2%	4 8.0%	3 6.1%	5 6.4%	2 6.9%	-	5 5.4%	- -	5 7.4%	9 5.4%	1 2.5%
Education	17 8.6%	5 10.6%	6 12.1%	3 6.3%	5 6.4%	2 6.5%	2 5.8%	2 2.1%	5 11.3% g	11 15.3% g	15 9.3%	2 5.4%
Health	25 12.6%	6 13.0%	8 15.7%	5 10.5%	9 11.9%	5 13.7%	3 8.8%	9 10.4%	6 13.3%	10 14.9%	21 12.6%	4 12.4%
Arts, entertainment, recreation and other services	11 5.6%	2 4.3%	- -	4 8.4% b	6 7.2%	2 5.7%	4 12.4% b	2 2.1%		9 13.5% gh	4 2.3%	7 21.2% j
Other	-	-	-	-	-	-	-	-	-	-	-	-
NETS												
Net: Agriculture, forestry & fishing/ Production	21 10.3%	5 11.2%	6 12.2%	3 6.5%	6 8.2%	4 10.4%	3 11.6%	10 11.2%	8 18.0% i	3 4.4%	19 11.4%	2 5.0%
Net: Construction/Property	16 8.1%	3 6.2%	3 5.7%	3 5.9%	8 10.3%	5 16.1%	3 9.0%	10 10.9% i	6 13.1% i	1 1.4%	12 7.2%	4 12.5%
Net: Motor trades/ Wholesale/Retail/Transport & storage (inc. postal)/Accommodation & food services	51 25.6%	12 28.0%	10 21.6%	13 29.6%	21 26.9%	8 23.3%	7 25.2%	30 34.6% hi	8 18.0%	13 18.8%	42 25.6%	9 25.7%



## D3. What industry sector does your organisation work in? Base: All respondents

				REG	ION	_			SIZE		SECTO	R
	Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	*e	f	g	h	i	j	k
Unweighted Total	200	45	50	45	74	29	31	89	44	67	165	35
Weighted Total	200	44	48	45	78	34	30	88	43	69	165	35
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Net: Information & communication/Legal	32	5	9	8	13	5	5	14	5	13	28	4
and Finance/Business administration and support services	15.8%	11.2%	18.5%	17.5%	16.0%	13.9%	17.7%	15.5%	11.8%	18.6%	17.0%	10.2%
Net: Professional, scientific & technical	17	6	3	4	5	1	3	7	6	4	15	2
	8.5%	13.4%	6.3%	9.2%	6.8%	3.5%	9.5%	7.8%	14.4%	5.7%	9.2%	5.1%
Net: Public administration and defence/	52	11	17	10	19	9	4	16	11	26	45	7
Education/Health	26.1%	25.8%	35.8%	22.9%	24.7%	27.0%	14.6%	17.8%	24.6%	37.5%	27.3%	20.3%
			f							g		
Net: Arts, entertainment, recreation and	11	2	-	4	6	2	4	2	-	9	4	7
other services/Other	5.6%	4.3%	-	8.4%	7.2%	5.7%	12.4%	2.1%	-	13.5%	2.3%	21.2%
				b			b			gh		j



Q1. How much capacity, if any, is there in your organisation to take on more work without creating more jobs in the organisation?

Base: All respondents

				REG	ION				SIZE		SECTO	R
				South excluding	South including							
	Total	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	*e	f	g	h	i	j	k
Unweighted Total	200	45	50	45	74	29	31	89	44	67	165	35
Weighted Total	200	44	48	45	78	34	30	88	43	69	165	35
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
None - we would have to take on new staff	70	15	18	16	25	9	11	26	16	28	56	14
	34.8%	35.3%	37.8%	36.0%	31.9%	26.3%	37.1%	29.6%	36.5%	40.4%	33.9%	39.3%
A little - we might have to take on staff if	98	18	22	25	42	17	15	43	22	32	83	14
demand grew this year	48.8%	41.4%	45.8%	55.6%	53.6%	50.9%	51.6%	49.0%	51.6%	46.7%	50.5%	40.4%
A fair amount - we could take on a lot	25	8	8	4	6	2	3	17	4	4	20	5
more work now	12.4%	19.0%	16.4%	8.3%	7.7%	6.8%	8.5%	19.1%	9.7%	5.5%	11.8%	15.0%
								ı				
Considerable - we have a great deal of	8	2	-	-	5	5	1	2	1	5	6	2
spare capacity	4.0%	4.3%	-	-	6.9%	16.0%	2.8%	2.2%	2.2%	7.5%	3.8%	5.4%
NETS												
Net: None + A little	167	34	40	41	67	26	26	69	38	60	139	28
	83.6%	76.7%	83.6%	91.7%	85.5%	77.2%	88.7%	78.6%	88.1%	87.0%	84.4%	79.6%



# Q2. Have you made any of the following changes to your workforce in the past year? Base: All respondents

				REG	ION				SIZE		SECTO	TOR	
	Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public	
Significance Level: 95%		а	b	С	d	*e	f	g	h	i	j	k	
Unweighted Total	200	45	50	45	74	29	31	89	44	67	165	35	
Weighted Total	200	44	48	45	78	34	30	88	43	69	165	35	
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	
Redundancies	37	8	7	7	15	8	8	8	10	19	29	8	
	18.4%	17.2%	13.9%	15.2%	18.7%	23.4%	26.9%	8.9%	22.4%	28.1%	17.3%	23.6%	
									g	g			
Reduced hours	24	6	5	6	9	3	4	9	5	11	21	4	
	12.2%	13.4%	10.0%	13.1%	11.8%	10.0%	14.8%	10.0%	11.0%	15.6%	12.6%	10.3%	
Reduced pay / earnings	6	-	-	2	4	2	2	1	3	2	6	-	
	2.9%	-	-	4.4%	5.4%	6.8%	5.6%	1.1%	6.5%	3.1%	3.6%	-	
Headcount freeze	17	4	3	5	8	3	2	6	4	7	16	1	
	8.3%	8.6%	6.0%	10.6%	10.4%	10.3%	6.0%	6.7%	8.7%	10.1%	9.6%	2.5%	
Increased staffing	95	18	27	22	35	13	15	31	22	43	78	18	
	47.7%	40.9%	56.0%	48.9%	45.0%	39.8%	51.2%	34.8%	51.4%	61.8%	47.1%	50.4%	
										g			
Increased pay/ earnings	112	26	28	21	40	18	19	43	26	43	97	15	
	56.1%	58.5%	58.2%	47.1%	50.4%	54.9%	63.9%	48.6%	61.6%	62.2%	59.0%	42.5%	
None of the above	47	12	11	9	17	8	7	29	6	13	36	12	
	23.7%	26.5%	23.7%	20.8%	21.8%	23.1%	24.4%	33.1%	13.1%	18.2%	21.6%	33.5%	
								hi					



## Q3. Do you think economic conditions in the country as a whole are getting: Base: All respondents

					REG					SIZE		SECTOR		
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public	
Significance Level: 95%		Total	a	iviidiarids	c	d	*e	Other f	0-49 g	50-249 h	250+ i	Private i	Public	
•								'		"		J		
Unweighted Total		200	45	50	45	74	29	31	89	44	67	165	35	
Weighted Total		200	44	48	45	78	34	30	88	43	69	165	35	
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	
A lot better	(5)	5	2	-	2	3	1	-	1	-	4	4	1	
		2.5%	4.6%	-	4.5%	3.9%	3.1%	-	1.2%	-	5.8%	2.4%	2.9%	
A little better	(4)	37	9	9	7	16	9	4	18	8	11	29	7	
		18.3%	19.5%	18.1%	14.7%	19.9%	26.9%	12.6%	20.3%	18.5%	15.7%	17.8%	20.8%	
No change	(3)	83	17	23	19	29	10	13	43	14	26	66	16	
		41.3%	39.3%	47.9%	42.3%	36.9%	29.6%	45.1%	48.4%	33.6%	36.9%	40.3%	45.7%	
A little worse	(2)	53	12	13	11	18	7	9	22	14	17	45	8	
		26.4%	27.8%	27.9%	25.6%	23.3%	20.2%	30.4%	24.7%	33.7%	24.1%	27.2%	22.9%	
A lot worse	(1)	11	1	2	2	4	2	4	5	3	3	9	2	
		5.3%	2.0%	4.1%	4.4%	5.5%	6.9%	11.9%	5.4%	6.8%	4.3%	5.4%	4.9%	
Don't know		12	3	1	4	8	5	-	-	3	9	11	1	
		6.1%	6.8%	2.1%	8.5%	10.6%	13.4%	-	-	7.4%	13.2%	6.9%	2.8%	
										g	g			
NETS														
Net: Better		42	11	9	9	19	10	4	19	8	15	33	8	
		20.8%	24.1%	18.1%	19.2%	23.8%	30.0%	12.6%	21.5%	18.5%	21.4%	20.2%	23.7%	
Net: Better/ No change		124	28	32	28	48	20	17	62	22	40	100	24	
		62.1%	63.3%	66.0%	61.5%	60.7%	59.6%	57.7%	69.9%	52.1%	58.3%	60.5%	69.4%	
									h					
Net: Worse		64	13	15	13	23	9	13	27	17	20	54	10	
		31.8%	29.9%	32.0%	30.0%	28.7%	27.0%	42.3%	30.1%	40.5%	28.5%	32.6%	27.8%	
Mean score		2.9	3.0	2.8	2.9	2.9	3.0	2.6	2.9	2.7	2.9	2.8	2.9	



Q4. In view of the economic conditions, do you/does your organisation expect confidence in hiring and investment decisions to get:

Base: All respondents

				REGION						SIZE		SECTO	PR
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		10141	а	b	C	d	*e	f	g	h	i	j	k
Unweighted Total		200	45	50	45	74	29	31	89	44	67	165	35
Weighted Total		200 100.0%	44 100.0%	48 100.0%	45 100.0%	78 100.0%	34 100.0%	30 100.0%	88 100.0%	43 100.0%	69 100.0%	165 100.0%	35 100.0%
A lot better	(5)	6 2.9%	1 2.0%		3 6.6%	4 5.1%	1 3.1%	1 3.1%	3 3.3%		3 4.2%	4 2.3%	2 5.5%
A little better	(4)	41 20.7%	13 30.0%	10 20.0%	7 14.9%	14 18.2%	8 22.6%	4 14.8%	17 19.7%	8 18.9%	16 23.2%	32 19.6%	9 26.0%
No change	(3)	101 50.3%	21 48.4%	24 50.0%	25 55.5%	41 52.2%	16 47.8%	14 48.5%	53 60.1% i	22 52.3%	25 36.6%	87 53.0%	13 37.5%
A little worse	(2)	25 12.6%	4 8.5%	11 22.1% cd	3 6.0%	7 9.3%	5 13.6%	4 12.1%	10 11.4%	6 13.3%	10 13.8%	21 12.6%	4 12.6%
A lot worse	(1)	7 3.3%	2 4.2%	1 2.0%	1 2.1%	2 2.7%	1 3.4%	2 5.9%	3 3.4%	2 4.4%	2 2.6%	6 3.5%	1 2.5%
Don't know		20 10.1%	3 6.8%	3 5.9%	7 14.9%	10 12.6%	3 9.5%	5 15.5%	2 2.2%	5 11.1% g	14 19.7% 9	15 8.9%	6 15.9%
NETS													
Net: Better		47 23.6%	14 32.0%	10 20.0%	10 21.5%	18 23.3%	9 25.7%	5 18.0%	20 22.9%	8 18.9%	19 27.4%	36 21.9%	11 31.5%
Net: Better/ No change		148 73.9%	35 80.4%	34 70.0%	34 76.9%	59 75.5%	25 73.5%	20 66.4%	73 83.0% i	30 71.1%	44 64.0%	123 74.9%	24 69.1%
Net: Worse		32 16.0%	6 12.8%	12 24.1% c	4 8.1%	9 11.9%	6 17.0%	5 18.0%	13 14.8%	8 17.7%	11 16.4%	27 16.1%	5 15.1%
Mean score		3.1	3.2	2.9	3.2	3.2	3.1	3.0	3.1	3.0	3.2	3.1	3.2



Q5\_SUM. In which of the following ways, if any, does your organisation recruit permanent members of staff and temporary or contract workers?

#### **SUMMARY TABLE**

Base: All respondents

	Permanent members of staff	Temporary or contract workers
Unweighted Total	200	200
Weighted Total	200	200
g	100.0%	100.0%
Advertise externally in newspapers/trade/ professional	91	43
press	45.3%	21.6%
Recruitment agencies/ Search firms	93	52
	46.5%	25.8%
Online job boards (e.g. Monster)	100	61
	50.2%	30.5%
Internal Referrals	99	62
	49.4%	31.1%
Talent pools and staff banks	23	16
	11.7%	8.2%
Advertise on our own website	120	72
	59.9%	35.8%
Social media and professional networking sites (e.g.	91	49
LinkedIn)	45.5%	24.6%
Former employees and word of mouth	115	73
	57.6%	36.7%
Jobcentre Plus / Universal Jobmatch	74	42
	37.0%	21.0%
People approach us	93	55
	46.7%	27.7%
Other	18	9
	8.8%	4.5%
We have never recruited any of this kind of staff	15	83
	7.4%	41.6%



Q5\_SUM. In which of the following ways, if any, does your organisation recruit permanent members of staff and temporary or contract workers?

#### **SUMMARY TABLE**

Base: All who have recruited this type of staff before

	Permanent members of staff	Temporary or contract workers
Unweighted Total	186	117
Weighted Total	185	117
vvoignica rotai	100.0%	100.0%
Advertise externally in newspapers/trade/ professional	91	43
press	48.9%	37.0%
	22	
Recruitment agencies/ Search firms	93 50.2%	52 44.2%
Online job boards (e.g. Monster)	100	61
	54.2%	52.3%
Internal Referrals	99	62
	53.4%	53.2%
Talent pools and staff banks	23	16
·	12.6%	14.0%
Advertise on our own website	120	72
/ tare tare an ear ear mose to	64.7%	61.3%
Social media and professional networking sites (e.g.	91	49
LinkedIn)	49.1%	42.0%
Former employees and word of mouth	115 62.2%	73 62.8%
	02.2%	62.6%
Jobcentre Plus / Universal Jobmatch	74	42
	39.9%	35.9%
People approach us	93	55
	50.4%	47.4%
Other	18	9
	9.5%	7.6%



### Q5\_1. In which of the following ways, if any, does your organisation recruit permanent members of staff and temporary or contract workers?

#### Permanent members of staff

Base: All respondents

				REG	ION				SIZE		SECTOR	
	Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	*e	f	g	h	i	j	k
Unweighted Total	200	45	50	45	74	29	31	89	44	67	165	35
Weighted Total	200 100.0%	44 100.0%	48 100.0%	45 100.0%	78 100.0%	34 100.0%	30 100.0%	88 100.0%	43 100.0%	69 100.0%	165 100.0%	35 100.0%
Advertise on our own website	120 59.9%	24 54.0%	30 61.8%	26 57.6%	47 59.7%	21 62.5%	20 66.3%	27 30.4%	29 67.7% g	64 92.7% gh	94 57.3%	25 72.4%
Former employees and word of mouth	115 57.6%	28 63.0%	28 58.1%	27 59.4%	45 58.0%	19 56.2%	14 48.0%	45 51.4%	24 56.1%	46 66.6%	94 56.7%	22 61.9%
Online job boards (e.g. Monster)	100 50.2%	22 49.3%	23 47.6%	20 44.7%	39 49.6%	19 56.2%	17 57.0%	25 28.7%	23 55.0% g	52 74.6% gh	76 46.1%	24 69.4% j
Internal Referrals	99 49.4%	26 58.4%	24 50.4%	20 44.7%	37 46.6%	17 49.2%	12 41.9%	31 35.5%	22 52.0%	45 65.5% g	80 48.4%	19 54.3%
People approach us	93 46.7%	23 51.5%	20 41.7%	19 42.8%	38 48.9%	19 57.1%	12 42.0%	31 34.6%	22 50.6%	41 59.7% g	74 44.7%	20 56.2%
Recruitment agencies/ Search firms	93 46.5%	20 45.7%	22 46.0%	21 46.9%	36 45.6%	15 43.9%	15 50.9%	30 34.2%	24 57.2% g	38 55.5% g	77 46.6%	16 46.1%
Social media and professional networking sites (e.g. LinkedIn)	91 45.5%	24 54.2% b	15 32.0%	17 38.8%	37 47.8%	20 59.8%	14 48.5%	23 26.1%	21 50.3% g	47 67.2% g	74 44.8%	17 49.0%
Advertise externally in newspapers/trade/ professional press	91 45.3%	18 40.9%	22 46.3%	16 36.5%	30 38.0%	13 40.0%	21 69.5% abcd	25 27.8%	28 66.1% g	38 54.7% g	76 46.3%	14 40.5%
Jobcentre Plus / Universal Jobmatch	74 37.0%	17 39.5%	21 43.7% c	10 23.1%	24 30.4%	13 40.1%	12 39.8%	21 23.7%	15 35.9%	38 54.5% g	59 35.7%	15 43.1%



### Q5\_1. In which of the following ways, if any, does your organisation recruit permanent members of staff and temporary or contract workers?

#### Permanent members of staff

Base: All respondents

				REG	ION				SIZE		SECTOR	
	Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	*e	f	g	h	i	j	k
Unweighted Total	200	45	50	45	74	29	31	89	44	67	165	35
Weighted Total	200 100.0%	44 100.0%	48 100.0%	45 100.0%	78 100.0%	34 100.0%	30 100.0%	88 100.0%	43 100.0%	69 100.0%	165 100.0%	35 100.0%
Talent pools and staff banks	23 11.7%	6 12.9%	5 9.8%	4 8.3%	10 13.1%	7 19.4%	3 9.4%	1 1.3%	2 4.6%	20 29.3% gh	15 9.2%	8 23.4% j
Other	18 8.8%	2 4.2%	3 6.0%	6 14.5%	11 14.1%	5 13.6%	2 5.9%	6 6.7%	7 16.0%	5 7.0%	13 8.0%	4 12.3%
We have never recruited any of this kind of staff	15 7.4%	2 4.4%	5 10.2%	3 6.2%	5 6.4%	2 6.7%	3 9.5%	14 15.7% hi	-	1 1.3%	12 7.3%	3 7.9%



### Q5\_2. In which of the following ways, if any, does your organisation recruit permanent members of staff and temporary or contract workers?

## Temporary or contract workers Base: All respondents

				REG	ION				SIZE		SECTO	SECTOR	
	Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public	
Significance Level: 95%		а	b	С	d	*e	f	g	h	i	j	k	
Unweighted Total	200	45	50	45	74	29	31	89	44	67	165	35	
Weighted Total	200 100.0%	44 100.0%	48 100.0%	45 100.0%	78 100.0%	34 100.0%	30 100.0%	88 100.0%	43 100.0%	69 100.0%	165 100.0%	35 100.0%	
Former employees and word of mouth	73 36.7%	16 37.1%	16 33.8%	16 36.1%	32 40.7%	16 46.8%	9 30.3%	25 28.2%	17 39.2%	32 46.0% g	64 39.0%	9 25.7%	
Advertise on our own website	72 35.8%	14 32.5%	21 43.8%	12 27.6%	26 32.8%	13 39.8%	11 35.9%	12 13.5%	18 41.3% g	42 61.0% gh	58 35.3%	13 38.3%	
Internal Referrals	62 31.1%	15 34.7%	16 34.0%	14 31.9%	25 32.3%	11 32.8%	5 17.7%	21 23.4%	11 26.9%	30 43.4% g	53 32.2%	9 25.7%	
Online job boards (e.g. Monster)	61 30.5%	14 32.4%	16 33.8%	8 17.1%	21 26.8%	13 39.9%	10 32.4%	15 16.8%	12 27.9%	34 49.7% gh	49 29.5%	13 35.6%	
People approach us	55 27.7%	11 25.9%	15 31.6%	11 25.6%	23 28.9%	11 33.3%	6 20.6%	17 18.9%	11 25.8%	28 40.0% g	46 27.6%	10 27.8%	
Recruitment agencies/ Search firms	52 25.8%	10 23.7%	14 28.5%	15 33.8%	23 29.5%	8 23.6%	4 15.0%	12 13.5%	12 27.5% g	28 40.5% g	46 28.1%	5 15.4%	
Social media and professional networking sites (e.g. LinkedIn)	49 24.6%	11 26.2%	11 21.9%	8 17.1%	20 25.5%	12 36.7%	7 24.0%	13 14.8%	11 25.5%	25 36.4% g	42 25.5%	7 20.3%	
Advertise externally in newspapers/trade/ professional press	43 21.6%	10 23.8%	12 23.9%	6 12.8%	12 15.7%	7 19.5%	9 30.3%	7 7.6%	13 29.9% g	24 34.3% g	35 21.3%	8 22.9%	
Jobcentre Plus / Universal Jobmatch	42 21.0%	10 22.1%	14 29.8% c	6 12.5%	14 18.4%	9 26.3%	3 11.8%	11 12.4%	7 15.8%	24 35.1% gh	35 21.1%	7 20.3%	



### Q5\_2. In which of the following ways, if any, does your organisation recruit permanent members of staff and temporary or contract workers?

## Temporary or contract workers Base: All respondents

				REG	ION				SIZE		SECTOR	
				South excluding	South including							
	Total	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	*e	f	g	h	i	j	k
Unweighted Total	200	45	50	45	74	29	31	89	44	67	165	35
Weighted Total	200	44	48	45	78	34	30	88	43	69	165	35
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Talent pools and staff banks	16	2	7	3	7	4	1	1	1	14	11	5
	8.2%	4.2%	13.9%	6.2%	8.9%	12.5%	2.9%	1.1%	2.3%		6.7%	15.3%
										gh		
Other	9	-	3	2	4	2	2	2	3	4	7	2
	4.5%	-	6.0%	4.4%	5.5%	6.9%	5.9%	2.2%	7.1%	5.6%	4.4%	4.9%
We have never recruited any of this kind	83	19	19	18	31	13	13	47	19	17	64	19
of staff	41.6%	43.3%	40.0%	40.2%	40.1%	40.0%	45.4%	52.9%	44.9%	25.0%	38.9%	53.9%
								'				



### Q5\_1. In which of the following ways, if any, does your organisation recruit permanent members of staff and temporary or contract workers?

#### Permanent members of staff

Base: All who have recruited this type of staff before

				REG	ION				SIZE		SECTO	R
				South excluding	South including							
	Total	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	*e	*f	g	h	1	J	k
Unweighted Total	186	43	45	43	70	27	28	76	44	66	153	33
Weighted Total	185	42	43	42	73	31	27	74	43	68	153	32
_	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Advertise on our own website	120	24	30	26	47	21	20	27	29	64	94	25
	64.7%	56.5%	68.8%	61.4%	63.8%	67.0%	73.3%	36.0%	67.7%	94.0%	61.7%	78.6%
									g	gh		
Former employees and word of mouth	115	28	28	27	45	19	14	45	24	46	94	22
1	62.2%	65.9%	64.7%	63.3%	62.0%	60.2%	53.1%	61.0%	56.1%	67.5%	61.2%	67.2%
Online job boards (e.g. Monster)	100	22	23	20	39	19	17	25	23	52	76	24
	54.2%	51.6%	53.0%	47.7%	53.1%	60.3%	63.0%	34.0%	55.0%	75.6%	49.7%	75.3%
									g	gh		j
Internal Referrals	99	26	24	20	37	17	12	31	22	45	80	19
	53.4%	61.2%	56.2%	47.7%	49.9%	52.8%	46.3%	42.2%	52.0%	66.4%	52.2%	59.0%
										g		
People approach us	93	23	20	19	38	19	12	31	22	41	74	20
	50.4%	53.9%	46.4%	45.6%	52.3%	61.2%	46.4%	41.1%	50.6%	60.5%	48.2%	61.0%
										g		
Recruitment agencies/ Search firms	93	20	22	21	36	15	15	30	24	38	77	16
	50.2%	47.8%	51.2%	50.0%	48.7%	47.0%	56.2%	40.6%	57.2%	56.3%	50.2%	50.0%
Social media and professional networking	91	24	15	17	37	20	14	23	21	47	74	17
sites (e.g. LinkedIn)	49.1%	56.7%	35.6%	41.4%	51.1%	64.2%	53.6%	30.9%	50.3%	68.1%	48.3%	53.2%
									g	g		
Advertise externally in newspapers/trade/	91	18	22	16	30	13	21	25	28	38	76	14
professional press	48.9%	42.8%	51.6%	38.9%	40.6%	42.9%	76.9%	33.0%	66.1%	55.5%	50.0%	44.0%
									g	g		
Jobcentre Plus / Universal Jobmatch	74	17	21	10	24	13	12	21	15	38	59	15
	39.9%	41.3%	48.6%	24.7%	32.5%	43.0%	44.0%	28.1%	35.9%	55.2%	38.5%	46.8%
			С							gh		



### Q5\_1. In which of the following ways, if any, does your organisation recruit permanent members of staff and temporary or contract workers?

#### Permanent members of staff

Base: All who have recruited this type of staff before

Significance Level: 95%
Unweighted Total
Weighted Total
Talent pools and staff banks
Other

			REG	ION			SEC*	SECTOR			
Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
	a	b	С	d	*e	*f	g	h	i	j	k
186	43	45	43	70	27	28	76	44	66	153	33
185 100.0%	42 100.0%	43 100.0%	42 100.0%	73 100.0%	31 100.0%	27 100.0%	74 100.0%	43 100.0%	68 100.0%	153 100.0%	32 100.0%
23 12.6%	6 13.5%	5 10.9%	4 8.9%	10 14.0%	7 20.8%	3 10.4%	1 1.6%	2 4.6%	20 29.7%	15 9.9%	8 25.4%
12.076	13.376	10.976	0.976	14.0 /6	20.076	10.476	1.076	4.076	29.776 gh	3.370	25.4% j
18	2	3	6	11	5	2	6	7	5	13	4
9.5%	4.4%	6.6%	15.4%	15.1%	14.6%	6.5%	7.9%	16.0%	7.1%	8.6%	13.4%



### Q5\_2. In which of the following ways, if any, does your organisation recruit permanent members of staff and temporary or contract workers?

## Temporary or contract workers Base: All who have recruited this type of staff before

				REG	ION				SIZE		SECTOR	
	Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		*a	b	*c	d	*e	*f	g	*h	i	j	*k
Unweighted Total	117	26	30	27	44	17	17	42	24	51	100	17
Weighted Total	117	25	29	27	47	20	16	41	23	52	101	16
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Former employees and word of mouth	73	16	16	16	32	16	9	25	17	32	64	9
	62.8%	65.3%	56.4%	60.4%	67.9%	78.0%	55.6%	59.9%	71.3%	61.3%	63.9%	55.9%
Advertise on our own website	72	14	21	12	26	13	11	12	18	42	58	13
	61.3%	57.3%	72.9%	46.2%	54.9%	66.4%	65.7%	28.6%	74.9%	81.3%	57.8%	83.1%
										g		
Internal Referrals	62	15	16	14	25	11	5	21	11	30	53	9
	53.2%	61.2%	56.7%	53.4%	54.0%	54.7%	32.5%	49.8%	48.9%	57.9%	52.8%	55.6%
Online job boards (e.g. Monster)	61	14	16	8	21	13	10	15	12	34	49	13
	52.3%	57.1%	56.3%	28.6%	44.9%	66.5%	59.3%	35.7%	50.7%	66.3%	48.2%	77.3%
										g		
People approach us	55 47.4%	11 45.6%	15 52.7%	11 42.8%	23 48.3%	11 55.6%	6 37.8%	17 40.2%	11 46.8%	28 53.3%	46 45.3%	10 60.4%
	47.4%	45.0%	52.7%	42.8%	46.3%	55.6%	37.8%	40.2%		53.3%	45.3%	60.4%
Recruitment agencies/ Search firms	52	10	14	15	23	8	4	12	12	28	46	5
	44.2%	41.8%	47.4%	56.6%	49.2%	39.4%	27.6%	28.6%	50.0%	54.0% g	45.9%	33.5%
				_			_					_
Social media and professional networking sites (e.g. LinkedIn)	49 42.0%	11 46.2%	11 36.5%	8 28.6%	20 42.6%	12 61.2%	7 44.0%	13 31.5%	11 46.4%	25 48.5%	42 41.7%	7 44.0%
, ,												
Advertise externally in newspapers/trade/ professional press	43 37.0%	10 42.0%	12 39.8%	6 21.4%	12 26.2%	7 32.5%	9 55.5%	7 16.1%	13 54.3%	24 45.8%	35 34.9%	8 49.7%
professional press	37.0%	42.0%	39.8%	21.4%	20.2%	32.5%	55.5%	10.1%	54.3%	45.8% g	34.9%	49.7%
Jobcentre Plus / Universal Jobmatch	42	10	14	6	14	9	3	11	7	24	35	7
Jobcentre Plus / Universal Jobmatch	35.9%	38.9%	49.7%	21.0%	30.8%	43.8%	21.7%	26.4%	28.7%	46.8%	34.6%	44.0%
	22.070	00.070	10.1. 70	21.070	00.070	10.070	2,	20.170	20.1.70	g	0.1070	
Talent pools and staff banks	16	2	7	3	7	4	1	1	1	14	11	5
	14.0%	7.3%	23.2%	10.4%	14.9%	20.9%	5.3%	2.3%	4.3%	27.8%	10.9%	33.2%
										g		



Q5\_2. In which of the following ways, if any, does your organisation recruit permanent members of staff and temporary or contract workers?

Temporary or contract workers
Base: All who have recruited this type of staff before

Significance Level: 95% Unweighted Total Weighted Total Other

			REG	ION			SIZE		SECTOR		
Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
	*a	b	*c	d	*e	*f	g	*h	i	j	*k
117	26	30	27	44	17	17	42	24	51	100	17
117	25	29	27	47	20	16	41	23	52	101	16
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
9	-	3	2	4	2	2	2	3	4	7	2
7.6%	-	10.0%	7.4%	9.1%	11.5%	10.8%	4.8%	13.0%	7.5%	7.1%	10.7%



## Q6. How satisfied or dissatisfied are you with the quality of candidates presented to you by your recruitment agencies? Base: All who use recruitment agencies

					REG	ION				SIZE		SECTOR	
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total.	*a	*b	*c	d	*e	*f	g	*h	i	j	*k
Unweighted Total		108	22	27	26	42	16	17	37	26	45	90	18
Weighted Total		108	22	26	26	44	18	16	36	25	46	90	18
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Very satisfied	(5)	14	5	4	4	4	-	2	5	5	5	13	1
		13.3%	21.5%	15.1%	15.5%	9.1%	-	10.3%	13.0%	19.0%	10.3%	15.0%	4.8%
Fairly satisfied	(4)	57	10	11	16	26	10	10	18	10	29	46	11
		52.9%	47.6%	41.0%	62.0%	60.1%	57.3%	60.1%	51.1%	38.1%	62.4%	51.5%	59.7%
Neither satisfied nor dissatisfied	(3)	20	4	6	4	7	3	4	7	6	8	15	5
		18.9%	17.3%	21.6%	15.0%	16.4%	18.3%	23.9%	18.8%	24.0%	16.3%	16.7%	30.0%
Fairly dissatisfied	(2)	7	2	2	-	2	2	1	2	4	1	7	-
		6.6%	8.8%	7.5%	-	5.2%	12.5%	5.7%	6.3%	15.2%	2.1%	7.9%	-
Very dissatisfied	(1)	3	-	3	-	-	-	-	2	1	-	3	-
		2.7%	-	11.0%	-	-	-	-	5.4%	3.7%	-	3.2%	-
Don't know		6	1	1	2	4	2	-	2	-	4	5	1
		5.7%	4.7%	3.9%	7.5%	9.3%	11.9%	-	5.4%	-	9.0%	5.7%	5.4%
NETS													
Net: Satisfied		71	15	15	20	30	10	11	23	14	34	60	12
		66.2%	69.2%	56.1%	77.5%	69.2%	57.3%	70.4%	64.2%	57.1%	72.7%	66.5%	64.5%
Net: Dissatisfied		10	2	5	-	2	2	1	4	5	1	10	-
		9.2%	8.8%	18.5%	-	5.2%	12.5%	5.7%	11.7%	18.8%	2.1%	11.1%	-
Mean score		3.7	3.9	3.4	4.0	3.8	3.5	3.7	3.6	3.5	3.9	3.7	3.7



## Q7. How satisfied or dissatisfied are you overall with the recruitment agencies you have used in the last 2 years? Base: All who use recruitment agencies

					REG	ION				SIZE		SECTOR		
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public	
Significance Level: 95%		TOTAL	*a	*b	*c	d	*e	Other *f	0-49 g	50-249 *h	250+ i	riivale	*k	
								.	_		.	,		
Unweighted Total		108	22	27	26	42	16	17	37	26	45	90	18	
Weighted Total		108	22	26	26	44	18	16	36	25	46	90	18	
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	
Very satisfied	(5)	18	5	3	6	7	1	3	7	5	6	15	3	
very satisfied	(0)	16.6%	21.5%	11.3%	22.8%	15.7%	5.5%	20.8%	20.8%	19.0%	11.9%	16.9%	14.8%	
Feight and God	(4)	00	40	47	40		44		00	4.4	00	50	40	
Fairly satisfied	(4)	62 57.8%	13 60.4%	17 63.3%	13 51.2%	25 56.0%	11 63.0%	8 50.1%	20 56.5%	14 53.7%	28 61.0%	50 55.3%	13 70.2%	
		37.070	00.470	03.370	31.270	30.070	03.070	30.170	30.570	33.7 /0	01.070		70.270	
Neither satisfied nor dissatisfied	(3)	14	1	2	5	8	3	3	3	4	7	12	2	
		12.8%	4.4%	7.1%	18.7%	18.8%	18.8%	17.5%	8.8%	16.1%	14.2%	13.4%	10.0%	
Fairly dissatisfied	(2)	4	1	3	-	-	-	-	1	1	2	3	1	
		3.5%	4.4%	10.8%	-	-	-	-	2.7%	3.8%	4.0%	3.2%	4.9%	
Very dissatisfied	(1)	_	-	-	_	-	-	-	-	-	-	-	_	
	( )	-	-	-	-	-	-	-	-	-	-	-	-	
Don't know		10	2	2	2	4	2	2	4	2	4	10	_	
DOTT KNOW		9.3%	9.3%	7.5%	7.2%	9.5%	12.8%	11.6%	11.3%	7.3%	8.9%	11.2%	-	
NETS														
Net: Satisfied		80	18	19	19	31	12	11	28	18	34	65	15	
		74.4%	81.9%	74.6%	74.0%	71.7%	68.4%	70.9%	77.3%	72.8%	73.0%	72.2%	85.0%	
Net: Dissatisfied		4	1	3	-	-	-	-	1	1	2	3	1	
		3.5%	4.4%	10.8%	-	-	-	-	2.7%	3.8%	4.0%	3.2%	4.9%	
Mean score		4.0	4.1	3.8	4.0	4.0	3.8	4.0	4.1	3.9	3.9	4.0	3.9	
Mean score		4.0	4.1	3.0	4.0	4.0	3.0	4.0	4.1	3.8	3.9	4.0	3.9	



### Q8\_1. Which of the following job functions, if any, are you involved in recruiting for permanent members of staff and temporary agency workers?

#### Permanent members of staff

Base: All who recruit permanent members of staff

				REG					SIZE		SECTOR	
	Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	*e	*f	g	h	i	j	k
Unweighted Total	186	43	45	43	70	27	28	76	44	66	153	33
Weighted Total	185	42	43	42	73	31	27	74	43	68	153	32
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Accounting and financial services	73	14	19	13	30	17	10	19	14	40	60	14
	39.6%	33.7%	44.8%	32.0%	41.0%	53.1%	36.6%	25.5%	33.4%	58.8% gh	39.1%	42.1%
Construction	26	7	6	6	9	3	4	10	9	7	23	3
	14.0%	16.3%	13.3%	13.2%	12.2%	10.8%	16.7%	12.9%	22.2%	10.1%	15.3%	8.0%
Drivers	32	6	11	6	10	4	4	7	7	18	23	8
	17.1%	13.6%	26.5%	13.7%	13.6%	13.4%	16.7%	8.9%	16.1%	26.5% g	15.2%	25.6%
Education	33	8	7	9	14	6	5	9	9	15	31	3
	18.0%	18.2%	15.8%	20.3%	19.5%	18.5%	17.1%	12.1%	21.0%	22.6%	20.0%	8.4%
Engineering & technical	35	8	5	12	14	2	8	12	5	18	30	5
	19.0%	20.2%	10.9%	27.7% b	19.0%	7.3%	30.3%	15.6%	12.7%	26.6%	19.5%	16.7%
Executive recruitment / interim	49	10	12	9	21	12	5	6	8	35	37	12
management	26.4%	24.6%	28.3%	20.8%	28.6%	38.9%	20.4%	8.3%	18.3%	51.2% gh	24.3%	36.4%
Health & social care	37	9	10	6	11	5	6	8	10	19	27	10
Todali a doda da d	19.8%	20.5%	24.2%	14.0%	15.4%	17.2%	23.9%	10.6%	23.2%	27.7%	17.6%	30.5%
										g		
Hospitality	30 16.3%	6 13.7%	8 18.0%	7 15.8%	11 15.3%	5 14.7%	5 20.3%	10 13.7%	7 15.5%	13 19.7%	28 18.6%	2 5.4%
Industrial	26 13.8%	7 16.2%	6 13.3%	6 13.4%	8 10.7%	2 7.0%	5 19.5%	12 15.7%	4 10.4%	9 13.9%	22 14.4%	4 11.2%
_egal & HR	53	12	12	10	21	11	7	4	10	39	39	14
Logai a i il	28.6%	29.0%	28.7%	24.8%	29.3%	35.3%	26.1%	5.2%	23.0%	57.6%	25.2%	44.6%
									g	gh		j
Life sciences	7	1	2	1	2	1	2	-	-	7	6	1
	3.7%	2.4%	4.3%	2.2%	2.8%	3.7%	6.9%	-	-	9.9% gh	3.9%	2.7%



### Q8\_1. Which of the following job functions, if any, are you involved in recruiting for permanent members of staff and temporary agency workers?

#### Permanent members of staff

Base: All who recruit permanent members of staff

				REG	ION				SIZE		SECTOR		
	Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public	
Significance Level: 95%		а	b	С	d	*e	*f	g	h	i	j	k	
Unweighted Total	186	43	45	43	70	27	28	76	44	66	153	33	
Weighted Total	185	42	43	42	73	31	27	74	43	68	153	32	
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	
Marketing, media & creative	50	9	8	12	27	14	7	8	9	33	40	10	
	27.1%	20.7%	17.7%	29.7%	36.3%	45.2%	27.0%	11.2%	20.0%		26.1%	31.8%	
					b					gh			
Office professionals	103	23	23	20	41	21	16	24	25	53	82	21	
	55.4%	54.2%	53.0%	47.9%	55.9%	66.6%	59.9%	32.9%	58.9%		53.4%	64.9%	
									g	gh			
Sales & retail	41	8	7	7	18	11	9	16	8	18	29	13	
	22.4%	20.1%	15.3%	15.7%	23.9%	34.9%	33.3%	21.0%	19.6%	25.6%	18.7%	39.9%	
												J	
Technology	37	10	8	9	13	5	5	7	7	23	32	5	
	19.9%	24.9%	18.0%	20.6%	18.2%	14.8%	20.2%	9.1%	15.8%		21.2%	13.9%	
										gh			
None	9	1	2	4	5	1	1	2	2	5	7	2	
	4.7%	2.1%	4.6%	9.4%	6.9%	3.7%	3.2%	2.7%	4.8%	6.9%	4.6%	5.3%	
Average number of mentions	3.6	3.4	3.5	3.4	3.7	4.0	3.9	2.1	3.3	5.5	3.5	4.0	
									g	gh			



### Q8\_2. Which of the following job functions, if any, are you involved in recruiting for permanent members of staff and temporary agency workers?

Temporary agency workers
Base: All who recruit temporary agency workers

				REG					SIZE		SECTOR		
	Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public	
Significance Level: 95%		*a	*b	*c	*d	*e	*f	*g	*h	*i	j	*k	
Unweighted Total	52	11	14	15	22	7	5	12	12	28	46	6	
Weighted Total	52	10	14	15	23	8	4	12	12	28	46	5	
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	
Accounting and financial services	20	5	6	5	8	3	1	1	4	15	17	3	
	37.9%	45.4%	42.8%	31.5%	35.1%	41.9%	20.7%	8.3%	32.7%	52.7%	36.3%	51.9%	
Construction	10	3	2	4	5	1	-	5	1	4	9	1	
	18.7%	28.1%	14.4%	24.2%	20.7%	14.0%	-	41.6%	8.0%	13.6%	19.0%	16.2%	
Drivers	11	4	3	2	3	1	1	2	1	8	8	3	
	20.4%	36.5%	21.4%	12.3%	12.5%	12.9%	20.7%	16.0%	8.4%	27.3%	16.7%	51.9%	
Education	10	3	4	2	3	1	-	1	4	5	10	-	
	19.0%	27.9%	28.4%	12.3%	13.0%	14.5%	-	7.8%	33.0%	17.8%	21.2%	-	
Engineering & technical	12	2	2	6	7	1	1	1	-	11	11	1	
	22.5%	18.1%	14.4%	37.7%	29.7%	14.5%	20.8%	7.8%	-	38.2%	23.3%	16.1%	
Executive recruitment / interim	18	4	4	5	9	4	1	-	3	15	15	3	
management	34.6%	36.3%	28.3%	31.8%	40.3%	56.6%	20.7%	-	26.2%	52.8%	32.6%	51.9%	
Health & social care	7	2	2	3	3	-	-	-	3	4	6	1	
	13.0%	18.1%	14.5%	18.6%	12.2%	-	-	-	24.1%	13.8%	12.6%	16.2%	
Hospitality	4	1	-	2	3	1	-	-	-	4	3	1	
	7.7%	9.7%	-	12.0%	12.8%	14.5%	-	-	-	14.1%	6.7%	16.2%	
Industrial	12	3	3	4	5	1	1	3	-	9	10	2	
	22.3%	27.4%	21.4%	25.0%	20.8%	12.9%	20.8%	24.1%	-	30.9%	20.8%	35.0%	
Legal & HR	20	5	5	5	8	3	3	-	5	15	16	5	
	39.3%	44.7%	35.7%	31.3%	35.0%	42.1%	59.8%	-	42.5%	54.6%	34.0%	84.3%	
Life sciences	3	1	1	1	1	-	-	-	-	3	3	-	
	5.7%	9.7%	7.2%	6.1%	4.0%	-	-	-	-	10.4%	6.3%	-	
Marketing, media & creative	13	3	2	6	8	2	-	1	2	10	12	1	
	24.8%	27.9%	14.2%	37.4%	34.5%	29.0%	-	7.8%	16.1%	35.6%	25.8%	16.2%	
Office professionals	29	6	7	7	13	7	4	3	6	20	24	5	
	56.9%	53.9%	49.8%	43.9%	58.2%	85.3%	79.0%	25.8%	50.2%	72.8%	51.8%	100.0%	
Sales & retail	6	1	-	2	5	3	-	-	-	6	4	2	
	11.8%	8.4%	-	12.7%	22.7%	41.9%	-	-	-	21.8%	9.1%	35.0%	



### Q8\_2. Which of the following job functions, if any, are you involved in recruiting for permanent members of staff and temporary agency workers?

Temporary agency workers
Base: All who recruit temporary agency workers

Significance Level: 95%
Unweighted Total
Weighted Total
Technology
None
Average number of mentions

			REG	ion				SIZE		SECT	TOR
Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
	*a	*b	*c	*d	*e	*f	*g	*h	*i	j	*k
52	11	14	15	22	7	5	12	12	28	46	6
52	10	14	15	23	8	4	12	12	28	46	5
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
11	4	2	4	5	1	-	-	2	9	10	1
20.8%	36.3%	14.4%	25.5%	21.7%	14.5%	-	-	16.5%	31.4%	21.4%	16.1%
6	1	1	2	3	1	1	2	2	2	6	-
11.6%	9.1%	7.0%	13.0%	13.6%	14.7%	21.0%	17.9%	16.8%	6.7%	12.9%	-
4.0	4.7	3.3	4.2	4.3	4.6	3.1	1.7	3.1	5.2	3.9	5.1



Q10\_SUM. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

**SUMMARY TABLE** 

Base: All who recruit permanent members of staff in each job function

										Net: Increase + Stay	
	Total	Increase greatly	Increase slightly	Stay the same	Decrease slightly	Decrease greatly	Don't know	Net: Increase	Net: Decrease	the same	Mean
Accounting and financial services	73	-	7	49	1	1	15	7	2	56	3.1
-	100.0%	-	9.6%	67.1%	1.3%	1.6%	20.4%	9.6%	2.9%	76.7%	
Construction	26	1	6	14	1	-	4	7	1	21	3.3
	100.0%	3.8%	23.0%	54.9%	3.7%	-	14.6%	26.8%	3.7%	81.7%	
Drivers	32	1	2	21	1	-	7	3	1	24	3.1
	100.0%	3.3%	5.7%	67.1%	3.1%	-	20.8%	9.0%	3.1%	76.0%	
Education	33	-	3	26	-	1	3	3	1	29	3.0
	100.0%	-	9.2%	77.9%	-	3.5%	9.5%	9.2%	3.5%	87.0%	
Engineering & technical	35	1	6	21	-	-	7	7	-	28	3.3
	100.0%	2.7%	18.0%	59.5%	-	-	19.8%	20.7%	-	80.2%	
Executive recruitment / interim	49	-	3	35	-	-	11	3	-	38	3.1
management	100.0%	-	5.8%	72.0%	-	-	22.1%	5.8%	-	77.9%	
Health & social care	37	2	10	18	-	-	7	12	-	30	3.5
	100.0%	4.9%	26.9%	49.9%	-	-	18.3%	31.8%	-	81.7%	
Hospitality	30	1	4	21	1	-	3	5	1	26	3.2
	100.0%	3.2%	12.5%	70.7%	3.3%	-	10.3%	15.7%	3.3%	86.4%	
Industrial	26	-	1	21	-	-	4	1	-	22	3.0
	100.0%	-	3.6%	81.7%	-	-	14.7%	3.6%	-	85.3%	
Legal & HR	53	-	5	36	2	-	10	5	2	41	3.1
	100.0%	-	8.8%	68.6%	4.0%	-	18.5%	8.8%	4.0%	77.5%	
Life sciences	7	-	-	4	-	-	3	-	-	4	3.0
	100.0%	-	-	57.8%	-	-	42.2%	-	-	57.8%	
Marketing, media & creative	50	1	5	30	1	1	12	6	2	36	3.1
	100.0%	2.0%	9.5%	60.1%	2.3%	1.9%	24.1%	11.6%	4.2%	71.7%	
Office professionals	103	1	10	75	3	1	12	11	4	87	3.1
	100.0%	1.0%	10.2%	73.2%	2.9%	1.1%	11.6%	11.2%	4.0%	84.3%	
Sales & retail	41	2	10	24	1	-	5	12	1	35	3.3
	100.0%	4.8%	23.3%	57.4%	2.2%	-	12.3%	28.1%	2.2%	85.5%	
Technology	37	-	4	25	1	-	8	4	1	28	3.1
	100.0%	-	10.2%	66.5%	2.7%	-	20.6%	10.2%	2.7%	76.7%	
Average (response based including	632	10	75	421	12	4	109	85	17	506	3.1
bases)	100.0%	1.6%	11.9%	66.7%	1.9%	.7%	17.3%	13.4%	2.6%	80.1%	



### Q10\_SUM. Average across all sectors (response based)

#### **SUMMARY TABLE**

Base: All who recruit permanent members of staff in each job function

					REG		-			SIZE		SECTO	DR
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	h	i	j	k
Unweighted Total		625	137	150	128	230	102	108	153	138	334	505	120
Weighted Total		632 100.0%	137 100.0%	144 100.0%	131 100.0%	250 100.0%	120 100.0%	100 100.0%	151 100.0%	132 100.0%	349 100.0%	508 100.0%	124 100.0%
Increase greatly	(5)	10 1.6%	3 2.1%	1 .6%	2 1.4%	6 2.4%	4 3.4%		3 1.9%	-	7 2.0%	5 .9%	5 4.0% j
Increase slightly	(4)	75 11.9%	28 20.4% bcd	14 9.5% c	4 2.9%	19 7.6%	15 12.7% c	14 14.1% c	21 13.6%	17 12.8%	37 10.7%	47 9.3%	28 22.4% j
Stay same	(3)	421 66.7%	79 57.5%	96 66.5% e	107 81.4% abde	169 67.5% e	62 52.2%	78 77.5% ae	109 72.4% i	108 81.4% i	205 58.6%	351 69.1% k	70 56.6%
Decrease slightly	(2)	12 1.9%	2 1.3%	6 4.1% c	-	3 1.4%	3 2.9%	1 .9%	2 1.2%	1 .7%	9 2.7%	11 2.2%	1 .7%
Decrease greatly	(1)	.7%	-	-	1 .7%	4 1.8%	3 2.9% ab		4 2.9% hi	-	-	4 .9%	-
Don't know		109 17.3%	26 18.7% f	28 19.2% f	18 13.5%	49 19.4% f	31 25.9% cf	7 7.4%	12 7.9%	7 5.1%	91 26.0% gh	89 17.6%	20 16.2%
NETS													
Net: Increase		85 13.4%	31 22.5% bcd	15 10.2%	6 4.4%	25 10.0%	19 16.1% c	14 14.1% c	23 15.6%	17 12.8%	44 12.7%	52 10.2%	33 26.4% j
Net: Decrease		17 2.6%	2 1.3%	6 4.1%	1 .7%	8 3.1%	7 5.8% cf	1 .9%	6 4.1%	1 .7%	9 2.7%	16 3.1%	1 .7%
Net: Increase + Stay the same		506 80.1%	110 80.0% e	110 76.7%	112 85.8% e	194 77.4%	82 68.3%	92 91.6% abde	133 88.0% i	125 94.2% i	249 71.3%	403 79.3%	103 83.1%
Mean score		3.1	3.3 bcdf	3.1	3.1	3.1	3.1	3.1	3.1	3.1	3.2	3.1	3.4 j



### Q10\_1. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

Accounting and financial services
Base: All who recruit permanent members of staff in each job function

					REG					SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	i	j	*k
Unweighted Total		72	14	20	13	27	14	11	19	15	38	59	13
Weighted Total		73 100.0%	14 100.0%	19 100.0%	13 100.0%	30 100.0%	17 100.0%	10 100.0%	19 100.0%	14 100.0%	40 100.0%	60 100.0%	14 100.0%
Increase greatly	(5)		-	-	-		-	-	-	-		-	-
Increase slightly	(4)	7 9.6%	2 13.2%	2 10.5%	-	2 7.0%	2 12.6%	1 10.4%	3 16.6%	1 7.2%	3 7.1%	4 7.0%	3 20.9%
Stay same	(3)	49 67.1%	9 66.2%	13 69.1%	11 78.4%	19 61.7%	8 48.2%	8 81.1%	11 55.9%	13 92.8%	25 63.3%	40 67.6%	9 65.2%
Decrease slightly	(2)	1 1.3%		1 5.1%	-	-	-	-	-	-	1 2.5%	1 1.7%	
Decrease greatly	(1)	1 1.6%	-	-	-	1 3.8%	1 6.9%	-	1 6.1%	-		1 1.9%	-
Don't know		15 20.4%	3 20.6%	3 15.3%	3 21.6%	8 27.5%	5 32.3%	1 8.4%	4 21.4%	-	11 27.1%	13 21.9%	2 13.9%
NETS													
Net: Increase		7 9.6%	2 13.2%	2 10.5%		2 7.0%	2 12.6%	1 10.4%	3 16.6%	1 7.2%	3 7.1%	4 7.0%	3 20.9%
Net: Decrease		2 2.9%	-	1 5.1%		1 3.8%	1 6.9%		1 6.1%	-	1 2.5%	2 3.6%	
Net: Increase + Stay the same		56 76.7%	11 79.4%	15 79.6%	11 78.4%	21 68.7%	10 60.8%	9 91.6%	14 72.5%	14 100.0%	28 70.4%	45 74.5%	12 86.1%
Mean score		3.1	3.2	3.1	3.0	3.0	3.0	3.1	3.1	3.1	3.1	3.0	3.2



### Q10\_2. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

#### Construction

Base: All who recruit permanent members of staff in each job function

					REG	ION				SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k
Unweighted Total		27	7	6	6	9	3	5	10	10	7	24	3
Weighted Total		26 100.0%	7 100.0%	6 100.0%	6 100.0%	9 100.0%	3 100.0%	4 100.0%	10 100.0%	9 100.0%	7 100.0%	23 100.0%	3 100.0%
Increase greatly	(5)	1 3.8%	1 14.4%		-	-	-		1 10.2%			1 4.2%	
Increase slightly	(4)	6 23.0%	1 14.3%	2 35.1%	1 15.4%	2 22.0%	1 32.8%	1 22.9%	2 22.2%	3 30.1%	1 14.5%	5 21.9%	1 33.0%
Stay same	(3)	14 54.9%	3 42.4%	3 47.7%	4 67.3%	6 67.3%	2 67.2%	3 58.6%	6 57.6%	5 50.9%	4 56.6%	13 53.6%	2 67.0%
Decrease slightly	(2)	1 3.7%	1 14.2%		-	-			-	1 10.2%		1 4.1%	
Decrease greatly	(1)		-		-	-			-				
Don't know		4 14.6%	1 14.8%	1 17.2%	1 17.3%	1 10.7%		1 18.5%	1 10.0%	1 8.8%	2 28.9%	4 16.2%	
NETS													
Net: Increase		7 26.8%	2 28.7%	2 35.1%	1 15.4%	2 22.0%	1 32.8%	1 22.9%	3 32.4%	3 30.1%	1 14.5%	6 26.1%	1 33.0%
Net: Decrease		1 3.7%	1 14.2%		-	-	-		-	1 10.2%		1 4.1%	-
Net: Increase + Stay the same		21 81.7%	5 71.1%	5 82.8%	5 82.7%	8 89.3%	3 100.0%	4 81.5%	9 90.0%	8 81.0%	5 71.1%	19 79.7%	3 100.0%
Mean score		3.3	3.3	3.4	3.2	3.2	3.3	3.3	3.5	3.2	3.2	3.3	3.3



### Q10\_3. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

#### **Drivers**

Base: All who recruit permanent members of staff in each job function

					REG					SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k
Unweighted Total		33	6	12	6	10	4	5	7	7	19	24	9
Weighted Total		32	6	11	6	10	4	4	7	7	18	23	8
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Increase greatly	(5)	1	-	-	-	1	1	-	-	-	1	-	1
		3.3%	-	-	-	10.3%	24.4%	-	-	-	5.7%	-	12.4%
Increase slightly	(4)	2	-	-	-	1	1	1	-	1	1	1	1
		5.7%	-	-	-	9.9%	23.4%	18.5%	-	12.1%	5.4%	3.6%	11.9%
Stay same	(3)	21	4	9	4	6	2	3	6	6	9	16	5
		67.1%	65.7%	75.2%	66.2%	60.3%	52.2%	63.0%	85.9%	87.9%	52.3%	67.7%	65.3%
Decrease slightly	(2)	1	-	1	-	-	-	-	-	-	1	1	-
		3.1%	-	8.6%	-	-	-	-	-	-	5.5%	4.3%	-
Decrease greatly	(1)	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Don't know		7	2	2	2	2	-	1	1	-	6	6	1
		20.8%	34.3%	16.2%	33.8%	19.5%	-	18.5%	14.1%	-	31.2%	24.5%	10.5%
NETS													
Net: Increase		3	-	-	-	2	2	1	-	1	2	1	2
		9.0%	-	-	-	20.2%	47.8%	18.5%	-	12.1%	11.1%	3.6%	24.2%
Net: Decrease		1	-	1	-	-	-	-	-	-	1	1	-
		3.1%	-	8.6%	-	-	-	-	-	-	5.5%	4.3%	-
Net: Increase + Stay the same		24	4	9	4	8	4	4	6	7	11	17	7
		76.0%	65.7%	75.2%	66.2%	80.5%	100.0%	81.5%	85.9%	100.0%	63.4%	71.2%	89.5%
Mean score		3.1	3.0	2.9	3.0	3.4	3.7	3.2	3.0	3.1	3.2	3.0	3.4



### Q10\_4. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

#### Education

Base: All who recruit permanent members of staff in each job function

				REGION						SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	j	*k
Unweighted Total		33	8	7	9	14	5	4	9	9	15	31	2
Weighted Total		33 100.0%	8 100.0%	7 100.0%	9 100.0%	14 100.0%	6 100.0%	5 100.0%	9 100.0%	9 100.0%	15 100.0%	31 100.0%	3 100.0%
Increase greatly	(5)					-		-	-	-		-	
Increase slightly	(4)	3 9.2%	2 24.8%			1 8.2%	1 20.2%	-	2 23.6%	1 10.6%		3 10.0%	
Stay same	(3)	26 77.9%	4 48.7%	7 100.0%	9 100.0%	11 75.7%	2 40.1%	5 100.0%	6 63.5%	7 78.1%	13 86.0%	23 75.9%	3 100.0%
Decrease slightly	(2)			-	-	-	-	-	-			-	
Decrease greatly	(1)	1 3.5%	-	-	-	1 8.0%	1 19.9%	-	1 12.8%	-	-	1 3.8%	-
Don't know		3 9.5%	2 26.5%	-	-	1 8.0%	1 19.9%	-	-	1 11.3%	2 14.0%	3 10.3%	-
NETS													
Net: Increase		3 9.2%	2 24.8%			1 8.2%	1 20.2%		2 23.6%	1 10.6%		3 10.0%	
Net: Decrease		1 3.5%	-			1 8.0%	1 19.9%	-	1 12.8%	- -		1 3.8%	
Net: Increase + Stay the same		29 87.0%	6 73.5%	7 100.0%	9 100.0%	12 83.9%	3 60.3%	5 100.0%	8 87.2%	8 88.7%	13 86.0%	26 85.9%	3 100.0%
Mean score		3.0	3.3	3.0	3.0	2.9	2.8	3.0	3.0	3.1	3.0	3.0	3.0



### Q10\_5. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

#### Engineering & technical

Base: All who recruit permanent members of staff in each job function

					REG					SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	j	*k
Unweighted Total		35	8	5	11	13	2	9	12	6	17	30	5
Weighted Total		35 100.0%	8 100.0%	5 100.0%	12 100.0%	14 100.0%	2 100.0%	8 100.0%	12 100.0%	5 100.0%	18 100.0%	30 100.0%	5 100.0%
Increase greatly	(5)	1 2.7%	- -	- -	1 8.3%	1 6.9%	- -	-	-	- -	1 5.3%	1 3.2%	-
Increase slightly	(4)	6 18.0%	4 42.9%	1 20.4%	-	-	- -	2 21.3%	2 16.0%	1 16.7%	4 19.6%	3 9.0%	4 67.2%
Stay same	(3)	21 59.5%	4 45.2%	2 40.0%	8 66.3%	9 63.6%	1 50.0%	6 78.7%	9 75.7%	4 65.0%	9 47.5%	20 67.3%	1 16.6%
Decrease slightly	(2)	-							-	-	-		-
Decrease greatly	(1)	-	-	-	-	-	<u>-</u>	-	-	-	-	-	-
Don't know		7 19.8%	1 11.9%	2 39.6%	3 25.4%	4 29.5%	1 50.0%		1 8.3%	1 18.3%	5 27.6%	6 20.5%	1 16.1%
NETS													
Net: Increase		7 20.7%	4 42.9%	1 20.4%	1 8.3%	1 6.9%	-	2 21.3%	2 16.0%	1 16.7%	5 24.9%	4 12.3%	4 67.2%
Net: Decrease		-		-	-	-	-		-	-	-	-	-
Net: Increase + Stay the same		28 80.2%	7 88.1%	3 60.4%	9 74.6%	10 70.5%	1 50.0%	8 100.0%	11 91.7%	4 81.7%	13 72.4%	24 79.5%	5 83.9%
Mean score		3.3	3.5	3.3	3.2	3.2	3.0	3.2	3.2	3.2	3.4	3.2	3.8



### Q10\_6. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

# **Executive recruitment / interim management**Base: All who recruit permanent members of staff in each job function

					REG	ION				SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	i	j	*k
Unweighted Total		47	10	13	8	18	10	6	6	8	33	36	11
Weighted Total		49 100.0%	10 100.0%	12 100.0%	9 100.0%	21 100.0%	12 100.0%	5 100.0%	6 100.0%	8 100.0%	35 100.0%	37 100.0%	12 100.0%
Increase greatly	(5)	-	-		-				-	- -	- -		-
Increase slightly	(4)	3 5.8%	2 18.1%	1 8.1%	-				-	-	3 8.2%	1 2.7%	2 15.8%
Stay same	(3)	35 72.0%	6 62.9%	9 76.7%	7 77.2%	15 70.4%	8 65.5%	5 84.9%	6 100.0%	7 87.3%	22 63.7%	28 75.6%	7 60.7%
Decrease slightly	(2)	- -	-	-	-				-	-	- -		
Decrease greatly	(1)	- -	-	-	-				-	-	- -		-
Don't know		11 22.1%	2 19.0%	2 15.2%	2 22.8%	6 29.6%	4 34.5%	1 15.1%	-	1 12.7%	10 28.2%	8 21.7%	3 23.5%
NETS													
Net: Increase		3 5.8%	2 18.1%	1 8.1%	-	-	-		-	-	3 8.2%	1 2.7%	2 15.8%
Net: Decrease		-		-	-	-	-	-					
Net: Increase + Stay the same		38 77.9%	8 81.0%	10 84.8%	7 77.2%	15 70.4%	8 65.5%	5 84.9%	6 100.0%	7 87.3%	25 71.8%	29 78.3%	9 76.5%
Mean score		3.1	3.2	3.1	3.0	3.0	3.0	3.0	3.0	3.0	3.1	3.0	3.2



### Q10\_7. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

#### Health & social care

Base: All who recruit permanent members of staff in each job function

					REG	ION				SIZE		SECTO	)R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k
Unweighted Total		36	9	11	6	10	4	6	8	10	18	27	9
Weighted Total		37 100.0%	9 100.0%	10 100.0%	6 100.0%	11 100.0%	5 100.0%	6 100.0%	8 100.0%	10 100.0%	19 100.0%	27 100.0%	10 100.0%
Increase greatly	(5)	2 4.9%		1 8.5%	1 15.8%	1 8.3%	-		-	- -	2 9.6%	1 3.5%	1 9.0%
Increase slightly	(4)	10 26.9%	2 22.7%	2 17.6%	2 33.3%	4 38.1%	2 43.3%	2 27.9%	2 25.2%	3 31.5%	5 25.1%	8 30.3%	2 17.6%
Stay same	(3)	18 49.9%	5 53.8%	7 64.8%	2 33.8%	3 27.9%	1 21.4%	4 58.8%	5 62.7%	6 58.2%	8 40.1%	14 51.4%	4 45.6%
Decrease slightly	(2)	-	-				-		-	-			
Decrease greatly	(1)	-	-				-		-	-			
Don't know		7 18.3%	2 23.6%	1 9.1%	1 17.1%	3 25.8%	2 35.3%	1 13.3%	1 12.1%	1 10.2%	5 25.2%	4 14.8%	3 27.9%
NETS													
Net: Increase		12 31.8%	2 22.7%	3 26.0%	3 49.1%	5 46.4%	2 43.3%	2 27.9%	2 25.2%	3 31.5%	7 34.7%	9 33.7%	3 26.6%
Net: Decrease			- -	-	-	-	-		-	-		- -	
Net: Increase + Stay the same		30 81.7%	7 76.4%	10 90.9%	5 82.9%	8 74.2%	3 64.7%	6 86.7%	7 87.9%	9 89.8%	14 74.8%	23 85.2%	7 72.1%
Mean score		3.5	3.3	3.4	3.8	3.7	3.7	3.3	3.3	3.4	3.6	3.4	3.5



### Q10\_8. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

**Hospitality**Base: All who recruit permanent members of staff in each job function

					REG	ION				SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total	*a	*b	*C	*d	*e	*f	*g	*h	*i	*i	*k
Unweighted Total		31	6	8	7	11	4	6	10	7	14	29	2
				_	_		_	_		_			
Weighted Total		30 100.0%	6 100.0%	8 100.0%	7 100.0%	11 100.0%	5 100.0%	5 100.0%	10 100.0%	7 100.0%	13 100.0%	28 100.0%	100.0%
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.076	100.0%	100.0%	100.0%
Increase greatly	(5)	1	1	-	-	-	-	-	1	-	-	1	-
		3.2%	16.8%	-	-	-	-	-	9.5%	-	-	3.4%	-
Increase slightly	(4)	4	1	1	1	1	-	1	2	2	-	4	-
	. ,	12.5%	16.7%	12.3%	15.6%	9.2%	-	15.2%	19.6%	27.1%	-	13.3%	-
Stay same	(3)	21	3	5	6	9	3	5	7	5	9	20	2
	(-)	70.7%	49.0%	62.8%	84.4%	80.6%	75.0%	84.8%	70.9%	72.9%	69.5%	68.9%	100.0%
Decrease slightly	(2)	1	_	1	_	_	_	_	-	_	1	1	-
, , , , , , , , , , , , , , , , , , ,	( )	3.3%	-	12.7%	-	-	-	-	-	-	7.4%	3.5%	-
Decrease greatly	(1)	_	-	_	-	-	-	-	_	_	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Don't know		3	1	1	-	1	1	-	-	-	3	3	-
		10.3%	17.5%	12.3%	-	10.2%	25.0%	-	-	-	23.1%	10.9%	-
NETS													
Net: Increase		5	2	1	1	1	-	1	3	2	-	5	-
		15.7%	33.5%	12.3%	15.6%	9.2%	-	15.2%	29.1%	27.1%	-	16.7%	-
Net: Decrease		1	-	1	-	-	-	-	-	-	1	1	-
		3.3%	-	12.7%	-	-	-	-	-	-	7.4%	3.5%	-
Net: Increase + Stay the same		26	5	6	7	10	3	5	10	7	9	24	2
,		86.4%	82.5%	75.1%	100.0%	89.8%	75.0%	100.0%	100.0%	100.0%	69.5%	85.6%	100.0%
Mean score		3.2	3.6	3.0	3.2	3.1	3.0	3.2	3.4	3.3	2.9	3.2	3.0



### Q10\_9. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

#### Industrial

Base: All who recruit permanent members of staff in each job function

					REG	ION				SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k
Unweighted Total		26	7	6	5	7	2	6	12	5	9	22	4
Weighted Total		26 100.0%	7 100.0%	6 100.0%	6 100.0%	8 100.0%	2 100.0%	5 100.0%	12 100.0%	4 100.0%	9 100.0%	22 100.0%	4 100.0%
Increase greatly	(5)	-					-		-				
Increase slightly	(4)	1 3.6%	-				-	1 17.7%	-		1 9.8%	1 4.2%	
Stay same	(3)	21 81.7%	6 85.2%	5 82.8%	5 83.5%	7 88.1%	2 100.0%	3 66.4%	11 92.0%	4 100.0%	6 60.5%	17 78.7%	4 100.0%
Decrease slightly	(2)			-	-		-		- -	- -		-	
Decrease greatly	(1)	-		-	-		-		-			-	
Don't know		4 14.7%	1 14.8%	1 17.2%	1 16.5%	1 11.9%	-	1 15.8%	1 8.0%		3 29.7%	4 17.1%	
NETS													
Net: Increase		1 3.6%	-				-	1 17.7%	- -		1 9.8%	1 4.2%	
Net: Decrease					-	-	-					-	
Net: Increase + Stay the same		22 85.3%	6 85.2%	5 82.8%	5 83.5%	7 88.1%	2 100.0%	4 84.2%	11 92.0%	4 100.0%	7 70.3%	18 82.9%	4 100.0%
Mean score		3.0	3.0	3.0	3.0	3.0	3.0	3.2	3.0	3.0	3.1	3.1	3.0



Q10\_10. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

**Legal & HR**Base: All who recruit permanent members of staff in each job function

					REG					SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	i	j	*k
Unweighted Total		52	12	13	10	19	9	8	4	10	38	38	14
Weighted Total		53 100.0%	12 100.0%	12 100.0%	10 100.0%	21 100.0%	11 100.0%	7 100.0%	4 100.0%	10 100.0%	39 100.0%	39 100.0%	14 100.0%
Increase greatly	(5)		-	-	-	-	-		-	- -		-	
Increase slightly	(4)	5 8.8%	3 23.6%	1 8.0%	-	-	-	1 11.8%	-	1 10.2%	4 9.4%	3 7.3%	2 12.9%
Stay same	(3)	36 68.6%	6 52.5%	8 61.0%	9 90.4%	16 75.7%	7 61.9%	6 88.2%	4 100.0%	9 89.8%	24 60.3%	27 68.9%	10 68.0%
Decrease slightly	(2)	2 4.0%	-	1 8.0%	-	1 5.4%	1 10.4%		-	- -	2 5.5%	2 5.6%	
Decrease greatly	(1)		-	-	-		-			- -			
Don't know		10 18.5%	3 23.9%	3 23.0%	1 9.6%	4 18.9%	3 27.6%			- -	10 24.9%	7 18.3%	3 19.2%
NETS													
Net: Increase		5 8.8%	3 23.6%	1 8.0%			-	1 11.8%	-	1 10.2%	4 9.4%	3 7.3%	2 12.9%
Net: Decrease		2 4.0%	-	1 8.0%	-	1 5.4%	1 10.4%		-		2 5.5%	2 5.6%	
Net: Increase + Stay the same		41 77.5%	9 76.1%	9 69.1%	9 90.4%	16 75.7%	7 61.9%	7 100.0%	4 100.0%	10 100.0%	27 69.6%	29 76.2%	12 80.8%
Mean score		3.1	3.3	3.0	3.0	2.9	2.9	3.1	3.0	3.1	3.1	3.0	3.2



### Q10\_11. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

#### Life sciences

Base: All who recruit permanent members of staff in each job function

					REG	ION	_			SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k
Unweighted Total		7	1	2	1	2	1	2	-	-	7	6	1
Weighted Total		7 100.0%	1 100.0%	2 100.0%	1 100.0%	2 100.0%	1 100.0%	2 100.0%	-	-	7 100.0%	6 100.0%	1 100.0%
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	-	-	100.0%	100.0%	100.0%
Increase greatly	(5)	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Increase slightly	(4)	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Stay same	(3)	4	-	-	1	2	1	2	-	-	4	4	-
		57.8%	-	-	100.0%	100.0%	100.0%	100.0%	-	-	57.8%	66.3%	-
Decrease slightly	(2)	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Decrease greatly	(1)	_	-	-	-	-	-	-	_	-	_	-	-
	. ,	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		3	1	2	-	-	_	_	<u>-</u>	-	3	2	1
		42.2%	100.0%	100.0%	-	-	-	-	-	-	42.2%	33.7%	100.0%
NETS													
Net: Increase		-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Net: Decrease		_	-	-	_	-	-	_	_	_	_	-	_
		-	-	-	-	-	-	-	-	-	-	-	-
Net: Increase + Stay the same		4	-	_	1	2	1	2	-	-	4	4	-
l line in the same		57.8%	-	-	100.0%	100.0%	100.0%	100.0%	-	-	57.8%	66.3%	-
Mean score		3.0	_	-	3.0	3.0	3.0	3.0	_	_	3.0	3.0	-
		0.0			3.0	3.0	5.0	0.0			3.0	0.0	



### Q10\_12. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

Marketing, media & creative
Base: All who recruit permanent members of staff in each job function

					REG					SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	i	j	*k
Unweighted Total		47	8	8	12	24	12	7	8	9	30	38	9
Weighted Total		50 100.0%	9 100.0%	8 100.0%	12 100.0%	27 100.0%	14 100.0%	7 100.0%	8 100.0%	9 100.0%	33 100.0%	40 100.0%	10 100.0%
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Increase greatly	(5)	1	-	-	-	1	1	-	-	-	1	-	1
		2.0%	-	-	-	3.9%	7.3%	-	-	-	3.1%	-	10.0%
Increase slightly	(4)	5	2	-	-	2	2	1	1	1	3	2	3
		9.5%	21.6%	-	-	7.9%	14.8%	11.4%	13.3%	9.7%	8.6%	4.9%	27.6%
Stay same	(3)	30	5	5	11	15	5	6	5	7	18	26	4
	, ,	60.1%	55.1%	62.7%	84.2%	56.4%	31.8%	77.2%	61.1%	78.5%	55.2%	66.5%	35.5%
Decrease slightly	(2)	1	_	_	-	1	1	_	_	_	1	1	_
20010acc oliginary	(-)	2.3%	-	-	-	4.3%	8.2%	-	-	-	3.5%	2.9%	-
Decrease greatly	(1)	1	-	-	1	1	_	_	1	_	-	1	_
	(-)	1.9%	-	-	7.7%	3.6%	-	-	11.5%	-	-	2.4%	-
Don't know		12	2	3	1	6	5	1	1	1	10	9	3
		24.1%	23.3%	37.3%	8.1%	24.0%	37.9%	11.4%	14.0%	11.9%	29.7%	23.4%	26.9%
NETS													
Net: Increase		6	2	-	-	3	3	1	1	1	4	2	4
		11.6%	21.6%	-	-	11.7%	22.1%	11.4%	13.3%	9.7%	11.7%	4.9%	37.6%
Net: Decrease		2	-	-	1	2	1	-	1	-	1	2	-
		4.2%	-	-	7.7%	7.9%	8.2%	-	11.5%	-	3.5%	5.3%	-
Net: Increase + Stay the same		36	7	5	11	18	8	6	6	8	22	28	8
		71.7%	76.7%	62.7%	84.2%	68.1%	53.9%	88.6%	74.5%	88.1%	66.8%	71.3%	73.1%
Mean score		3.1	3.3	3.0	2.8	3.1	3.3	3.1	2.9	3.1	3.2	3.0	3.7



### Q10\_13. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

#### Office professionals

Base: All who recruit permanent members of staff in each job function

					REG					SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	d	*e	*f	*g	*h	i	j	*k
Unweighted Total		102	23	24	20	38	18	17	25	26	51	81	21
Weighted Total		103 100.0%	23 100.0%	23 100.0%	20 100.0%	41 100.0%	21 100.0%	16 100.0%	24 100.0%	25 100.0%	53 100.0%	82 100.0%	21 100.0%
Increase greatly	(5)	1 1.0%	-			1 2.5%	1 4.9%		-	- -	1 1.9%		1 4.9%
Increase slightly	(4)	10 10.2%	4 16.5%	1 4.4%		2 5.1%	2 10.0%	4 22.3%	2 8.2%	3 10.9%	6 10.7%	7 8.2%	4 17.8%
Stay same	(3)	75 73.2%	15 66.9%	17 74.6%	19 95.0%	30 74.0%	11 53.9%	12 77.7%	19 79.5%	22 89.1%	33 62.7%	62 76.5%	13 60.1%
Decrease slightly	(2)	3 2.9%	1 3.8%	1 4.3%		1 2.8%	1 5.5%		1 3.5%	- -	2 4.0%	2 2.6%	1 4.1%
Decrease greatly	(1)	1 1.1%				1 2.8%	1 5.5%		1 4.7%			1 1.4%	
Don't know		12 11.6%	3 12.8%	4 16.8%	1 5.0%	5 12.7%	4 20.1%		1 4.1%		11 20.6%	9 11.2%	3 13.2%
NETS													
Net: Increase		11 11.2%	4 16.5%	1 4.4%		3 7.6%	3 15.0%	4 22.3%	2 8.2%	3 10.9%	7 12.6%	7 8.2%	5 22.7%
Net: Decrease		4 4.0%	1 3.8%	1 4.3%	-	2 5.6%	2 11.0%		2 8.2%	- -	2 4.0%	3 4.0%	1 4.1%
Net: Increase + Stay the same		87 84.3%	19 83.4%	18 78.9%	19 95.0%	33 81.7%	14 68.8%	16 100.0%	21 87.7%	25 100.0%	40 75.3%	69 84.7%	17 82.8%
Mean score		3.1	3.1	3.0	3.0	3.0	3.0	3.2	3.0	3.1	3.1	3.0	3.3



### Q10\_14. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

Sales & retail

Base: All who recruit permanent members of staff in each job function

					REG					SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k
Unweighted Total		41	8	7	6	16	10	10	16	9	16	28	13
Weighted Total		41	8	7	7	18	11	9	16	8	18	29	13
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Increase greatly	(5)	2	1	-	-	1	1	-	1	-	1	1	1
		4.8%	11.5%	-	-	5.9%	9.4%	-	6.2%	-	5.9%	3.4%	7.9%
Increase slightly	(4)	10	4	2	-	3	3	1	3	1	5	5	5
		23.3%	43.8%	28.8%	-	18.5%	29.7%	9.3%	21.0%	11.3%	31.0%	17.7%	35.6%
Stay same	(3)	24	4	3	6	10	4	7	9	7	7	17	6
		57.4%	44.8%	43.1%	85.9%	57.1%	39.9%	80.4%	60.8%	88.7%	39.4%	60.9%	49.7%
Decrease slightly	(2)	1	-	-	-	-	-	1	1	-	-	1	-
		2.2%	-	-	-	-	-	10.4%	5.9%	-	-	3.2%	-
Decrease greatly	(1)	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Don't know		5	-	2	1	3	2	-	1	-	4	4	1
		12.3%	-	28.2%	14.1%	18.5%	21.0%	-	6.0%	-	23.8%	14.8%	6.7%
NETS													
Net: Increase		12	5	2	-	4	4	1	4	1	6	6	6
		28.1%	55.2%	28.8%	-	24.4%	39.1%	9.3%	27.2%	11.3%	36.9%	21.1%	43.6%
Net: Decrease		1	-	-	-	-	-	1	1	-	-	1	-
		2.2%	-	-	-	-	-	10.4%	5.9%	-	-	3.2%	-
Net: Increase + Stay the same		35	8	5	6	14	9	8	14	8	13	23	12
		85.5%	100.0%	71.8%	85.9%	81.5%	79.0%	89.6%	88.1%	100.0%	76.2%	82.0%	93.3%
Mean score		3.3	3.7	3.4	3.0	3.4	3.6	3.0	3.3	3.1	3.6	3.2	3.6



### Q10\_15. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

**Technology**Base: All who recruit permanent members of staff in each job function

					REG	ION				SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	j	*k
Unweighted Total		36	10	8	8	12	4	6	7	7	22	32	4
Weighted Total		37 100.0%	10 100.0%	8 100.0%	9 100.0%	13 100.0%	5 100.0%	5 100.0%	7 100.0%	7 100.0%	23 100.0%	32 100.0%	5 100.0%
Increase greatly	(5)		-		-		- -		-				
Increase slightly	(4)	4 10.2%	3 26.5%	1 12.8%			-		1 13.2%		3 12.2%	1 3.1%	3 61.3%
Stay same	(3)	25 66.5%	6 54.8%	4 50.6%	8 88.4%	11 83.8%	3 75.2%	4 69.5%	6 86.8%	6 87.7%	13 54.6%	24 73.1%	1 19.4%
Decrease slightly	(2)	1 2.7%		1 12.7%	-		-		-		1 4.2%	1 3.1%	
Decrease greatly	(1)			-			-						
Don't know		8 20.6%	2 18.7%	2 23.9%	1 11.6%	2 16.2%	1 24.8%	2 30.5%		1 12.3%	7 29.0%	7 20.8%	1 19.3%
NETS													
Net: Increase		4 10.2%	3 26.5%	1 12.8%	-		- -		1 13.2%		3 12.2%	1 3.1%	3 61.3%
Net: Decrease		1 2.7%		1 12.7%	-		-	-	-	-	1 4.2%	1 3.1%	
Net: Increase + Stay the same		28 76.7%	8 81.3%	5 63.4%	8 88.4%	11 83.8%	3 75.2%	4 69.5%	7 100.0%	6 87.7%	16 66.8%	25 76.1%	4 80.7%
Mean score		3.1	3.3	3.0	3.0	3.0	3.0	3.0	3.1	3.0	3.1	3.0	3.8



Q11\_SUM. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

#### **SUMMARY TABLE**

Base: All who recruit permanent members of staff in each job function

										Net: Increase + Stay	
	Total	Increase greatly	Increase slightly	Stay the same	Decrease slightly	Decrease greatly	Don't know	Net: Increase	Net: Decrease	the same	Mean
Accounting and financial services	73	-	6	46	1	-	21	6	1	52	3.1
•	100.0%	-	7.9%	62.3%	1.3%	-	28.4%	7.9%	1.3%	70.2%	
Construction	26	1	4	15	-	-	6	5	-	20	3.3
	100.0%	3.8%	15.0%	59.7%	-	-	21.6%	18.7%	-	78.4%	
Drivers	32	1	4	15	1	-	11	5	1	20	3.2
	100.0%	3.3%	12.4%	47.8%	3.1%	-	33.4%	15.7%	3.1%	63.5%	
Education	33	-	2	24	-	1	6	2	1	26	3.0
	100.0%	-	5.7%	72.8%	-	3.5%	18.0%	5.7%	3.5%	78.5%	
Engineering & technical	35	-	7	16	-	-	12	7	-	24	3.3
	100.0%	-	21.1%	45.7%	-	-	33.1%	21.1%	-	66.9%	
Executive recruitment / interim	49	-	4	30	-	-	15	4	-	34	3.1
management	100.0%	-	8.1%	61.7%	-	-	30.2%	8.1%	-	69.8%	
Health & social care	37	3	7	18	1	-	9	9	1	27	3.4
	100.0%	7.3%	18.5%	48.1%	2.5%	-	23.7%	25.7%	2.5%	73.9%	
Hospitality	30	-	5	18	1	-	6	5	1	23	3.2
	100.0%	-	16.7%	60.2%	3.3%	-	19.8%	16.7%	3.3%	76.9%	
Industrial	26	1	6	9	-	-	10	7	-	16	3.5
	100.0%	4.5%	22.0%	36.0%	-	-	37.5%	26.5%	-	62.5%	
Legal & HR	53	-	6	31	1	-	15	6	1	37	3.1
	100.0%	-	10.5%	58.5%	1.9%	-	29.2%	10.5%	1.9%	69.0%	
Life sciences	7	-	-	4	-	-	3	-	-	4	3.0
	100.0%	-	-	57.8%	-	-	42.2%	-	-	57.8%	
Marketing, media & creative	50	1	4	24	1	1	20	5	2	28	3.1
	100.0%	2.0%	7.3%	47.3%	2.1%	1.9%	39.4%	9.3%	4.0%	56.6%	
Office professionals	103	1	9	67	2	1	22	10	3	77	3.1
	100.0%	1.0%	9.2%	65.0%	1.8%	1.1%	21.9%	10.2%	3.0%	75.1%	
Sales & retail	41	2	8	22	-	-	10	10	-	32	3.4
	100.0%	5.3%	18.4%	52.6%	-	-	23.8%	23.6%	-	76.2%	
Technology	37	-	4	19	1	-	13	4	1	22	3.1
	100.0%	-	10.0%	50.9%	2.7%	-	36.4%	10.0%	2.7%	60.9%	
Average (response based including	632	10	74	358	9	3	178	84	12	442	3.2
bases)	100.0%	1.6%	11.8%	56.6%	1.4%	.5%	28.1%	13.3%	1.9%	70.0%	



### Q11\_SUM. Average across all sectors (response based)

#### **SUMMARY TABLE**

Base: All who recruit permanent members of staff in each job function

					REG					SIZE		SECTO	DR
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	h	i	j	k
Unweighted Total		625	137	150	128	230	102	108	153	138	334	505	120
Weighted Total		632 100.0%	137 100.0%	144 100.0%	131 100.0%	250 100.0%	120 100.0%	100 100.0%	151 100.0%	132 100.0%	349 100.0%	508 100.0%	124 100.0%
Increase greatly	(5)	10 1.6%	1 .7%	1 .6%	1 .7%	7 2.9%	6 5.4% abc	.8%	3 2.2%	- -	7 1.9%	.8%	6 4.7% j
Increase slightly	(4)	74 11.8%	33 23.8% bcdef	14 10.1%	12 8.9%	16 6.5%	5 3.9%	11 10.7%	22 14.8%	16 12.0%	36 10.4%	51 10.1%	23 18.5% j
Stay same	(3)	358 56.6%	70 51.0%	78 54.5%	69 52.3%	132 52.5%	63 52.8%	78 77.7% abcde	93 62.1% i	109 82.2% gi	156 44.6%	301 59.3% k	57 45.8%
Decrease slightly	(2)	9 1.4%	-	8 5.4% acdef	1 .8%	1 .4%	-		- -	1 .8%	8 2.2%	7 1.4%	2 1.5%
Decrease greatly	(1)	3 .5%	-	-	1 .7%	3 1.3%	2 1.9%		3 2.2% i	-	-	3 .6%	-
Don't know		178 28.1%	34 24.4% f	42 29.5% f	48 36.5% af	91 36.3% af	43 36.1% f	11 10.7%	28 18.8% h	7 5.1%	143 40.8% gh	141 27.8%	37 29.6%
NETS													
Net: Increase		84 13.3%	34 24.6% bcdef	15 10.7%	13 9.6%	24 9.4%	11 9.2%	12 11.6%	26 16.9%	16 12.0%	43 12.3%	56 11.0%	29 23.2% j
Net: Decrease		12 1.9%	-	8 5.4% adf	2 1.5%	4 1.7%	2 1.9%	-	3 2.2%	1 .8%	8 2.2%	10 2.0%	2 1.5%
Net: Increase + Stay the same		442 70.0%	104 75.6% cde	94 65.1%	81 61.9%	155 62.0%	74 62.0%	90 89.3% abcde	119 79.0% i	124 94.2% gi	199 56.9%	357 70.2%	85 69.0%
Mean score		3.2	3.3 bcdf	3.1	3.1	3.1	3.2	3.1	3.2	3.1	3.2	3.1	3.4 j



### Q11\_1. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

Accounting and financial services
Base: All who recruit permanent members of staff in each job function

					REG					SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	i	j	*k
Unweighted Total		72	14	20	13	27	14	11	19	15	38	59	13
Weighted Total		73 100.0%	14 100.0%	19 100.0%	13 100.0%	30 100.0%	17 100.0%	10 100.0%	19 100.0%	14 100.0%	40 100.0%	60 100.0%	14 100.0%
Increase greatly	(5)	-	-	-	-	-	-			-	-	-	-
Increase slightly	(4)	6 7.9%	2 13.2%	2 10.2%	2 14.4%	2 6.4%			1 5.4%	1 7.1%	4 9.3%	4 6.6%	2 13.7%
Stay same	(3)	46 62.3%	9 66.2%	12 59.3%	7 49.7%	16 53.0%	9 55.6%	9 91.6%	14 73.2%	13 92.9%	19 46.4%	38 63.4%	8 57.7%
Decrease slightly	(2)	1 1.3%	-	1 5.1%	-	-				-	1 2.5%	1 1.7%	-
Decrease greatly	(1)	-	-		-	-	-		-			-	
Don't know		21 28.4%	3 20.6%	5 25.4%	5 35.9%	12 40.6%	7 44.4%	1 8.4%	4 21.4%	-	17 41.8%	17 28.4%	4 28.7%
NETS													
Net: Increase		6 7.9%	2 13.2%	2 10.2%	2 14.4%	2 6.4%			1 5.4%	1 7.1%	4 9.3%	4 6.6%	2 13.7%
Net: Decrease		1 1.3%	-	1 5.1%	-	-	-		-		1 2.5%	1 1.7%	
Net: Increase + Stay the same		52 70.2%	11 79.4%	13 69.5%	9 64.1%	18 59.4%	9 55.6%	9 91.6%	15 78.6%	14 100.0%	22 55.7%	42 70.0%	10 71.3%
Mean score		3.1	3.2	3.1	3.2	3.1	3.0	3.0	3.1	3.1	3.1	3.1	3.2



### Q11\_2. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

#### Construction

Base: All who recruit permanent members of staff in each job function

					REG	ION	_			SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k
Unweighted Total		27	7	6	6	9	3	5	10	10	7	24	3
Weighted Total		26	7	6	6	9	3	4	10	9	7	23	3
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Increase greatly	(5)	1	1	-	-	-	-	-	1	-	-	1	-
		3.8%	14.4%	-	-	-	-	-	10.2%	-	-	4.2%	-
Increase slightly	(4)	4	2	1	-	-	-	1	2	2	-	4	-
		15.0%	29.0%	17.7%	-	-	-	19.9%	21.1%	19.7%	-	16.6%	-
Stay same	(3)	15	3	4	3	6	3	3	5	7	4	14	2
		59.7%	41.8%	65.0%	50.0%	69.0%	100.0%	61.6%	49.0%	71.6%	58.4%	59.0%	66.0%
Decrease slightly	(2)	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Decrease greatly	(1)	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Don't know		6	1	1	3	3	-	1	2	1	3	5	1
		21.6%	14.8%	17.2%	50.0%	31.0%	-	18.5%	19.7%	8.8%	41.6%	20.2%	34.0%
NETS													
Net: Increase		5	3	1	-	-	-	1	3	2	-	5	-
		18.7%	43.4%	17.7%	-	-	-	19.9%	31.4%	19.7%	-	20.8%	-
Net: Decrease		-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Net: Increase + Stay the same		20	6	5	3	6	3	4	8	9	4	19	2
		78.4%	85.2%	82.8%	50.0%	69.0%	100.0%	81.5%	80.3%	91.2%	58.4%	79.8%	66.0%
Mean score		3.3	3.7	3.2	3.0	3.0	3.0	3.2	3.5	3.2	3.0	3.3	3.0



### Q11\_3. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

#### **Drivers**

Base: All who recruit permanent members of staff in each job function

					REG	ION				SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k
Unweighted Total		33	6	12	6	10	4	5	7	7	19	24	9
Weighted Total		32	6	11	6	10	4	4	7	7	18	23	8
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Increase greatly	(5)	1	-	-	-	1	1	-	-	-	1	-	1
		3.3%	-	-	-	10.3%	24.4%	-	-	-	5.7%	-	12.4%
Increase slightly	(4)	4	1	2	-	-	-	1	3	1	-	4	-
		12.4%	17.0%	16.9%	-	-	-	22.8%	43.9%	14.9%	-	16.9%	-
Stay same	(3)	15	3	5	4	5	1	3	3	6	6	11	4
		47.8%	48.7%	41.2%	66.2%	50.0%	27.8%	58.7%	42.1%	85.1%	35.8%	45.9%	52.9%
Decrease slightly	(2)	1	-	1	-	-	-	-	-	-	1	1	-
		3.1%	-	8.6%	-	-	-	-	-	-	5.5%	4.3%	-
Decrease greatly	(1)	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Don't know		11	2	4	2	4	2	1	1	-	10	8	3
		33.4%	34.3%	33.3%	33.8%	39.7%	47.8%	18.5%	14.1%	-	53.1%	32.9%	34.7%
NETS													
Net: Increase		5	1	2	-	1	1	1	3	1	1	4	1
		15.7%	17.0%	16.9%	-	10.3%	24.4%	22.8%	43.9%	14.9%	5.7%	16.9%	12.4%
Net: Decrease		1	-	1	-	-	-	-	-	-	1	1	-
		3.1%	-	8.6%	-	-	-	-	-	-	5.5%	4.3%	-
Net: Increase + Stay the same		20	4	7	4	6	2	4	6	7	8	15	5
		63.5%	65.7%	58.1%	66.2%	60.3%	52.2%	81.5%	85.9%	100.0%	41.4%	62.8%	65.3%
Mean score		3.2	3.3	3.1	3.0	3.3	3.9	3.3	3.5	3.1	3.1	3.2	3.4



### Q11\_4. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

#### Education

Base: All who recruit permanent members of staff in each job function

					REG					SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	j	*k
Unweighted Total		33	8	7	9	14	5	4	9	9	15	31	2
Weighted Total		33	8	7	9	14	6	5	9	9	15	31	3
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Increase greatly	(5)	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Increase slightly	(4)	2	1	1	-	-	-	-	1	-	1	2	-
		5.7%	12.4%	14.0%	-	-	-	-	10.6%	-	6.2%	6.2%	-
Stay same	(3)	24	4	5	8	11	3	5	5	8	11	22	3
		72.8%	48.7%	72.0%	89.1%	77.4%	60.3%	100.0%	55.6%	88.7%	73.6%	70.4%	100.0%
Decrease slightly	(2)	-	-	-	-	-	-	-	-	_	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Decrease greatly	(1)	1 1	-	-	-	1	1	-	1	_	-	1	-
	. ,	3.5%	-	-	-	8.0%	19.9%	-	12.8%	-	-	3.8%	-
Don't know		6	3	1	1	2	1	-	2	1	3	6	-
		18.0%	38.9%	14.0%	10.9%	14.6%	19.9%	-	21.0%	11.3%	20.2%	19.6%	-
NETS													
Net: Increase		2	1	1	-	-	_	-	1	_	1	2	-
		5.7%	12.4%	14.0%	-	-	-	-	10.6%	-	6.2%	6.2%	-
Net: Decrease		1	-	-	-	1	1	-	1	_	-	1	-
		3.5%	-	-	-	8.0%	19.9%	-	12.8%	-	-	3.8%	-
Net: Increase + Stay the same		26	5	6	8	11	3	5	6	8	12	23	3
		78.5%	61.1%	86.0%	89.1%	77.4%	60.3%	100.0%	66.2%	88.7%	79.8%	76.6%	100.0%
Mean score		3.0	3.2	3.2	3.0	2.8	2.5	3.0	2.8	3.0	3.1	3.0	3.0



### Q11\_5. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

#### Engineering & technical

Base: All who recruit permanent members of staff in each job function

					REG					SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	j	*k
Unweighted Total		35	8	5	11	13	2	9	12	6	17	30	5
Weighted Total		35 100.0%	8 100.0%	5 100.0%	12 100.0%	14 100.0%	2 100.0%	8 100.0%	12 100.0%	5 100.0%	18 100.0%	30 100.0%	5 100.0%
Increase greatly	(5)		<del>-</del> -	-	-	- -	- -		-	-		-	-
Increase slightly	(4)	7 21.1%	4 42.9%	- -	2 16.9%	2 14.1%	- -	2 22.7%	2 16.4%	2 34.0%	4 20.3%	4 12.8%	4 67.2%
Stay same	(3)	16 45.7%	4 45.2%	3 60.4%	3 24.4%	4 28.7%	1 50.0%	5 67.1%	7 58.6%	3 47.7%	7 37.0%	15 51.0%	1 16.6%
Decrease slightly	(2)		-	-					- -	- -			
Decrease greatly	(1)								-	- -			
Don't know		12 33.1%	1 11.9%	2 39.6%	7 58.6%	8 57.2%	1 50.0%	1 10.2%	3 25.0%	1 18.3%	8 42.7%	11 36.2%	1 16.1%
NETS													
Net: Increase		7 21.1%	4 42.9%	-	2 16.9%	2 14.1%		2 22.7%	2 16.4%	2 34.0%	4 20.3%	4 12.8%	4 67.2%
Net: Decrease			-	-	-		-					-	
Net: Increase + Stay the same		24 66.9%	7 88.1%	3 60.4%	5 41.4%	6 42.8%	1 50.0%	7 89.8%	9 75.0%	4 81.7%	10 57.3%	19 63.8%	5 83.9%
Mean score		3.3	3.5	3.0	3.4	3.3	3.0	3.3	3.2	3.4	3.4	3.2	3.8



### Q11\_6. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

# **Executive recruitment / interim management**Base: All who recruit permanent members of staff in each job function

					REG					SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	i	j	*k
Unweighted Total		47	10	13	8	18	10	6	6	8	33	36	11
Weighted Total		49 100.0%	10 100.0%	12 100.0%	9 100.0%	21 100.0%	12 100.0%	5 100.0%	6 100.0%	8 100.0%	35 100.0%	37 100.0%	12 100.0%
Increase greatly	(5)	-	-	-	-	-	-		-	-	-	-	-
Increase slightly	(4)	4 8.1%	2 18.1%	1 7.8%	-	1 5.6%	1 9.6%		-	1 14.9%	3 8.1%	2 5.7%	2 15.8%
Stay same	(3)	30 61.7%	6 62.9%	8 68.8%	5 55.2%	11 50.8%	6 47.5%	5 84.9%	6 100.0%	6 72.4%	18 52.5%	24 64.7%	6 52.0%
Decrease slightly	(2)	-	-	-	-	-			-	-	-	-	-
Decrease greatly	(1)	-	-	-	-	-	-			-		-	-
Don't know		15 30.2%	2 19.0%	3 23.4%	4 44.8%	9 43.7%	5 42.9%	1 15.1%		1 12.7%	14 39.4%	11 29.6%	4 32.2%
NETS													
Net: Increase		4 8.1%	2 18.1%	1 7.8%		1 5.6%	1 9.6%			1 14.9%	3 8.1%	2 5.7%	2 15.8%
Net: Decrease		-	-			-	-		-			-	-
Net: Increase + Stay the same		34 69.8%	8 81.0%	9 76.6%	5 55.2%	12 56.3%	7 57.1%	5 84.9%	6 100.0%	7 87.3%	21 60.6%	26 70.4%	8 67.8%
Mean score		3.1	3.2	3.1	3.0	3.1	3.2	3.0	3.0	3.2	3.1	3.1	3.2



### Q11\_7. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

#### Health & social care

Base: All who recruit permanent members of staff in each job function

					REG					SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k
Unweighted Total		36	9	11	6	10	4	6	8	10	18	27	9
Weighted Total		37	9	10	6	11	5	6	8	10	19	27	10
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Increase greatly	(5)	3	-	1	1	1	-	1	-	-	3	1	2
		7.3%	-	8.5%	15.8%	8.3%	-	13.3%	-	-	14.1%	3.5%	17.6%
Increase slightly	(4)	7	2	1	2	3	1	1	1	2	4	5	2
		18.5%	21.5%	8.5%	33.3%	27.6%	21.4%	14.6%	13.1%	18.6%	20.6%	18.7%	17.9%
Stay same	(3)	18	4	6	2	4	2	4	5	7	6	15	3
		48.1%	43.7%	55.8%	33.8%	38.3%	43.3%	58.8%	62.7%	71.2%	30.0%	55.7%	27.5%
Decrease slightly	(2)	1	-	1	-	-	-	-	-	-	1	-	1
		2.5%	-	8.6%	-	-	-	-	-	-	4.8%	-	9.1%
Decrease greatly	(1)	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Don't know		9	3	2	1	3	2	1	2	1	6	6	3
		23.7%	34.8%	18.7%	17.1%	25.8%	35.3%	13.3%	24.3%	10.2%	30.5%	22.1%	27.9%
NETS													
Net: Increase		9	2	2	3	4	1	2	1	2	7	6	4
		25.7%	21.5%	16.9%	49.1%	35.9%	21.4%	27.9%	13.1%	18.6%	34.7%	22.1%	35.5%
Net: Decrease		1	-	1	-	-	-	-	-	-	1	-	1
		2.5%	-	8.6%	-	-	-	-	-	-	4.8%	-	9.1%
Net: Increase + Stay the same		27	6	8	5	8	3	6	6	9	12	21	6
		73.9%	65.2%	72.7%	82.9%	74.2%	64.7%	86.7%	75.7%	89.8%	64.8%	77.9%	63.0%
Mean score		3.4	3.3	3.2	3.8	3.6	3.3	3.5	3.2	3.2	3.6	3.3	3.6



### Q11\_8. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

**Hospitality**Base: All who recruit permanent members of staff in each job function

					REG					SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k
Unweighted Total		31	6	8	7	11	4	6	10	7	14	29	2
Weighted Total		30 100.0%	6 100.0%	8 100.0%	7 100.0%	11 100.0%	5 100.0%	5 100.0%	10 100.0%	7 100.0%	13 100.0%	28 100.0%	2 100.0%
Increase greatly	(5)	-	-		-	-	-	-	-	-	-	-	
Increase slightly	(4)	5 16.7%	1 16.8%		3 44.1%	4 36.3%	1 25.0%	-	3 29.1%		2 15.5%	5 17.7%	
Stay same	(3)	18 60.2%	3 48.4%	5 62.2%	3 42.6%	5 45.6%	2 50.0%	5 100.0%	6 61.1%	7 100.0%	5 40.1%	17 60.9%	1 49.8%
Decrease slightly	(2)	1 3.3%	-	1 12.7%						- -	1 7.4%	1 3.5%	
Decrease greatly	(1)	-	-			-	-		-			-	
Don't know		6 19.8%	2 34.8%	2 25.1%	1 13.3%	2 18.1%	1 25.0%		1 9.8%		5 37.1%	5 18.0%	1 50.2%
NETS													
Net: Increase		5 16.7%	1 16.8%		3 44.1%	4 36.3%	1 25.0%	-	3 29.1%		2 15.5%	5 17.7%	
Net: Decrease		1 3.3%	-	1 12.7%	-	-	-		-	- -	1 7.4%	1 3.5%	
Net: Increase + Stay the same		23 76.9%	4 65.2%	5 62.2%	6 86.7%	9 81.9%	3 75.0%	5 100.0%	9 90.2%	7 100.0%	7 55.5%	22 78.6%	1 49.8%
Mean score		3.2	3.3	2.8	3.5	3.4	3.3	3.0	3.3	3.0	3.1	3.2	3.0



### Q11\_9. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

#### Industrial

Base: All who recruit permanent members of staff in each job function

	ſ				REG	ION				SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k
Unweighted Total		26	7	6	5	7	2	6	12	5	9	22	4
Weighted Total		26	7	6	6	8	2	5	12	4	9	22	4
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Increase greatly	(5)	1	-	-	-	1	1	-	1	-	-	1	-
		4.5%	-	-	-	14.7%	52.8%	-	9.9%	-	-	5.2%	-
Increase slightly	(4)	6	1	3	-	-	-	2	4	1	1	6	-
		22.0%	14.3%	50.4%	-	-	-	33.5%	33.2%	18.6%	9.8%	25.6%	-
Stay same	(3)	9	4	2	1	1	-	3	3	4	3	7	3
		36.0%	56.6%	32.4%	15.2%	11.0%	-	50.7%	24.0%	81.4%	29.5%	30.1%	71.7%
Decrease slightly	(2)	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Decrease greatly	(1)	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Don't know		10	2	1	5	6	1	1	4	-	6	9	1
		37.5%	29.1%	17.2%	84.8%	74.3%	47.2%	15.8%	32.9%	-	60.8%	39.1%	28.3%
NETS													
Net: Increase		7	1	3	-	1	1	2	5	1	1	7	-
		26.5%	14.3%	50.4%	-	14.7%	52.8%	33.5%	43.1%	18.6%	9.8%	30.9%	-
Net: Decrease		-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Net: Increase + Stay the same		16	5	5	1	2	1	4	8	4	4	13	3
		62.5%	70.9%	82.8%	15.2%	25.7%	52.8%	84.2%	67.1%	100.0%	39.2%	60.9%	71.7%
Mean score		3.5	3.2	3.6	3.0	4.1	5.0	3.4	3.8	3.2	3.2	3.6	3.0



### Q11\_10. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

Legal & HR

Base: All who recruit permanent members of staff in each job function

					REG	ION				SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	i	j	*k
Unweighted Total		52	12	13	10	19	9	8	4	10	38	38	14
Weighted Total		53 100.0%	12 100.0%	12 100.0%	10 100.0%	21 100.0%	11 100.0%	7 100.0%	4 100.0%	10 100.0%	39 100.0%	39 100.0%	14 100.0%
Increase greatly	(5)	-	-	-	-	-	-	-	-	-	-	-	-
Increase slightly	(4)	6 10.5%	3 23.6%	1 7.7%	1 8.9%	1 4.3%	-	1 11.8%	-	1 8.5%	5 12.1%	4 9.6%	2 12.9%
Stay same	(3)	31 58.5%	6 52.5%	7 53.3%	6 54.6%	13 59.0%	7 63.1%	5 76.3%	4 100.0%	9 91.5%	18 46.1%	23 59.8%	8 54.8%
Decrease slightly	(2)	1 1.9%		1 8.0%	-	- -	- -	-	- -	-	1 2.5%	1 2.6%	
Decrease greatly	(1)	- -	-			-	- -	-	-	-		-	
Don't know		15 29.2%	3 23.9%	4 31.1%	4 36.5%	8 36.7%	4 36.9%	1 11.8%	-	-	15 39.3%	11 28.0%	5 32.3%
NETS													
Net: Increase		6 10.5%	3 23.6%	1 7.7%	1 8.9%	1 4.3%	-	1 11.8%	-	1 8.5%	5 12.1%	4 9.6%	2 12.9%
Net: Decrease		1 1.9%	-	1 8.0%	-		-	-	-		1 2.5%	1 2.6%	
Net: Increase + Stay the same		37 69.0%	9 76.1%	8 61.0%	7 63.5%	14 63.3%	7 63.1%	6 88.2%	4 100.0%	10 100.0%	23 58.2%	27 69.4%	10 67.7%
Mean score		3.1	3.3	3.0	3.1	3.1	3.0	3.1	3.0	3.1	3.2	3.1	3.2



### Q11\_11. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

#### Life sciences

Base: All who recruit permanent members of staff in each job function

					REG	ION	_			SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k
Unweighted Total		7	1	2	1	2	1	2	-	-	7	6	1
Weighted Total		7 100.0%	1 100.0%	2 100.0%	1 100.0%	2 100.0%	1 100.0%	2 100.0%	-	-	7 100.0%	6 100.0%	1 100.0%
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	-	-	100.0%	100.0%	100.0%
Increase greatly	(5)	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Increase slightly	(4)	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Stay same	(3)	4	-	-	1	2	1	2	-	-	4	4	-
		57.8%	-	-	100.0%	100.0%	100.0%	100.0%	-	-	57.8%	66.3%	-
Decrease slightly	(2)	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Decrease greatly	(1)	_	-	-	-	-	-	-	_	-	_	-	-
	. ,	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		3	1	2	-	-	_	_	<u>-</u>	-	3	2	1
		42.2%	100.0%	100.0%	-	-	-	-	-	-	42.2%	33.7%	100.0%
NETS													
Net: Increase		-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Net: Decrease		_	-	-	_	_	-	_	_	_	_	-	_
		-	-	-	-	-	-	-	-	-	-	-	-
Net: Increase + Stay the same		4	-	_	1	2	1	2	-	-	4	4	-
l line in the same		57.8%	-	-	100.0%	100.0%	100.0%	100.0%	-	-	57.8%	66.3%	-
Mean score		3.0	_	-	3.0	3.0	3.0	3.0	_	_	3.0	3.0	-
		0.0			3.0	3.0	5.0	0.0			3.0	0.0	



### Q11\_12. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

Marketing, media & creative
Base: All who recruit permanent members of staff in each job function

					REG		_			SIZE		SECTO	)R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	i	j	*k
Unweighted Total		47	8	8	12	24	12	7	8	9	30	38	9
Weighted Total		50	9	8	12	27	14	7	8	9	33	40	10
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Increase greatly	(5)	1	-	-	-	1	1	-	-	-	1	-	1
		2.0%	-	-	-	3.9%	7.3%	-	-	-	3.1%	-	10.0%
Increase slightly	(4)	4	2	1	-	-	-	1	-	1	3	2	2
		7.3%	21.6%	12.5%	-	-	-	11.4%	-	9.7%	8.5%	4.5%	18.1%
Stay same	(3)	24	4	2	6	13	7	6	4	6	14	21	3
		47.3%	43.2%	24.6%	46.0%	47.0%	47.8%	77.2%	51.0%	66.4%	41.5%	52.5%	27.0%
Decrease slightly	(2)	1	_	-	1	1	-	-	_	1	-	1	-
	. ,	2.1%	-	-	8.3%	3.9%	-	-	-	12.1%	-	2.6%	-
Decrease greatly	(1)	1	_	-	1	1	-	-	1	-	-	1	-
	. ,	1.9%	-	-	7.7%	3.6%	-	-	11.5%	-	-	2.4%	-
Don't know		20	3	5	5	11	6	1	3	1	16	15	5
		39.4%	35.2%	62.9%	38.0%	41.7%	44.9%	11.4%	37.5%	11.9%	47.0%	38.0%	44.9%
NETS													
Net: Increase		5	2	1	-	1	1	1	-	1	4	2	3
		9.3%	21.6%	12.5%	-	3.9%	7.3%	11.4%	-	9.7%	11.6%	4.5%	28.0%
Net: Decrease		2	-	-	2	2	-	-	1	1	-	2	-
		4.0%	-	-	16.0%	7.5%	-	-	11.5%	12.1%	-	5.0%	-
Net: Increase + Stay the same		28	6	3	6	14	8	6	4	6	18	23	6
		56.6%	64.8%	37.1%	46.0%	50.8%	55.1%	88.6%	51.0%	76.0%	53.0%	57.0%	55.1%
Mean score		3.1	3.3	3.3	2.6	2.9	3.3	3.1	2.6	3.0	3.3	3.0	3.7



### Q11\_13. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

#### Office professionals

Base: All who recruit permanent members of staff in each job function

					REG					SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	d	*e	*f	*g	*h	i	j	*k
Unweighted Total		102	23	24	20	38	18	17	25	26	51	81	21
Weighted Total		103 100.0%	23 100.0%	23 100.0%	20 100.0%	41 100.0%	21 100.0%	16 100.0%	24 100.0%	25 100.0%	53 100.0%	82 100.0%	21 100.0%
Increase greatly	(5)	1 1.0%	-	-		1 2.5%	1 4.9%		-		1 1.9%		1 4.9%
Increase slightly	(4)	9 9.2%	5 20.5%	2 8.3%	2 9.6%	2 4.7%	- -	1 5.6%	3 11.2%	2 7.6%	5 8.9%	6 7.0%	4 17.4%
Stay same	(3)	67 65.0%	13 58.0%	13 58.1%	13 66.8%	26 63.2%	12 59.8%	14 89.2%	17 68.1%	23 92.4%	27 50.6%	57 69.7%	10 46.5%
Decrease slightly	(2)	2 1.8%	-	2 8.3%	-	-	-	-	-		2 3.6%	1 1.2%	1 4.3%
Decrease greatly	(1)	1 1.1%		-		1 2.8%	1 5.5%		1 4.7%	-		1 1.4%	
Don't know		22 21.9%	5 21.6%	6 25.3%	5 23.6%	11 26.7%	6 29.8%	1 5.2%	4 16.0%	-	19 35.0%	17 20.6%	6 26.9%
NETS													
Net: Increase		10 10.2%	5 20.5%	2 8.3%	2 9.6%	3 7.2%	1 4.9%	1 5.6%	3 11.2%	2 7.6%	6 10.9%	6 7.0%	5 22.2%
Net: Decrease		3 3.0%		2 8.3%		1 2.8%	1 5.5%		1 4.7%		2 3.6%	2 2.6%	1 4.3%
Net: Increase + Stay the same		77 75.1%	18 78.4%	15 66.4%	15 76.4%	29 70.5%	14 64.7%	15 94.8%	19 79.3%	25 100.0%	33 61.5%	63 76.8%	14 68.8%
Mean score		3.1	3.3	3.0	3.1	3.1	3.0	3.1	3.0	3.1	3.1	3.0	3.3



### Q11\_14. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

Sales & retail

Base: All who recruit permanent members of staff in each job function

					REG	ION				SIZE		SECTO	)R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k
Unweighted Total		41	8	7	6	16	10	10	16	9	16	28	13
Weighted Total		41 100.0%	8 100.0%	7 100.0%	7 100.0%	18 100.0%	11 100.0%	9 100.0%	16 100.0%	8 100.0%	18 100.0%	29 100.0%	13 100.0%
Increase greatly	(5)	2 5.3%	- -	-	-	2 12.5%	2 19.9%	-	1 7.4%	-	1 5.9%	1 4.0%	1 7.9%
Increase slightly	(4)	8 18.4%	6 66.7%			1 6.6%	1 10.5%	1 9.6%	2 12.4%	2 21.6%	4 22.2%	4 14.1%	4 27.8%
Stay same	(3)	22 52.6%	3 33.3%	5 71.8%	4 56.7%	7 40.1%	3 30.1%	7 81.1%	12 74.2%	7 78.4%	4 21.0%	16 57.4%	5 42.0%
Decrease slightly	(2)		-					-	-		-		
Decrease greatly	(1)	-	- -					-					
Don't know		10 23.8%	- -	2 28.2%	3 43.3%	7 40.9%	4 39.4%	1 9.3%	1 6.0%		9 50.9%	7 24.4%	3 22.3%
NETS													
Net: Increase		10 23.6%	6 66.7%	-	-	3 19.0%	3 30.5%	1 9.6%	3 19.8%	2 21.6%	5 28.1%	5 18.2%	5 35.7%
Net: Decrease			-	-	-	-		-	-	-	- -	-	
Net: Increase + Stay the same		32 76.2%	8 100.0%	5 71.8%	4 56.7%	10 59.1%	7 60.6%	8 90.7%	15 94.0%	8 100.0%	9 49.1%	22 75.6%	10 77.7%
Mean score		3.4	3.7	3.0	3.0	3.5	3.8	3.1	3.3	3.2	3.7	3.3	3.6



### Q11\_15. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

**Technology**Base: All who recruit permanent members of staff in each job function

					REG					SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	j	*k
Unweighted Total		36	10	8	8	12	4	6	7	7	22	32	4
Weighted Total		37 100.0%	10 100.0%	8 100.0%	9 100.0%	13 100.0%	5 100.0%	5 100.0%	7 100.0%	7 100.0%	23 100.0%	32 100.0%	5 100.0%
Increase greatly	(5)	-	-	-	-	-	-	-				-	
Increase slightly	(4)	4 10.0%	3 26.5%	-	-	-	-	1 17.3%	1 13.2%	1 13.9%	2 7.9%	1 2.9%	3 61.3%
Stay same	(3)	19 50.9%	5 45.0%	3 38.2%	5 55.5%	8 62.4%	3 75.2%	3 52.2%	4 57.8%	5 73.8%	10 42.3%	18 55.3%	1 19.4%
Decrease slightly	(2)	1 2.7%	-	1 12.7%	-	-	-	-	-	- -	1 4.2%	1 3.1%	
Decrease greatly	(1)						-	-	-	-		-	
Don't know		13 36.4%	3 28.5%	4 49.1%	4 44.5%	5 37.6%	1 24.8%	2 30.5%	2 29.0%	1 12.3%	11 45.5%	13 38.8%	1 19.3%
NETS													
Net: Increase		4 10.0%	3 26.5%	-	-	-	-	1 17.3%	1 13.2%	1 13.9%	2 7.9%	1 2.9%	3 61.3%
Net: Decrease		1 2.7%	-	1 12.7%	-	-	-		-		1 4.2%	1 3.1%	
Net: Increase + Stay the same		22 60.9%	7 71.5%	3 38.2%	5 55.5%	8 62.4%	3 75.2%	4 69.5%	5 71.0%	6 87.7%	12 50.3%	19 58.1%	4 80.7%
Mean score		3.1	3.4	2.8	3.0	3.0	3.0	3.2	3.2	3.2	3.1	3.0	3.8



Q12. In which, if any, of these job functions do you expect to find a shortage of appropriate candidates for permanent roles?

Base: All who recruit permanent members of staff in each job function

		REGION						SIZE			SECTOR	
	Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	*e	*f	g	h	i	j	k
Unweighted Total	177	42	43	39	65	26	27	74	42	61	146	31
Weighted Total	176	41	41	38	68	30	26	72	41	64	146	31
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Accounting and financial services	8	1	3	1	2	1	2	3	3	2	8	-
	11.0%	6.8%	15.6%	7.5%	7.2%	7.0%	19.6%	15.8%	20.6%	5.4%	13.6%	-
Construction	12	5	3	2	3	1	1	4	5	3	11	1
	45.5%	71.3%	51.8%	33.1%	33.0%	32.8%	22.9%	42.4%	51.2%	41.8%	46.7%	34.0%
Drivers	6	1	2	1	1	-	2	3	1	2	6	-
	18.0%	17.0%	16.7%	16.7%	9.6%	-	41.3%	43.5%	14.9%	9.9%	24.4%	-
Education	14	4	3	3	5	2	2	5	4	5	11	3
	40.9%	48.7%	42.5%	33.4%	36.3%	40.4%	40.2%	54.6%	45.4%	30.4%	35.7%	100.0%
Engineering & technical	14	7	1	2	2	-	4	3	3	8	10	4
	39.6%	77.5%	20.9%	16.8%	14.0%	-	54.5%	24.4%	50.9%	45.8%	34.5%	67.2%
Executive recruitment / interim	4	1	2	-	1	1	-	1	-	3	2	2
management	8.0%	8.5%	15.4%	-	5.5%	9.5%	-	18.7%	-	7.9%	5.8%	14.9%
Health & social care	17	4	6	3	4	1	4	4	3	10	10	7
	46.3%	42.9%	53.7%	49.6%	36.1%	21.4%	56.7%	48.4%	28.3%	54.9%	36.8%	72.1%
Hospitality	8	-	-	4	7	3	1	4	1	3	8	-
	27.0%	-	-	58.6%	65.3%	75.0%	15.2%	40.4%	12.5%	24.0%	28.7%	-
Industrial	3	1	1	-	-	-	1	2	-	1	3	-
	10.8%	14.3%	16.6%	-	-	-	15.8%	16.6%	-	8.7%	12.6%	-
Legal & HR	3	-	2	1	1	-	-	1	1	1	1	2
	5.2%	-	15.2%	8.5%	4.1%	-	-	22.8%	10.2%	2.3%	2.6%	12.3%
Life sciences	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-
Marketing, media & creative	2	-	-	1	2	1	-	1	1	-	2	-
	4.1%	-	-	7.7%	7.8%	7.8%	-	13.3%	11.2%	-	5.2%	-
Office professionals	8	2	2	1	1	-	4	3	5	1	7	2
	8.3%	8.2%	8.0%	5.0%	2.5%	-	23.6%	11.5%	19.1%	1.7%	8.2%	8.5%
Sales & retail	10	2	2	1	3	2	3	6	4	-	8	2
	23.2%	22.7%	29.8%	13.1%	18.1%	21.1%	29.0%	39.2%	42.2%	-	27.7%	13.3%



Q12. In which, if any, of these job functions do you expect to find a shortage of appropriate candidates for permanent roles?

Base: All who recruit permanent members of staff in each job function

				REG	ION				SIZE		SECTO	R
				South excluding	South including							
	Total	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	*e	*f	g	h	i	j	k
Unweighted Total	177	42	43	39	65	26	27	74	42	61	146	31
Weighted Total	176	41	41	38	68	30	26	72	41	64	146	31
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Technology	5	2	-	2	2	-	1	3	1	1	4	1
	12.9%	17.8%	-	22.7%	14.8%	-	17.3%	41.7%	13.9%	4.3%	11.9%	19.9%
None	93	21	21	19	38	19	13	43	18	32	77	16
	52.7%	51.9%	50.7%	50.0%	55.2%	61.8%	50.7%	59.0%	45.6%	50.2%	53.1%	50.8%
Net: Any	83	20	20	19	31	12	13	30	22	32	68	15
	47.3%	48.1%	49.3%	50.0%	44.8%	38.2%	49.3%	41.0%	54.4%	49.8%	46.9%	49.2%



Q14\_SUM. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

#### **SUMMARY TABLE**

Base: All who recruit temporary agency workers in each job function

										Net: Increase + Stay	
1	Total	Greatly increase	Slightly increase	Stay the same	Slightly decrease	Greatly decrease	Don't know	Net: Increase	Net: Decrease	the same	Mean
Accounting and financial services	20	-	1	10	-	-	9	1	-	11	3.1
	100.0%	-	5.0%	48.7%	-	-	46.2%	5.0%	-	53.8%	
Construction	10	-	2	4	1	_	3	2	1	6	3.2
	100.0%	-	20.4%	40.4%	9.5%	-	29.7%	20.4%	9.5%	60.7%	
Drivers	11	-	1	4	2	-	4	1	2	5	2.9
	100.0%	-	9.4%	34.7%	18.2%	-	37.7%	9.4%	18.2%	44.1%	
Education	10	-	2	6	-	-	2	2	-	8	3.3
	100.0%	-	19.8%	58.2%	-	-	22.0%	19.8%	-	78.0%	
Engineering & technical	12	-	1	6	-	-	5	1	-	7	3.1
	100.0%	-	8.0%	48.5%	-	-	43.5%	8.0%	-	56.5%	
Executive recruitment / interim	18	-	-	9	1	-	8	-	1	9	2.9
management	100.0%	-	-	49.1%	5.1%	-	45.8%	-	5.1%	49.1%	
Health & social care	7	1	2	3	-	-	1	3	-	6	3.7
	100.0%	13.9%	28.7%	42.4%	-	-	15.0%	42.6%	-	85.0%	
Hospitality	4	-	-	-	-	-	4	-	-	-	-
	100.0%	-	-	-	-	-	100.0%	-	-	-	
Industrial	12	-	-	7	-	-	5	-	-	7	3.0
	100.0%	-	-	57.1%	-	-	42.9%	-	-	57.1%	
Legal & HR	20	-	1	11	-	-	8	1	-	12	3.1
	100.0%	-	4.9%	56.1%	-	-	39.0%	4.9%	-	61.0%	
Life sciences	3	-	-	1	-	-	2	-	-	1	3.0
	100.0%	-	-	31.8%	-	-	68.2%	-	-	31.8%	
Marketing, media & creative	13	-	-	6	-	-	7	-	-	6	3.0
	100.0%	-	-	44.6%	-	-	55.4%	-	-	44.6%	
Office professionals	29	-	1	18	-	-	10	1	-	19	3.1
	100.0%	-	3.4%	62.8%	-	-	33.8%	3.4%	-	66.2%	
Sales & retail	6	-	-	1	-	-	5	-	-	1	3.0
	100.0%	-	-	14.2%	-	-	85.8%	-	-	14.2%	
Technology	11	-	1	5	-	-	5	1	-	6	3.2
	100.0%	-	9.2%	44.1%	-	-	46.7%	9.2%	-	53.3%	
Average (response based including	184	1	12	89	4	-	78	13	4	101	3.1
bases)	100.0%	.5%	6.4%	48.3%	2.1%		42.7%	6.9%	2.1%	55.2%	



### Q14\_SUM. Average across all sectors

#### **SUMMARY TABLE**

Base: All who recruit temporary agency workers in each job function

					REG					SIZE		SECTO	)R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	*e	*f	*g	h	i	j	k
Unweighted Total		179	47	43	49	77	28	12	17	31	131	149	30
Weighted Total		184	44	42	55	86	31	11	17	30	137	156	28
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)	1	-	-	1	1	-	-	-	-	1	1	-
		.5%	-	-	1.7%	1.1%	-	-	-	-	.7%	.6%	-
Slightly increase	(4)	12	1	9	2	2	-	-	2	7	3	12	-
		6.4%	2.2%	21.1% acd	3.4%	2.2%	-	-	11.9%	22.9%	2.1%	7.5%	-
										'			
Stay the same	(3)	89 48.3%	22 49.3%	22 53.1%	29 52.0%	35 41.1%	7 22.0%	9 83.6%	13 76.7%	23 77.1%	53 38.6%	75 48.3%	13 48.3%
		40.3%	49.3%	33.1%	32.0%	41.176	22.0%	63.0%	70.7%	77.176 İ	36.0%	46.3%	46.3%
Slightly decrease	(2)	4	1	1	1	1	_	1	2	_	2	3	1
Oliginary debredes	(=)	2.1%	2.2%	2.3%	1.7%	1.1%	-	8.5%	11.4%	-	1.4%	1.8%	3.3%
Greatly decrease	(1)	-	-	-	-	-	-	-	-	-	-	_	-
		-	-	-	-	-	-	-	-	-	-	-	-
Don't know		78	21	10	23	47	24	1	-	-	78	65	13
		42.7%	46.3%	23.5%	41.2%	54.6%	78.0%	7.9%	-	-	57.3%	41.7%	48.4%
			b			b					h		
NETS													
Net: Increase		13	1	9	3	3	-	-	2	7	4	13	-
		6.9%	2.2%	21.1% acd	5.1%	3.2%	-	-	11.9%	22.9% i	2.7%	8.1%	-
Net: Decrease		4	1	1	1	1	_	1	2	_	2	3	1
Not. Beoreage		2.1%	2.2%	2.3%	1.7%	1.1%	-	8.5%	11.4%	-	1.4%	1.8%	3.3%
Net: Increase + Stay the same		101	23	31	31	38	7	9	15	30	57	88	13
,		55.2%	51.5%	74.2%	57.1%	44.3%	22.0%	83.6%	88.6%	100.0%	41.3%	56.5%	48.3%
				ad						i			
Mean score		3.1	3.0	3.2	3.1	3.1	3.0	2.9	3.0	3.2	3.0	3.1	2.9
Calumna Tantadu a b a d a f - a b										i			



### Q14\_1. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

Accounting and financial services
Base: All who recruit temporary agency workers in each job function

					REG	ION				SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k
Unweighted Total		19	5	6	4	7	3	1	1	4	14	16	3
Weighted Total		20 100.0%	5 100.0%	6 100.0%	5 100.0%	8 100.0%	3 100.0%	1 100.0%	1 100.0%	4 100.0%	15 100.0%	17 100.0%	3 100.0%
Greatly increase	(5)	-	- -	-	-	-	- -	-	- -	- -	-	-	-
Slightly increase	(4)	1 5.0%	-	1 16.9%	- -	-	-	-	-	1 25.8%	-	1 5.9%	-
Stay the same	(3)	10 48.7%	2 40.1%	4 66.2%	3 59.8%	3 35.2%	-	1 100.0%	1 100.0%	3 74.2%	6 38.7%	9 51.4%	1 32.6%
Slightly decrease	(2)	-	- -	-	-	-	-	-	-	-	-	-	-
Greatly decrease	(1)	-	- -	-	-	-	-	-	-	- -		-	-
Don't know		9 46.2%	3 59.9%	1 16.9%	2 40.2%	5 64.8%	3 100.0%	-	-		9 61.3%	7 42.7%	2 67.4%
NETS													
Net: Increase		1 5.0%	- -	1 16.9%	-				-	1 25.8%		1 5.9%	
Net: Decrease		-	- -		-	-		-	-	- -			
Net: Increase + Stay the same		11 53.8%	2 40.1%	5 83.1%	3 59.8%	3 35.2%	-	1 100.0%	1 100.0%	4 100.0%	6 38.7%	10 57.3%	1 32.6%
Mean score		3.1	3.0	3.2	3.0	3.0	-	3.0	3.0	3.3	3.0	3.1	3.0



### Q14\_2. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

#### Construction

Base: All who recruit temporary agency workers in each job function

					REG	ION	_			SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k
Unweighted Total		10	3	2	4	5	1	-	5	1	4	9	1
Weighted Total		10	3	2	4	5	1	-	5	1	4	9	1
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	-	100.0%	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Slightly increase	(4)	2	1	1	-	-	-	-	2	-	-	2	-
	, ,	20.4%	33.6%	50.0%	-	-	-	-	40.0%	-	-	22.4%	-
Stay the same	(3)	4	1	-	2	3	1	-	2	1	1	4	-
		40.4%	32.0%	-	50.8%	62.3%	100.0%	-	41.4%	100.0%	24.5%	44.4%	-
Slightly decrease	(2)	1	-	-	1	1	-	-	1	-	_	1	-
	, ,	9.5%	-	-	25.2%	19.3%	-	-	18.7%	-	-	10.5%	-
Greatly decrease	(1)	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Don't know		3	1	1	1	1	-	-	-	-	3	2	1
		29.7%	34.4%	50.0%	24.0%	18.4%	-	-	-	-	75.5%	22.7%	100.0%
NETS													
Net: Increase		2	1	1	_	-	-	-	2	-		2	_
		20.4%	33.6%	50.0%	-	-	-	-	40.0%	-	-	22.4%	-
Net: Decrease		1	-	-	1	1	_	-	1	-	-	1	-
		9.5%	-	-	25.2%	19.3%	-	-	18.7%	-	-	10.5%	-
Net: Increase + Stay the same		6	2	1	2	3	1	-	4	1	1	6	-
		60.7%	65.6%	50.0%	50.8%	62.3%	100.0%	-	81.3%	100.0%	24.5%	66.8%	-
Mean score		3.2	3.5	4.0	2.7	2.8	3.0	-	3.2	3.0	3.0	3.2	-



## Q14\_3. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

#### **Drivers**

Base: All who recruit temporary agency workers in each job function

					REG	ION	_			SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k
Unweighted Total		11	4	3	2	3	1	1	2	1	8	8	3
Weighted Total		11 100.0%	4 100.0%	3 100.0%	2 100.0%	3 100.0%	1 100.0%	1 100.0%	2 100.0%	1 100.0%	8 100.0%	8 100.0%	3 100.0%
Greatly increase	(5)		-	-	-	-	-	-	-	-	-	-	-
Slightly increase	(4)	1 9.4%	-	1 33.7%	-	-			-	1 100.0%	-	1 12.8%	-
Stay the same	(3)	4 34.7%	1 23.0%		2 100.0%	2 64.5%	-	1 100.0%	1 49.1%	-	3 35.6%	2 24.1%	2 63.6%
Slightly decrease	(2)	2 18.2%	1 25.4%	1 32.6%					1 50.9%	-	1 12.5%	2 24.9%	
Greatly decrease	(1)	-	-						-	-		-	
Don't know		4 37.7%	2 51.5%	1 33.7%	-	1 35.5%	1 100.0%		-	-	4 51.9%	3 38.1%	1 36.4%
NETS													
Net: Increase		1 9.4%		1 33.7%	-		- -		- -	1 100.0%		1 12.8%	
Net: Decrease		2 18.2%	1 25.4%	1 32.6%	-	-	-		1 50.9%	-	1 12.5%	2 24.9%	
Net: Increase + Stay the same		5 44.1%	1 23.0%	1 33.7%	2 100.0%	2 64.5%	- -	1 100.0%	1 49.1%	1 100.0%	3 35.6%	3 37.0%	2 63.6%
Mean score		2.9	2.5	3.0	3.0	3.0	-	3.0	2.5	4.0	2.7	2.8	3.0



## Q14\_4. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

#### Education

Base: All who recruit temporary agency workers in each job function

					REG	ION	_			SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k
Unweighted Total		10	3	4	2	3	1	-	1	4	5	10	-
Weighted Total		10	3	4	2	3	1	-	1	4	5	10	-
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	-	100.0%	100.0%	100.0%	100.0%	-
Greatly increase	(5)	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Slightly increase	(4)	2	-	2	-	-	-	-	-	1	1	2	-
		19.8%	-	50.0%	-	-	-	-	-	25.6%	19.1%	19.8%	-
Stay the same	(3)	6	2	2	2	2	-	-	1	3	2	6	-
		58.2%	65.3%	50.0%	100.0%	61.8%	-	-	100.0%	74.4%	37.7%	58.2%	-
Slightly decrease	(2)	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Greatly decrease	(1)	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Don't know		2	1	-	-	1	1	-	-	-	2	2	-
		22.0%	34.7%	-	-	38.2%	100.0%	-	-	-	43.1%	22.0%	-
NETS													
Net: Increase		2	-	2	-	-	-	-	-	1	1	2	-
		19.8%	-	50.0%	-	-	-	-	-	25.6%	19.1%	19.8%	-
Net: Decrease		-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Net: Increase + Stay the same		8	2	4	2	2	-	-	1	4	3	8	-
		78.0%	65.3%	100.0%	100.0%	61.8%	-	-	100.0%	100.0%	56.9%	78.0%	-
Mean score		3.3	3.0	3.5	3.0	3.0	-	-	3.0	3.3	3.3	3.3	-



### Q14\_5. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

#### Engineering & technical

Base: All who recruit temporary agency workers in each job function

					REG	ION	_			SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k
Unweighted Total		11	2	2	5	6	1	1	1	-	10	10	1
Weighted Total		12	2	2	6	7	1	1	1	-	11	11	1
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	-	100.0%	100.0%	100.0%
Greatly increase	(5)	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Slightly increase	(4)	1	_	-	1	1	-	-	-	-	1	1	-
	. ,	8.0%	-	-	16.3%	13.6%	-	-	-	-	8.7%	8.6%	-
Stay the same	(3)	6	1	1	3	3	-	1	1	-	5	5	1
		48.5%	46.5%	49.8%	50.2%	41.8%	-	100.0%	100.0%	-	44.0%	44.3%	100.0%
Slightly decrease	(2)	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Greatly decrease	(1)	-	-	-	-	_	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Don't know		5	1	1	2	3	1	-	_	_	5	5	_
		43.5%	53.5%	50.2%	33.5%	44.7%	100.0%	-	-	-	47.3%	47.0%	-
NETS													
Net: Increase		1	<u>-</u>	-	1	1	-	-	-	_	1	1	_
		8.0%	-	-	16.3%	13.6%	-	-	-	-	8.7%	8.6%	-
Net: Decrease		_	_	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Net: Increase + Stay the same		7	1	1	4	4	-	1	1	-	6	6	1
, , , , , ,		56.5%	46.5%	49.8%	66.5%	55.3%	-	100.0%	100.0%	-	52.7%	53.0%	100.0%
Mean score		3.1	3.0	3.0	3.2	3.2	-	3.0	3.0	-	3.2	3.2	3.0



### Q14\_6. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

# **Executive recruitment / interim management**Base: All who recruit temporary agency workers in each job function

					REG	ION	_			SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k
Unweighted Total		17	4	4	4	8	4	1	-	3	14	14	3
Weighted Total		18	4	4	5	9	4	1	-	3	15	15	3
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	-	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Slightly increase	(4)	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Stay the same	(3)	9	2	3	3	4	1	-	-	3	6	8	1
		49.1%	48.2%	74.5%	60.1%	43.6%	26.0%	-	-	100.0%	38.5%	52.5%	30.9%
Slightly decrease	(2)	1	-	-	-	-	-	1	-	-	1	-	1
		5.1%	-	-	-	-	-	100.0%	-	-	6.2%	-	32.6%
Greatly decrease	(1)	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Don't know		8	2	1	2	5	3	-	-	-	8	7	1
		45.8%	51.8%	25.5%	39.9%	56.4%	74.0%	-	-	-	55.3%	47.5%	36.4%
NETS													
Net: Increase		-	-	-	-	_	_	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Net: Decrease		1	-	-	-	-	-	1	-	-	1	-	1
		5.1%	-	-	-	-	-	100.0%	-	-	6.2%	-	32.6%
Net: Increase + Stay the same		9	2	3	3	4	1	-	-	3	6	8	1
		49.1%	48.2%	74.5%	60.1%	43.6%	26.0%	-	-	100.0%	38.5%	52.5%	30.9%
Mean score		2.9	3.0	3.0	3.0	3.0	3.0	2.0	-	3.0	2.9	3.0	2.5



### Q14\_7. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

#### Health & social care

Base: All who recruit temporary agency workers in each job function

					REG	ION	-			SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k
Unweighted Total		7	2	2	3	3	-	-	-	3	4	6	1
Weighted Total		7	2	2	3	3	-	_	-	3	4	6	1
		100.0%	100.0%	100.0%	100.0%	100.0%	-	-	-	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)	1	_	_	1	1	_	_	_	_	1	1	_
Croally moreage	(0)	13.9%	-	-	33.0%	33.0%	-	-	-	-	24.0%	16.0%	-
Clichthuiserees	(4)			1	1	1				1	1	2	
Slightly increase	(4)	2 28.7%	-	49.6%	33.0%	33.0%	-	-	-	35.1%	24.0%	2 33.0%	-
											24.070		
Stay the same	(3)	3	1	1	1	1	-	-	-	2	1	2	1
		42.4%	46.6%	50.4%	33.9%	33.9%	-	-	-	64.9%	26.0%	33.7%	100.0%
Slightly decrease	(2)	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Greatly decrease	(1)	_	-	-	-	_	-	-	-	-		-	_
	( )	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		,	4								1	4	
Don't know		15.0%	53.4%	-		-		-		-	26.0%	17.3%	-
		13.070	33.470					_			20.070	17.570	
NETS													
Net: Increase		3	-	1	2	2	-	_	-	1	2	3	_
		42.6%	-	49.6%	66.1%	66.1%	-	-	-	35.1%	48.1%	49.0%	-
Net: Decrease		_	_	_	_			_		_	_	_	_
Net. Decrease			-	-	-	-	-	-	-	-		-	_
				_	_							_	
Net: Increase + Stay the same		6 85.0%	1 46.6%	2 100.0%	3 100.0%	3 100.0%	-	-	-	3 100.0%	3 74.0%	5 82.7%	1 100.0%
		03.0%	40.0%	100.0%	100.0%	100.0%	-	-	-	100.0%	74.0%	62.1%	100.0%
Mean score		3.7	3.0	3.5	4.0	4.0	-	-	-	3.4	4.0	3.8	3.0



### Q14\_8. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

**Hospitality**Base: All who recruit temporary agency workers in each job function

					REG	ION				SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k
Unweighted Total		4	1	-	2	3	1	-	-	-	4	3	1
Weighted Total		4	1	_	2	3	1	-	-	-	4	3	1
		100.0%	100.0%	-	100.0%	100.0%	100.0%	-	-	-	100.0%	100.0%	100.0%
Greatly increase	(5)	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Slightly increase	(4)	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Stay the same	(3)	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Slightly decrease	(2)	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Greatly decrease	(1)	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Don't know		4	1	-	2	3	1	-	-	-	4	3	1
		100.0%	100.0%	-	100.0%	100.0%	100.0%	-	-	-	100.0%	100.0%	100.0%
NETS													
Net: Increase		_	-	_	-	_	_	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Net: Decrease		-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Net: Increase + Stay the same		-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Mean score		-	-	-	-	-	-	-	-	-	-	-	-



## Q14\_9. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

#### Industrial

Base: All who recruit temporary agency workers in each job function

					REG	ION				SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k
Unweighted Total		11	3	3	3	4	1	1	3	-	8	9	2
Weighted Total		12 100.0%	3 100.0%	3 100.0%	4 100.0%	5 100.0%	1 100.0%	1 100.0%	3 100.0%	-	9 100.0%	10 100.0%	2 100.0%
Greatly increase	(5)	-	- -	-	-	-	-					-	
Slightly increase	(4)		- -	-	-	-	-					-	
Stay the same	(3)	7 57.1%	2 64.7%	2 66.3%	2 49.3%	2 38.7%	- -	1 100.0%	3 100.0%		4 42.9%	6 59.3%	1 45.9%
Slightly decrease	(2)		- -	-	-	-	-					-	
Greatly decrease	(1)		- -	-	-	-	-						
Don't know		5 42.9%	1 35.3%	1 33.7%	2 50.7%	3 61.3%	1 100.0%				5 57.1%	4 40.7%	1 54.1%
NETS													
Net: Increase		-	- -	-								-	
Net: Decrease			- -	-	-	-	-			-		-	
Net: Increase + Stay the same		7 57.1%	2 64.7%	2 66.3%	2 49.3%	2 38.7%	-	1 100.0%	3 100.0%	-	4 42.9%	6 59.3%	1 45.9%
Mean score		3.0	3.0	3.0	3.0	3.0	-	3.0	3.0	-	3.0	3.0	3.0



Q14\_10. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

**Legal & HR**Base: All who recruit temporary agency workers in each job function

					REG	ION	_			SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k
Unweighted Total		20	5	5	4	7	3	3	-	5	15	15	5
Weighted Total		20	5	5	5	8	3	3	-	5	15	16	5
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	-	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Slightly increase	(4)	1	-	1	-	-	-	-	-	1	-	1	-
		4.9%	-	20.2%	-	-	-	-	-	19.9%	-	6.3%	-
Stay the same	(3)	11	3	3	2	3	1	3	-	4	7	9	3
		56.1%	58.0%	59.5%	40.9%	38.4%	34.9%	100.0%	-	80.1%	48.3%	55.4%	58.3%
Slightly decrease	(2)	_	-	-	-	_	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Greatly decrease	(1)	_	-	-	-	_	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Don't know		8	2	1	3	5	2	-	-	_	8	6	2
		39.0%	42.0%	20.3%	59.1%	61.6%	65.1%	-	-	-	51.7%	38.3%	41.7%
NETS													
Net: Increase		1	-	1	-	-	-	-	-	1	-	1	-
		4.9%	-	20.2%	-	-	-	-	-	19.9%	-	6.3%	-
Net: Decrease		_	-	-	-	_	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Net: Increase + Stay the same		12	3	4	2	3	1	3	-	5	7	10	3
		61.0%	58.0%	79.7%	40.9%	38.4%	34.9%	100.0%	-	100.0%	48.3%	61.7%	58.3%
Mean score		3.1	3.0	3.3	3.0	3.0	3.0	3.0	-	3.2	3.0	3.1	3.0



Q14\_11. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

#### Life sciences

Base: All who recruit temporary agency workers in each job function

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Q14\_12. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

Marketing, media & creative
Base: All who recruit temporary agency workers in each job function

				REGION South evaluation   South including					SIZE		SECTO	R	
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k
Unweighted Total		12	3	2	5	7	2	-	1	2	9	11	1
Weighted Total		13 100.0%	3 100.0%	2 100.0%	6 100.0%	8 100.0%	2 100.0%	-	1 100.0%	2 100.0%	10 100.0%	12 100.0%	1 100.0%
Greatly increase	(5)	-		-	-	-	-	-	-	-		-	
Slightly increase	(4)	-	-	-	-	-	-	-	-	-	-	-	-
Stay the same	(3)	6 44.6%	2 65.3%	1 49.1%	3 50.6%	3 36.0%	-	-	1 100.0%	2 100.0%	3 29.0%	6 47.9%	-
Slightly decrease	(2)	-	-	-	-	-	-	- -	-	- -	-	-	
Greatly decrease	(1)	-	-	-	-	-	-	- -	-	- -	-	-	
Don't know		7 55.4%	1 34.7%	1 50.9%	3 49.4%	5 64.0%	2 100.0%	- -	-	-	7 71.0%	6 52.1%	1 100.0%
NETS													
Net: Increase		-		-	-	-	-	-		- -		-	
Net: Decrease		-	-	-	-	-	-			-		-	
Net: Increase + Stay the same		6 44.6%	2 65.3%	1 49.1%	3 50.6%	3 36.0%		-	1 100.0%	2 100.0%	3 29.0%	6 47.9%	
Mean score		3.0	3.0	3.0	3.0	3.0	-	-	3.0	3.0	3.0	3.0	-



### Q14\_13. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

#### Office professionals

Base: All who recruit temporary agency workers in each job function

			REGION South evaluating South include							SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k
Unweighted Total		29	6	7	6	12	6	4	3	6	20	23	6
Weighted Total		29	6	7	7	13	7	4	3	6	20	24	5
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Slightly increase	(4)	1	-	1	-	-	-	-	-	1	-	1	-
		3.4%	-	14.5%	-	-	-	-	-	16.8%	-	4.1%	-
Stay the same	(3)	18	4	5	4	7	3	3	3	5	11	16	3
		62.8%	65.1%	71.0%	57.9%	54.4%	50.9%	75.8%	100.0%	83.2%	51.4%	65.9%	49.2%
Slightly decrease	(2)	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Greatly decrease	(1)	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Don't know		10	2	1	3	6	3	1	-	-	10	7	3
		33.8%	34.9%	14.5%	42.1%	45.6%	49.1%	24.2%	-	-	48.6%	29.9%	50.8%
NETS													
Net: Increase		1	-	1	-	-	-	-	-	1	-	1	-
		3.4%	-	14.5%	-	-	-	-	-	16.8%	-	4.1%	-
Net: Decrease		_	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Net: Increase + Stay the same		19	4	6	4	7	3	3	3	6	11	17	3
		66.2%	65.1%	85.5%	57.9%	54.4%	50.9%	75.8%	100.0%	100.0%	51.4%	70.1%	49.2%
Mean score		3.1	3.0	3.2	3.0	3.0	3.0	3.0	3.0	3.2	3.0	3.1	3.0



Q14\_14. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

#### Sales & retail

Base: All who recruit temporary agency workers in each job function

					REG					SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k
Unweighted Total		5	1	-	1	4	3	-	-	-	5	3	2
Weighted Total		6 100.0%	1 100.0%	-	2 100.0%	5 100.0%	3 100.0%	-	-	-	6 100.0%	4 100.0%	2 100.0%
Greatly increase	(5)	-	-	-	-	-	-	-	-	-	-	-	-
Slightly increase	(4)	-	-	-	-	-	-	-	-	-	-	<u>-</u>	-
Stay the same	(3)	1 14.2%	1 100.0%	-	-	-	-	-	-	-	1 14.2%	-	1 45.9%
Slightly decrease	(2)	-	-	-	-	-	-	-	-	-	-	-	-
Greatly decrease	(1)	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		5	-	-	2	- 5	3	-	-	-	5	4	1
NETS		85.8%	-	-	100.0%	100.0%	100.0%	-	-	-	85.8%	100.0%	54.1%
Net: Increase		- -	-	-	- -	-	-	-	- -	-	-	- -	-
Net: Decrease		-	-	-	-	-	-	-	-	-	-	-	-
Net: Increase + Stay the same		1 14.2%	1 100.0%	- -	-	- -	- -	- - -	· ·	- -	1 14.2%	- -	1 45.9%
Mean score		3.0	3.0	-	-	-	-	-	-	-	3.0	-	3.0



### Q14\_15. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

**Technology**Base: All who recruit temporary agency workers in each job function

			REGION South avaluating South including					SIZE		SECTO	R		
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k
Unweighted Total		10	4	2	3	4	1	-	-	2	8	9	1
Weighted Total		11	4	2	4	5	1	-	-	2	9	10	1
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	-	-	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Slightly increase	(4)	1	-	1	-	-	-	-	-	1	-	1	-
		9.2%	-	50.1%	-	-	-	-	-	51.1%	-	10.0%	-
Stay the same	(3)	5	2	1	2	2	-	-	-	1	4	4	1
		44.1%	48.2%	49.9%	50.2%	38.7%	-	-	-	48.9%	43.0%	39.2%	100.0%
Slightly decrease	(2)	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Greatly decrease	(1)	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Don't know		5	2	-	2	3	1	-	-	-	5	5	-
		46.7%	51.8%	-	49.8%	61.3%	100.0%	-	-	-	57.0%	50.8%	-
NETS													
Net: Increase		1	-	1	-	-	-	-	-	1	-	1	-
		9.2%	-	50.1%	-	-	-	-	-	51.1%	-	10.0%	-
Net: Decrease		-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Net: Increase + Stay the same		6	2	2	2	2	-	-	-	2	4	5	1
		53.3%	48.2%	100.0%	50.2%	38.7%	-	-	-	100.0%	43.0%	49.2%	100.0%
Mean score		3.2	3.0	3.5	3.0	3.0	-	-	-	3.5	3.0	3.2	3.0



Q15\_SUM. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

#### **SUMMARY TABLE**

Base: All who recruit temporary agency workers in each job function

										Net: Increase + Stay	
	Total	Greatly increase	Slightly increase	Stay the same	Slightly decrease	Greatly decrease	Don't know	Net: Increase	Net: Decrease	the same	Mean
Accounting and financial services	20	-	1	10	2	-	7	1	2	10	2.9
	100.0%	-	4.9%	48.6%	9.9%	-	36.5%	4.9%	9.9%	53.5%	
Construction	10	1	1	5	-	-	3	2	-	7	3.4
	100.0%	10.1%	10.2%	49.9%	-	-	29.7%	20.4%	-	70.3%	
Drivers	11	-	_	5	3	_	3	-	3	5	2.6
	100.0%	-	-	44.1%	28.0%	-	27.9%	-	28.0%	44.1%	
Education	10	_	2	6	_	_	2	2	_	8	3.3
Eddodion	100.0%	-	19.5%	58.5%	-	-	22.0%	19.5%	-	78.0%	0.0
Engineering & technical	12	_	1	6		_	5	1	_	7	3.1
Engineering & technical	100.0%	-	8.0%	48.5%	-	-	43.5%	8.0%	-	56.5%	3.1
									•		
Executive recruitment / interim management	18 100.0%	-	1 5.3%	8 43.7%	1 5.7%	1 5.1%	7 40.0%	1 5.3%	2 10.9%	9 49.1%	2.8
•					5.1 70	5.170	40.070		10.570		
Health & social care	7	1	1	4	-	-	1	2 27.8%	-	6 85.0%	3.5
	100.0%	13.9%	13.9%	57.2%	-	-	15.0%	27.8%	-	85.0%	
Hospitality	4	-	-	-	1	-	3	-	1	-	2.0
	100.0%	-	-	-	23.5%	-	76.5%	-	23.5%	-	
Industrial	12	-	1	6	1	-	4	1	1	7	3.0
	100.0%	-	8.4%	48.7%	8.9%	-	34.0%	8.4%	8.9%	57.1%	
Legal & HR	20	-	1	11	1	-	7	1	1	12	3.0
	100.0%	-	4.7%	56.3%	5.1%	-	34.0%	4.7%	5.1%	61.0%	
Life sciences	3	-	-	1	-	-	2	-	-	1	3.0
	100.0%	-	-	31.8%	-	-	68.2%	-	-	31.8%	
Marketing, media & creative	13	_	1	5	_	_	7	1	_	6	3.2
	100.0%	-	7.5%	37.2%	-	-	55.4%	7.5%	-	44.6%	
Office professionals	29	_	1	18	1	_	9	1	1	19	3.0
Cince professionals	100.0%	-	3.3%	63.0%	3.5%	-	30.3%	3.3%	3.5%	66.2%	3.0
Sales & retail	6			1	1		4		1	1	2.5
Sales & Telali	100.0%	-	-	14.2%	16.8%	- -	69.0%	- -	16.8%	1 14.2%	2.5
					.0.070				.0.070		
Technology	11 100.0%	-	-	6 53.3%	-	-	5 46.7%	-	-	6 53.3%	3.0
		-				-					
Average (response based including	184	2	11	90	11	1	69	12	12	102	3.0
bases)	100.0%	1.0%	5.7%	48.9%	6.0%	.5%	37.8%	6.8%	6.5%	55.7%	



### Q15\_SUM. Average across all sectors

#### **SUMMARY TABLE**

Base: All who recruit temporary agency workers in each job function

					REG					SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	*e	*f	*g	h	i	j	k
Unweighted Total		179	47	43	49	77	28	12	17	31	131	149	30
Weighted Total		184	44	42	55	86	31	11	17	30	137	156	28
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)	2	1	-	1	1	-	-	1	-	1	2	-
		1.0%	2.2%	-	1.7%	1.1%	-	-	5.9%	-	.7%	1.2%	-
Slightly increase	(4)	11	1	8	2	2	-	-	2	-	9	11	-
		5.7%	2.2%	18.2%	3.4%	2.2%	-	-	11.9%	-	6.3%	6.7%	-
				acd									
Stay the same	(3)	90	22	24	29	36	7	8	13	30	47	77	13
		48.9%	49.1%	55.9%	53.7%	42.2%	22.0%	75.1%	76.4%	100.0% i	34.3%	49.1%	48.1%
										,			
Slightly decrease	(2)	11 6.0%	1 2.2%	1 2.3%	1 1.7%	8 9.4%	7 22.9%	1 8.5%	1 5.8%	-	10 7.3%	3 1.8%	8 29.5%
		6.0%	2.2%	2.3%	1.7%	9.4%	22.9%	8.5%	5.8%	-	7.3%	1.8%	29.5% i
One the decree	(4)												,
Greatly decrease	(1)	.5%	-	-	-	-	-	1 8.5%	-	-	.7%	-	3.3%
		.570						0.070			/6		j
Don't know		69	20	10	22	39	17	1	_	_	69	64	5
Bont know		37.8%	44.4%	23.5%	39.5%	45.2%	55.1%	7.9%	-	-	50.7%	41.1%	19.1%
			b			b					h	k	
NETS													
Net: Increase		12	2	8	3	3	_	_	3	-	9	12	_
		6.8%	4.4%	18.2%	5.1%	3.2%	-	-	17.8%	-	6.9%	8.0%	-
				acd									
Net: Decrease		12	1	1	1	8	7	2	1	-	11	3	9
		6.5%	2.2%	2.3%	1.7%	9.4%	22.9%	17.0%	5.8%	-	8.0%	1.8%	32.8%
													j
Net: Increase + Stay the same		102	24	31	32	39	7	8	16	30	56	89	13
		55.7%	53.4%	74.2% ad	58.8%	45.4%	22.0%	75.1%	94.2%	100.0%	41.3%	57.0%	48.1%
										ı			
Mean score		3.0	3.1	3.2	3.1	2.9	2.5	2.7	3.2	3.0	3.0	3.1	2.6
Columna Tastadi a h a d a f a h				d									



### Q15\_1. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

Accounting and financial services
Base: All who recruit temporary agency workers in each job function

					REG	ION				SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k
Unweighted Total		19	5	6	4	7	3	1	1	4	14	16	3
Weighted Total		20 100.0%	5 100.0%	6 100.0%	5 100.0%	8 100.0%	3 100.0%	1 100.0%	1 100.0%	4 100.0%	15 100.0%	17 100.0%	3 100.0%
Greatly increase	(5)		-		-	-	-	-	-	-	-	-	-
Slightly increase	(4)	1 4.9%	-	1 16.3%	-	-		-	-	-	1 6.5%	1 5.7%	-
Stay the same	(3)	10 48.6%	3 58.6%	4 66.8%	3 59.8%	3 35.2%		-	1 100.0%	4 100.0%	5 31.9%	9 51.6%	1 30.9%
Slightly decrease	(2)	2 9.9%	-	-	-	1 12.7%	1 30.9%	1 100.0%	-	-	2 13.2%	-	2 69.1%
Greatly decrease	(1)		-		-	-	-	-	-			-	
Don't know		7 36.5%	2 41.4%	1 16.9%	2 40.2%	4 52.1%	2 69.1%	-	- -	-	7 48.5%	7 42.7%	
NETS													
Net: Increase		1 4.9%	-	1 16.3%	-	-	-		- -	-	1 6.5%	1 5.7%	
Net: Decrease		2 9.9%	-			1 12.7%	1 30.9%	1 100.0%	-		2 13.2%	-	2 69.1%
Net: Increase + Stay the same		10 53.5%	3 58.6%	5 83.1%	3 59.8%	3 35.2%	-		1 100.0%	4 100.0%	6 38.3%	10 57.3%	1 30.9%
Mean score		2.9	3.0	3.2	3.0	2.7	2.0	2.0	3.0	3.0	2.9	3.1	2.3



### Q15\_2. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

#### Construction

Base: All who recruit temporary agency workers in each job function

					REG	ION	_			SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k
Unweighted Total		10	3	2	4	5	1	-	5	1	4	9	1
Weighted Total		10	3	2	4	5	1	-	5	1	4	9	1
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	-	100.0%	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)	1	1	-	-	-	-	-	1	-	-	1	_
	,	10.1%	33.6%	-	-	-	-	-	19.9%	-	-	11.2%	-
Slightly increase	(4)	1	-	1	_	-	_	-	1	_	_	1	_
ang.m, maraaa	(-)	10.2%	-	50.0%	-	-	-	-	20.1%	-	-	11.3%	-
Stay the same	(3)	5	1	_	3	4	1	_	3	1	1	5	_
Stay are same	(0)	49.9%	32.0%	-	76.0%	81.6%	100.0%	-	60.0%	100.0%	24.5%	54.9%	-
Slightly decrease	(2)	_	_	_	_	_	_	_	_	_	_	_	_
Clightly decrease	(=)	-	-	-	-	-	-	-	-	-	-	-	-
Greatly decrease	(1)	_	_	_	_	_	_	_	_	_	_	_	_
Greatly decrease	('')	_	-	-	-	-	-	-	-	-	-	-	-
Don't know		3	1	4	1	1		_		_	3	2	1
DOTT KNOW		29.7%	34.4%	50.0%	24.0%	18.4%	-		-	-	75.5%	22.7%	100.0%
NETS													
NEIS													
Net: Increase		2	1	1	-	-	-	-	2	-	-	2	-
		20.4%	33.6%	50.0%	-	-	-	-	40.0%	-	-	22.4%	-
Net: Decrease		-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Net: Increase + Stay the same		7	2	1	3	4	1	-	5	1	1	7	-
		70.3%	65.6%	50.0%	76.0%	81.6%	100.0%	-	100.0%	100.0%	24.5%	77.3%	-
Mean score		3.4	4.0	4.0	3.0	3.0	3.0	-	3.6	3.0	3.0	3.4	-



## Q15\_3. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

#### **Drivers**

Base: All who recruit temporary agency workers in each job function

					REG					SIZE		SECTO	)R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k
Unweighted Total		11	4	3	2	3	1	1	2	1	8	8	3
Weighted Total		11 100.0%	4 100.0%	3 100.0%	2 100.0%	3 100.0%	1 100.0%	1 100.0%	2 100.0%	1 100.0%	8 100.0%	8 100.0%	3 100.0%
Greatly increase	(5)	-	-	-	-	-	-	-	-	- -	-	-	-
Slightly increase	(4)	-	-	-	-	-	-	-	-	-	-	-	-
Stay the same	(3)	5 44.1%	1 23.0%	1 33.7%	2 100.0%	2 64.5%	<u>-</u>	1 100.0%	1 49.1%	1 100.0%	3 35.6%	3 37.0%	2 63.6%
Slightly decrease	(2)	3 28.0%	1 25.4%	1 32.6%	-	1 35.5%	1 100.0%	-	1 50.9%	-	2 26.0%	2 24.9%	1 36.4%
Greatly decrease	(1)	-	-	-	-	- -	- -	-	-	- -	-	-	-
Don't know		3 27.9%	2 51.5%	1 33.7%	-	-	- -	-	-		3 38.5%	3 38.1%	-
NETS													
Net: Increase		-	- -	-		-	-					-	
Net: Decrease		3 28.0%	1 25.4%	1 32.6%		1 35.5%	1 100.0%	-	1 50.9%	- -	2 26.0%	2 24.9%	1 36.4%
Net: Increase + Stay the same		5 44.1%	1 23.0%	1 33.7%	2 100.0%	2 64.5%	- -	1 100.0%	1 49.1%	1 100.0%	3 35.6%	3 37.0%	2 63.6%
Mean score		2.6	2.5	2.5	3.0	2.6	2.0	3.0	2.5	3.0	2.6	2.6	2.6



### Q15\_4. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

#### Education

Base: All who recruit temporary agency workers in each job function

					REG	ION				SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k
Unweighted Total		10	3	4	2	3	1	-	1	4	5	10	-
Weighted Total		10	3	4	2	3	1	-	1	4	5	10	-
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	-	100.0%	100.0%	100.0%	100.0%	-
Greatly increase	(5)	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Slightly increase	(4)	2	-	2	-	-	-	-	-	-	2	2	-
		19.5%	-	49.1%	-	-	-	-	-	-	38.2%	19.5%	-
Stay the same	(3)	6	2	2	2	2	-	-	1	4	1	6	-
		58.5%	65.3%	50.9%	100.0%	61.8%	-	-	100.0%	100.0%	18.6%	58.5%	-
Slightly decrease	(2)	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Greatly decrease	(1)	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Don't know		2	1	-	-	1	1	-	-	-	2	2	-
		22.0%	34.7%	-	-	38.2%	100.0%	-	-	-	43.1%	22.0%	-
NETS													
Net: Increase		2	-	2	-	-	-	-	-	-	2	2	-
		19.5%	-	49.1%	-	-	-	-	-	-	38.2%	19.5%	-
Net: Decrease		-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Net: Increase + Stay the same		8	2	4	2	2	-	-	1	4	3	8	-
		78.0%	65.3%	100.0%	100.0%	61.8%	-	-	100.0%	100.0%	56.9%	78.0%	-
Mean score		3.3	3.0	3.5	3.0	3.0	-	-	3.0	3.0	3.7	3.3	-



Q15\_5. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

#### Engineering & technical

Base: All who recruit temporary agency workers in each job function

					REG	ION				SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k
Unweighted Total		11	2	2	5	6	1	1	1	-	10	10	1
Weighted Total		12 100.0%	2 100.0%	2 100.0%	6 100.0%	7 100.0%	1 100.0%	1 100.0%	1 100.0%	-	11 100.0%	11 100.0%	1 100.0%
Greatly increase	(5)			- -	-	-		-	-	-	-	-	
Slightly increase	(4)	1 8.0%		-	1 16.3%	1 13.6%					1 8.7%	1 8.6%	
Stay the same	(3)	6 48.5%	1 46.5%	1 49.8%	3 50.2%	3 41.8%	- -	1 100.0%	1 100.0%	-	5 44.0%	5 44.3%	1 100.0%
Slightly decrease	(2)			-		-							
Greatly decrease	(1)			-		-							
Don't know		5 43.5%	1 53.5%	1 50.2%	2 33.5%	3 44.7%	1 100.0%				5 47.3%	5 47.0%	
NETS													
Net: Increase		1 8.0%	-	-	1 16.3%	1 13.6%					1 8.7%	1 8.6%	
Net: Decrease					-		-		-	-	-	-	
Net: Increase + Stay the same		7 56.5%	1 46.5%	1 49.8%	4 66.5%	4 55.3%	-	1 100.0%	1 100.0%	-	6 52.7%	6 53.0%	1 100.0%
Mean score		3.1	3.0	3.0	3.2	3.2	-	3.0	3.0	-	3.2	3.2	3.0



Q15\_6. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

# **Executive recruitment / interim management**Base: All who recruit temporary agency workers in each job function

					REG					SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k
Unweighted Total		17	4	4	4	8	4	1	-	3	14	14	3
Weighted Total		18 100.0%	4 100.0%	4 100.0%	5 100.0%	9 100.0%	4 100.0%	1 100.0%	- -	3 100.0%	15 100.0%	15 100.0%	3 100.0%
Greatly increase	(5)		-		-	-	-		- -			-	
Slightly increase	(4)	1 5.3%	-	1 24.6%			-		- -	-	1 6.5%	1 6.3%	
Stay the same	(3)	8 43.7%	2 48.2%	2 49.9%	3 60.1%	4 43.6%	1 26.0%		- -	3 100.0%	5 32.1%	7 46.1%	1 30.9%
Slightly decrease	(2)	1 5.7%	-	-		1 11.0%	1 22.8%		- -	-	1 6.9%		1 36.4%
Greatly decrease	(1)	1 5.1%	-	- -	-	-	-	1 100.0%	- -	-	1 6.2%	-	1 32.6%
Don't know		7 40.0%	2 51.8%	1 25.5%	2 39.9%	4 45.3%	2 51.2%		- -	-	7 48.3%	7 47.5%	
NETS													
Net: Increase		1 5.3%	-	1 24.6%	-	-	-	-	- -	-	1 6.5%	1 6.3%	
Net: Decrease		2 10.9%	-	- -	-	1 11.0%	1 22.8%	1 100.0%	- -	-	2 13.1%	-	2 69.1%
Net: Increase + Stay the same		9 49.1%	2 48.2%	3 74.5%	3 60.1%	4 43.6%	1 26.0%		- -	3 100.0%	6 38.5%	8 52.5%	1 30.9%
Mean score		2.8	3.0	3.3	3.0	2.8	2.5	1.0	-	3.0	2.8	3.1	2.0



### Q15\_7. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

#### Health & social care

Base: All who recruit temporary agency workers in each job function

		)R
Total North Midlands London London Other 0-49 50-249 250+	Private	Public
Significance Level: 95% "a "b "c "d "e "f "g "h "i	*j	*k
Unweighted Total 7 2 2 3 3 3 3 4	6	1
Weighted Total   7   2 2 3 3 3 3 4	6	1
100.0% 100.0% 100.0% 100.0% 100.0% 100.0%	100.0%	100.0%
Greatly increase (5) 1 1 1 1 1	1	_
13.9% 33.0% 24.0%	16.0%	-
	1	_
13.9% 33.0% 33.0% 24.0%	16.0%	-
Stay the same (3) 4 1 2 1 1 3 1	3	1
57.2% 46.6% 100.0% 33.9% 3 3.9% 100.0% 26.0%	50.7%	100.0%
Slightly decrease (2)		_
Slightly decrease	-	-
Courts de course		
Greatly decrease (1)	-	-
Don't know	1 17.3%	-
	17.570	
NETS		
Net: Increase         2         -         -         2         2         -         -         -         2	2	-
27.8% 66.1% 66.1% 48.1%	32.0%	-
Net: Decrease         -         <	-	-
	-	-
Net: Increase + Stay the same         6         1         2         3         3         -         -         -         3         3	5	1
85.0% 46.6% 100.0% 100.0% 100.0% 74.0%	82.7%	100.0%
Mean score         3.5         3.0         3.0         4.0         4.0         -         -         -         3.0         4.0	3.6	3.0



Q15\_8. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

**Hospitality**Base: All who recruit temporary agency workers in each job function

					REG					SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k
Unweighted Total		4	1	-	2	3	1	-	-	-	4	3	1
Weighted Total		4	1	-	2	3	1	-	-	-	4	3	1
		100.0%	100.0%	-	100.0%	100.0%	100.0%	-	-	-	100.0%	100.0%	100.0%
Greatly increase	(5)	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Slightly increase	(4)	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Stay the same	(3)	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Slightly decrease	(2)	1	-	-	1	1	-	-	-	-	1	1	-
		23.5%	-	-	51.4%	31.5%	-	-	-	-	23.5%	30.2%	-
Greatly decrease	(1)	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Don't know		3	1	-	1	2	1	-	-	-	3	2	1
		76.5%	100.0%	-	48.6%	68.5%	100.0%	-	-	-	76.5%	69.8%	100.0%
NETS													
Net: Increase		-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Net: Decrease		1	-	-	1	1	-	-	-	-	1	1	-
		23.5%	-	-	51.4%	31.5%	-	-	-	-	23.5%	30.2%	-
Net: Increase + Stay the same		-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Mean score		2.0	-	-	2.0	2.0	-	-	-		2.0	2.0	-



## Q15\_9. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

#### Industrial

Base: All who recruit temporary agency workers in each job function

					REG	ION				SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k
Unweighted Total		11	3	3	3	4	1	1	3	-	8	9	2
Weighted Total		12 100.0%	3 100.0%	3 100.0%	4 100.0%	5 100.0%	1 100.0%	1 100.0%	3 100.0%		9 100.0%	10 100.0%	2 100.0%
Greatly increase	(5)			-	-	-	-	-	-	-			
Slightly increase	(4)	1 8.4%	1 34.1%	-	-	-		-	1 33.9%	-		1 10.1%	
Stay the same	(3)	6 48.7%	1 30.6%	2 66.3%	2 49.3%	2 38.7%		1 100.0%	2 66.1%		4 42.9%	5 49.2%	1 45.9%
Slightly decrease	(2)	1 8.9%	-	-	-	1 21.4%	1 100.0%	-	- -	- -	1 11.9%	-	1 54.1%
Greatly decrease	(1)	-	-				-		-	-	-	-	-
Don't know		4 34.0%	1 35.3%	1 33.7%	2 50.7%	2 39.9%	-		-		4 45.2%	4 40.7%	-
NETS													
Net: Increase		1 8.4%	1 34.1%	-	-	-	-		1 33.9%	-		1 10.1%	
Net: Decrease		1 8.9%	-			1 21.4%	1 100.0%		-	-	1 11.9%	-	1 54.1%
Net: Increase + Stay the same		7 57.1%	2 64.7%	2 66.3%	2 49.3%	2 38.7%		1 100.0%	3 100.0%	-	4 42.9%	6 59.3%	1 45.9%
Mean score		3.0	3.5	3.0	3.0	2.6	2.0	3.0	3.3	-	2.8	3.2	2.5



Q15\_10. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

Legal & HR

Base: All who recruit temporary agency workers in each job function

					REG	ION				SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k
Unweighted Total		20	5	5	4	7	3	3	-	5	15	15	5
Weighted Total		20 100.0%	5 100.0%	5 100.0%	5 100.0%	8 100.0%	3 100.0%	3 100.0%	-	5 100.0%	15 100.0%	16 100.0%	5 100.0%
Greatly increase	(5)		-		-	-	-			-			
Slightly increase	(4)	1 4.7%		1 19.5%	-	-				-	1 6.2%	1 6.1%	
Stay the same	(3)	11 56.3%	3 58.0%	3 60.2%	2 40.9%	3 38.4%	1 34.9%	3 100.0%		5 100.0%	6 42.0%	9 55.6%	3 58.3%
Slightly decrease	(2)	1 5.1%			-	1 12.7%	1 30.7%			-	1 6.7%		1 22.4%
Greatly decrease	(1)				-	-				-			
Don't know		7 34.0%	2 42.0%	1 20.3%	3 59.1%	4 48.9%	1 34.4%			-	7 45.0%	6 38.3%	1 19.2%
NETS													
Net: Increase		1 4.7%	-	1 19.5%		-				-	1 6.2%	1 6.1%	
Net: Decrease		1 5.1%			-	1 12.7%	1 30.7%	-	-		1 6.7%	-	1 22.4%
Net: Increase + Stay the same		12 61.0%	3 58.0%	4 79.7%	2 40.9%	3 38.4%	1 34.9%	3 100.0%	-	5 100.0%	7 48.3%	10 61.7%	3 58.3%
Mean score		3.0	3.0	3.2	3.0	2.8	2.5	3.0	-	3.0	3.0	3.1	2.7



Q15\_11. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

#### Life sciences

Base: All who recruit temporary agency workers in each job function

					REG					SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k
Unweighted Total		3	1	1	1	1	-	-	-	-	3	3	-
Weighted Total		3 100.0%	1 100.0%	1 100.0%	1 100.0%	1 100.0%	-	-	-	-	3 100.0%	3 100.0%	-
Greatly increase	(5)	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Slightly increase	(4)	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-		-	-
Stay the same	(3)	1 31.8%	-	-	1 100.0%	1 100.0%	-	-	-	-	1 31.8%	1 31.8%	-
		31.8%	-	-	100.0%	100.0%	-	-	-	-	31.8%	31.8%	-
Slightly decrease	(2)	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Greatly decrease	(1)	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Don't know		2	1	1	-	-	-	-	-	-	2	2	-
		68.2%	100.0%	100.0%	-	-	-	-	-	-	68.2%	68.2%	-
NETS													
Net: Increase		-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Net: Decrease		-	-	_	_	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Net: Increase + Stay the same		1 31.8%	-	-	1 100.0%	1 100.0%	-	-	-	-	1 31.8%	1 31.8%	-
Managemen													
Mean score		3.0	-	<u> </u>	3.0	3.0	-	-	-	<u> </u>	3.0	3.0	-



Q15\_12. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

Marketing, media & creative
Base: All who recruit temporary agency workers in each job function

					REG					SIZE		SECTO	)R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k
Unweighted Total		12	3	2	5	7	2	-	1	2	9	11	1
Weighted Total		13	3	2	6	8	2	-	1	2	10	12	1
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	-	100.0%	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Slightly increase	(4)	1	-	1	-	-	-	-	-	-	1	1	-
		7.5%	-	49.1%	-	-	-	-	-	-	9.6%	8.0%	-
Stay the same	(3)	5	2	-	3	3	-	-	1	2	2	5	-
		37.2%	65.3%	-	50.6%	36.0%	-	-	100.0%	100.0%	19.4%	39.9%	-
Slightly decrease	(2)	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Greatly decrease	(1)	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Don't know		7	1	1	3	5	2	-	-	-	7	6	1
		55.4%	34.7%	50.9%	49.4%	64.0%	100.0%	-	-	-	71.0%	52.1%	100.0%
NETS													
Net: Increase		1	-	1	-	-	-	-	-	-	1	1	-
		7.5%	-	49.1%	-	-	-	-	-	-	9.6%	8.0%	-
Net: Decrease		-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Net: Increase + Stay the same		6	2	1	3	3	-	-	1	2	3	6	-
		44.6%	65.3%	49.1%	50.6%	36.0%	-	-	100.0%	100.0%	29.0%	47.9%	-
Mean score		3.2	3.0	4.0	3.0	3.0	-	-	3.0	3.0	3.3	3.2	-



Q15\_13. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

#### Office professionals

Base: All who recruit temporary agency workers in each job function

					REG					SIZE		SECTO	)R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k
Unweighted Total		29	6	7	6	12	6	4	3	6	20	23	6
Weighted Total		29 100.0%	6 100.0%	7 100.0%	7 100.0%	13 100.0%	7 100.0%	4 100.0%	3 100.0%	6 100.0%	20 100.0%	24 100.0%	5 100.0%
Greatly increase	(5)	-	-	-	-	-	-	-	-	-	-	-	-
Slightly increase	(4)	1 3.3%	-	1 14.0%	-	-	-	-	-	-	1 4.7%	1 4.0%	-
Stay the same	(3)	18 63.0%	4 65.1%	5 71.5%	4 57.9%	7 54.4%	3 50.9%	3 75.8%	3 100.0%	6 100.0%	10 46.7%	16 66.1%	3 49.2%
Slightly decrease	(2)	1 3.5%				1 7.6%	1 15.2%		-	-	1 5.0%		1 18.9%
Greatly decrease	(1)	-	- -	- -	-	<del>-</del>	-	-	- -	- -	-	<del>-</del>	-
Don't know		9 30.3%	2 34.9%	1 14.5%	3 42.1%	5 38.0%	2 34.0%	1 24.2%	-	-	9 43.5%	7 29.9%	2 31.9%
NETS													
Net: Increase		1 3.3%		1 14.0%	-	-	-	-	- -	-	1 4.7%	1 4.0%	
Net: Decrease		1 3.5%	-	-	-	1 7.6%	1 15.2%				1 5.0%	-	1 18.9%
Net: Increase + Stay the same		19 66.2%	4 65.1%	6 85.5%	4 57.9%	7 54.4%	3 50.9%	3 75.8%	3 100.0%	6 100.0%	11 51.4%	17 70.1%	3 49.2%
Mean score		3.0	3.0	3.2	3.0	2.9	2.8	3.0	3.0	3.0	3.0	3.1	2.7



Q15\_14. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

#### Sales & retail

Base: All who recruit temporary agency workers in each job function

					REG					SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k
Unweighted Total		5	1	-	1	4	3	-	-	-	5	3	2
Weighted Total		6	1	-	2	5	3	-	-	-	6	4	2
		100.0%	100.0%	-	100.0%	100.0%	100.0%	-	-	-	100.0%	100.0%	100.0%
Greatly increase	(5)	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Slightly increase	(4)	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Stay the same	(3)	1	1	-	-	-	-	-	-	-	1	-	1
		14.2%	100.0%	-	-	-	-	-	-	-	14.2%	-	45.9%
Slightly decrease	(2)	1 16.8%	-	-	-	1 19.6%	1 30.9%	-	-	-	1 16.8%	-	1 54.1%
		10.8%	-	-	-	19.6%	30.9%	-	-	-	10.8%	-	54.1%
Greatly decrease	(1)	-	-	-	-	-	-	-	-	-	-	-	-
			-	_	_	-		-	-	-		-	-
Don't know		69.0%	-	-	2 100.0%	4 80.4%	2 69.1%	-	-	-	4 69.0%	4 100.0%	-
		03.070			100.070	00.470	03.176	-	_		03.070	100.070	
NETS													
Net: Increase		-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Net: Decrease		1 16.8%	-	-	-	1 19.6%	1 30.9%	-	-	-	1 16.8%	-	1 54.1%
			-	-	-	19.0%	30.9%	-	-	-		-	
Net: Increase + Stay the same		1 14.2%	1 100.0%	-	-	-	-	-	-	-	1 14.2%	-	1 45.9%
				_	_			-	_	_		-	
Mean score		2.5	3.0	-	-	2.0	2.0	-	-	-	2.5	-	2.5



### Q15\_15. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

**Technology**Base: All who recruit temporary agency workers in each job function

					REG					SIZE		SECTO	)R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k
Unweighted Total		10	4	2	3	4	1	-	-	2	8	9	1
Weighted Total		11	4	2	4	5	1	-	-	2	9	10	1
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	-	-	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Slightly increase	(4)	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Stay the same	(3)	6	2	2	2	2	-	-	-	2	4	5	1
		53.3%	48.2%	100.0%	50.2%	38.7%	-	-	-	100.0%	43.0%	49.2%	100.0%
Slightly decrease	(2)	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Greatly decrease	(1)	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Don't know		5	2	-	2	3	1	-	-	-	5	5	-
		46.7%	51.8%	-	49.8%	61.3%	100.0%	-	-	-	57.0%	50.8%	-
NETS													
Net: Increase		-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Net: Decrease		-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-
Net: Increase + Stay the same		6	2	2	2	2	-	-	-	2	4	5	1
		53.3%	48.2%	100.0%	50.2%	38.7%	-	-	-	100.0%	43.0%	49.2%	100.0%
Mean score		3.0	3.0	3.0	3.0	3.0	-	-	-	3.0	3.0	3.0	3.0



Q16. In which, if any, of these job functions do you expect to find a shortage of appropriate candidates for temporary agency worker roles?

Base: All who recruit temporary agency workers in each job function

				REG					SIZE		SECTO	R
	Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		*a	*b	*c	*d	*e	*f	*g	*h	*i	j	*k
Inweighted Total	46	10	13	13	19	6	4	10	10	26	40	6
Neighted Total	46	9	13	13	20	7	4	10	10	26	40	5
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0
Accounting and financial services	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	
Construction	4	2	1	1	1	-	-	2	1	1	3	•
	39.1%	65.6%	50.0%	24.0%	18.4%	-	-	40.0%	100.0%	23.1%	33.0%	100.0
Drivers	2	-	1	1	1	-	-	1	-	1	2	
	17.9%	-	32.6%	50.0%	32.2%	-	-	49.1%	-	12.5%	24.5%	
Education	2	-	2	-	-	-	-	-	-	2	2	
	19.5%	-	49.1%	-	-	-	-	-	-	38.2%	19.5%	
Engineering & technical	3	-	1	1	1	-	1	-	-	3	3	
	24.4%	-	49.8%	16.3%	13.6%	-	100.0%	-	-	26.5%	26.4%	
Executive recruitment / interim	-	-	-	-	-	-	-	-	-	-	-	
nanagement	-	-	-	-	-	-	-	-	-	-	-	
Health & social care	1	-	-	1	1	-	-	-	-	1	1	
	13.9%	-	-	33.0%	33.0%	-	-	-	-	24.0%	16.0%	
Hospitality	1	-	-	1	1	-	-	-	-	1	1	
	23.5%	-	-	51.4%	31.5%	-	-	-	-	23.5%	30.2%	
ndustrial	-	-	-	-	-	-	-	-	-	-	-	
	-	-	-	-	-	-	-	-	-	-	-	
.egal & HR	1	-	1	-	-	-	-	-	1	-	1	
	4.9%	-	20.4%	-	-	-	-	-	20.1%	-	6.4%	
ife sciences	-	-	-	-	-	-	-	-	-	-	-	
	-	-	-	-	-	-	-	-	-	-	-	
Marketing, media & creative	-	-	-	-	-	-	-	-	-	-	-	
	-	-	-	-	-	-	-	-	-	-	-	
Office professionals	-	-	-	-	-	-	-	-	-	-	-	
	-	-	-	-	-	-	-	-	-	-	-	
Sales & retail	-	-	-	-	-	-	-	-	-	-	-	
	-	-	-	-	-	-	-	-	-	-	-	



Q16. In which, if any, of these job functions do you expect to find a shortage of appropriate candidates for temporary agency worker roles?

Base: All who recruit temporary agency workers in each job function

				REG	ION				SIZE		SECTO	R
	Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		*a	*b	*c	*d	*e	*f	*g	*h	*i	j	*k
Unweighted Total	46	10	13	13	19	6	4	10	10	26	40	6
Weighted Total	46 100.0%	9 100.0%	13 100.0%	13 100.0%	20 100.0%	7 100.0%	4 100.0%	10 100.0%	10 100.0%	26 100.0%	40 100.0%	5 100.0%
Technology	- -					-				-	-	
None	32 70.9%	8 79.7%	7 54.2%	9 65.1%	15 76.9%	7 100.0%	3 73.7%	7 70.2%	8 80.2%	18 67.7%	28 69.2%	5 83.8%
Net: Any	13 29.1%	2 20.3%	6 45.8%	5 34.9%	5 23.1%	-	1 26.3%	3 29.8%	2 19.8%	8 32.3%	12 30.8%	1 16.2%



Q17\_SUM. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

#### **SUMMARY TABLE**

Base: All who recruit temporary agency workers

	Total	1 Not at all important	2	3	4	5 Very important	N/A	Net: Not important	Net: Important	Mean
Price/Costs of the workers	52	-	-	9	16	23	4	-	39	4.3
	100.0%	-	-	16.6%	30.9%	44.7%	7.8%	-	75.6%	
Quality of service	52	-	-	1	10	38	3	-	48	4.8
	100.0%	-	-	1.8%	19.1%	73.0%	6.0%	-	92.1%	
Brand image of the agency	52	6	9	18	8	8	4	14	15	3.1
	100.0%	11.1%	16.9%	34.4%	14.6%	14.8%	8.2%	27.9%	29.4%	
Expertise of the agency, in terms of	52	-	1	3	18	26	4	1	44	4.4
regions and sectors covered	100.0%	-	1.9%	5.9%	34.1%	50.1%	7.8%	1.9%	84.3%	
Management information provided	52	-	1	17	14	15	5	1	29	3.9
	100.0%	-	1.9%	32.3%	26.6%	29.8%	9.5%	1.9%	56.4%	
Membership of a trade of professional	52	7	2	22	11	6	4	9	17	3.1
organisation	100.0%	13.8%	3.8%	42.0%	20.6%	11.6%	8.2%	17.6%	32.2%	
Other	52	-	-	-	-	3	49	-	3	5.0
	100.0%	-	-	-	-	5.6%	94.4%	-	5.6%	



Q17\_1. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

#### Price/Costs of the workers

Base: All who recruit temporary agency workers

					REG	ION				SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	j	*k
Unweighted Total		52	11	14	15	22	7	5	12	12	28	46	6
Weighted Total		52 100.0%	10 100.0%	14 100.0%	15 100.0%	23 100.0%	8 100.0%	4 100.0%	12 100.0%	12 100.0%	28 100.0%	46 100.0%	5 100.0%
1 Not at all important	(1)	-	-	-	-	-	-	-	-	-		-	
2	(2)	-	-		-	-	-	-	-	- -			
3	(3)	9 16.6%	3 26.8%	3 21.1%	3 19.1%	3 12.5%	-	-	2 16.2%	2 16.9%	5 16.7%	8 16.7%	1 16.1%
4	(4)	16 30.9%	3 27.4%	5 35.6%	4 25.4%	7 31.5%	3 43.2%	1 20.8%	5 41.8%	3 24.2%	8 29.0%	16 34.5%	
5 Very important	(5)	23 44.7%	5 45.8%	5 35.9%	7 49.3%	11 46.9%	3 42.1%	3 58.2%	3 24.4%	6 50.9%	14 50.7%	19 40.1%	5 83.9%
N/A		4 7.8%		1 7.3%	1 6.1%	2 9.1%	1 14.7%	1 21.0%	2 17.7%	1 8.0%	1 3.6%	4 8.7%	
NETS													
Net: Not important			- -	-	-	-	- -		-	-		-	
Net: Important		39 75.6%	8 73.2%	10 71.5%	11 74.7%	18 78.4%	7 85.3%	4 79.0%	8 66.1%	9 75.1%	22 79.8%	34 74.6%	5 83.9%
Mean score		4.3	4.2	4.2	4.3	4.4	4.5	4.7	4.1	4.4	4.4	4.3	4.7



Q17\_2. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

**Quality of service**Base: All who recruit temporary agency workers

					REG	ION				SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	j	*k
Unweighted Total		52	11	14	15	22	7	5	12	12	28	46	6
Weighted Total		52 100.0%	10 100.0%	14 100.0%	15 100.0%	23 100.0%	8 100.0%	4 100.0%	12 100.0%	12 100.0%	28 100.0%	46 100.0%	5 100.0%
1 Not at all important	(1)		-	-	-	-	-		-			-	
2	(2)		-	-		-	-	-	-	-	-	-	-
3	(3)	1 1.8%	1 9.1%			-	-	-	-	1 8.1%	-	1 2.0%	
4	(4)	10 19.1%	1 9.3%	2 14.4%	4 24.4%	6 26.1%	2 29.2%	1 20.8%	2 16.5%	1 8.1%	7 24.9%	9 19.5%	1 16.2%
5 Very important	(5)	38 73.0%	8 81.6%	11 78.2%	11 75.6%	16 68.9%	4 56.1%	3 58.2%	9 73.7%	9 75.8%	20 71.5%	33 71.7%	5 83.8%
N/A		3 6.0%		1 7.3%		1 5.1%	1 14.7%	1 21.0%	1 9.8%	1 8.0%	1 3.6%	3 6.7%	
NETS													
Net: Not important			- -	-	-	-	- -		-	-		-	-
Net: Important		48 92.1%	9 90.9%	13 92.7%	15 100.0%	22 94.9%	7 85.3%	4 79.0%	11 90.2%	10 83.9%	27 96.4%	42 91.2%	5 100.0%
Mean score		4.8	4.7	4.8	4.8	4.7	4.7	4.7	4.8	4.7	4.7	4.7	4.8



Q17\_3. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

### Brand image of the agency Base: All who recruit temporary agency workers

					REG	ION				SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	j	*k
Unweighted Total		52	11	14	15	22	7	5	12	12	28	46	6
Weighted Total		52 100.0%	10 100.0%	14 100.0%	15 100.0%	23 100.0%	8 100.0%	4 100.0%	12 100.0%	12 100.0%	28 100.0%	46 100.0%	5 100.0%
1 Not at all important	(1)	6 11.1%	2 18.4%	3 20.9%	1 6.1%	1 4.0%	-		3 24.0%	1 8.1%	2 6.8%	6 12.4%	
2	(2)	9 16.9%		4 28.4%	3 18.8%	4 17.4%	1 14.7%	1 18.4%	1 8.1%	3 27.2%	5 16.3%	8 17.0%	1 16.2%
3	(3)	18 34.4%	3 26.8%	2 14.4%	8 50.4%	12 52.4%	4 56.1%	1 20.7%	4 33.3%	3 24.5%	11 39.0%	15 32.4%	3 51.9%
4	(4)	8 14.6%	3 26.8%	2 14.4%	2 12.3%	2 8.1%	-	1 20.8%	2 16.5%	1 7.5%	5 16.8%	7 14.5%	1 16.2%
5 Very important	(5)	8 14.8%	3 27.9%	2 14.5%	2 12.5%	2 8.2%	-	1 19.1%	1 8.3%	3 24.7%	4 13.3%	7 14.7%	1 15.7%
N/A		4 8.2%		1 7.3%		2 10.0%	2 29.2%	1 21.0%	1 9.8%	1 8.0%	2 7.7%	4 9.2%	
NETS													
Net: Not important		14 27.9%	2 18.4%	7 49.3%	4 24.9%	5 21.4%	1 14.7%	1 18.4%	4 32.1%	4 35.3%	6 23.1%	14 29.3%	1 16.2%
Net: Important		15 29.4%	6 54.7%	4 29.0%	4 24.7%	4 16.2%		2 39.9%	3 24.8%	4 32.2%	8 30.2%	13 29.1%	2 31.9%
Mean score		3.1	3.5	2.7	3.1	3.0	2.8	3.5	2.7	3.1	3.1	3.0	3.3



Q17\_4. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

### Expertise of the agency, in terms of regions and sectors covered Base: All who recruit temporary agency workers

					REG	ION				SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	j	*k
Unweighted Total		52	11	14	15	22	7	5	12	12	28	46	6
Weighted Total		52 100.0%	10 100.0%	14 100.0%	15 100.0%	23 100.0%	8 100.0%	4 100.0%	12 100.0%	12 100.0%	28 100.0%	46 100.0%	5 100.0%
1 Not at all important	(1)	-		-	-	-	-		-	-	-		-
2	(2)	1 1.9%	-	-	1 6.6%	1 4.4%	-		-		1 3.6%	1 2.2%	-
3	(3)	3 5.9%	1 9.3%	1 7.2%	-	1 4.8%	1 14.0%	-	3 25.9%	-	-	3 6.6%	-
4	(4)	18 34.1%	3 27.5%	3 21.4%	9 56.9%	11 47.3%	2 29.0%	1 20.8%	3 24.0%	4 33.2%	11 38.8%	18 38.2%	-
5 Very important	(5)	26 50.1%	7 63.2%	9 64.1%	5 30.3%	8 34.5%	3 42.4%	3 58.2%	4 32.4%	7 58.8%	15 54.0%	20 44.3%	5 100.0%
N/A		4 7.8%		1 7.3%	1 6.1%	2 9.1%	1 14.7%	1 21.0%	2 17.7%	1 8.0%	1 3.6%	4 8.7%	-
NETS													
Net: Not important		1 1.9%			1 6.6%	1 4.4%	-	-	-	-	1 3.6%	1 2.2%	-
Net: Important		44 84.3%	9 90.7%	12 85.5%	13 87.2%	19 81.8%	6 71.3%	4 79.0%	7 56.5%	11 92.0%	26 92.8%	38 82.4%	5 100.0%
Mean score		4.4	4.5	4.6	4.2	4.2	4.3	4.7	4.1	4.6	4.5	4.4	5.0



Q17\_5. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

### **Management information provided**Base: All who recruit temporary agency workers

					REG	ION				SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	j	*k
Unweighted Total		52	11	14	15	22	7	5	12	12	28	46	6
Weighted Total		52 100.0%	10 100.0%	14 100.0%	15 100.0%	23 100.0%	8 100.0%	4 100.0%	12 100.0%	12 100.0%	28 100.0%	46 100.0%	5 100.0%
1 Not at all important	(1)	-	-	-	-	-	-	-	-	- -		-	-
2	(2)	1 1.9%		1 7.2%		-				- -	1 3.5%	1 2.1%	
3	(3)	17 32.3%	1 9.3%	5 35.4%	7 44.7%	9 39.4%	2 29.4%	2 39.0%	6 48.2%	3 26.9%	8 27.7%	16 34.1%	1 16.9%
4	(4)	14 26.6%	2 18.2%	2 14.4%	6 37.2%	9 38.7%	3 41.4%	1 20.8%	2 17.7%	2 16.2%	10 34.7%	13 27.5%	1 18.9%
5 Very important	(5)	15 29.8%	8 72.5%	5 35.7%	2 12.0%	3 12.8%	1 14.5%		2 16.4%	6 48.9%	8 27.4%	13 27.6%	3 48.4%
N/A		5 9.5%		1 7.3%	1 6.1%	2 9.1%	1 14.7%	2 40.2%	2 17.7%	1 8.0%	2 6.6%	4 8.7%	1 15.7%
NETS													
Net: Not important		1 1.9%		1 7.2%			-		-		1 3.5%	1 2.1%	
Net: Important		29 56.4%	9 90.7%	7 50.1%	7 49.2%	12 51.5%	4 55.9%	1 20.8%	4 34.1%	8 65.1%	17 62.1%	25 55.1%	4 67.4%
Mean score		3.9	4.6	3.8	3.7	3.7	3.8	3.3	3.6	4.2	3.9	3.9	4.4



Q17\_6. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

### **Membership of a trade of professional organisation**Base: All who recruit temporary agency workers

					REG	ION				SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	j	*k
Unweighted Total		52	11	14	15	22	7	5	12	12	28	46	6
Weighted Total		52 100.0%	10 100.0%	14 100.0%	15 100.0%	23 100.0%	8 100.0%	4 100.0%	12 100.0%	12 100.0%	28 100.0%	46 100.0%	5 100.0%
1 Not at all important	(1)	7 13.8%	3 27.6%	2 14.0%	-	2 10.1%	2 29.4%		2 16.2%	2 18.0%	3 11.0%	7 15.4%	-
2	(2)	2 3.8%	-	1 7.0%	1 6.6%	1 4.4%	-	-	1 8.1%		1 3.6%	2 4.3%	-
3	(3)	22 42.0%	4 35.2%	6 42.8%	9 62.5%	10 45.4%	1 12.9%	2 37.5%	4 32.1%	4 32.9%	14 50.0%	17 37.2%	5 83.1%
4	(4)	11 20.6%	2 18.4%	2 14.5%	4 24.7%	5 21.2%	1 14.5%	2 41.4%	2 16.1%	3 24.6%	6 20.9%	10 21.0%	1 16.9%
5 Very important	(5)	6 11.6%	2 18.8%	2 14.4%	1 6.1%	2 8.8%	1 14.0%	-	2 17.7%	2 16.5%	2 6.9%	6 12.9%	
N/A		4 8.2%	-	1 7.3%		2 10.0%	2 29.2%	1 21.0%	1 9.8%	1 8.0%	2 7.7%	4 9.2%	
NETS													
Net: Not important		9 17.6%	3 27.6%	3 21.0%	1 6.6%	3 14.5%	2 29.4%		3 24.3%	2 18.0%	4 14.6%	9 19.7%	
Net: Important		17 32.2%	4 37.2%	4 28.9%	5 30.9%	7 30.1%	2 28.5%	2 41.4%	4 33.8%	5 41.1%	8 27.8%	16 34.0%	1 16.9%
Mean score		3.1	3.0	3.1	3.3	3.2	2.8	3.5	3.1	3.2	3.1	3.1	3.2



Q17\_7. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

#### Other

Base: All who recruit temporary agency workers

					REG	ION				SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	j	*k
Unweighted Total		52	11	14	15	22	7	5	12	12	28	46	6
Weighted Total		52 100.0%	10 100.0%	14 100.0%	15 100.0%	23 100.0%	8 100.0%	4 100.0%	12 100.0%	12 100.0%	28 100.0%	46 100.0%	5 100.0%
1 Not at all important	(1)	-	-	-	-	-	-	-	-	-	-	-	-
2	(2)	-	-	-	-	-	-	-	-	-		-	-
		-	-	-	-	-	-	-	-	-	-	-	-
3	(3)	-	-	-	-	-	-	-	- -	-	-	-	-
4	(4)			-	-		-	-	-	-	-	-	-
5 Very important	(5)	3 5.6%	2 18.6%	1 7.0%		-	- -		1 8.3%	-	2 6.8%	3 6.2%	-
N/A		49 94.4%	8 81.4%	13 93.0%	15 100.0%	23 100.0%	8 100.0%	4 100.0%	11 91.7%	12 100.0%	26 93.2%	43 93.8%	5 100.0%
NETS													
Net: Not important		-	-	-	-	-	-	-	-	-	-	-	-
Net: Important		3 5.6%	2 18.6%	1 7.0%	- -	-	- -	- -	1 8.3%	-	2 6.8%	3 6.2%	-
Mean score		5.0	5.0	5.0	-	-	-	-	5.0	-	5.0	5.0	-



Q18\_SUM. How important or otherwise would you say that temporary agency workers are for your organisation for each of the following? Rate on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

#### **SUMMARY TABLE**

Base: All who recruit temporary agency workers

	Total	1 Not at all important	2	3	4	5 Very important	Net: Not important	Net: Important	Mean
Meeting peaks in demand at certain times of year (seasonality)	52 100.0%	5 9.8%	5 9.3%	10 19.0%	13 25.1%	19 36.9%	10 19.1%	32 61.9%	3.7
Responding to growth, as new customers are won	52 100.0%	7 13.5%	7 13.1%	15 28.1%	10 19.7%	13 25.7%	14 26.6%	23 45.3%	3.3
Managing fast changing organisational requirements	52 100.0%	5 9.6%	2 3.8%	20 38.3%	13 24.4%	12 23.9%	7 13.4%	25 48.3%	3.5
Covering short term staff leave or absences	52 100.0%	5 9.7%	5 9.5%	7 13.7%	14 26.5%	21 40.6%	10 19.2%	35 67.1%	3.8
Helping to keep running costs down	52 100.0%	8 15.4%	9 16.6%	7 13.9%	9 16.9%	19 37.2%	17 32.0%	28 54.1%	3.4
Managing uncertainty during economic downturn or at other times	52 100.0%	7 13.6%	4 7.6%	24 47.1%	7 13.1%	10 18.6%	11 21.2%	16 31.7%	3.2
Providing short term access to key strategic skills	52 100.0%	4 7.9%	7 12.7%	14 26.5%	17 32.4%	11 20.5%	11 20.5%	27 53.0%	3.5



Q18\_1. How important or otherwise would you say that temporary agency workers are for your organisation for each of the following? Rate on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

# Meeting peaks in demand at certain times of year (seasonality) Base: All who recruit temporary agency workers

					REG	ION				SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	j	*k
Unweighted Total		52	11	14	15	22	7	5	12	12	28	46	6
Weighted Total		52	10	14	15	23	8	4	12	12	28	46	5
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1 Not at all important	(1)	5	-	3	-	1	1	1	-	3	2	5	-
		9.8%	-	21.6%	-	5.1%	14.7%	21.0%	-	26.4%	7.0%	11.0%	-
2	(2)	5	-	2	2	2	-	1	2	1	2	4	1
		9.3%	-	14.4%	13.0%	8.5%	-	19.1%	16.7%	8.8%	6.4%	8.5%	15.7%
3	(3)	10	2	1	4	6	2	1	4	2	4	9	1
		19.0%	18.2%	7.0%	24.4%	26.0%	29.2%	20.8%	33.6%	16.2%	13.9%	19.3%	16.2%
4	(4)	13	2	5	2	5	3	1	1	1	11	11	2
		25.1%	18.4%	35.6%	12.5%	22.7%	42.2%	20.7%	8.1%	8.1%	39.3%	23.8%	35.9%
5 Very important	(5)	19	7	3	8	9	1	1	5	5	9	17	2
		36.9%	63.4%	21.4%	50.2%	37.7%	14.0%	18.4%	41.6%	40.4%	33.4%	37.4%	32.2%
NETS													
Net: Not important		10	-	5	2	3	1	2	2	4	4	9	1
		19.1%	-	36.0%	13.0%	13.6%	14.7%	40.2%	16.7%	35.3%	13.3%	19.5%	15.7%
Net: Important		32	8	8	9	14	4	2	6	6	20	28	4
		61.9%	81.8%	57.0%	62.6%	60.4%	56.1%	39.0%	49.7%	48.5%	72.7%	61.2%	68.1%
Mean score		3.7	4.5	3.2	4.0	3.8	3.4	3.0	3.7	3.3	3.9	3.7	3.8



Q18\_2. How important or otherwise would you say that temporary agency workers are for your organisation for each of the following? Rate on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

### Responding to growth, as new customers are won Base: All who recruit temporary agency workers

					REG	ION	_			SIZE		SECTO	DR
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	j	*k
Unweighted Total		52	11	14	15	22	7	5	12	12	28	46	6
Weighted Total		52	10	14	15	23	8	4	12	12	28	46	5
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1 Not at all important	(1)	7 13.5%	1 8.4%	3 21.6%	1 6.6%	2 9.4%	1 14.7%	1 21.0%	-	4 33.9%	3 10.6%	6 13.1%	1 16.2%
		13.5%	6.4%	21.0%	0.0%	9.4%	14.7%	21.0%	-	33.9%	10.6%	13.1%	10.2%
2	(2)	7	1	1	3	4	1	1	2	1	4	6	1
		13.1%	9.4%	7.2%	18.8%	17.1%	14.0%	19.1%	17.6%	8.1%	13.3%	12.8%	15.7%
3	(3)	15	4	4	5	6	1	1	3	4	8	14	1
		28.1%	35.7%	28.6%	31.5%	25.7%	14.7%	20.8%	25.4%	33.5%	26.9%	29.5%	16.1%
4	(4)	10	1	2	3	7	5	-	3	-	7	8	2
		19.7%	9.3%	14.2%	18.1%	31.4%	56.6%	-	24.6%	-	25.8%	17.9%	35.1%
5 Very important	(5)	13	4	4	4	4	-	2	4	3	7	12	1
		25.7%	37.0%	28.4%	25.0%	16.4%	-	39.0%	32.4%	24.5%	23.4%	26.7%	16.9%
NETS													
Net: Not important		14	2	4	4	6	2	2	2	5	7	12	2
,		26.6%	17.9%	28.8%	25.5%	26.6%	28.7%	40.2%	17.6%	42.1%	23.9%	26.0%	31.9%
Net: Important		23	5	6	7	11	5	2	7	3	14	21	3
		45.3%	46.4%	42.6%	43.0%	47.7%	56.6%	39.0%	57.0%	24.5%	49.2%	44.6%	52.1%
Mean score		3.3	3.6	3.2	3.4	3.3	3.1	3.2	3.7	2.7	3.4	3.3	3.2



Q18\_3. How important or otherwise would you say that temporary agency workers are for your organisation for each of the following? Rate on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

# Managing fast changing organisational requirements Base: All who recruit temporary agency workers

					REG	ION				SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	j	*k
Unweighted Total		52	11	14	15	22	7	5	12	12	28	46	6
Weighted Total		52	10	14	15	23	8	4	12	12	28	46	5
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1 Not at all important	(1)	5	-	2	-	1	1	2	-	3	2	4	1
		9.6%	-	14.6%	-	5.1%	14.7%	40.2%	-	26.4%	6.6%	8.9%	15.7%
2	(2)	2	-	2	-	-	-	-	-	-	2	2	-
		3.8%	-	14.2%	-	-	-	-	-	-	6.9%	4.2%	-
3	(3)	20	7	3	5	9	4	1	8	3	9	18	2
		38.3%	64.4%	21.2%	31.8%	40.3%	56.3%	20.7%	67.4%	24.8%	31.7%	38.6%	35.9%
4	(4)	13	1	3	6	8	2	1	2	2	9	11	2
		24.4%	8.4%	21.4%	36.9%	34.1%	29.0%	20.8%	16.2%	16.3%	31.3%	23.5%	32.3%
5 Very important	(5)	12	3	4	5	5	-	1	2	4	7	11	1
		23.9%	27.2%	28.6%	31.3%	20.5%	-	18.4%	16.4%	32.4%	23.4%	24.8%	16.2%
NETS													
Net: Not important		7	-	4	-	1	1	2	-	3	4	6	1
		13.4%	-	28.8%	-	5.1%	14.7%	40.2%	-	26.4%	13.6%	13.1%	15.7%
Net: Important		25	4	7	10	13	2	2	4	6	15	22	3
		48.3%	35.6%	50.1%	68.2%	54.7%	29.0%	39.2%	32.6%	48.7%	54.7%	48.3%	48.4%
Mean score		3.5	3.6	3.4	4.0	3.7	3.0	2.8	3.5	3.3	3.6	3.5	3.3



Q18\_4. How important or otherwise would you say that temporary agency workers are for your organisation for each of the following? Rate on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

### Covering short term staff leave or absences Base: All who recruit temporary agency workers

					ION	_			SIZE		SECTOR		
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	j	*k
Unweighted Total		52	11	14	15	22	7	5	12	12	28	46	6
Weighted Total		52	10	14	15	23	8	4	12	12	28	46	5
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1 Not at all important	(1)	5	2	1	-	1	1	1	1	3	1	5	-
		9.7%	18.3%	7.3%	-	5.1%	14.7%	21.0%	8.2%	25.9%	3.6%	10.8%	-
2	(2)	5	-	3	1	2	1	-	2	-	3	4	1
		9.5%	-	21.7%	6.1%	8.5%	12.9%	-	16.7%	-	10.5%	8.4%	18.9%
3	(3)	7	1	-	3	5	2	1	3	2	2	7	-
		13.7%	9.1%	-	19.0%	22.5%	29.2%	20.8%	25.4%	16.9%	7.4%	15.3%	-
4	(4)	14	3	4	4	6	2	1	2	2	10	12	2
		26.5%	26.9%	28.4%	25.1%	26.5%	29.2%	19.1%	16.3%	16.3%	35.0%	25.8%	31.8%
5 Very important	(5)	21	5	6	8	9	1	2	4	5	12	18	3
		40.6%	45.6%	42.7%	49.7%	37.4%	14.0%	39.0%	33.4%	40.9%	43.5%	39.6%	49.3%
NETS													
Net: Not important		10	2	4	1	3	2	1	3	3	4	9	1
		19.2%	18.3%	29.0%	6.1%	13.5%	27.6%	21.0%	24.9%	25.9%	14.1%	19.3%	18.9%
Net: Important		35	8	10	11	15	3	3	6	7	22	30	4
		67.1%	72.6%	71.0%	74.8%	63.9%	43.2%	58.2%	49.7%	57.2%	78.5%	65.4%	81.1%
Mean score		3.8	3.8	3.8	4.2	3.8	3.1	3.6	3.5	3.5	4.0	3.7	4.1



Q18\_5. How important or otherwise would you say that temporary agency workers are for your organisation for each of the following? Rate on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

### Helping to keep running costs down Base: All who recruit temporary agency workers

					REG	ION	_			SIZE		SECTOR		
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public	
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	j	*k	
Unweighted Total		52	11	14	15	22	7	5	12	12	28	46	6	
Weighted Total		52	10	14	15	23	8	4	12	12	28	46	5	
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	
1 Not at all important	(1)	8	1	4	1	2	1	1	-	4	4	8	-	
		15.4%	9.0%	28.6%	6.6%	9.4%	14.7%	21.0%	-	34.4%	14.0%	17.2%	-	
2	(2)	9	3	1	4	5	1	-	2	1	6	7	2	
		16.6%	27.2%	7.2%	24.8%	20.7%	12.9%	-	16.4%	8.1%	20.3%	14.5%	35.0%	
3	(3)	7	1	1	3	5	2	-	2	3	2	7	-	
		13.9%	9.1%	7.2%	19.3%	22.7%	29.2%	-	17.7%	25.0%	7.6%	15.5%	-	
4	(4)	9	2	4	-	1	1	2	2	1	6	8	1	
		16.9%	18.2%	28.4%	-	5.0%	14.5%	39.9%	16.4%	8.1%	20.8%	17.0%	15.7%	
5 Very important	(5)	19	4	4	7	10	2	2	6	3	10	17	3	
		37.2%	36.5%	28.6%	49.3%	42.2%	28.7%	39.0%	49.5%	24.4%	37.4%	35.8%	49.3%	
NETS														
Net: Not important		17	4	5	5	7	2	1	2	5	10	15	2	
		32.0%	36.1%	35.8%	31.4%	30.1%	27.6%	21.0%	16.4%	42.5%	34.3%	31.7%	35.0%	
Net: Important		28	6	8	7	11	3	4	8	4	16	24	4	
		54.1%	54.7%	57.0%	49.3%	47.2%	43.2%	79.0%	65.9%	32.4%	58.1%	52.8%	65.0%	
Mean score		3.4	3.5	3.2	3.6	3.5	3.3	3.8	4.0	2.8	3.5	3.4	3.8	



Q18\_6. How important or otherwise would you say that temporary agency workers are for your organisation for each of the following? Rate on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

# Managing uncertainty during economic downturn or at other times Base: All who recruit temporary agency workers

					REG	ION				SIZE		SECTO	R
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	j	*k
Unweighted Total		52	11	14	15	22	7	5	12	12	28	46	6
Weighted Total		52	10	14	15	23	8	4	12	12	28	46	5
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1 Not at all important	(1)	7	-	4	1	2	1	1	1	3	3	7	-
		13.6%	-	28.6%	6.6%	9.4%	14.7%	21.0%	8.1%	26.4%	10.6%	15.2%	-
2	(2)	4	1	-	3	3	-	-	1	1	2	4	-
		7.6%	9.4%	-	19.3%	12.7%	-	-	8.3%	8.8%	6.7%	8.5%	-
3	(3)	24	6	7	7	11	5	1	4	5	16	22	3
		47.1%	54.0%	49.8%	43.4%	48.0%	56.8%	18.4%	33.9%	40.8%	55.4%	46.7%	51.2%
4	(4)	7	1	1	2	3	1	2	2	-	5	6	1
		13.1%	9.3%	7.2%	12.3%	13.0%	14.5%	39.9%	16.5%	-	17.1%	12.8%	15.7%
5 Very important	(5)	10	3	2	3	4	1	1	4	3	3	8	2
		18.6%	27.2%	14.4%	18.4%	16.9%	14.0%	20.7%	33.3%	24.0%	10.2%	16.9%	33.1%
NETS													
Net: Not important		11	1	4	4	5	1	1	2	4	5	11	-
		21.2%	9.4%	28.6%	26.0%	22.1%	14.7%	21.0%	16.3%	35.3%	17.3%	23.7%	-
Net: Important		16	4	3	5	7	2	3	6	3	8	14	3
		31.7%	36.5%	21.7%	30.7%	29.9%	28.5%	60.6%	49.8%	24.0%	27.3%	29.7%	48.8%
Mean score		3.2	3.5	2.8	3.2	3.2	3.1	3.4	3.6	2.9	3.1	3.1	3.8



Q18\_7. How important or otherwise would you say that temporary agency workers are for your organisation for each of the following? Rate on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

### Providing short term access to key strategic skills Base: All who recruit temporary agency workers

					REG	ION	-			SIZE		SECTOR		
		Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public	
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	j	*k	
Unweighted Total		52	11	14	15	22	7	5	12	12	28	46	6	
Weighted Total		52	10	14	15	23	8	4	12	12	28	46	5	
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	
1 Not at all important	(1)	4	-	2	-	1	1	1	1	2	1	4	-	
		7.9%	-	14.3%	-	5.1%	14.7%	21.0%	8.1%	17.9%	3.6%	8.8%	-	
2	(2)	7	2	2	2	2	-	1	1	1	5	7	-	
		12.7%	18.4%	14.1%	12.3%	8.1%	-	18.4%	8.3%	8.0%	16.5%	14.1%	-	
3	(3)	14	3	3	6	8	2	-	3	3	8	12	2	
		26.5%	27.3%	21.4%	37.7%	34.3%	27.6%	-	25.7%	25.0%	27.4%	25.5%	35.1%	
4	(4)	17	4	3	5	8	3	2	4	2	11	15	2	
		32.4%	36.7%	21.4%	31.4%	35.6%	43.7%	39.9%	32.5%	16.6%	39.0%	32.5%	31.8%	
5 Very important	(5)	11	2	4	3	4	1	1	3	4	4	9	2	
		20.5%	17.6%	28.7%	18.6%	17.0%	14.0%	20.7%	25.5%	32.5%	13.4%	19.1%	33.1%	
NETS														
Net: Not important		11	2	4	2	3	1	2	2	3	6	11	-	
		20.5%	18.4%	28.5%	12.3%	13.1%	14.7%	39.4%	16.3%	25.9%	20.1%	22.9%	-	
Net: Important		27	6	7	8	12	5	3	7	6	15	24	4	
		53.0%	54.2%	50.1%	50.0%	52.6%	57.7%	60.6%	57.9%	49.1%	52.5%	51.6%	64.9%	
Mean score		3.5	3.5	3.4	3.6	3.5	3.4	3.2	3.6	3.4	3.4	3.4	4.0	



# Q19. In terms of temporary agency workers' pay rates, would you say that: Base: All who recruit temporary agency workers

				REG	ION				SIZE		SECTOR	
				South excluding	South including							
	Total	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		*a	*b	*c	*d	*e	*f	*g	*h	*i	j	*k
Unweighted Total	52	11	14	15	22	7	5	12	12	28	46	6
Weighted Total	52	10	14	15	23	8	4	12	12	28	46	5
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Temporary agency workers earn more	17	3	5	9	9	-	-	4	2	11	16	1
than they would if they were permanent	33.3%	27.9%	35.4%	62.2%	40.8%	-	-	32.8%	16.7%	40.4%	35.3%	16.2%
Temporary agency workers earn less than	4	-	1	2	3	1	-	3	-	1	4	-
they would if they were permanent	7.6%	-	7.0%	12.2%	12.8%	14.0%	-	25.0%	-	3.4%	8.5%	-
Temporary agency workers earn about	26	7	6	3	9	6	4	2	9	15	21	5
the same as they would if they were permanent	49.5%	72.1%	43.3%	19.5%	37.3%	71.3%	79.0%	16.5%	75.4%	52.6%	45.5%	83.8%
Not applicable/Don't know	5	-	2	1	2	1	1	3	1	1	5	-
	9.7%	-	14.3%	6.1%	9.1%	14.7%	21.0%	25.7%	8.0%	3.6%	10.8%	-



Q20. Approximately what percentage of the temporary workers you use go on to become permanent members of your staff each year?

Base: All who recruit temporary workers

				REG	ION				SIZE		SECTOR		
	Total	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public	
Significance Level: 95%	Total	*a	b	*c	d	*e	*f	g g	*h	i	j	*k	
Unweighted Total	117	26	30	27	44	17	17	42	24	51	100	17	
Weighted Total	117	25	29	27	47	20	16	41	23	52	101	16	
v	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	
0	28	7	6	6	10	5	5	16	5	8	25	3	
	24.2%	27.2%	20.3%	21.1%	21.8%	22.9%	33.6%	37.8% i	21.6%	14.6%	24.7%	21.5%	
1-9	16	5	4	5	5	-	3	4	7	6	14	2	
	13.8%	18.9%	13.6%	18.3%	10.5%	-	16.3%	9.1%	29.0%	10.8%	14.3%	10.8%	
10-19	11	1	4	4	5	1	1	4	2	5	9	2	
	9.2%	3.5%	13.3%	14.4%	10.7%	5.7%	6.3%	9.8%	8.6%	9.0%	8.9%	10.9%	
20-49	15	-	6	5	9	5	-	4	2	9	12	3	
	12.8%	-	19.6%	17.7%	19.7%	22.4%	-	9.8%	9.1%	16.9%	12.1%	17.3%	
50	7	3	2 6.5%	2	2	-	1 5.1%	2 4.6%	2 8.3%	4 7.0%	7 6.5%	1	
	6.4%	11.4%	6.5%	7.2%	4.1%	-	5.1%					5.5%	
51+	11 9.8%	1 3.9%	4 13.5%	2 7.0%	3 6.5%	1 5.8%	4 22.1%	6 14.4%	3 11.1%	3 5.6%	11 11.4%	-	
Don't know	28 23.7%	9 35.0%	4 13.2%	4 14.3%	13 26.7%	9 43.2%	3 16.6%	6 14.5%	3 12.4%	19 36.2%	22 22.1%	6 34.0%	
	23.7 /6	33.076	13.2 /6	14.576	20.7 /6	43.276	10.076	14.570	12.476	30.2 % g	22.170	34.076	
NETS													
Net: At least 1%	61	9	19	17	24	7	8	20	15	26	54	7	
	52.0%	37.8%	66.5%	64.6%	51.5%	34.0%	49.8%	47.7%	66.0%	49.2%	53.3%	44.5%	
Net: At least 50%	19	4	6	4	5	1	4	8	5	7	18	1	
	16.2%	15.3%	20.0%	14.2%	10.6%	5.8%	27.2%	19.0%	19.4%	12.6%	18.0%	5.5%	
Total	1920	237	648	421	660	239	374	810	404	705	1759	161	
Mean score	21.5	14.7	25.8	18.3	19.2	20.9	27.8	22.8	19.7	21.3	22.4	15.0	



# T1. Do you think economic conditions in the UK in 2018 will be...? Base: Wave 21

				REG	ION	_			SIZE		SECTOR	
				South excluding	South including							
	Total	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	*e	f	g	h	i	j	k
Unweighted Total	200	45	50	45	74	29	31	89	44	67	165	35
Weighted Total	200	44	48	45	78	34	30	88	43	69	165	35
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
More challenging than in 2017	102	17	30	21	36	15	19	40	28	34	85	16
	50.8%	38.5%	62.2%	46.9%	45.6%	43.9%	63.9%	44.9%	65.2%	49.2%	51.8%	45.7%
			а				а		g			
Less challenging than in 2017	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-
The same as in 2017	98	27	18	24	43	19	11	49	15	35	79	19
	49.2%	61.5% bf	37.8%	53.1%	54.4%	56.1%	36.1%	55.1% h	34.8%	50.8%	48.2%	54.3%



# **T2.** Do you think that your business will...? Base: Wave 21

				REG	ION				SIZE		SECT	OR
	<b>-</b>	N. a		South excluding	South including		6.1	0.40	50.040	050	D: .	5.15
	Total	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	*e	f	g	h	i	j	k
Unweighted Total	200	45	50	45	74	29	31	89	44	67	165	35
Weighted Total	200	44	48	45	78	34	30	88	43	69	165	35
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Perform better in 2018 than it did in 2017	62	18	15	14	22	8	7	30	14	19	48	14
	31.1%	41.2%	32.0%	31.9%	27.9%	22.6%	23.3%	33.6%	31.8%	27.5%	29.0%	41.1%
Perform worse in 2018 than it did in 2017	10	2	3	1	4	3	1	7	1	2	9	1
	5.0%	4.4%	5.9%	2.1%	5.6%	10.3%	2.8%	7.9%	2.3%	2.9%	5.5%	2.5%
Perform as well in 2018 as it did in 2017	128	24	30	30	52	23	22	52	28	48	108	20
	63.9%	54.3%	62.1%	66.1%	66.5%	67.1%	74.0%	58.5%	65.9%	69.5%	65.5%	56.4%

