

# **REC JOBS OUTLOOK RESEARCH**

Methodology: ComRes interviewed 600 UK employees and owners involved in hiring by telephone between November 30<sup>th</sup> 2016 and February 8<sup>th</sup> 2017. Data were weighted to be representative of UK adults in employment by region, broad industry sector and public / private split. ComRes is a member of the British Polling Council and abides by its rules.

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#### REPUTATION | COMMUNICATIONS | PUBLIC POLICY

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Sector1 Base: All respondents
S1. Which region is your organisation based in?
S2. Which department do you work in, in your organisation?  Base: All respondents
S3. Which of the following best describes your level of seniority?
S4. Which of the following, if any, are you involved in as part of your role?
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Q3. Do you think economic conditions in the country as a whole are getting:  Base: All respondents
Q4. In view of the economic conditions, do you/does your organisation expect confidence in hiring and investment decisions to get:  Base: All respondents
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Base: All who do not employ apprentices

#### Sector

Base: All respondents

Significance Level: 95%
Unweighted Total
Weighted Total
Private
Public

		WAVE				REG	ION				SIZE		SECT	OR
						South excluding	South including							
Total	December 2016	January 2017	February 2017	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
	а	b	С	d	е	f	g	h	i	j	k	ı	m	n
600	200	200	200	133	149	138	237	99	81	297	181	122	495	105
600	200	200	200	131	145	134	235	101	89	301	179	120	494	106
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
494	165	165	165	106	125	115	194	79	70	241	154	100	494	-
82.4%	82.4%	82.4%	82.4%	80.4%	86.6%	85.5%	82.3%	78.0%	78.9%	80.0%	85.7%	83.3%	100.0% n	-
106	35	35	35	26	19	20	42	22	19	60	26	20	-	106
17.6%	17.6%	17.6%	17.6%	19.6%	13.4%	14.5%	17.7%	22.0%	21.1%	20.0%	14.3%	16.7%	-	100.0% m



# S1. Which region is your organisation based in? Base: All respondents

			WAVE				REC		_			SIZE		SECTO	DR
	Total	December 2016	January 2017	February 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	h	i	j	k	1	m	n
Unweighted Total	600	200	200	200	133	149	138	237	99	81	297	181	122	495	105
Weighted Total	600 100.0%	200 100.0%	200 100.0%	200 100.0%	131 100.0%	145 100.0%	134 100.0%	235 100.0%	101 100.0%	89 100.0%	301 100.0%	179 100.0%	120 100.0%	494 100.0%	106 100.0%
South West	50 8.4%	17 8.4%	17 8.4%	17 8.4%	-	-	50 37.5% deghi	50 21.4% dehi	-	-	29 9.5%	15 8.1%	7 6.0%	41 8.3%	10 9.1%
South East	84 14.0%	28 14.0%	28 14.0%	28 14.0%	-	-	84 62.5% deghi	84 35.7% dehi	-	-	50 16.7% I	24 13.3%	10 8.3%	74 15.0%	10 9.4%
London	101 16.8%	34 16.8%	34 16.8%	34 16.8%		-	-	101 42.9% defi	101 100.0% defgi		50 16.6%	28 15.6%	23 19.1%	79 15.9%	22 21.0%
East of England	55 9.2%	18 9.2%	18 9.2%	18 9.2%	-	55 38.2% dfghi	-	-	-	-	27 9.0%	15 8.6%	13 10.7%	47 9.5%	8 7.7%
West Midlands	49 8.2%	16 8.2%	16 8.2%	16 8.2%	-	49 34.0% dfghi	-	-	-	-	27 8.9%	14 7.6%	9 7.5%	43 8.6%	6 6.1%
East Midlands	40 6.7%	13 6.7%	13 6.7%	13 6.7%	-	40 27.8% dfghi	-	-	-	-	14 4.7%	19 10.7% j	7 5.6%	35 7.2%	5 4.5%
North West	64 10.7%	21 10.7%	21 10.7%	21 10.7%	64 48.9% efghi	-	-	-	-	-	34 11.4%	17 9.6%	13 10.6%	48 9.7%	16 15.5%
North East	20 3.4%	7 3.4%	7 3.4%	7 3.4%	20 15.5% efghi	-	-	-	-	-	12 3.9%	2 1.1%	7 5.7% k	17 3.4%	4 3.6%
Yorkshire & The Humber	47 7.8%	16 7.8%	16 7.8%	16 7.8%	47 35.6% efghi	-	-	-	-		19 6.3%	19 10.4%	9 7.6%	41 8.3%	6 5.2%
Scotland	49 8.1%	16 8.1%	16 8.1%	16 8.1%	-	-	-	-	-	49 54.7% defgh	20 6.6%	16 9.2%	12 10.3%	40 8.2%	8 7.8%
Wales	25 4.2%	8 4.2%	8 4.2%	8 4.2%	-	-	-	-	-	25 28.4% defgh	14 4.7%	7 3.7%	4 3.7%	19 3.9%	6 5.7%
Northern Ireland	15 2.5%	5 2.5%	5 2.5%	5 2.5%	-	-	-	-		15 16.9% defgh	5 1.8%	4 2.0%	6 5.1%	10 2.1%	5 4.3%



# S1. Which region is your organisation based in? Base: All respondents

			WAVE				REG	ION	-			SIZE		SECTOR		
	Total	D		F.I	Nort	M. H Iv	South excluding	South including	Leader	0:1	0.40	50.040	050	B	D 115	
Significance Level: 95%	Total	December 2016	January 2017	February 2017	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public	
Significance Level. 95%		a a	b	C	u	е	'	g	"	'	J	ĸ	'	!!!!	"	
Unweighted Total	600	200	200	200	133	149	138	237	99	81	297	181	122	495	105	
Weighted Total	600	200	200	200	131	145	134	235	101	89	301	179	120	494	106	
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	
Channel Islands	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
None of the above	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	



## **S2.** Which department do you work in, in your organisation? Base: All respondents

Significance Level: 95%
Unweighted Total
Weighted Total
HR
Other

		WAVE				REG	ION				SIZE		SECTOR		
Total	December 2016	January 2017	February 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public	
	а	b	С	d	е	f	g	h	i	j	k	1	m	n	
600	200	200	200	133	149	138	237	99	81	297	181	122	495	105	
600	200	200	200	131	145	134	235	101	89	301	179	120	494	106	
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	
313	117	87	109	62	76	75	128	52	47	105	117	91	270	43	
52.1%	58.5%	43.6%	54.4%	47.3%	52.9%	56.2%	54.3%	51.9%	52.5%	34.9%	65.6%	75.3%	54.6%	40.7%	
	b		b								j	j	n		
287	83	113	91	69	68	59	107	49	42	196	62	30	224	63	
47.9%	41.5%	56.4%	45.6%	52.7%	47.1%	43.8%	45.7%	48.1%	47.5%	65.1%	34.4%	24.7%	45.4%	59.3%	
		ac								kl				m	



### S3. Which of the following best describes your level of seniority? Base: All respondents

			WAVE				REG	ION				SIZE		SECT	OR
				=			South excluding	South including							5.11
	Total	December 2016	January 2017	February 2017	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	h	i	j	k	'	m	n
Unweighted Total	600	200	200	200	133	149	138	237	99	81	297	181	122	495	105
Weighted Total	600	200	200	200	131	145	134	235	101	89	301	179	120	494	106
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Senior management/ board level	261	89	80	92	64	57	58	101	43	40	158	70	33	209	52
	43.5%	44.5%	39.9%	46.0%	48.3%	39.2%	43.2%	42.9%	42.5%	44.7%	52.6% kl	38.8%	27.6%	42.3%	49.0%
												'			
Management	224	66	88	71	47	54	49	87	39	36	106	70	48	182	42
	37.4%	33.1%	43.8%	35.3%	35.8%	37.7%	36.1%	37.1%	38.5%	40.0%	35.4%	39.0%	40.0%	36.8%	40.1%
			а												
Non-Managerial	115	45	33	37	21	33	28	47	19	14	36	40	39	103	12
	19.1%	22.3%	16.3%	18.7%	15.9%	23.1%	20.7%	20.0%	19.0%	15.3%	12.0%	22.1%	32.4%	20.9%	10.9%
												j	jk	n	



### S4. Which of the following, if any, are you involved in as part of your role? Base: All respondents

			WAVE				REG	ION	_			SIZE		SECTO	R
	Total	December 2016	January 2017	February 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%	Total	December 2016	January 2017	rebruary 2017	North	iviidiarids e	London	London	London	Other	0-49 i	50-249 k	250+	m	n
0.g00 20 vo.: 00 /0		_	, and a	ŭ	ŭ.	· ·	·	9		.	,				"
Unweighted Total	600	200	200	200	133	149	138	237	99	81	297	181	122	495	105
Weighted Total	600	200	200	200	131	145	134	235	101	89	301	179	120	494	106
vveignted rotal	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
	100.070	100.070	100.070	100.070	100.070	100.070	100.070	100.070	100.070	100.070	100.070	100.070	100.070	100.070	100.070
Recruitment (hiring or engaging new staff on a	600	200	200	200	131	145	134	235	101	89	301	179	120	494	106
permanent or temporary basis)	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Training of employees	457	144	157	156	113	110	99	166	67	68	238	149	70	373	84
Training or omproyees	76.2%	72.2%	78.3%	77.9%	85.7%	76.3%	73.9%	70.8%	66.6%	76.1%	79.3%	83.0%	58.2%	75.4%	79.7%
					efgh						1	1			
Assessment of employees	492	162	165	165	114	115	110	191	81	72	252	151	90	396	96
,	82.0%	80.9%	82.7%	82.5%	86.9%	79.5%	82.1%	81.2%	80.1%	81.3%	83.7%	84.3%	74.5%	80.2%	90.8%
											1	1			m
Supporting employees (e.g. with questions or	550	187	176	186	125	131	122	216	94	78	286	167	97	454	96
grievances)	91.6%	93.6%	88.1%	93.1%	94.9%	90.7%	90.7%	91.8%	93.3%	88.0%	95.1%	93.0%	80.9%	91.8%	90.7%
											1	1			
None	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-



# D1. How many people are employed or engaged by your organisation at all locations? Base: All respondents

Significance Level: 95%
Unweighted Total
Weighted Total
0-9
10-49
50-249
250+

		WAVE				REG	ION				SIZE		SECTO	DR .
Total	December 2016	January 2017	February 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
	а	b	С	d	е	f	g	h	i	j	k	1	m	n
600	200	200	200	133	149	138	237	99	81	297	181	122	495	105
600	200	200	200	131	145	134	235	101	89	301	179	120	494	106
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0
147	44	60	43	30	27	40	65	25	25	147	-	-	116	31
24.5%	21.8%	30.1%	21.5%	22.5%	18.6%		27.7%	24.9%	28.4%	48.9%	-	-	23.4%	29.4
						е	е			kl				
154	42	58	53	35	41	39	63	25	14	154	-	-	125	2
25.6%	21.2%	29.0%	26.7%	26.9%	28.3%	28.8%	27.0%	24.5%	15.7%	51.1%	-	-	25.2%	27.
					i	i	i			kl				
179	74	45	60	38	48	38	66	28	27	-	179	-	154	2
29.9%	37.2%	22.5%	29.8%	28.7%	33.4%	28.6%	28.2%	27.7%	30.0%	-	100.0%	-	31.1%	24.
	b										jl			
120	39	37	44	29	29	17	40	23	23	-	-	120	100	2
20.1%	19.7%	18.4%	22.0%	21.8%	19.7%	12.8%	17.1%	22.8%	25.9%	-	-	100.0%	20.3%	19.
				f				f	f			jk		



### **D3.** What industry sector does your organisation work in? Base: All respondents

			WAVE					SION				SIZE		SECTO	DR
	Total	December 2016	January 2017	February 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total	600	200	200	200	133	149	138	237	99	81	297	181	122	495	105
Weighted Total	600 100.0%	200 100.0%	200 100.0%	200 100.0%	131 100.0%	145 100.0%	134 100.0%	235 100.0%	101 100.0%	89 100.0%	301 100.0%	179 100.0%	120 100.0%	494 100.0%	106 100.0%
Agriculture, forestry & fishing	9 1.5%	3 1.4%	3 1.5%	3 1.4%	2 1.4%	5 3.4%	1 .7%	2	1 1.0%	-	5 1.6%	4 2.1%	-	7 1.4%	2 1.9%
Production	53 8.8%	18 8.9%	18 8.8%	18 8.9%	16 12.1% fgh	18 12.6% fgh	5 3.5%	9 3.7%	4 3.9%	10 11.6% fgh	24 8.1%	18 10.2%	10 8.6%	40 8.0%	14 12.8%
Construction	37 6.2%	12 6.1%	13 6.3%	12 6.2%	10 8.0%	9 6.4%	7 5.5%	14 6.0%	7 6.6%	3 3.7%	21 6.9%	10 5.3%	7 5.7%	33 6.7%	4 3.5%
Motor trades	30 4.9%	10 5.0%	10 5.0%	10 4.8%	9 7.1%	7 4.6%	4 3.0%	9 3.8%	5 4.9%	5 5.4%	12 3.9%	9 5.0%	9 7.6%	20 4.0%	10 9.3% m
Wholesale	30 5.0%	9 4.7%	11 5.4%	10 4.9%	6 4.4%	7 5.1%	7 5.0%	11 4.9%	5 4.6%	5 6.1%	13 4.4%	12 6.4%	5 4.5%	26 5.2%	5 4.3%
Retail	28 4.7%	9 4.7%	9 4.6%	10 4.8%	8 6.4%	5 3.2%	9 6.5%	13 5.6%	5 4.6%	2 2.2%	15 5.0%	7 3.7%	7 5.6%	26 5.2%	3 2.5%
Transport & storage (inc. postal)	30 4.9%	10 5.1%	9 4.6%	10 5.0%	6 4.3%	5 3.3%	7 4.9%	12 4.9%	5 4.9%	8 8.5%	11 3.5%	11 6.4%	8 6.3%	25 5.0%	5 4.7%
Accommodation & food services	36 6.0%	12 6.1%	12 5.9%	12 6.1%	3 2.1%	11 7.5% d	13 9.7% d	20 8.3% d	6 6.4%	3 3.3%	13 4.2%	12 6.7%	11 9.4% j	30 6.0%	6 6.1%
Information & communication	24 4.0%	8 4.0%	8 4.0%	8 4.0%	3 2.3%	4 2.8%	10 7.3% i	17 7.2% di	7 7.0% i	-	17 5.6% k	2 1.1%	5 4.3%	19 3.8%	5 4.7%
Finance & insurance	21 3.5%	7 3.5%	7 3.3%	7 3.5%	4 2.9%	3 2.0%	6 4.4%	7 2.9%	1 1.0%	7 8.1% egh	14 4.5%	6 3.4%	1 .8%	18 3.6%	3 2.7%
Property	12 1.9%	4 2.0%	4 1.8%	4 1.9%	2 1.4%	4 2.6%	3 2.1%	4 1.6%	1 .9%	2 2.4%	7 2.3%	4 2.1%	1 .8%	10 1.9%	2 1.9%
Professional, scientific & technical	51 8.5%	17 8.5%	17 8.5%	17 8.5%	12 9.0%	9 6.0%	11 8.2%	25 10.5%	14 13.6%	6 6.4%	32 10.8%	10 5.6%	9 7.1%	46 9.3%	5 4.8%



### **D3.** What industry sector does your organisation work in? Base: All respondents

			WAVE				REC	SION				SIZE		SECT	OR
	Total	December 2016	January 2017	February 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	C	d	е	f	g	h	i	j	k	1	m	n
Unweighted Total	600	200	200	200	133	149	138	237	99	81	297	181	122	495	105
Weighted Total	600 100.0%	200 100.0%	200 100.0%	200 100.0%	131 100.0%	145 100.0%	134 100.0%	235 100.0%	101 100.0%	89 100.0%	301 100.0%	179 100.0%	120 100.0%	494 100.0%	106 100.0%
Business administration and support services	50 8.3%	17 8.3%	17 8.4%	17 8.3%	13 9.8%	11 7.4%	16 11.6%	22 9.1%	6 5.9%	5 5.6%	28 9.2%	12 6.5%	11 9.1%	35 7.0%	16 14.7% m
Public administration and defence	28 4.7%	10 4.8%	9 4.5%	9 4.7%	5 3.5%	7 4.5%	5.6%	11 4.7%	4 3.6%	6 6.5%	16 5.3%	8 4.7%	4 3.1%	23 4.7%	5 4.4%
Education	52 8.7%	17 8.7%	17 8.6%	18 8.8%	13 10.2%	13 8.7%	11 8.4%	17 7.2%	6 5.6%	9 10.4%	23 7.8%	12 6.4%	17 14.2% jk	47 9.6%	5 4.4%
Health	76 12.7%	25 12.6%	26 13.0%	25 12.6%	12 9.5%	23 15.7%	15 10.9%	29 12.3%	14 14.3%	12 13.8%	29 9.5%	32 18.0% j	16 13.0%	64 12.9%	13 12.2%
Arts, entertainment, recreation and other services	34 5.6%	11 5.6%	11 5.6%	11 5.6%	7 5.7%	6 3.9%	2.8%	15 6.4%	11 11.2% ef	5 6.1%	22 7.4% I	11 6.3% I	-	28 5.7%	5 5.1%
Other	-			-		-	-	-			-	-	-	-	-
NETS															
Net: Agriculture, forestry & fishing/Production	62 10.3%	21 10.3%	21 10.3%	21 10.3%	18 13.6% fgh	23 16.0% fgh	6 4.2%	11 4.5%	5 4.9%	10 11.6% fg	29 9.8%	22 12.3%	10 8.6%	46 9.4%	15 14.7%
Net: Construction/Property	49 8.1%	16 8.1%	16 8.1%	16 8.1%	12 9.4%	13 9.0%	10 7.7%	18 7.6%	8 7.5%	5 6.1%	28 9.2%	13 7.4%	8 6.4%	43 8.7%	6 5.4%
Net: Motor trades/Wholesale/Retail/Transport & storage (inc. postal)/Accommodation & food services	154 25.6%	51 25.6%	51 25.6%	51 25.6%	32 24.3%	34 23.8%	39 29.1%	65 27.5%	26 25.4%	23 25.4%	63 21.0%	51 28.2%	40 33.3% j	125 25.3%	28 26.8%



### **D3.** What industry sector does your organisation work in? Base: All respondents

			WAVE				REG	ION	-			SIZE		SECT	OR
	Total	D		F.I 0047	Nort	Millordo	South excluding	South including	Leader	011	0.40	50.040	050	D	D. LE
0:://	Total	December 2016	January 2017	February 2017	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		a	Б	С	a	е	ī	g	n	'	J	к	'	m	n
Unweighted Total	600	200	200	200	133	149	138	237	99	81	297	181	122	495	105
Weighted Total	600	200	200	200	131	145	134	235	101	89	301	179	120	494	106
vveignieu rotai															
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Net: Information & communication/Finance &	95	32	32	32	20	18	31	45	14	12	58	20	17	71	23
insurance/Business administration and support	15.8%	15.8%	15.8%	15.8%	15.0%	12.2%	23.2%	19.2%	13.9%	13.7%	19.3%	11.0%	14.2%	14.4%	22.1%
services							е				k				
Net: Professional, scientific & technical	51	17	17	17	12	9	11	25	14	6	32	10	9	46	5
	8.5%	8.5%	8.5%	8.5%	9.0%	6.0%	8.2%	10.5%	13.6%	6.4%	10.8%	5.6%	7.1%	9.3%	4.8%
									е						
Net: Public administration and defence/	157	52	52	52	30	42	33	57	24	27	68	52	37	134	22
Education/Health	26.1%	26.1%	26.1%	26.1%	23.1%	28.9%	24.8%	24.2%	23.5%	30.8%	22.6%	29.1%	30.4%	27.2%	21.0%
Net: Arts, entertainment, recreation and other	34	11	11	11	7	6	4	15	11	5	22	11	_	28	5
services/Other	5.6%	5.6%	5.6%	5.6%	5.7%	3.9%	2.8%	6.4%	11.2%	6.1%	7.4%	6.3%		5.7%	5.1%
	3.076	3.076	3.0 /6	3.076	3.776	3.976	2.076	0.476	ef	0.176	1.476	0.576	-	3.776	3.176



## Q1. How much capacity, if any, is there in your organisation to take on more work without creating more jobs in the organisation? Base: All respondents

			WAVE				REG	GION				SIZE		SECTO	)R
	T 1	D	1	F.1	Nort	M. H Iv	South excluding	South including	Landa	Other	0.40	50.040	250+	Di u	D. LE.
0. 10. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1.	Total	December 2016	January 2017	February 2017	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		a	b	С	d	е	Ť	g	h	'	J	k	'	m	n
Unweighted Total	600	200	200	200	133	149	138	237	99	81	297	181	122	495	105
Weighted Total	600	200	200	200	131	145	134	235	101	89	301	179	120	494	106
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
None – we would have to take on new staff	193	67	62	64	38	50	34	67	33	38	100	59	35	164	29
	32.2%	33.7%	31.0%	31.8%	29.1%	34.6%	25.3%	28.4%	32.6%	42.5%	33.2%	32.7%	28.8%	33.2%	27.4%
										dfg					
A little – we might have to take on staff if	277	96	90	91	49	63	74	124	51	41	127	89	61	217	60
demand grew this year	46.2%	48.2%	44.9%	45.5%	37.1%	43.8%	54.7%	52.9%	50.5%	45.8%	42.4%	49.9%	50.3%	43.9%	57.2%
							d	d	d						m
A fair amount – we could take on a lot more	110	31	41	38	39	25	21	35	14	10	61	27	22	97	12
work now	18.3%	15.3%	20.7%	18.8%	29.3%	17.5%	15.7%	15.0%	14.1%	11.7%	20.2%	14.8%	18.4%	19.6%	11.8%
					efghi										
Considerable – we have a great deal of spare	20	6	7	8	6	6	6	9	3	-	13	5	3	16	4
capacity	3.4%	2.8%	3.4%	3.9%	4.4%	4.0%	4.3%	3.7%	2.8%	-	4.2%	2.6%	2.4%	3.3%	3.6%
NETS															
Net: None + A little	470	164	152	155	87	113	108	191	84	78	227	148	95	381	89
	78.4%	81.9%	76.0%	77.3%	66.3%	78.5%	80.0%	81.3%	83.1%	88.3%	75.6%	82.6%	79.2%	77.1%	84.6%
						d	d	d	d	d					



## Q2. Have you made any of the following changes to your workforce in the past year? $_{\mbox{\scriptsize Base: All respondents}}$

		WAVE					REG	ION				SIZE		SECTO	OR
							South excluding	South including							
	Total	December 2016	January 2017	February 2017	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	h	i	j	k	ı	m	n
Unweighted Total	600	200	200	200	133	149	138	237	99	81	297	181	122	495	105
Weighted Total	600	200	200	200	131	145	134	235	101	89	301	179	120	494	106
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Redundancies	111	36	31	44	29	17	26	46	20	19	33	40	39	89	23
	18.6%	18.1%	15.6%	22.0%	22.0%	11.9%	19.7%	19.6%	19.5%	21.7%	10.9%	22.5%	32.0%	18.0%	21.4%
					е			е		е		j	j		
Reduced hours	77	20	30	27	16	15	13	27	14	18	27	29	21	61	16
	12.8%	9.9%	14.9%	13.7%	12.5%	10.5%	9.9%	11.6%	14.0%	20.3%	8.9%	16.0%	17.8%	12.3%	15.4%
										ef		j	j		
Reduced pay / earnings	32	9	8	15	1	5	7	15	9	11	13	10	9	24	8
	5.3%	4.4%	4.2%	7.3%	.7%	3.3%	4.9%	6.4%	8.5%	12.4%	4.5%	5.4%	7.3%	4.9%	7.2%
							d	d	d	def					
Headcount freeze	74	30	25	18	16	12	15	30	15	17	28	28	18	61	13
	12.3%	15.0%	12.7%	9.2%	11.8%	8.3%	10.9%	12.6%	15.0%	18.8%	9.4%	15.7%	14.5%	12.4%	12.1%
										е		j			
Increased staffing	357	112	115	130	83	84	79	142	63	48	138	128	91	294	62
	59.4%	56.1%	57.3%	64.9%	63.3%	57.8%	58.9%	60.4%	62.4%	53.8%	45.9%	71.6%	75.3%	59.5%	59.1%
												j	j		
Increased pay/ earnings	391	129	121	140	85	93	90	159	69	54	171	133	88	325	67
	65.2%	64.7%	60.7%	70.2%	64.7%	64.3%	67.3%	67.6%	68.1%	60.9%	56.8%	74.0%	73.0%	65.6%	63.2%
				b								j	j		
None of the above	98	29	43	25	18	25	28	42	14	12	78	10	10	81	17
	16.3%	14.7%	21.7%	12.6%	14.0%	17.3%	21.1%	18.1%	14.0%	13.6%	26.1%	5.3%	8.3%	16.3%	16.5%
			С								kl				



### ${\bf Q3.}\ {\bf Do}\ {\bf you}\ {\bf think}\ {\bf economic}\ {\bf conditions}\ {\bf in}\ {\bf the}\ {\bf country}\ {\bf as}\ {\bf a}\ {\bf whole}\ {\bf are}\ {\bf getting:}$ $_{\rm Base:}\ {\bf All}\ {\bf respondents}$

			WAVE					REG	SION				SIZE		SECTO	OR
		Total	December 2016	January 2017	February 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total	a a	b	C C	d	e	f	g	h	i	0-49 j	50-249 k	250+	m	n
Unweighted Total		600	200	200	200	133	149	138	237	99	81	297	181	122	495	105
Onweighted Total		600			200		149	130		99	01			122	495	105
Weighted Total		600	200	200	200	131	145	134	235	101	89	301	179	120	494	106
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
A lot better	(5)	18	7	7	4	5	5	4	5	1	4	9	5	5	15	3
		3.0%	3.6%	3.4%	1.9%	3.6%	3.3%	2.8%	2.0%	.9%	4.2%	2.8%	2.6%	3.8%	3.0%	2.7%
A little better	(4)	186	55	60	71	47	44	51	68	17	27	96	56	34	157	29
		31.0%	27.3%	30.0%	35.7%	36.0%	30.1%		29.0%	17.1%	30.3%	31.9%	31.3%	28.2%	31.8%	27.2%
						h	h	h	h		h					
No change	(3)	200	62	74	64	41	48	41	86	45	25	105	53	43	172	28
		33.3%	30.9%	36.9%	32.2%	31.5%	33.0%	30.5%	36.6%	44.8%	28.0%	34.8%	29.4%	35.4%	34.8%	26.5%
										dfi						
A little worse	(2)	130	53	39	38	22	29	31	58	27	22	66	42	22	101	28
		21.6%	26.4%	19.3%	19.2%	16.7%	19.8%	23.0%	24.5%	26.6%	24.4%	22.0%	23.2%	18.4%	20.5%	27.0%
A lot worse	(1)	42	13	18	11	12	9	6	12	6	9	20	12	9	31	11
		7.0%	6.6%	9.0%	5.4%	8.8%	6.5%	4.4%	5.0%	5.7%	10.7%	6.8%	6.9%	7.9%	6.2%	10.8%
Don't know		24	10	3	11	5	11	2	7	5	2	5	12	8	18	6
		4.0%	5.2%	1.4%		3.5%	7.3%	1.4%		4.9%	2.4%	1.6%	6.5%	6.4%	3.6%	5.8%
			b		b		fg						j	j		
NETS																
Net: Better		204	62	67	75	52	48	55	73	18	31	105	61	38	172	32
		34.0%	30.9%	33.4%	37.6%	39.6%	33.5%	40.7%	31.0%	18.0%	34.5%	34.8%	34.0%	32.0%	34.8%	30.0%
						h	h	h	h		h					
Net: Better/ No change		404	123	141	140	93	96	96	159	63	56	209	114	81	344	60
		67.3%	61.7%	70.3%	69.8%	71.0%	66.5%	71.1%	67.6%	62.8%	62.5%	69.6%	63.4%	67.4%	69.6%	56.5%
															n	
Net: Worse		172	66	57	49	33	38	37	69	33	31	86	54	32	132	40
		28.7%	33.0%	28.3%	24.7%	25.4%	26.3%	27.4%	29.5%	32.3%	35.1%	28.8%	30.2%	26.2%	26.7%	37.7%
																m
Mean score		3.0	2.9	3.0	3.1	3.1	3.0	3.1	3.0	2.8	2.9	3.0	3.0	3.0	3.1	2.8
						h		h							n	



# Q4. In view of the economic conditions, do you/does your organisation expect confidence in hiring and investment decisions to get: Base: All respondents

	WAVE						SION				SIZE		SECTO	
Tota	December 2016	lanuary 2017	Enhruany 2017	North	Midlanda	South excluding	South including	London	Othor	0.40	E0 240	250.	Brivata	Public
Tota	a a	b	C C	d	e	f	g	h	i	0-49 j	50-249 k	250+ I	m	n
600	200	200	200	133	149	138	237	99	81	297	181	122	495	105
			100.0%	100.0%	100.0%	134 100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	106 100.0%
5) 26		11	9	10	7	5	8	3	3	12	5	9	24	3
4.4	% 3.6%	5.3%	4.3%	7.3%	4.6%	3.6%	3.2%	2.7%	3.0%	4.1%	2.6%	7.8% k	4.8%	2.6%
		60	60	39	39	40	66	26	29	89	55	29	145	28
28.8	% 26.4%	30.2%	29.9%	29.9%	27.0%	30.0%	28.0%	25.4%	32.4%	29.6%	30.7%	24.0%	29.3%	26.5%
		86	85	53	56	63	115	52	33	141	69	47	213	44
42.9	% 43.0%	43.1%	42.4%	40.1%	38.8%	46.6%	48.8%	51.8% e	37.7%	47.0%	38.7%	38.8%	43.1%	41.6%
2) 64		16	23	15	17	9	19	11	13	29	19	16	55	9
10.7	% 12.3%	8.2%	11.7%	11.1%	11.8%	6.6%	8.2%	10.5%	15.0% f	9.6%	10.7%	13.6%	11.2%	8.6%
		8	7	8	5	5	7	2	3	13	7	3	13	10
3.8	% 4.0%	3.9%	3.4%	5.9%	3.3%	3.8%	3.0%	1.9%	3.3%	4.2%	3.8%	2.4%	2.6%	9.3% m
		19	17	8	21	13	21	8	8	16	24	16	45	12
9.5	% 10.7%	9.4%	8.3%	5.7%	14.5% d	9.5%	8.7%	7.6%	8.6%	5.5%	13.5% j	13.4% j	9.0%	11.4%
199	60	71	68	49	46	45	73	28	31	101	60	38	168	31
33.2	% 30.0%	35.5%	34.2%	37.2%	31.5%	33.5%	31.2%	28.1%	35.4%	33.7%	33.3%	31.8%	34.1%	29.1%
		157	153	102	102	108	188	81	65	242	129	85	382	75
76.1	% 73.0%	78.6%	76.6%	77.3%	70.4%	80.1%	80.0% e	79.9%	73.1%	80.7% kl	72.0%	70.6%	77.2%	70.7%
		24	30	22	22	14	26	13	16	42	26	19	68	19
14.5	% 16.3%	12.0%	15.1%	17.0%	15.1%	10.4%	11.3%	12.4%	18.3%	13.9%	14.5%	16.1%	13.8%	17.9%
3.2	3.1	3.3	3.2	3.2	3.2	3.3	3.2	3.2	3.2	3.2	3.2	3.2	3.2	3.1
(	(4) 173 28.8 (3) 257 42.9 (2) 64 10.7 (1) 23 3.8 57 9.5 199 33.2 456 76.1 87 14.5	600 200 100.0% 100.0% (5) 26 7 4.4% 3.6% (4) 173 53 28.8% 26.4% (3) 257 86 42.9% 43.0% (2) 64 25 10.7% 12.3% (1) 23 8 3.8% 4.0% 57 21 9.5% 10.7% 199 60 33.2% 30.0% 456 76.1% 73.0%  87 33 14.5% 16.3%	a b   600   200   200   200   600   100.0%   100.0%   100.0%   100.0%   100.0%   5.3%   5.3%   60   28.8%   26.4%   30.2%   (3)   257   86   86   86   42.9%   43.0%   43.1%   (2)   64   10.7%   12.3%   8.2%   (1)   23   8   8   3.8%   4.0%   3.9%   57   21   19   9.5%   10.7%   9.4%   19.5%   30.0%   35.5%   456   146   157   76.1%   73.0%   78.6%   87   33   24   14.5%   16.3%   12.0%	a b c   C   600   200   200   200   200   600   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   100.0%   (5)   26	a b c d   d	a b c d e	a b c d e f   1   1   1   1   1   1   1   1   1	B	B	B	B	B	600 200 200 200 133 149 138 237 99 81 297 181 122 600 200 200 200 131 145 134 235 101 89 301 179 120 100.0%	600   200   200   200   200   133   149   138   237   99   81   297   181   122   485     600   200   200   200   200   131   146   134   235   101   89   301   179   120     600   200   200   200   200   131   146   134   235   101   89   301   179   120     600   200   200   200   200   201   131   146   134   235   101   89   301   179   120     600   200   200   200   200   200   201   201   200     600   200   200   200   200   201   201   201   201   201     600   200   200   200   200   201   201     600   200   200   200   200   201   200     600   200   200   200   200   200   200     600   200   200   200   200   200   200     600   200   200   200   200   200   200     600   200   200   200   200   200   200     600   200   200   200   200   200   200   200     600   200   200   200   200   200   200   200   200   200     600   200   200   200   200   200   200   200   200   200   200   200     600   200



Q5\_SUM. In which of the following ways, if any, does your organisation recruit permanent members of staff and temporary or contract workers?

### SUMMARY TABLE Base: All respondents

	Permanent members of staff	Temporary or contract workers
Unweighted Total	600	600
Weighted Total	600 100.0%	600 100.0%
Advertise externally in newspapers/trade/ professional press	246 41.0%	119 19.8%
Recruitment agencies/ Search firms	296 49.3%	137 22.8%
Online job boards (e.g. Monster)	297 49.5%	162 27.1%
Internal Referrals	398 66.4%	208 34.6%
Talent pools and staff banks	100 16.6%	60 10.0%
Advertise on our own website	356 59.3%	209 34.8%
Social media and professional networking sites (e.g. Linked In)	331 55.1%	174 29.0%
Former employees and word of mouth	439 73.2%	246 41.0%
Jobcentre Plus / Universal Jobmatch	195 32.5%	106 17.6%
People approach us	393 65.6%	209 34.9%
Other	21 3.5%	14 2.3%
We have never recruited any of this kind of staff	56 9.4%	268 44.7%



Q5\_SUM. In which of the following ways, if any, does your organisation recruit permanent members of staff and temporary or contract workers?

**SUMMARY TABLE**Base: All who have recruited this type of staff before

	Permanent members of staff	Temporary or contract workers
Unweighted Total	547	333
Weighted Total	544 100.0%	332 100.0%
Advertise externally in newspapers/trade/ professional press	246 45.2%	119 35.7%
Recruitment agencies/ Search firms	296 54.4%	137 41.2%
Online job boards (e.g. Monster)	297 54.7%	162 48.9%
Internal Referrals	398 73.3%	208 62.7%
Talent pools and staff banks	100 18.4%	60 18.1%
Advertise on our own website	356 65.4%	209 63.0%
Social media and professional networking sites (e.g. Linked In)	331 60.8%	174 52.4%
Former employees and word of mouth	439 80.8%	246 74.1%
Jobcentre Plus / Universal Jobmatch	195 35.9%	106 31.9%
People approach us	393 72.4%	209 63.1%
Other	21 3.8%	14 4.1%



#### Q5\_1. In which of the following ways, if any, does your organisation recruit permanent members of staff and temporary or contract workers?

### Permanent members of staff Base: All respondents

		WAVE					REC	ION				SIZE		SECTO	OR
	Total	December 2016	January 2017	February 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%	lotai	December 2016	January 2017 b	rebruary 2017	North d	Midiands e	London	London	London	Otner	0-49 i	50-249 k	250+	Private	Public
								ŭ			,				
Unweighted Total	600	200	200	200	133	149	138	237	99	81	297	181	122	495	105
Weighted Total	600	200	200	200	131	145	134	235	101	89	301	179	120	494	106
_	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Former employees and word of mouth	439	155	131	153	90	105	103	177	74	67	193	148	99	367	72
	73.2%	77.7%	65.4%	76.6%	68.7%	72.4%	76.9%	75.4%	73.4%	75.7%	64.1%	82.4%	82.6%	74.3%	68.4%
		b		b								j	j		
Internal Referrals	398	135	118	146	81	93	94	166	72	58	150	151	97	338	60
1	66.4%	67.6%	58.8%	72.8%	61.9%	64.1%	69.8%	70.6%	71.6%	65.6%	50.0%	84.4%	80.4%	68.4%	56.8%
				b								j	j	n	
People approach us	393	133	107	154	80	95	87	155	68	63	169	132	92	337	56
	65.6%	66.5%	53.3%	76.9%	61.2%	65.7%	64.7%	65.9%	67.5%	71.1%	56.1%	73.9%	76.7%	68.2%	53.1%
		b		ab								j	j	n	
Advertise on our own website	356	125	111	119	77	82	80	138	58	59	124	132	100	303	52
	59.3%	62.7%	55.6%	59.4%	58.3%	56.7%	59.3%	58.7%	57.7%	66.3%	41.1%	73.5%	83.3%	61.3%	49.5%
												j	jk	n	
Social media and professional networking sites	331	115	90	125	74	73	68	128	60	55	131	108	91	274	56
(e.g. Linked In)	55.1%	57.5%	45.1%	62.6%	56.3%	50.8%	50.7%	54.4%	59.5%	62.1%	43.6%	60.5%	75.5%	55.5%	53.1%
		b		b								j	jk		
Online job boards (e.g. Monster)	297	108	83	105	61	71	70	115	46	49	103	107	87	253	44
	49.5%	54.2%	41.7%	52.7%	46.4%	49.3%	52.0%	49.1%	45.2%	55.7%	34.4%	59.7%	72.3%	51.1%	42.1%
		b		b								j	jk		
Recruitment agencies/ Search firms	296	98	84	114	61	70	67	125	58	39	102	116	78	250	46
	49.3%	48.9%	42.1%	56.9%	46.6%	48.7%	50.0%	53.3%	57.6%	43.6%	33.8%	64.9%	64.8%	50.5%	43.8%
				b								j	j		
Advertise externally in newspapers/trade/	246	90	68	88	45	65	59	93	35	43	92	86	68	211	35
professional press	41.0%	45.0%	33.9%	44.1%	34.0%	44.8%	43.8%	39.7%	34.3%	48.6%	30.6%	48.1%	56.3%	42.7%	33.2%
		b		b						d		j	j		
Jobcentre Plus / Universal Jobmatch	195	71	57	67	52	49	31	58	27	35	64	68	64	156	39
	32.5%	35.5%	28.7%	33.4%	39.9%	34.0%	23.3%	24.7%	26.7%	39.9%	21.1%	38.0%	52.8%	31.6%	36.8%
					fgh	f				fg		j	jk		



Q5\_1. In which of the following ways, if any, does your organisation recruit permanent members of staff and temporary or contract workers?

### Permanent members of staff Base: All respondents

			WAVE				REG	ION				SIZE		SECTO	OR
	Total	December 2016	January 2017	February 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	h	i	j	k	ı	m	n
Unweighted Total	600	200	200	200	133	149	138	237	99	81	297	181	122	495	105
Weighted Total	600 100.0%	200 100.0%	200 100.0%	200 100.0%	131 100.0%	145 100.0%	134 100.0%	235 100.0%	101 100.0%	89 100.0%	301 100.0%	179 100.0%	120 100.0%	494 100.0%	106 100.0%
Talent pools and staff banks	100 16.6%	24 12.0%	30 14.8%	46 23.1% ab	22 16.8%	21 14.3%	17 12.7%	35 15.1%	18 18.2%	22 24.3% f	22 7.4%	42 23.3% j	36 29.8% j	84 17.1%	15 14.6%
Other	21 3.5%	-	12 6.1% a	9 4.3% a	3 2.3%	4 2.6%	5 3.4%	11 4.8%	7 6.5%	3 3.2%	8 2.5%	8 4.7%	5 4.0%	19 3.8%	2 1.9%
We have never recruited any of this kind of staff	56 9.4%	10 4.8%	38 19.0% ac	9 4.3%	14 10.9%	16 11.2%	13 9.6%	21 9.1%	8 8.3%	4 5.0%	53 17.8% kl	2 1.1%	1 .8%	40 8.1%	17 15.7% m



#### Q5\_2. In which of the following ways, if any, does your organisation recruit permanent members of staff and temporary or contract workers?

### Temporary or contract workers Base: All respondents

			WAVE				REG	ION				SIZE	1	SECTO	OR
							South excluding	South including		0.1					5
Significance Level: 95%	Total	December 2016 a	January 2017 b	February 2017 c	North d	Midlands e	London	London	London h	Other	0-49	50-249 k	250+	Private m	Public n
Significance Level. 9376		a .	В	C	u	e		g	"	.	J	K	'	""	"
Unweighted Total	600	200	200	200	133	149	138	237	99	81	297	181	122	495	105
Weighted Total	600 100.0%	200 100.0%	200 100.0%	200 100.0%	131 100.0%	145 100.0%	134 100.0%	235 100.0%	101 100.0%	89 100.0%	301 100.0%	179 100.0%	120 100.0%	494 100.0%	106 100.0%
Former employees and word of mouth	246 41.0%	90 45.0%	85 42.3%	71 35.6%	56 42.5%	48 33.2%	56 42.0%	97 41.1%	40 39.8%	45 51.0%	101 33.7%	78 43.8%	66 54.9%	204 41.2%	42 39.7%
										е		j	j		
People approach us	209 34.9%	76 38.1%	68 33.8%	66 32.8%	49 37.1%	45 31.2%	47 34.8%	76 32.5%	30 29.4%	39 44.2% h	83 27.8%	67 37.6% j	59 48.7% j	180 36.4%	30 28.0%
Advertise on our own website	209 34.8%	76 37.9%	74 36.8%	60 29.8%	47 35.6%	44 30.6%	45 33.7%	75 31.8%	29 29.2%	43 48.6% efgh	65 21.8%	74 41.5% j	69 57.6% jk	175 35.4%	34 31.9%
Internal Referrals	208 34.6%	67 33.6%	78 38.8%	63 31.5%	44 33.4%	41 28.4%	52 38.5%	88 37.4%	36 36.0%	35 39.3%	72 24.0%	76 42.6% j	60 49.6% j	177 35.7%	31 29.7%
Social media and professional networking sites (e.g. Linked In)	174 29.0%	63 31.7%	52 26.1%	58 29.2%	41 30.9%	39 26.7%	38 28.4%	62 26.5%	24 23.9%	32 36.4%	65 21.7%	52 29.3%	56 46.8% jk	143 29.0%	31 29.0%
Online job boards (e.g. Monster)	162 27.1%	57 28.7%	58 29.1%	47 23.3%	35 26.9%	36 24.6%	33 24.3%	60 25.7%	28 27.7%	31 34.8%	55 18.1%	52 29.3% j	55 46.1% jk	139 28.1%	23 22.2%
Recruitment agencies/ Search firms	137 22.8%	53 26.7% c	51 25.5% c	32 16.1%	27 20.4%	30 20.8%	36 27.2%	59 24.9%	22 21.8%	21 24.0%	33 11.1%	61 33.9% j	42 35.2% j	112 22.6%	25 23.4%
Advertise externally in newspapers/trade/ professional press	119 19.8%	46 22.8%	38 19.2%	35 17.3%	21 15.9%	29 20.0%	30 22.4%	45 19.3%	15 15.1%	23 26.1%	42 14.0%	40 22.4% j	36 30.1% j	103 20.8%	16 14.9%
Jobcentre Plus / Universal Jobmatch	106 17.6%	35 17.7%	34 16.8%	37 18.4%	31 23.3% g	24 16.5%	19 14.1%	33 14.2%	14 14.2%	18 20.3%	31 10.3%	36 19.9% j	39 32.6% jk	85 17.1%	21 20.2%



Q5\_2. In which of the following ways, if any, does your organisation recruit permanent members of staff and temporary or contract workers?

### Temporary or contract workers Base: All respondents

			WAVE				REG	ION				SIZE		SECT	OR
	Total	December 2016	January 2017	February 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	h	i	j	k	1	m	n
Unweighted Total	600	200	200	200	133	149	138	237	99	81	297	181	122	495	105
Weighted Total	600 100.0%	200 100.0%	200 100.0%	200 100.0%	131 100.0%	145 100.0%	134 100.0%	235 100.0%	101 100.0%	89 100.0%	301 100.0%	179 100.0%	120 100.0%	494 100.0%	106 100.0%
Talent pools and staff banks	60 10.0%	16 8.2%	23 11.3%	21 10.6%	13 10.1%	10 6.7%	13 10.0%	25 10.5%	11 11.2%	13 14.1%	11 3.5%	25 14.1% j	24 20.3% j	50 10.1%	10 9.5%
Other	14 2.3%	1 .5%	8 3.9% a	5 2.4%	4 3.1%	5 3.3%	3 2.1%	5 2.0%	2 1.9%	-	5 1.6%	2 1.1%	7 5.7% jk	13 2.6%	1 .9%
We have never recruited any of this kind of staff	268 44.7%	81 40.7%	84 42.1%	103 51.4% a	58 44.2% i	70 48.6% i	64 47.9% i	114 48.7% i	50 49.7% i	26 28.7%	165 55.0% kl	71 39.4% I	32 26.9%	220 44.5%	48 45.8%



#### Q5\_1. In which of the following ways, if any, does your organisation recruit permanent members of staff and temporary or contract workers?

### Permanent members of staff Base: All who have recruited this type of staff before

		1	WAVE				REG	ION		I		SIZE	I	SECT	OR
							South excluding	South including							
	Total	December 2016	January 2017	February 2017	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	h	i	j	k	1	m	n
Unweighted Total	547	190	164	193	119	133	126	218	92	77	247	179	121	457	90
Weighted Total	544	190	162	191	117	128	121	214	92	84	247	177	119	455	89
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Former employees and word of mouth	439	155	131	153	90	105	103	177	74	67	193	148	99	367	72
	80.8%	81.6%	80.8%	80.1%	77.1%	81.6%	85.1%	82.9%	80.0%	79.7%	77.9%	83.3%	83.2%	80.8%	81.1%
Internal Referrals	398	135	118	146	81	93	94	166	72	58	150	151	97	338	60
	73.3%	71.1%	72.6%	76.0%	69.5%	72.2%	77.3%	77.6%	78.1%	69.1%	60.8%	85.4%	81.1%	74.4%	67.4%
												J	J		
People approach us	393	133	107	154	80	95	87	155	68	63	169	132	92	337	56
	72.4%	69.9%	65.8%	80.4% ab	68.7%	74.0%	71.6%	72.5%	73.6%	74.8%	68.3%	74.8%	77.3%	74.2% n	63.0%
Advertise on our own website	356 65.4%	125 65.9%	111 68.7%	119 62.1%	77 65.5%	82 63.9%	80 65.7%	138 64.5%	58 63.0%	59 69.8%	124 50.0%	132 74.4%	100 84.0%	303 66.7%	52 58.7%
	00.470	00.370	00.1 70	02.170	00.070	05.570	03.7 70	04.570	00.070	03.070	30.070	j	jk	00.170	30.770
Social media and professional networking sites	331	115	90	125	74	73	68	128	60	55	131	108	91	274	56
(e.g. Linked In)	60.8%	60.5%	55.8%	65.4%	63.2%	57.2%	56.0%	59.9%	64.9%	65.3%	53.1%	61.2%	76.1%	60.4%	63.0%
													jk		
Online job boards (e.g. Monster)	297	108 57.0%	83	105 55.0%	61	71	70 57.5%	115 54.0%	46 49.3%	49	103	107	87	253 55.6%	44
	54.7%	57.0%	51.5%	55.0%	52.0%	55.6%	57.5%	54.0%	49.3%	58.6%	41.8%	60.4% j	72.9% jk	55.6%	49.9%
Recruitment agencies/ Search firms	296	98	84	114	61	70	67	125	58	39	102	116	78	250	46
recordinate agencies/ ocaron initis	54.4%	51.4%	52.0%	59.4%	52.3%	54.9%	55.4%	58.6%	62.9%	45.9%	41.1%	65.6%	65.3%	54.9%	51.9%
									i			j	j		
Advertise externally in newspapers/trade/	246	90	68	88	45	65	59	93	35	43	92	86	68	211	35
professional press	45.2%	47.2%	41.9%	46.1%	38.2%	50.4%	48.4%	43.7%	37.4%	51.2%	37.2%	48.7%	56.7%	46.4%	39.3%
												J	J		
Jobcentre Plus / Universal Jobmatch	195	71	57	67	52	49	31	58	27	35	64	68	64	156	39
	35.9%	37.3%	35.4%	34.9%	44.8% fgh	38.3% fg	25.7%	27.2%	29.1%	42.0% fg	25.7%	38.4%	53.2% jk	34.4%	43.6%
					ign	ıg				ig		J	JK		



Q5\_1. In which of the following ways, if any, does your organisation recruit permanent members of staff and temporary or contract workers?

### Permanent members of staff Base: All who have recruited this type of staff before

Significance Level: 95%
Unweighted Total
Weighted Total
Talent pools and staff banks
Other

		WAVE				REG	ION				SIZE		SECT	OR
Total	December 2016	January 2017	February 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
	а	b	С	d	е	f	g	h	i	j	k	I	m	n
547	190	164	193	119	133	126	218	92	77	247	179	121	457	90
544	190	162	191	117	128	121	214	92	84	247	177	119	455	89
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
100	24	30	46	22	21	17	35	18	22	22	42	36	84	15
18.4%	12.7%	18.3%	24.1% a	18.9%	16.1%	14.1%	16.6%	19.9%	25.6% f	9.0%	23.5% j	30.1% j	18.6%	17.3%
21	-	12	9	3	4	5	11	7	3	8	8	5	19	2
3.8%	-	7.5% a	4.5% a	2.6%	2.9%	3.8%	5.2%	7.1%	3.3%	3.1%	4.7%	4.1%	4.1%	2.2%



#### Q5\_2. In which of the following ways, if any, does your organisation recruit permanent members of staff and temporary or contract workers?

### Temporary or contract workers Base: All who have recruited this type of staff before

		1	WAVE				REG	ION				SIZE		SECT	OR
							South excluding	South including							
	Total	December 2016	January 2017	February 2017	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	h	i	j	k	ı	m	n
Unweighted Total	333	119	116	98	75	78	72	122	50	58	133	111	89	277	56
Weighted Total	332	119	116	97	73	74	70	121	51	63	135	109	88	274	57
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Former employees and word of mouth	246	90	85	71	56	48	56	97	40	45	101	78	66	204	42
	74.1%	75.9%	73.0%	73.3%	76.3%	64.6%	80.7% e	80.0% e	79.1%	71.5%	74.9%	72.2%	75.2%	74.3%	73.1%
People approach us	209	76	68	66	49	45	47	76	30	39	83	67	59	180	30
	63.1%	64.3%	58.3%	67.5%	66.5%	60.6%	66.9%	63.3%	58.3%	62.0%	61.7%	62.0%	66.7%	65.5% n	51.6%
Advertise on our own website	209	76	74	60	47	44	45	75	29	43	65	74	69	175	34
	63.0%	63.8%	63.5%	61.4%	63.9%	59.5%	64.8%	61.9%	58.0%	68.2%	48.4%	68.4% j	78.8% j	63.9%	58.9%
Internal Referrals	208	67	78	63	44	41	52	88	36	35	72	76	60	177	31
	62.7%	56.7%	67.0%	64.9%	60.0%	55.2%	74.0% ei	72.9% ei	71.5%	55.1%	53.3%	70.2% j	67.8% j	64.3%	54.8%
Social media and professional networking sites	174	63	52	58	41	39	38	62	24	32	65	52	56	143	31
(e.g. Linked In)	52.4%	53.4%	45.0%	60.0% b	55.5%	51.9%	54.5%	51.6%	47.6%	51.0%	48.2%	48.3%	64.0% jk	52.2%	53.5%
Online job boards (e.g. Monster)	162	57	58	47	35	36	33	60	28	31	55	52	55	139	23
	48.9%	48.4%	50.3%	48.0%	48.3%	47.8%	46.6%	50.1%	55.0%	48.8%	40.3%	48.3%	63.1% jk	50.6%	41.0%
Recruitment agencies/ Search firms	137	53	51	32	27	30	36	59	22	21	33	61	42	112	25
	41.2%	45.1%	44.0%	33.1%	36.5%	40.4%	52.1% i	48.5%	43.4%	33.7%	24.8%	55.9% j	48.2% j	40.8%	43.2%
Advertise externally in newspapers/trade/	119	46	38	35	21	29	30	45	15	23	42	40	36	103	16
professional press	35.7%	38.4%	33.2%	35.5%	28.6%	38.9%	43.1%	37.6%	30.1%	36.6%	31.2%	37.0%	41.2%	37.5%	27.5%
Jobcentre Plus / Universal Jobmatch	106	35	34	37	31	24	19	33	14	18	31	36	39	85	21
	31.9%	29.9%	29.1%	37.8%		32.1%	27.2%	27.6%	28.3%	28.6%	22.9%	32.8%	44.7%	30.8%	37.2%
Advertise externally in newspapers/trade/ professional press	41.2% 119 35.7% 106	45.1% 46 38.4%	44.0% 38 33.2%	33.1% 35 35.5% 37	36.5% 21 28.6%	40.4% 29 38.9%	52.1% i 30 43.1%	48.5% 45 37.6%	43.4% 15 30.1%	33.7% 23 36.6%	24.8% 42 31.2%	55.9% j 40 37.0%	48.2% j 36 41.2%	40.8% 103 37.5%	43. 1 27. 2



Q5\_2. In which of the following ways, if any, does your organisation recruit permanent members of staff and temporary or contract workers?

### Temporary or contract workers Base: All who have recruited this type of staff before

Significance Level: 95%
Unweighted Total
Weighted Total
Talent pools and staff banks
Other

		WAVE				REG	ION				SIZE		SECT	OR
Total	December 2016	January 2017	February 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
	а	b	С	d	е	f	g	h	i	j	k	1	m	n
333	119	116	98	75	78	72	122	50	58	133	111	89	277	56
332	119	116	97	73	74	70	121	51	63	135	109	88	274	57
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
60	16	23	21	13	10	13	25	11	13	11	25	24	50	10
18.1%	13.9%	19.5%	21.7%	18.1%	13.0%	19.2%	20.5%	22.2%	19.8%	7.8%	23.3% j	27.7% j	18.3%	17.5%
14	1	8	5	4	5	3	5	2	-	5	2	7	13	1
4.1%	.8%	6.8%	5.0%	5.5%	6.4%	4.1%	4.0%	3.8%	-	3.6%	1.8%	7.8%	4.6%	1.7%
		а										k		



## Q6. How satisfied or dissatisfied are you with the quality of candidates presented to you by your recruitment agencies? Base: All who use recruitment agencies

				WAVE				REG	ION				SIZE		SECTO	DR
								South excluding	South including							
0::		Total	December 2016	January 2017	February 2017	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	T	g	h	'	1	k	'	m	n
Unweighted Total		314	103	93	118	65	80	73	132	59	37	107	123	84	264	50
Weighted Total		310	103	91	117	64	76	70	129	59	41	105	122	83	261	49
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Very satisfied	(5)	53	16	15	22	14	10	8	21	14	8	22	18	13	46	7
Tory canonica	(0)	17.1%	16.0%	16.5%	18.6%	22.4%	12.9%	11.0%	16.5%	23.0%	18.7%	20.9%	15.1%	15.4%	17.7%	14.1%
Fairly satisfied	(4)	167	51 49.9%	52 57.0%	64 54.7%	32 49.2%	44 58.1%	41 58.6%	66 51.1%	25 42.2%	25 61.5%	50 47.2%	69 56.1%	49 58.8%	143 54.8%	24 48.1%
		53.8%	49.9%	57.0%	54.7%	49.2%	58.1%	58.6%	51.1%	42.2%	01.5%	41.2%	50.1%	58.8%	54.8%	48.1%
Neither satisfied nor dissatisfied	(3)	52	16	17	19	14	14	12	23	12	2	19	18	16	41	12
		16.9%	16.0%	18.5%	16.5%	21.1%	17.8%	16.7%	18.2%	19.9%	4.8%	17.7%	15.0%	18.8%	15.6%	23.9%
						i			i	i						
Fairly dissatisfied	(2)	29	13	6	10	4	8	6	13	7	5	13	12	4	24	5
		9.4%	12.6%	6.9%	8.5%	5.9%	9.9%	8.1%	9.7%	11.6%	12.9%	12.6%	9.9%	4.6%	9.3%	10.1%
Very dissatisfied	(1)	5	2	1	2	1	1	1	2	1	1	2	2	1	3	2
very dissatisited	(1)	1.5%	1.7%	1.1%		1.5%	1.3%	1.4%	1.5%	1.6%	2.1%	1.7%	1.6%	1.2%	1.1%	3.7%
Don't know		4	4	-	-	-	-	3	4	1	-	-	3	1	4	-
		1.3%	3.8%	-	-	-	-	4.2%	3.0%	1.7%	-	-	2.4%	1.2%	1.5%	-
NETS																
Net: Satisfied		220	68	67	85	46	54	49	87	38	33	72	87	61	190	30
		70.9%	65.9%	73.4%	73.3%	71.6%	70.9%	69.6%	67.6%	65.2%	80.2%	68.0%	71.2%	74.2%	72.5%	62.2%
Net: Dissatisfied		34	15	7	12	5	9	7	14	8	6	15	14	5	27	7
		10.9%	14.3%	8.1%		7.4%	11.3%	9.5%	11.2%	13.2%	15.0%	14.3%	11.5%	5.8%	10.4%	13.8%
l																
Mean score		3.8	3.7	3.8	3.8	3.9	3.7	3.7	3.7	3.7	3.8	3.7	3.7	3.8	3.8	3.6



# Q7. How satisfied or dissatisfied are you overall with the recruitment agencies you have used in the last 2 years? Base: All who use recruitment agencies

				WAVE				REG	ION				SIZE		SECTO	OR
								South excluding	South including							
		Total	December 2016	January 2017	February 2017	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	h	i	j	k	ı	m	n
Unweighted Total		314	103	93	118	65	80	73	132	59	37	107	123	84	264	50
Weighted Total		310	103	91	117	64	76	70	129	59	41	105	122	83	261	49
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Very satisfied	(5)	60	18	18	23	16	13	13	24	12	7	26	21	12	55	5
		19.2%	17.9%	19.6%	20.1%	25.0%	16.6%	18.0%	18.7%	19.6%	16.7%	24.7%	17.4%	14.9%	20.9%	10.2%
Fairly satisfied	(4)	169	54	52	63	26	46	42	72	30	25	51	62	56	137	32
		54.4%	52.6%	57.1%	54.0%	40.4%	59.7%	59.9%	55.8%	50.9%	62.4%	48.8%	50.4%	67.5%	52.3%	66.0%
							d	d	d		d			jk		
Neither satisfied nor dissatisfied	(3)	42	14	10	18	11	13	6	15	10	3	15	16	11	35	8
		13.7%	14.0%	10.7%	15.7%	16.7%	17.4%	8.1%	11.9%	16.5%	7.3%	14.6%	13.4%	12.8%	13.3%	15.8%
Fairly dissatisfied	(2)	24	7	9	8	6	3	4	10	6	6	10	13	1	23	1
		7.7%	7.1%	9.4%	6.8%	9.0%	3.6%	5.6%	7.5%	9.8%	13.6%	9.2%	10.7%	1.2%	8.7%	2.2%
											е	ı	I			
Very dissatisfied	(1)	5	2	1	2	2	-	2	3	1	-	1	2	2	3	2
		1.5%	1.9%	1.0%	1.7%	3.0%	-	2.7%	2.2%	1.6%	-	.9%	1.5%	2.4%	1.1%	3.8%
Don't know		11	7	2	2	4	2	4	5	1	-	2	8	1	10	1
		3.5%	6.5%	2.3%	1.7%	5.9%	2.6%	5.7%	3.9%	1.7%	-	1.8%	6.4%	1.2%	3.7%	2.0%
NETS																
Net: Satisfied		229	73	70	86	42	58	55	96	42	32	77	83	68	191	37
		73.7%	70.6%	76.6%	74.1%	65.4%	76.3%	77.9%	74.5%	70.5%	79.1%	73.5%	67.9%	82.4%	73.2%	76.1%
														k		
Net: Dissatisfied		29	9	9	10	8	3	6	13	7	6	11	15	3	26	3
		9.2%	8.9%	10.4%	8.5%	12.0%	3.6%	8.3%	9.7%	11.4%	13.6%	10.1%	12.3%	3.5%	9.8%	6.1%
											е		1			
Mean score		3.9	3.8	3.9	3.9	3.8	3.9	3.9	3.8	3.8	3.8	3.9	3.8	3.9	3.9	3.8



#### Q8\_1. Which of the following job functions, if any, are you involved in recruiting for permanent members of staff and temporary agency workers?

### Permanent members of staff Base: All who recruit permanent members of staff

			WAVE				REG	ION				SIZE	1	SECTO	DR
	Total	December 2016	January 2017	February 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%	Total	a	b	C C	d	е	f	g	h	i	j	k	1	m	n
Unweighted Total	547	190	164	193	119	133	126	218	92	77	247	179	121	457	90
Weighted Total	544	190	162	191	117	128	121	214	92	84	247	177	119	455	89
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Accounting and financial services	261	87	82	92	50	65	62	98	37	48	95	91	75	214	47
	48.1%	45.9%	50.8%	48.0%	43.1%	50.5%	50.7%	46.0%	39.9%	56.5% h	38.2%	51.6% j	63.2% jk	47.1%	52.8%
Construction	75	34	19	22	25	14	14	20	6	16	31	22	22	61	14
	13.8%	17.9%	11.9%	11.3%	21.1% efgh	10.9%	11.3%	9.4%	7.0%	18.9% gh	12.7%	12.3%	18.2%	13.5%	15.4%
					=					-					
Drivers	113 20.7%	47 24.7%	32 19.5%	34 17.8%	29 24.4%	31 24.2%	24 19.4%	34 15.9%	10 11.2%	19 22.7%	33 13.2%	43 24.2%	37 31.3%	89 19.5%	24 27.2%
	20.176	24.776	10.070	17.570	h	h	13.470	10.070	11.270	h	10.270	j	j j	13.370	27.270
Education	74	19	26	29	18	19	15	20	5	17	25	26	23	66	8
	13.6%	10.1%	16.1%	15.0%	15.5% h	14.8% h	12.3%	9.1%	5.0%	20.4%	10.3%	14.5%	19.1%	14.6%	8.8%
										gh			1		
Engineering & technical	192 35.4%	76 40.2%	52 31.9%	64 33.5%	50 42.5%	43 33.4%	35 29.1%	62 29.0%	27 28.9%	37 44.3%	70 28.1%	68 38.1%	55 46.2%	162 35.5%	31 34.5%
	33.4%	40.276	31.9%	33.3%	42.5% fgh	33.4%	29.176	29.0%	20.9%	fgh	20.176	j	40.2% j	33.3%	34.3%
Executive recruitment / interim management	181	63	55	63	36	34	46	77	31	34	58	61	62	147	34
	33.4%	33.0%	34.1%	33.1%	31.2%	26.7%	37.9%	35.9%	33.2%	40.1% e	23.4%	34.6% j	52.1% jk	32.3%	38.6%
Health & social care	80	34	20	25	18	22	12	20	7	20	25	28	26	69	11
	14.6%	18.1%	12.5%	13.0%	15.5%	17.0%	10.1%	9.2%	8.1%	23.4%	10.2%	16.1%	21.7%	15.2%	11.9%
						g				fgh			j		
Hospitality	65	22	18	25	13	16	16	23	7	13	21	19	25	54	11
	12.0%	11.6%	11.2%	13.0%	11.5%	12.2%	13.1%	10.6%	7.3%	15.8%	8.6%	10.6%	21.0% jk	11.8%	12.9%
Industrial	105	35	33	38	27	28	21	31	10	19	32	37	36	83	21
	19.2%	18.1%	20.1%	19.6%	23.0% gh	22.1% h	16.9%	14.4%	11.0%	22.0%	12.9%	20.7%	30.3%	18.3%	24.0%
												J	1		
Legal & HR	185 34.0%	53 28.1%	61 37.8%	70 36.8%	36 30.9%	42 32.8%	40 33.1%	73 34.2%	33 35.6%	33 39.7%	56 22.5%	61 34.3%	68 57.3%	151 33.2%	34 38.1%
	34.0%	20.176	37.0%	30.0%	30.9%	32.0%	33.176	J <del>4</del> .276	33.0%	35.176	22.376	j	jk	33.276	30.1 /6
Life sciences	23	4	8	11	5	6	4	7	4	4	8	5	10	20	3
	4.2%	2.0%	5.1%	5.6%	4.1%	5.0%	3.0%	3.4%	4.0%	4.9%	3.1%	2.7%	8.7% jk	4.4%	3.1%
													١,,		



#### Q8\_1. Which of the following job functions, if any, are you involved in recruiting for permanent members of staff and temporary agency workers?

### Permanent members of staff Base: All who recruit permanent members of staff

	WAVE						REC	SION			SIZE	SECTOR			
	Total	December 2016	January 2017	February 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%	Total	a	b	C C	d	e	f	g	h	i	j j	00 245 k	I	m	n
Unweighted Total	547	190	164	193	119	133	126	218	92	77	247	179	121	457	90
Weighted Total	544 100.0%	190 100.0%	162 100.0%	191 100.0%	117 100.0%	128 100.0%	121 100.0%	214 100.0%	92 100.0%	84 100.0%	247 100.0%	177 100.0%	119 100.0%	455 100.0%	89 100.0%
Marketing, media & creative	221 40.7%	69 36.1%	70 43.5%	82 42.9%	55 47.3% e	33 25.9%	48 39.8% e	97 45.6% e	49 53.1% e	35 41.7% e	85 34.4%	66 37.5%	70 58.4% jk	181 39.8%	40 45.3%
Office professionals	350 64.3%	107 56.3%	117 72.0% a	126 65.8%	72 61.4%	77 60.1%	83 68.0%	140 65.2%	57 61.7%	61 72.7%	142 57.5%	122 68.7% j	86 72.2% j	290 63.8%	60 66.9%
Sales & retail	202 37.2%	60 31.8%	70 43.3% a	72 37.5%	57 48.4% egh	36 28.2%	44 36.5%	74 34.7%	30 32.3%	35 41.9% e	83 33.6%	70 39.5%	49 41.2%	166 36.5%	36 40.7%
Technology	209 38.4%	64 33.6%	67 41.3%	78 40.9%	48 41.2%	40 31.2%	48 39.5%	88 40.9%	40 42.8%	33 39.2%	77 31.0%	63 35.7%	69 57.8% jk	170 37.4%	39 43.4%
None	24 4.5%	8 4.0%	4 2.5%	13 6.6%	6 5.0%	6 4.5%	2 1.5%	9 4.1%	7 7.6% f	4 4.7%	13 5.2%	9 4.9%	3 2.5%	19 4.3%	5 5.7%



#### Q8\_2. Which of the following job functions, if any, are you involved in recruiting for permanent members of staff and temporary agency workers?

### Temporary agency workers Base: All who recruit temporary agency workers

	WAVE					GION			SIZE	SECTOR					
	Total	December 2016	January 2017	February 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	*d	е	f	g	*h	*i	j	k	1	m	*n
Unweighted Total	140	54	53	33	28	31	38	61	23	20	34	63	43	114	26
Weighted Total	137	53	51	32	27	30	36	59	22	21	33	61	42	112	25
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Accounting and financial services	43	20	18	5	6	10	14	18	5	9	9	13	21	38	5
	31.5%	37.2% c	35.4%	15.7%	21.4%	32.7%	37.5%	31.5%	21.4%	42.4%	25.6%	21.9%	49.8% jk	34.1%	19.6%
Construction	12	3	7	2	3	1	2	6	4	3	5	2	5	11	1
	8.8%	5.2%	14.3%	6.0%	10.4%	3.1%	5.2%	9.6%	16.9%	12.7%	16.2% k	3.2%	11.1%	10.0%	3.6%
Drivers	17	8	9	1	4	5	5	5	-	4	3	9	6	14	3
	12.6%	14.4%	16.7%	2.9%	14.4%	16.4%	13.3%	8.3%	-	16.5%	8.3%	14.1%	13.6%	12.7%	11.8%
Education	14 10.0%	5 9.5%	7 12.9%	2 6.4%	3 11.0%	4 13.3%	2 5.1%	4 6.6%	2 8.9%	3 13.8%	4 11.3%	5 8.4%	5 11.5%	11 9.6%	3 12.1%
Engineering & technical	29 21.0%	11 20.1%	14 27.5%	4 12.2%	3 10.4%	6 19.3%	11 29.2%	14 24.6%	4 16.8%	6 26.7%	8 24.6%	13 21.0%	8 18.0%	25 22.4%	4 14.6%
Formation and distance to the same and the s															
Executive recruitment / interim management	20 14.4%	8 15.3%	8 16.5%	3 9.5%	3 10.2%	4 13.4%	7 19.0%	12 19.9%	5 21.4%	1 5.7%	5 14.8%	5 8.4%	10 22.6%	14 12.2%	6 24.0%
													k		
Health & social care	12	6	4	2	1	3	6	6	•	3	4	4	5	11	1
	9.0%	10.9%	8.8%	6.2%	3.9%	9.9%	15.7%	9.8%	-	11.9%	10.8%	6.4%	11.3%	10.1%	4.1%
Hospitality	16 11.4%	6 11.8%	5 10.6%	4 12.1%	2 7.4%	4 13.0%	4 10.4%	5 8.0%	1 4.1%	5 23.6%	3 7.7%	5 8.5%	8 18.6%	13 11.4%	3 11.5%
Industrial	31 22.8%	10 19.3%	13 25.2%	8 24.8%	5 18.0%	10 32.2%	8 21.3%	11 19.5%	4 16.6%	5 24.7%	7 22.0%	17 27.9%	7 16.1%	27 23.7%	5 18.7%
Legal & HR	28	11	12	5	4	8	8	14	7	2	5	6	17	21	7
Legal & FIK	20.7%	20.7%	24.1%	15.6%	14.0%	26.6%		24.6%	30.0%	10.5%	14.3%	10.1%	41.1%	19.1%	28.0%
													jk		
Life sciences	3	-	3	-	-	-	2	3	1	-	2	-	1	2	1
	1.9%	-	5.2%	-	-	-	4.8%	4.5%	4.1%	-	5.2%	-	2.1%	1.6%	3.6%
Marketing, media & creative	20 15.0%	6 11.7%	10 19.9%	4 12.6%	4 13.6%	3 9.6%	8 21.1%	11 19.6%	4 17.1%	2 11.5%	5 13.9%	5 8.9%	10 24.5%	17 15.0%	4 14.9%
	15.0%	11.776	19.9%	12.0%	13.6%	9.0%	21.176	19.0%	17.176	11.5%	13.9%	0.976	24.5% k	15.0%	14.976



#### Q8\_2. Which of the following job functions, if any, are you involved in recruiting for permanent members of staff and temporary agency workers?

### Temporary agency workers Base: All who recruit temporary agency workers

			WAVE			ION		SIZE	SECTOR						
	Total	December 2016	January 2017	February 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	*d	е	f	g	*h	*i	j	k	I	m	*n
Unweighted Total	140	54	53	33	28	31	38	61	23	20	34	63	43	114	26
Weighted Total	137 100.0%	53 100.0%	51 100.0%	32 100.0%	27 100.0%	30 100.0%	36 100.0%	59 100.0%	22 100.0%	21 100.0%	33 100.0%	61 100.0%	42 100.0%	112 100.0%	25 100.0%
Office professionals	60 43.7%	25 46.4%	23 45.8%	12 35.8%	11 41.4%	14 45.3%	18 50.4%	27 45.8%	8 38.1%	8 38.7%	11 32.9%	24 39.6%	25 58.0% j	50 44.8%	10 38.7%
Sales & retail	25 18.2%	9 16.1%	12 24.1%	4 12.3%	4 13.6%	4 13.4%	9 24.2%	12 20.2%	3 13.6%	5 25.2%	7 22.4%	7 12.0%	10 23.6%	19 17.1%	6 23.3%
Technology	25 18.1%	7 12.5%	15 29.5% ac	3 9.4%	4 13.6%	5 16.6%	10 26.3%	13 23.0%	4 17.5%	3 12.5%	6 19.0%	8 12.6%	11 25.4%	21 18.8%	4 14.9%
None	15 10.7%	8 14.8% b	1 1.8%	6 18.1% b	3 10.4%	2 6.0%	4 10.1%	8 13.2%	4 18.4%	2 10.8%	5 15.4%	8 12.4%	2 4.5%	12 10.4%	3 12.2%



Q10\_SUM. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

**SUMMARY TABLE**Base: All who recruit permanent members of staff in each job function

			Net: Increase + Stay the	
Total Increase greatly Increase slightly Stay the same Decrease slightly Decrease greatly Don't know Ne	et: Increase	Net: Decrease	same	Mean
Accounting and financial services 261 2 34 205 2 2 16	36	4	241	3.1
100.0%7% . 13.1% . 78.5%7%8% . 6.2%	13.8%	1.5%	92.3%	0.1
Construction         75         3         19         41         3         -         9	22	3	63	3.3
100.0% 3.7% 25.2% 55.0% 3.8% - 12.3%	28.9%	3.8%	84.0%	
Drivers 113 1 16 88 8	17	-	104	3.2
100.0% .8% 13.9% 77.8% 7.5%	14.7%	-	92.5%	
Education	14	5	63	2.2
Education 74 3 12 49 5 - 6 100.0% 3.6% 15.6% 65.7% 6.4% - 8.7%	19.2%	6.4%	84.9%	3.2
10.0%	13.276	0.476	04.970	
Engineering & technical         192         6         50         120         2         1         13	56	3	176	3.3
100.0% 2.9% 26.2% 62.7% 1.0% .5% 6.7%	29.1%	1.5%	91.8%	
Executive recruitment / interim management	20	5	167	3.1
100.0% 1.0% 10.0% 81.3% 2.5% - 5.2%	11.0%	2.5%		
Health & social care 80 9 17 45 2 - 6 100.0% 11.6% 21.5% 57.1% 2.5% - 7.3%	26 33.1%	2 2.5%	72 90.2%	3.5
100.0% 11.6% 21.5% 57.1% 2.5% - 7.3%	33.1%	2.5%	90.2%	
Hospitality 65 6 16 38 1 - 5	22	1	60	3.4
100.0% 8.8% 24.8% 57.7% 1.4% - 7.3%	33.6%	1.4%	91.3%	
Industrial	26	3	96	3.3
100.0% 3.6% 20.9% 67.5% 1.9% 9.9% 5.2%	24.5%	2.8%	92.0%	0.5
Legal & HR         185         2         15         155         1         1         11	17	2	172	3.1
100.0% 1.0% 8.1% 83.6% .5% .6% 6.1%	9.1%	1.1%	92.8%	
Life sciences 23 1 4 13 1 1 3	5	2	18	3.1
100.0% 3.9% 16.8% 58.0% 4.5% 4.1% 12.7%	20.8%	8.6%	78.7%	
Marketing, media & creative   21   2   49   156   3   -   11			207	
Marketing, media & creative   221   2 49 156 3 - 11   100.0% 9% 22.3% 70.4% 1.3% - 5.1%	51 23.2%	3 1.3%	207 93.6%	3.2
100.00	25.270	1.070	30.070	
Office professionals         350         4         58         272         4         1         10	62	5	335	3.2
100.0% 1.1% 16.7% 77.9% 1.1% .3% 2.9%	17.8%	1.4%	95.7%	
Sales & retail 202 11 40 144 2 - 7	50	2	194	3.3
100.0% 5.3% 19.5% 71.0% .9% - 3.2%	24.8%	.9%	95.9%	
		_		
Technology         209         6         46         144         2         1         11           100.0%         2.7%         21.8%         68.7%         .9%         .4%         5.4%	51 24.5%	3 1.3%	195 93.2%	3.3
100.070 2.170 21.070 00.170 .970 .470 0.470	24.5%	1.3%	93.2%	
Average (response based including bases)         2336         59         416         1688         33         8         132	475	41	2162	3.2
100.0% 2.5% 17.8% 72.3% 1.4% .3% 5.7%	20.3%	1.8%	92.6%	



### Q10\_SUM. Average across all sectors (response based)

**SUMMARY TABLE**Base: All who recruit permanent members of staff in each job function

				WAVE				REG					SIZE		SECTO	DR
		Total	December 2016	January 2017	February 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total	a	b	C C	d	е	f	g	h	i	j	k	1	m	n
Unweighted Total		2338	771	736	831	553	528	522	877	355	380	828	795	715	1920	418
Weighted Total		2336 100.0%	775 100.0%	730 100.0%	830 100.0%	540 100.0%	507 100.0%	511 100.0%	863 100.0%	352 100.0%	425 100.0%	840 100.0%	781 100.0%	715 100.0%	1923 100.0%	413 100.0%
Increase greatly	(5)	59 2.5%	27 3.5% c	18 2.5%	13 1.6%	15 2.7% i	25 4.9% fgi	9 1.7% i	19 2.2% i	10 2.9% i	1 .2%	26 3.1%	18 2.3%	15 2.1%	56 2.9% n	3 .7%
Increase slightly	(4)	416 17.8%	110 14.2%	158 21.7% ac	147 17.7%	100 18.5%	83 16.4%	102 19.9% i	174 20.2% i	72 20.6% i	58 13.7%	159 19.0% I	151 19.3% I	106 14.8%	345 18.0%	70 17.0%
Stay same	(3)	1688 72.3%	585 75.5% b	477 65.3%	625 75.3% b	394 73.1%	364 71.7%	368 72.0%	613 71.1%	245 69.7%	316 74.4%	635 75.6% I	557 71.3%	496 69.4%	1371 71.3%	316 76.6% m
Decrease slightly	(2)	33 1.4%	12 1.5%	6 .9%	15 1.9%	8 1.5%	8 1.5%	14 2.7% hi	15 1.8%	2 .5%	3 .6%	11 1.3%	13 1.7%	9 1.3%	26 1.3%	8 1.9%
Decrease greatly	(1)	.3%	-	8 1.1% ac	- -	-	-	3 .6%	8 .9% de	5 1.3% dei	-		3 .4%	5 .6% j	8 .4%	-
Don't know		132 5.7%	40 5.2%	62 8.5% ac	29 3.5%	23 4.3%	29 5.6% f	16 3.1%	33 3.9%	18 5.0%	47 11.1% defgh	9 1.0%	39 5.0% j	84 11.8% jk	116 6.1%	16 3.8%
NETS																
Net: Increase		475 20.3%	138 17.8%	176 24.2% ac	160 19.3%	115 21.2% i	108 21.2% i	111 21.6% i	193 22.4% i	83 23.5% i	59 14.0%	186 22.1% I	169 21.6% I	120 16.9%	402 20.9%	73 17.7%
Net: Decrease		41 1.8%	12 1.5%	14 2.0%	15 1.9%	8 1.5%	8 1.5%	17 3.3% di	23 2.7% i	6 1.8%	3 .6%	11 1.3%	16 2.1%	14 2.0%	34 1.7%	8 1.9%
Net: Increase + Stay the same		2162 92.6%	723 93.3% b	654 89.5%	786 94.6% b	509 94.3% i	471 92.9% i	478 93.6% i	807 93.4% i	328 93.2% i	376 88.3%	820 97.7% kl	726 92.9% I	616 86.2%	1773 92.2%	389 94.3%
Mean score		3.2	3.2	3.3 c	3.2	3.2 i	3.3 i	3.2	3.2 i	3.2 i	3.2	3.2 I	3.2	3.2	3.2 n	3.2



### Q10\_1. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

# Accounting and financial services Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECT	OR
					==			South excluding	South including							5
Significance Level: 95%		Total	December 2016	January 2017 b	February 2017	North d	Midlands e	London	London	London h	Other :	0-49	50-249 k	250+	Private m	Public n
Significance Level: 95%			a	D	С	a	е		g	ņ	'	J	K	'	m	n
Unweighted Total		261	86	82	93	53	66	63	99	36	43	92	94	75	213	48
Weighted Total		261	87	82	92	50	65	62	98	37	48	95	91	75	214	47
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Increase greatly	(5)	2	2	_		_	4	_	1	1	_	1	_	1	2	_
increase greatly	(3)	.7%	2.1%	-	-	-	1.4%	-	1.0%	2.6%		.9%	-	1.2%	.9%	-
			=,							,				,,		
Increase slightly	(4)	34	7	13	15	5	8	7	15	8	6	17	11	6	26	8
		13.1%	7.6%	15.4%	16.2%	9.4%	11.8%	12.1%	15.7%	21.6%	13.3%	18.1%	11.5%	8.6%	12.3%	16.7%
Stay same	(3)	205	72	60	73	43	50	50	75	25	38	75	73	57	168	37
	. ,	78.5%	82.6%	73.1%	79.5%	84.7%	76.5%	81.4%	76.5%	68.3%	79.1%	78.9%	80.3%	76.1%	78.4%	79.4%
	(=)															
Decrease slightly	(2)	.7%	-	1 1.1%	1 1.1%	-	1 1.4%	1 1.6%	1 1.0%	-	-	1 1.0%	1 1.0%	-	2 .9%	-
		.770	-	1.176	1.170		1.470	1.076	1.076		-	1.076	1.076	-	.576	-
Decrease greatly	(1)	2	-	2	-	-	-	1	2	1	-	-	1	1	2	-
		.8%	-	2.4%	-	-	-	1.7%	2.0%	2.5%	-	-	1.2%	1.2%	.9%	-
Don't know		16	7	7	3	3	6	2	4	2	4	1	6	10	14	2
2011 Miles		6.2%	7.7%	7.9%		5.8%	8.9%	3.2%	3.9%	5.1%	7.6%	1.0%	6.1%	12.9%	6.7%	3.9%
														j		
NETS																
NEIS																
Net: Increase		36	8	13	15	5	9	7	16	9	6	18	11	7	28	8
		13.8%	9.7%	15.4%	16.2%	9.4%	13.2%	12.1%	16.6%	24.1%	13.3%	19.1%	11.5%	9.9%	13.1%	16.7%
Net: Decrease		4	_	3	1	_	1	2	3	1	_	1	2	1	4	_
Not. Decrease		1.5%	-	3.5%	1.1%	_	1.4%	3.3%	3.0%	2.5%	-	1.0%	2.1%	1.2%	1.8%	-
Net: Increase + Stay the same		241	81	73	88	48	58	58	92 93.1%	34	44	93	84	65	196 91.5%	45
		92.3%	92.3%	88.6%	95.7%	94.2%	89.7%	93.5%	93.1%	92.4%	92.4%	98.0%	91.8%	85.9%	91.5%	96.1%
Mean score		3.1	3.1	3.1	3.2	3.1	3.1	3.1	3.1	3.2	3.1	3.2	3.1	3.1	3.1	3.2



### Q10\_2. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

**Construction**Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECTO	OR
		Total	D	January 2017	F.I	North	Midlands	South excluding	South including	11	Other	0.40	50.040	050	Private	D. LE.
Significance Level: 95%		Iotai	December 2016	January 2017	February 2017 *c	North *d	Midiands *e	London *f	London *q	London *h	Otner *i	0-49	50-249 *k	250+	Private m	Public *n
								·	· ·			,		•		
Unweighted Total		72	32	19	21	24	14	14	21	7	13	30	21	21	58	14
Weighted Total		75	34	19	22	25	14	14	20	6	16	31	22	22	61	14
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Increase greatly	(5)	3	1	_	2	2	1	-	_	_	_	2	_	1	3	_
	. ,	3.7%	2.6%	-	8.7%	7.6%	6.4%	-	-	-	-	6.0%	-	4.1%	4.5%	-
Increase slightly	(4)	19	6	7	6	7	3	3	5	2	5	9	3	7	16	3
	. ,	25.2%	19.0%	35.3%	26.0%	27.3%	19.6%	20.2%	23.0%	28.9%	29.7%	30.0%	13.5%	30.1%	26.1%	21.3%
Stay same	(3)	41	21	10	10	13	6	10	15	5	8	17	16	8	31	10
		55.0%	61.7%	51.5%	47.7%	53.6%	40.6%	73.5%	72.7%	71.1%	47.7%	55.2%	74.3%	35.4%	51.4%	71.2%
Decrease slightly	(2)	3	2	_	1	2	-	1	1	-	-	-	_	3	2	1
	. ,	3.8%	5.8%	-	4.0%	7.9%	-	6.4%	4.3%	-	-	-	-	13.1%	2.9%	7.6%
Decrease greatly	(1)	_	_	_	-	-	-	-	_	-	-	-	-	-	_	_
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		9	4	3	3	1	5	-	_	-	4	3	3	4	9	_
		12.3%	10.9%	13.2%	13.5%	3.6%	33.4%	-	-	-	22.6%	8.8%	12.2%	17.2%	15.0%	-
NETS																
Net: Increase		22	7	7	8	9	4	3	5	2	5	11	3	7	19	3
		28.9%	21.6%	35.3%	34.7%	34.9%	26.0%	20.2%	23.0%	28.9%	29.7%	36.0%	13.5%	34.3%	30.6%	21.3%
Net: Decrease		3	2	-	1	2	-	1	1	-	-	-	-	3	2	1
		3.8%	5.8%	-	4.0%	7.9%	-	6.4%	4.3%	-	-	-	-	13.1%	2.9%	7.6%
Net: Increase + Stay the same		63	28	17	18	22	9	13	19	6	12	29	19	15	50	13
		84.0%	83.3%	86.8%	82.4%	88.5%	66.6%	93.6%	95.7%	100.0%	77.4%	91.2%	87.8%	69.7%	82.1%	92.4%
Mean score		3.3	3.2	3.4	3.5	3.4	3.5	3.1	3.2	3.3	3.4	3.5	3.2	3.3	3.4	3.1



### Q10\_3. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

### **Drivers**

Base: All who recruit permanent members of staff in each job function

		WAVE					REG	ION				SIZE		SECT	OR	
		Total	December 2016	January 2017	February 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	*d	е	*f	g	*h	*i	j	k	I	m	*n
Unweighted Total		114	48	32	34	29	33	24	35	11	17	32	44	38	89	25
Weighted Total		113 100.0%	47 100.0%	32 100.0%	34 100.0%	29 100.0%	31 100.0%	24 100.0%	34 100.0%	10 100.0%	19 100.0%	33 100.0%	43 100.0%	37 100.0%	89 100.0%	24 100.0%
Increase greatly	(5)	1 .8%	1 1.9%	-	-	-	1 2.9%	-	-	-	-	1 2.7%	-	- -	1 1.0%	-
Increase slightly	(4)	16 13.9%	7 15.8%	3 8.6%	6 16.3%	6 19.8%	4 11.7%	5 19.7%	5 13.7%	-	2 9.3%	5 14.3%	6 15.2%	5 12.2%	10 11.4%	6 23.4%
Stay same	(3)	88 77.8%	36 76.0%	24 77.0%	28 80.9%	21 73.2%	24 76.2%	18 76.1%	28 83.3%	10 100.0%	15 77.5%	27 83.0%	33 76.1%	28 75.2%	72 81.3%	16 64.8%
Decrease slightly	(2)	-		-	- -	-	-	-	-	-	-	- -	-	-		-
Decrease greatly	(1)	-		-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		8 7.5%	3 6.2%	5 14.4%	1 2.8%	2 7.0%	3 9.3%	1 4.2%	1 2.9%	-	3 13.3%	-	4 8.7%	5 12.6%	6 6.3%	3 11.8%
NETS														j		
Net: Increase		17 14.7%	8 17.7%	3 8.6%	6 16.3%	6 19.8%	5 14.6%	5 19.7%	5 13.7%	-	2 9.3%	6 17.0%	6 15.2%	5 12.2%	11 12.4%	6 23.4%
Net: Decrease		-		-	-		-		-	-	-	- -	-	-	-	-
Net: Increase + Stay the same		104 92.5%	44 93.8%	27 85.6%	33 97.2%	27 93.0%	28 90.7%	23 95.8%	33 97.1%	10 100.0%	17 86.7%	33 100.0% I	39 91.3%	33 87.4%	83 93.7%	21 88.2%
Mean score		3.2	3.2	3.1	3.2	3.2	3.2	3.2	3.1	3.0	3.1	3.2	3.2	3.1	3.1	3.3



### Q10\_4. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

### Education

Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECTO	OR
					==			South excluding	South including		0.1					5
Significance Level: 95%		Total	December 2016 *a	January 2017 *b	February 2017 *c	North *d	Midlands *e	London *f	London *q	London *h	Other	0-49	50-249 *k	250+	Private m	Public *n
Significance Level. 95%			a	Ь	C	u	е	'	g	"	'	J	K	'	""	"
Unweighted Total		75	20	26	29	19	20	15	20	5	16	26	26	23	67	8
Weighted Total		74	19	26	29	18	19	15	20	5	17	25	26	23	66	8
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Increase greatly	(5)	3	1	2	_	_	1	_	2	2	_	1	1	1	3	_
moroaco grouny	(0)	3.6%	4.7%	6.9%	-	-	4.7%	-	9.2%	38.6%	-	3.5%	3.5%	3.9%	4.1%	-
Increase slightly	(4)	12	2 9.8%	4 14.7%	6 20.3%	5 26.8%	4 19.8%	1 6.6%	2 9.6%	1 19.3%	1 5.8%	6 23.0%	4 14.4%	2 8.6%	12 17.4%	-
		15.6%	9.8%	14.7%	20.3%	26.8%	19.8%	6.6%	9.6%	19.3%	5.8%	23.0%	14.4%	8.6%	17.4%	-
Stay same	(3)	49	16	16	17	10	11	13	15	2	13	18	16	14	43	6
		65.7%	80.7%	61.4%	59.5%	52.5%	60.1%	87.6%	76.7%	42.1%	73.2%	69.6%	63.9%	63.4%	64.4%	76.2%
Decrease slightly	(2)	5	_	1	4	2	2	4	4	_	_	1	2	2	4	4
Decrease slightly	(2)	6.4%	-	3.8%		10.6%	10.3%	5.9%	4.5%	-	-	3.9%	7.7%	7.9%	5.8%	12.1%
													,			12.77
Decrease greatly	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		6	1	3	2	2	1	-	_	_	4	_	3	4	6	1
		8.7%	4.8%	13.2%	7.1%	10.1%	5.1%	-	-	-	21.0%	-	10.6%	16.2%	8.3%	11.7%
NETS																
NEIS																
Net: Increase		14	3	6	6	5	5	1	4	3	1	7	5	3	14	-
		19.2%	14.5%	21.6%	20.3%	26.8%	24.5%	6.6%	18.8%	57.9%	5.8%	26.6%	17.9%	12.5%	21.5%	-
Net: Decrease		5	_	1	4	2	2	1	1	_	_	1	2	2	4	1
No. Besieuse		6.4%	_	3.8%		10.6%	10.3%	5.9%	4.5%	_	-	3.9%	7.7%	7.9%	5.8%	12.1%
Net: Increase + Stay the same		63	18	22	23	14	16	14	19	5	14	25	21	17	57	6
		84.9%	95.2%	82.9%	79.8%	79.3%	84.6%	94.1%	95.5%	100.0%	79.0%	96.1%	81.7%	75.9%	85.9%	76.2%
Mean score		3.2	3.2	3.3	3.1	3.2	3.2	3.0	3.2	4.0	3.1	3.3	3.2	3.1	3.2	2.9



Q10\_5. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

Engineering & technical
Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECTO	OR
		Total	D	January 2017	F.L	North	Midlands	South excluding	South including	1 1	Other	0.40	50.040	050	Private	Public
Significance Level: 95%		Iotai	December 2016	January 2017	February 2017 c	North d	Midiands	London	London	London *h	Otner	0-49	50-249 k	250+	Private m	Public
Significance Level. 3378			, a	5	Ü	ŭ	Č		y		.	j				
Unweighted Total		192	75	52	65	51	45	36	64	28	32	70	68	54	161	31
Weighted Total		192	76	52	64	50	43	35	62	27	37	70	68	55	162	31
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Increase greatly	(5)	6	2	1	3	2	3	_	1	1	_	3	1	2	6	_
	. ,	2.9%	2.3%	1.7%	4.5%	3.8%	6.4%	-	1.4%	3.4%	-	4.1%	1.3%	3.3%	3.4%	-
Increase slightly	(4)	50	17	16	17	15	9	9	17	8	9	14	22	14	44	7
,	. ,	26.2%	22.3%	30.8%	27.2%	30.6%	20.3%	26.4%	27.5%	28.9%	25.2%	20.4%	32.5%	25.9%	27.0%	22.0%
Stay same	(3)	120	53	29	39	30	28	25	38	13	24	50	39	32	98	22
	. ,	62.7%	69.3%	55.5%	60.5%	60.1%	64.6%	70.7%	61.9%	50.3%	65.2%	71.3%	58.1%	57.5%	60.9%	72.0%
Decrease slightly	(2)	2	1	_	1	_	_	1	2	1	_	1	1	-	2	_
	. ,	1.0%	1.2%	-	1.6%	-	-	2.9%	3.1%	3.5%	-	1.5%	1.4%	-	1.2%	-
Decrease greatly	(1)	1	_	1	-	-	-	-	1	1	-	_	-	1	1	-
	. ,	.5%	-	1.8%	-	-	-	-	1.5%	3.5%	-	-	-	1.7%	.6%	-
Don't know		13	4	5	4	3	4	-	3	3	4	2	5	6	11	2
		6.7%	4.8%	10.2%	6.2%	5.5%	8.8%	-	4.5%	10.5%	9.7%	2.8%	6.7%	11.7%	6.9%	6.0%
NETS																
Net: Increase		56	19	17	20	17	11	9	18	9	9	17	23	16	49	7
Not. morease		29.1%	24.6%	32.5%	31.7%	34.4%	26.6%	26.4%	28.9%	32.2%	25.2%	24.5%	33.8%	29.2%	30.4%	22.0%
Net: Decrease		3	1	1	1	_	_	1	3	2	_	1	1	1	3	_
		1.5%	1.2%	1.8%	1.6%	-	-	2.9%	4.6%	7.0%	-	1.5%		1.7%	1.8%	-
Net: Increase + Stay the same		176	72	45	59	47	39	34	56	22	34	67	62	48	148	29
		91.8%	93.9%	88.0%	92.2%	94.5%	91.2%	97.1%	90.9%	82.6%	90.3%	95.8%	91.9%	86.6%	91.4%	94.0%
Mean score		3.3	3.3	3.3	3.4	3.4	3.4	3.2	3.3	3.3	3.3	3.3	3.4	3.3	3.3	3.2
Wicaii 30010		5.5	3.3	3.3	3.4	3.4	3.4	J.2	5.5	3.3	3.3	3.3	J.4	5.5	5.5	5.2



Q10\_6. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

# Executive recruitment / interim management Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ON				SIZE		SECTO	OR
					=			South excluding	South including		0.1					
Circlification Laurely 050/		Total	December 2016	January 2017	February 2017	North d	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			a	b	С	a	е	Ţ	g	h	'	1	k	Į.	m	n
Unweighted Total		183	63	56	64	38	36	47	78	31	31	58	63	62	148	35
Weighted Total		181	63	55	63	36	34	46	77	31	34	58	61	62	147	34
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Increase greatly	(5)	2	2	-	-	-	1	-	1	1	-	1	-	1	2	-
		1.0%	2.9%	-	-	-	2.6%	-	1.2%	3.1%	-	1.5%	-	1.5%	1.2%	-
Increase slightly	(4)	18	4	8	6	3	4	7	9	2	3	5	10	4	14	4
		10.0%	6.3%	15.0%	9.3%	7.7%	11.0%	14.8%	11.5%	6.5%	8.1%	8.4%	15.7%	5.9%	9.7%	11.2%
Stay same	(3)	147	53	40	55	32	28	36	62	26	26	50	47	50	119	29
		81.3%	84.8%	71.9%	86.0%	86.8%	80.8%	78.7%	81.0%	84.6%	76.2%	86.7%	77.2%	80.3%	80.7%	83.6%
Decrease slightly	(2)	5	2	2	1	-	-	2	3	1	2	2	3	-	4	1
		2.5%	2.9%	3.3%	1.6%	-	-	4.3%	3.8%	3.0%	5.1%	3.4%	4.3%	-	2.5%	2.6%
Decrease greatly	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		9	2	5	2	2	2	1	2	1	4	-	2	8	9	1
		5.2%	3.1%	9.9%	3.2%	5.5%	5.5%	2.2%	2.5%	2.9%	10.7%	-	2.9%	12.3%	5.8%	2.7%
														jk		
NETS																
Net: Increase		20	6	8	6	3	5	7	10	3	3	6	10	5	16	4
		11.0%	9.2%	15.0%	9.3%	7.7%	13.6%	14.8%	12.7%	9.6%	8.1%	9.9%	15.7%	7.4%	11.0%	11.2%
Net: Decrease		5	2	2	1	-	-	2	3	1	2	2	3	-	4	1
		2.5%	2.9%	3.3%	1.6%	-	-	4.3%	3.8%	3.0%	5.1%	3.4%	4.3%	-	2.5%	2.6%
Net: Increase + Stay the same		167	59	48	60	34	32	43	72	29	28	56	57	55	135	33
		92.3%	94.0%	86.9%	95.3%	94.5%	94.5%	93.5%	93.8%	94.1%	84.2%	96.6%	92.8%	87.7%	91.7%	94.8%
Mean score		3.1	3.1	3.1	3.1	3.1	3.2	3.1	3.1	3.1	3.0	3.1	3.1	3.1	3.1	3.1



### Q10\_7. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

Health & social care
Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECTO	OR
					==			South excluding	South including							5
Significance Level: 95%		Total	December 2016	January 2017 *b	February 2017 *c	North *d	Midlands *e	London *f	London *q	London *h	Other	0-49	50-249 k	250+	Private m	Public *n
Significance Level. 95%			a	Ь	C	u	е	'	g	"	'	J	K	'	""	"
Unweighted Total		80	34	20	26	19	23	13	21	8	17	24	30	26	69	11
Weighted Total		80	34	20	25	18	22	12	20	7	20	25	28	26	69	11
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Increase greatly	(5)	9	5	4	1	1	7	_	2	2	_	1	7	2	8	1
moreage grouny	(0)	11.6%	13.6%	18.0%	3.7%	5.0%	30.0%		8.9%	23.5%		3.5%	23.1%	6.8%	12.2%	8.1%
Increase slightly	(4)	17 21.5%	8 24.4%	3 14.2%	6 23.4%	6 32.0%	2 8.9%	3 22.4%	7 33.6%	4 52.0%	3 13.7%	3 11.1%	7 23.8%	8 29.1%	13 19.1%	4 36.9%
		21.5%	24.476	14.276	23.4%	32.076	0.9%	22.476	33.0%	32.0%	13.7%	11.170	23.0%	29.176	19.176	30.9%
Stay same	(3)	45	18	12	15	10	11	8	9	2	15	22	11	13	42	4
		57.1%	53.2%	59.2%	60.8%	52.3%	52.1%	61.3%	47.4%	24.5%	76.7%	85.3%	39.8%	48.6%	60.2%	36.8%
Decrease slightly	(2)	2	1	_	1	1	1	_	_	_	_	_	1	1	1	1
200.0000 oliginiy	(=)	2.5%	3.0%	-	4.0%	5.7%	4.5%	-	-	-	-	-	3.4%	4.0%	1.4%	9.7%
Decrease greatly	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		6	2	2	2	1	1	2	2	-	2	-	3	3	5	1
		7.3%	5.8%	8.6%	8.2%	5.0%	4.5%	16.2%	10.1%	-	9.6%	-	9.8%	11.5%	7.1%	8.6%
NETS																
Net: Increase		26	13	7	7	7	9	3	8	6	3	4	13	9	22	5
		33.1%	38.0%	32.2%	27.0%	37.0%	38.9%	22.4%	42.5%	75.5%	13.7%	14.7%	46.9%	35.9%	31.3%	45.0%
Net: Decrease		2	1	_	1	1	1	_	_	_	_	_	1	1	1	1
Not. Decrease		2.5%	3.0%	_	4.0%	5.7%	4.5%	-	_	_	-	_	3.4%	4.0%	1.4%	9.7%
Net: Increase + Stay the same		72	31	19	22	16	20	10	18	7	18	25	25	22	63	9
		90.2%	91.2%	91.4%	87.8%	89.3%	91.0%	83.8%	89.9%	100.0%	90.4%	100.0%	86.7%	84.5%	91.5%	81.7%
Mean score		3.5	3.5	3.5	3.3	3.4	3.7	3.3	3.6	4.0	3.2	3.2	3.7	3.4	3.5	3.5



### Q10\_8. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

Hospitality
Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECT	OR
								South excluding	South including							
		Total	December 2016	January 2017	February 2017	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	m	*n
Unweighted Total		65	21	19	25	14	17	16	22	6	12	20	19	26	53	12
Weighted Total		65	22	18	25	13	16	16	23	7	13	21	19	25	54	11
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Increase greatly	(5)	6	2	2	2	-	2	3	3	-	1	1	2	3	6	-
		8.8%	8.1%	10.6%	8.0%	-	11.4%	18.6%	13.1%	-	7.1%	4.2%	10.6%	11.3%	10.6%	-
Increase slightly	(4)	16	1	6	10	4	6	4	7	3	-	3	6	8	14	2
		24.8%	4.1%	30.4%	39.2%	27.9%	36.0%	23.9%	29.9%	44.1%	-	13.0%	30.5%	30.6%	26.3%	17.7%
Stay same	(3)	38	17	9	12	9	6	8	12	4	10	18	8	12	29	9
		57.7%	74.8%	49.5%	48.5%	65.3%	40.7%	51.3%	52.6%	55.9%	78.7%	82.8%	44.6%	46.3%	54.2%	74.3%
Decrease slightly	(2)	1	1	-	-	-	1	-	-	-	-	-	1	-	1	-
		1.4%	4.2%	-	-	-	5.9%	-	-	-	-	-	4.9%	-	1.7%	-
Decrease greatly	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		5	2	2	1	1	1	1	1	-	2	-	2	3	4	1
		7.3%	8.8%	9.6%	4.3%	6.8%	6.0%	6.3%	4.4%	-	14.2%	-	9.4%	11.9%	7.1%	7.9%
NETS																
Net: Increase		22	3	7	12	4	7	7	10	3	1	4	8	10	20	2
		33.6%	12.2%	41.0%	47.2%	27.9%	47.4%	42.5%	43.0%	44.1%	7.1%	17.2%	41.1%	41.9%	37.0%	17.7%
Net: Decrease		1	1	-	-	-	1	-	-	-	-	-	1	-	1	-
		1.4%	4.2%	-	-	-	5.9%	-	-	-	-	-	4.9%	-	1.7%	-
Net: Increase + Stay the same		60	19	16	24	12	14	15	22	7	11	21	16	22	49	11
		91.3%	87.0%	90.4%	95.7%	93.2%	88.1%	93.7%	95.6%	100.0%	85.8%	100.0%	85.7%	88.1%	91.1%	92.1%
Mean score		3.4	3.2	3.6	3.6	3.3	3.6	3.7	3.6	3.4	3.2	3.2	3.5	3.6	3.5	3.2



### Q10\_9. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

Industrial
Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECT	OR
		Total	December 2016	January 2017	February 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total	a	b	C C	*d	е	*f	g	*h	*i	j	k	I	m	*n
Unweighted Total		105	35	33	37	27	30	21	32	11	16	32	38	35	83	22
Weighted Total		105 100.0%	35 100.0%	33 100.0%	38 100.0%	27 100.0%	28 100.0%	21 100.0%	31 100.0%	10 100.0%	19 100.0%	32 100.0%	37 100.0%	36 100.0%	83 100.0%	21 100.0%
Increase greatly	(5)	4 3.6%	2 5.1%	1 3.0%	1 2.6%	2 7.3%	2 6.2%	-	-	-	-	3 9.0%	-	1 2.4%	4 4.5%	-
Increase slightly	(4)	22 20.9%	7 19.6%	8 23.2%	8 20.2%	5 17.6%	5 16.7%	8 36.8%	9 30.6%	2 18.0%	3 16.1%	7 20.9%	10 28.4%	5 13.3%	19 22.7%	3 14.0%
Stay same	(3)	71 67.5%	24 69.5%	20 60.4%	27 71.8%	19 71.2%	20 70.4%	13 63.2%	20 63.5%	7 64.2%	12 64.4%	22 70.1%	24 66.8%	24 66.0%	53 64.0%	17 81.2%
Decrease slightly	(2)	2 1.9%	2 5.7%	-	-	1 3.8%	1 3.3%	-	-	-	-	- -	1 2.6%	1 2.9%	1 1.1%	1 4.8%
Decrease greatly	(1)	1 .9%		1 2.8%			-	-	1 3.0%	1 9.1%	-	-		1 2.6%	1 1.1%	
Don't know		5 5.2%	-	3 10.6%	2 5.4%	-	1 3.3%	-	1 2.9%	1 8.8%	4 19.5%	-	1 2.3%	5 12.8% i	5 6.6%	-
NETS														•		
Net: Increase		26 24.5%	9 24.8%	9 26.2%	9 22.8%	7 24.9%	7 22.9%	8 36.8%	9 30.6%	2 18.0%	3 16.1%	10 29.9%	10 28.4%	6 15.8%	23 27.2%	3 14.0%
Net: Decrease		3 2.8%	2 5.7%	1 2.8%	-	1 3.8%	1 3.3%	-	1 3.0%	1 9.1%	-	-	1 2.6%	2 5.4%	2 2.2%	1 4.8%
Net: Increase + Stay the same		96 92.0%	33 94.3%	28 86.6%	36 94.6%	26 96.2%	27 93.3%	21 100.0%	29 94.1%	8 82.1%	15 80.5%	32 100.0% I	35 95.2%	30 81.8%	76 91.2%	20 95.2%
Mean score		3.3	3.2	3.3	3.3	3.3	3.3	3.4	3.3	3.0	3.2	3.4	3.3	3.1	3.3	3.1



Q10\_10. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

**Legal & HR**Base: All who recruit permanent members of staff in each job function

				WAVE				REG					SIZE		SECTO	OR
		Total	December 2016	January 2017	February 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total		186	54	62	70	38	43	41	73	32	32	56	61	69	152	34
Weighted Total		185 100.0%	53 100.0%	61 100.0%	70 100.0%	36 100.0%	42 100.0%	40 100.0%	73 100.0%	33 100.0%	33 100.0%	56 100.0%	61 100.0%	68 100.0%	151 100.0%	34 100.0%
Increase greatly	(5)	2 1.0%	2 3.4%	-	-	- -	1 2.1%	-	1 1.3%	1 2.9%	-	1 1.6%	-	1 1.4%	2 1.2%	-
Increase slightly	(4)	15 8.1%	1 1.8%	9 14.8% a	5 7.1%	4 10.4%	3 6.6%	4 9.5%	7 9.2%	3 8.8%	2 5.3%	7 11.8% I	7 10.9%	2 2.7%	12 8.1%	3 8.3%
Stay same	(3)	155 83.6%	47 87.5%	46 74.5%	62 88.6% b	30 84.0%	37 86.8%	32 80.6%	60 81.5%	27 82.6%	28 83.9%	47 84.8%	50 82.9%	57 83.3%	125 83.0%	29 86.3%
Decrease slightly	(2)	1 .5%		-	1 1.4%	- -	-	1 2.4%	1 1.3%	-	-	1 1.8%	-	-	1 .7%	-
Decrease greatly	(1)	1 .6%		1 1.7%	-	- -	-	1 2.6%	1 1.4%	-	-	- -	1 1.7%	-	1 .7%	-
Don't know		11 6.1%	4 7.3%	5 8.9%	2 2.9%	2 5.5%	2 4.5%	2 4.9%	4 5.3%	2 5.7%	4 10.8%	-	3 4.5%	9 12.6% j	10 6.3%	2 5.4%
NETS																
Net: Increase		17 9.1%	3 5.3%	9 14.8%	5 7.1%	4 10.4%	4 8.8%	4 9.5%	8 10.4%	4 11.6%	2 5.3%	7 13.4%	7 10.9%	3 4.1%	14 9.3%	3 8.3%
Net: Decrease		2 1.1%	-	1 1.7%	1 1.4%	-	-	2 5.1%	2 2.8%	-	-	1 1.8%	1 1.7%	-	2 1.4%	-
Net: Increase + Stay the same		172 92.8%	50 92.7%	55 89.4%	67 95.7%	34 94.5%	40 95.5%	36 90.0%	67 91.9%	31 94.3%	30 89.2%	55 98.2% I	57 93.7%	60 87.4%	139 92.3%	32 94.6%
Mean score		3.1	3.1	3.1	3.1	3.1	3.1	3.0	3.1	3.2	3.1	3.1	3.1	3.1	3.1	3.1



Q10\_11. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

Life sciences
Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECT	OR
								South excluding	South including							
0'''		Total	December 2016	January 2017	February 2017	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*1	*g	*h	1	٦	*k	٦	*m	*n
Unweighted Total		24	4	9	11	5	7	4	8	4	4	8	5	11	21	3
Weighted Total		23	4	8	11	5	6	4	7	4	4	8	5	10	20	3
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Increase greatly	(5)	1	1	-	-	-	1	-	-	-	_	1	_	_	1	-
		3.9%	24.0%	-	-	-	13.9%	-	-	-	-	11.8%	-	-	4.5%	-
Increase slightly	(4)	4	-	2	2	1	1	1	1	-	1	1	2	1	4	-
		16.8%	-	22.0%	18.7%	19.7%	14.9%	23.9%	11.9%	-	25.2%	11.5%	41.9%	9.3%	19.1%	-
Stay same	(3)	13	3	4	7	3	5	2	4	2	2	5	3	6	11	2
		58.0%	76.0%	44.9%	61.8%	61.3%	71.2%	48.1%	49.2%	50.3%	48.9%	63.4%	58.1%	53.9%	56.8%	66.8%
Decrease slightly	(2)	1	-	-	1	-	-	1	1	-	-	1	-	-	1	-
		4.5%	-	-	9.5%	-	-	27.9%	13.9%	-	-	13.4%	-	-	5.1%	-
Decrease greatly	(1)	1	-	1	-	-	-	-	1	1	-	-	-	1	1	-
		4.1%	-	11.2%	-	-	-	-	12.6%	25.2%	-	-	-	8.9%	4.6%	-
Don't know		3	-	2	1	1	-	-	1	1	1	-	-	3	2	1
		12.7%	-	21.9%	10.0%	19.0%	-	-	12.3%	24.5%	26.0%	-	-	27.8%	9.9%	33.2%
NETS																
Net: Increase		5	1	2	2	1	2	1	1	-	1	2	2	1	5	-
		20.8%	24.0%	22.0%	18.7%	19.7%	28.8%	23.9%	11.9%	-	25.2%	23.2%	41.9%	9.3%	23.6%	-
Net: Decrease		2	-	1	1	-	-	1	2	1	-	1	-	1	2	-
		8.6%	-	11.2%	9.5%	-	-	27.9%	26.6%	25.2%	-	13.4%	-	8.9%	9.7%	-
Net: Increase + Stay the same		18	4	6	9	4	6	3	4	2	3	7	5	7	16	2
		78.7%	100.0%	66.9%	80.5%	81.0%	100.0%	72.1%	61.1%	50.3%	74.0%	86.6%	100.0%	63.2%	80.4%	66.8%
Mean score		3.1	3.5	3.0	3.1	3.2	3.4	3.0	2.7	2.3	3.3	3.2	3.4	2.9	3.2	3.0



Q10\_12. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

Marketing, media & creative
Base: All who recruit permanent members of staff in each job function

	[			WAVE				REG	ION				SIZE		SECTO	OR
		Total	December 2016	January 2017	February 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total		220	69	70	81	57	34	49	97	48	32	82	67	71	180	40
Weighted Total		221 100.0%	69 100.0%	70 100.0%	82 100.0%	55 100.0%	33 100.0%	48 100.0%	97 100.0%	49 100.0%	35 100.0%	85 100.0%	66 100.0%	70 100.0%	181 100.0%	40 100.0%
	(5)				100.078		100.078		100.0%						100.078	
Increase greatly	(5)	.9%	2 2.8%	-	-	-	2.7%	-	1.1%	1 2.1%	-	2 2.3%	-	-	.5%	2.6%
Increase slightly	(4)	49 22.3%	12 17.5%	20 27.9%	18 21.6%	12 20.8%	6 17.3%	9 18.1%	24 24.9%	15 31.5%	8 22.4%	21 25.0%	17 26.0%	11 15.6%	43 23.7%	7 16.2%
	(=)															
Stay same	(3)	156 70.4%	51 73.9%	45 63.3%	60 73.5%	43 77.6%	25 74.4%	36 73.7%	65 67.1%	30 60.7%	23 64.3%	59 69.2%	46 69.8%	51 72.5%	124 68.5%	32 79.0%
Decrease slightly	(2)	3 1.3%	1 1.5%	1 1.3%	1 1.2%	-	1 2.7%	2 4.1%	2 2.0%	-	-	2 2.3%	-	1 1.3%	3 1.6%	-
Decrease greatly	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		11	3	5	3	1	1	2	5	3	5	1	3	7	10	1
		5.1%	4.3%	7.5%	3.7%	1.6%	2.9%	4.1%	4.9%	5.7%	13.2% d	1.2%	4.2%	10.7% j	5.7%	2.3%
NETS																
Net: Increase		51	14	20	18	12	7	9 18.1%	25	17	8 22.4%	23 27.3%	17 26.0%	11	44	8
		23.2%	20.3%	27.9%	21.6%	20.8%	20.0%	18.1%	25.9%	33.6%	22.4%	27.3%	26.0%	15.6%	24.2%	18.7%
Net: Decrease		3 1.3%	1 1.5%	1 1.3%	1 1.2%	-	1 2.7%	2 4.1%	2 2.0%	-	-	2 2.3%	-	1 1.3%	3 1.6%	
Net: Increase + Stay the same		207	65	64	78	55	31	44	91	46	30	82	64	61	168	39
		93.6%	94.2%	91.3%	95.1%	98.4% i	94.4%	91.8%	93.1%	94.3%	86.8%	96.4%	95.8%	88.0%	92.7%	97.7%
Mean score		3.2	3.2	3.3	3.2	3.2	3.2	3.1	3.3	3.4 f	3.3	3.3	3.3	3.2	3.2	3.2



Q10\_13. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

Office professionals
Base: All who recruit permanent members of staff in each job function

				WAVE				REG					SIZE		SECTO	DR
		Total	December 2016	January 2017	February 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total	a a	b	C C	d	e	f	g	h	i	j	k	1	m	n
Unweighted Total		351	107	118	126	73	80	85	142	57	56	141	124	86	291	60
Weighted Total		350	107	117	126	72	77	83	140	57	61	142	122	86	290	60
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Increase greatly	(5)	4	1	2	1	2	2	-	-	-	-	2	2	-	4	-
		1.1%	.8%	1.7%	.8%	2.9% g	2.3%	-	-	-	-	1.4%	1.5%	-	1.3%	-
Increase slightly	(4)	58	14	29	16	9	15	16	24	8	10	25	18	15	48	10
		16.7%	12.9%	24.8% ac	12.4%	11.9%	20.1%	19.7%	17.1%	13.4%	17.1%	17.5%	15.1%	17.6%	16.5%	17.6%
Stay same	(3)	272	89	78	106	59	56	62	110	48	47	114	96	63	225	47
		77.9%	82.7% b	67.2%	83.7% b	82.7%	72.6%	75.5%	78.7%	83.4%	77.0%	80.4%	78.7%	72.7%	77.6%	79.3%
Decrease slightly	(2)	4	1	1	2	1	1	2	2	_	_	1	2	1	3	1
Decrease slightly	(2)	1.1%	.9%	.9%		1.3%	1.3%	2.4%	1.4%	-	-	.7%	1.6%	1.1%	1.0%	1.6%
Decrease greatly	(1)	1	-	1	-	-	-	1	1	-	-	-	1	-	1	-
		.3%	-	.9%	-	-	-	1.3%	.8%	-	-	-	.9%	-	.4%	-
Don't know		10	3	5	2	1	3	1	3	2	4	-	3	7	9	1
		2.9%	2.7%	4.5%	1.6%	1.3%	3.7%	1.2%	2.0%	3.2%	5.9%	-	2.2%	8.6% jk	3.2%	1.5%
NETS																
Net: Increase		62	15	31	17	11	17	16	24	8	10	27	20	15	52	10
		17.8%	13.7%	26.5% ac	13.1%	14.7%	22.4%	19.7%	17.1%	13.4%	17.1%	18.9%	16.6%	17.6%	17.8%	17.6%
		_			_	_			_							
Net: Decrease		5 1.4%	1 .9%	2 1.8%	2 1.5%	1 1.3%	1 1.3%	3 3.6%	3 2.2%	-	-	1 .7%	3 2.5%	1 1.1%	4 1.4%	1 1.6%
Net: Increase + Stay the same		335	103	109	122	70	73	79	134	55	58	141	116	78	277	58
		95.7%	96.4%	93.7%	96.9%	97.4%	95.0%	95.2%	95.8%	96.8%	94.1%	99.3% kl	95.3%	90.3%	95.4%	96.9%
Mean score		3.2	3.1	3.3	3.1	3.2	3.2	3.1	3.1	3.1	3.2	3.2	3.2	3.2	3.2	3.2
		0.2	5	C	0.1	0.2	0.2	0.1	0	5	0.2	0.2	0.2	0.2	0.2	0.2



Q10\_14. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

Sales & retail
Base: All who recruit permanent members of staff in each job function

				WAVE				REG					SIZE		SECTO	DR
		Total	December 2016	January 2017	February 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		TOtal	a a	b	C C	d	e	f	g	h	i	0-49 i	50-249 k	250+	m m	n
												•				
Unweighted Total		200	59	70	71	57	38	45	75	30	30	81	70	49	164	36
Weighted Total		202	60	70	72	57	36	44	74	30	35	83	70	49	166	36
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Increase greatly	(5)	11	4	4	3	5	2	4	4	_	-	5	4	2	10	1
	(-)	5.3%	6.2%	5.7%	4.1%	8.5%	5.3%	8.9%	5.3%	-	-	5.8%	5.6%	3.9%	5.9%	2.5%
Increase slightly	(4)	40	10	16	14	11	6	14	19	5	4	19	16	5	29	10
morease slightly	(4)	19.5%	15.8%	23.3%		19.9%	16.0%		25.4%	15.8%	10.3%	22.7%	22.7%	9.7%	17.5%	28.8%
								i								
Stay same	(3)	144	45	44	54	39	28	24	48	23	28	58	47	38	120	24
	(-)	71.0%	74.7%	63.2%	75.5%	69.7%	78.7%	54.7%	64.1%	77.9%	80.0%	70.3%	67.8%	76.9%	72.1%	66.3%
							f			f	f					
Decrease slightly	(2)	2	_	1	1	-	_	1	1	-	1	1	1	-	1	1
		.9%	-	1.3%	1.4%	-	-	2.2%	1.3%	-	2.5%	1.2%	1.3%	-	.6%	2.4%
Decrease greatly	(1)	_	_	_	_	_	_	_	_	_	_	_	_	-	_	_
	(-)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		7	2	5	_	1	_	1	3	2	3	_	2	5	7	_
DOTT KNOW		3.2%	3.3%	6.5%	-	1.9%	-	2.3%	3.9%	6.3%	7.2%	-	2.6%	9.6%	3.9%	-
				С										j		
NETS																
Net: Increase		50 24.8%	13 22.0%	20 29.1%	17 23.1%	16 28.4%	8 21.3%	18 40.8%	23 30.7%	5 15.8%	4 10.3%	24 28.5%	20 28.4%	7 13.6%	39 23.4%	11 31.3%
		24.8%	22.0%	29.1%	23.1%	28.4%	21.3%	40.8% hi	30.7% i	15.8%	10.3%	28.5%	28.4%	13.6%	23.4%	31.3%
											.					. 1
Net: Decrease		.9%	-	1 1.3%	1 1.4%	-	-	1 2.2%	1 1.3%	-	2.5%	1 1.2%	1 1.3%	-	.6%	1 2.4%
			_		1.476		-	2.276						-		
Net: Increase + Stay the same		194	58	65	71	56	36	42	70	28	32	82	67	44	158	35
		95.9%	96.7%	92.3%	98.6%	98.1%	100.0%	95.5%	94.8%	93.7%	90.3%	98.8%	96.1%	90.4%	95.5%	97.6%
Mean score		3.3	3.3	3.4	3.3	3.4	3.3	3.5	3.4	3.2	3.1	3.3	3.3	3.2	3.3	3.3



### Q10\_15. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next three months?

**Technology**Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECT	OR
		Total	December 2016	January 2017	February 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total	December 2016	January 2017	c rebruary 2017	North d	e	London	g	London	Other *i	0-49 i	50-249 k	250+	m	n
									-			,				
Unweighted Total		210	64	68	78	49	42	49	90	41	29	76	65	69	171	39
Weighted Total		209	64	67	78	48	40	48	88	40	33	77	63	69	170	39
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Increase greatly	(5)	6	2	3	1	1	1	2	4	2		3	2	1	6	_
	(-)	2.7%	2.9%	4.4%	1.1%	2.3%	2.2%	3.8%	4.2%	4.6%	-	3.8%	3.0%	1.3%	3.3%	-
Increase slightly	(4)	46	15	16	15	10	10	12	24	13	2	19	12	15	41	4
increase slightly	(4)	21.8%	22.7%	24.3%	18.9%	19.9%	23.9%	24.6%	27.9%	31.9%		24.2%	19.4%	21.3%	24.3%	10.6%
_																
Stay same	(3)	144 68.7%	42 65.4%	41 61.8%	61 77.4%	34 69.8%	30 73.9%	30 63.5%	53 60.3%	22 56.3%	28 83.3%	53 69.5%	45 71.7%	45 65.1%	111 65.1%	33 84.6%
		00.7%	65.4%	01.0%	77.4% b	09.6%	73.9%	03.3%	60.3%	30.3%	03.3%	09.5%	71.770	65.1%	03.1%	m
	(=)		_													
Decrease slightly	(2)	.9%	1 1.4%	-	1 1.2%	1 2.0%	-	1 1.9%	1 1.1%	-		-	1 1.5%	1 1.4%	.5%	2.4%
		.576	1.476	_	1.276	2.076	_	1.976	1.176	_	-	_	1.576	1.476	.576	2.470
Decrease greatly	(1)	1	-	1	-	-	-	-	1	1	-	-	-	1	1	-
		.4%	-	1.4%	-	-	-	-	1.1%	2.3%	-	-	-	1.3%	.5%	-
Don't know		11	5	5	1	3	-	3	5	2	4	2	3	7	10	1
		5.4%	7.6%	8.2%	1.4%	6.1%	-	6.1%	5.5%	4.8%	10.9%	2.5%	4.4%	9.7%	6.1%	2.4%
NETS																
Net: Increase		51 24.5%	16 25.6%	19 28.7%	16 20.0%	11 22.1%	10 26.1%	14 28.5%	28 32.1%	14 36.6%	2 5.8%	21 28.0%	14 22.4%	16 22.5%	47 27.7%	4 10.6%
		24.5%	25.6%	20.176	20.0%	22.176	20.176	20.5%	32.1%	30.0%	5.6%	26.0%	22.476	22.5%	27.7% n	10.6%
			_													
Net: Decrease		3 1.3%	1 1.4%	1 1.4%	1 1.2%	1 2.0%	-	1 1.9%	2 2.1%	1 2.3%		-	1 1.5%	2 2.7%	2 1.1%	2.4%
		1.3%	1.476	1.470	1.276	2.0%	-	1.9%	2.176	2.3%	-	-	1.5%	2.176	1.176	2.476
Net: Increase + Stay the same		195	58	60	76	44	40	44	81	37	29	75	60	60	158	37
		93.2%	91.0%	90.5%	97.4%	92.0%	100.0%	92.0%	92.4%	92.9%	89.1%	97.5%	94.1%	87.6%	92.8%	95.2%
												'				
Mean score		3.3	3.3	3.3	3.2	3.2	3.3	3.3	3.4	3.4	3.1	3.3	3.2	3.2	3.3	3.1
0.1 7 1 1 1 1															n	



Q11\_SUM. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

**SUMMARY TABLE**Base: All who recruit permanent members of staff in each job function

l F		1	1				1		1	Net: Increase + Stay the	
	Total	Increase greatly	Increase slightly	Stay the same	Decrease slightly	Decrease greatly	Don't know	Net: Increase	Net: Decrease	same	Mean
Accounting and financial services	261	1	38	196	1	1	25	39	2	235	3.2
Accounting and initialistic services	100.0%	.3%	14.5%	75.0%	.3%	.4%	9.5%	14.8%	.7%	89.8%	5.2
Construction	75	3	18	40	2	_	12	21	2	61	3.3
Construction:	100.0%	3.8%	23.8%	53.7%	2.6%	-	16.1%	27.6%	2.6%	81.3%	0.0
Drivers	113	2	14	84	-	-	13	16	-	100	3.2
	100.0%	1.6%	12.4%	74.5%	-	-	11.5%	13.9%	-	88.5%	
Education	74	3	12	45	4	-	10	15	4	60	3.2
	100.0%	3.6%	16.8%	60.6%	5.1%	-	13.8%	20.4%	5.1%	81.0%	
Engineering & technical	192	5	59	105	1	1	22	63	2	169	3.4
	100.0%	2.4%	30.5%	54.9%	.5%	.5%	11.3%	32.9%	1.0%	87.7%	
Executive recruitment / interim management	181	1	29	128	2	-	21	30	2	158	3.2
	100.0%	.5%	16.2%	70.6%	.9%	-	11.8%	16.7%	.9%	87.3%	
Health & social care	80	11	17	42	2	-	8	28	2	70	3.5
	100.0%	14.3%	21.3%	52.3%	2.4%	-	9.6%	35.6%	2.4%	87.9%	
Hospitality	65 100.0%	3	23 35.0%	30 45.3%	-	-	10 15.4%	26 39.3%	-	55	3.5
		4.3%		45.3%	-	-	15.4%	39.3%	-	84.6%	
Industrial	105 100.0%	3 2.6%	27 25.4%	61 58.5%	1 1.0%	2 1.7%	11 10.8%	29 28.0%	3 2.7%	91 86.5%	3.3
					1.076	1.7 /6			2.1 /0		
Legal & HR	185 100.0%	1 .5%	16 8.9%	142 77.0%	-	-	25 13.6%	17 9.4%	-	160 86.4%	3.1
Life sciences	23 100.0%	1 3.9%	4 16.7%	12 54.0%	1 4.5%	1 4.1%	4 16.8%	5 20.6%	2 8.6%	17 74.6%	3.1
Marketing, media & creative	221 100.0%	1 .4%	48 21.6%	149 67.3%	-	-	24 10.7%	49 22.0%	-	198 89.3%	3.3
Office existence in the		4	66	244	4	_	31		4	315	2.2
Office professionals	350 100.0%	1.1%	19.0%	69.9%	1.1%	=	8.9%	70 20.1%	1.1%	90.0%	3.2
Sales & retail	202	8	47	128	1	1	17	55	2	183	3.3
Saiss & rotali	100.0%	3.8%	23.2%	63.5%	.4%	.5%	8.6%	27.0%	1.0%	90.5%	3.3
Technology	209	6	49	129	3	1	21	55	4	184	3.3
	100.0%	2.8%	23.6%	61.5%	1.4%	.4%	10.2%	26.4%	1.8%	88.0%	0.0
Average (response based including bases)	2336	51	467	1536	21	7	255	518	28	2054	3.3
	100.0%	2.2%	20.0%	65.8%	.9%	.3%	10.9%	22.2%	1.2%	87.9%	



### Q11\_SUM. Average across all sectors (response based)

**SUMMARY TABLE**Base: All who recruit permanent members of staff in each job function

				WAVE				REG					SIZE		SECTO	DR
		Total	December 2016	January 2017	February 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total	a	b	C C	d	е	f	g	h	i	j	k	1	m	n
Unweighted Total		2338	771	736	831	553	528	522	877	355	380	828	795	715	1920	418
Weighted Total		2336 100.0%	775	730 100.0%	830 100.0%	540 100.0%	507 100.0%	511 100.0%	863 100.0%	352 100.0%	425 100.0%	840 100.0%	781 100.0%	715 100.0%	1923 100.0%	413 100.0%
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Increase greatly	(5)	51 2.2%	29 3.8%	16 2.2%	6 .7%	13	25 5.0%	6 1.2%	12 1.3%	5 1.6%	1 .2%	23 2.7%	14 1.8%	14 2.0%	48 2.5%	3 .7%
		2.2%	3.8% C	2.2% C	.1%	2.4% i	dfghi	1.2%	1.3%	1.6% i	.2%	2.1%	1.8%	2.0%	2.5% n	.7%
Increase slightly	(4)	467	132	151	184	108	106	103	197	94	56	160	183	124	387	80
		20.0%	17.0%	20.7%	22.2%	19.9%	20.9%	20.1%	22.8%	26.8%	13.2%	19.1%	23.4%	17.4%	20.1%	19.3%
					а	i	i	i	i	defi			jl			
Stay same	(3)	1536	520	448	568	357	318	354	559	205	302	585	497	454	1248	288
		65.8%	67.0%	61.4%	68.4%	66.1%	62.7%	69.2%	64.7%	58.2%	71.1%	69.7%	63.6%	63.5%	64.9%	69.8%
			b		b	h		eh	h		egh	kl				
Decrease slightly	(2)	21	9	5	8	9	5	5	5	-	3	2	10	9	12	9
		.9%	1.1%	.6%	.9%	1.6% gh	.9%	.9%	.6%	-	.6%	.2%	1.3%	1.2%	.6%	2.1% m
						gii							J	J		""
Decrease greatly	(1)	7	1	5	1	-	1	-	5	5	1	2	-	5	6	1
		.3%	.1%	.6%	.1%	-	.2%	-	.5%	1.3% def	.2%	.2%	-	.6% k	.3%	.3%
Don't know		255	85	106	64	54	52	44	86	43	62	67	77	110	222	33
Don't wilding		10.9%	11.0%	14.5%	7.7%	9.9%	10.2%	8.5%	10.0%	12.1%	14.7%	8.0%	9.9%	15.3%	11.5%	7.9%
			С	ac							defg			jk	n	
NETS																
Net: Increase		518	161	167	190	121	132	109	209	100	57	183	197	138	435	82
		22.2%	20.7%	22.9%	22.9%	22.3%	25.9%	21.3%	24.2%	28.4%	13.4%	21.8%	25.2%	19.3%	22.6%	20.0%
						i	i	i	i	dfi			ı			
Net: Decrease		28	10	9	9	9	6	5	9	5	4	4	10	13	18	10
		1.2%	1.2%	1.3%	1.0%	1.6%	1.1%	.9%	1.1%	1.3%	.9%	.5%	1.3%	1.9%	.9%	2.4%
														J		m
Net: Increase + Stay the same		2054	680	615	758	477	450	463	767	305	359	768	694	592	1683	370
		87.9%	87.8% b	84.3%	91.3% ab	88.4%	88.6%	90.5% i	88.9% i	86.6%	84.5%	91.5% I	88.8% I	82.8%	87.5%	89.7%
Mean score		3.3	3.3	3.3	3.2	3.3	3.3	3.2	3.3	3.3	3.1	3.3	3.3	3.2	3.3	3.2
Wican Score		3.3	3.3	3.3	5.2	3.3 i	dfgi	3.2 i	3.3 i	5.5 fi	3.1	5.5	3.3 I	5.2	3.3 n	5.2
			l													



### Q11\_1. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

# Accounting and financial services Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ion				SIZE		SECT	OR
		Total	December 2016	January 2017	February 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total	a a	b	C C	d	е	f	g	h	i	j j	80 243 k	I	m	n
Unweighted Total		261	86	82	93	53	66	63	99	36	43	92	94	75	213	48
Weighted Total		261	87	82	92	50	65	62	98	37	48	95	91	75	214	47
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Increase greatly	(5)	1	1 1.0%	-	-	-	1	-	-	-	-	1	-	-	1	-
		.3%	1.0%	-	-	-	1.4%	-	-	•	-	.9%	-	-	.4%	-
Increase slightly	(4)	38 14.5%	8 8.9%	10 12.7%	20 21.4%	8 15.3%	10 14.8%	7 12.2%	18 17.9%	10 27.5%	3 6.3%	15 16.3%	17 18.2%	6 7.8%	31 14.4%	7 15.0%
		14.5%	0.9%	12.776	21.476 a	13.3%	14.0%	12.276	17.9%	i i	0.5%	10.3%	10.2%	7.0%	14.476	15.0%
Stay same	(3)	196	70	60	66	38	48	49	71	22	39	74	64	58	158	38
		75.0%	80.4%	72.4%	72.1%	75.0%	73.5%	79.6% h	72.2%	59.9%	82.6% h	77.8%	70.4%	77.0%	73.6%	81.0%
											"					
Decrease slightly	(2)	.3%	-	1 1.1%	-	-	1 1.4%	-	-	-		-	1 1.0%	-	1 .4%	-
							11.170									
Decrease greatly	(1)	.4%	-	1 1.1%	-	-	-	-	1 .9%	1 2.5%	-	-	-	1 1.2%	1 .4%	-
Don't know		25	8	10	6	5	6	5	9	4	5	5	10	11	23	2
DOLLKION		9.5%	9.6%	12.8%	6.4%	9.7%	9.0%	8.2%	8.9%	10.1%		5.0%	10.4%	13.9%	10.7%	4.0%
														j		
NETS																
Net: Increase		39	9	10	20	8	10	7	18	10	3	16	17	6	32	7
		14.8%	10.0%	12.7%	21.4% a	15.3%	16.1%	12.2%	17.9%	27.5%	6.3%	17.2%	18.2%	7.8%	14.8%	15.0%
					a											
Net: Decrease		.7%	-	2 2.2%	-	-	1 1.4%	-	1 .9%	1 2.5%	-	-	1 1.0%	1 1.2%	.8%	-
Net leaves Chartes and			70		00	40		50				-				45
Net: Increase + Stay the same		235 89.8%	79 90.4%	70 85.0%	86 93.6%	46 90.3%	58 89.6%	56 91.8%	89 90.1%	32 87.4%	42 88.9%	90 95.0%	81 88.6%	64 84.8%	190 88.5%	45 96.0%
												I I				
Mean score		3.2	3.1	3.1	3.2	3.2	3.2	3.1	3.2	3.2	3.1	3.2	3.2	3.1	3.2	3.2
Mean score		3.2	3.1	3.1	3.2	3.2	3.2	3.1	3.2	3.2	3.1	3.2	3.2	3.1	3.2	3.2



### Q11\_2. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

**Construction**Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECT	OR
								South excluding	South including							
		Total	December 2016	January 2017	February 2017	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	*b	*c	*d	*e	*f	*g	*h	"	j	*k	*1	m	*n
Unweighted Total		72	32	19	21	24	14	14	21	7	13	30	21	21	58	14
Weighted Total		75	34	19	22	25	14	14	20	6	16	31	22	22	61	14
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Increase greatly	(5)	3	2	1	-	1	2	-	_	_	_	2	_	1	3	-
		3.8%	5.2%	5.5%	-	4.3%	12.7%	-	-	-	-	6.2%	•	4.0%	4.6%	-
Increase slightly	(4)	18	6	5	8	8	2	3	4	1	4	7	4	6	16	2
		23.8%	16.3%	24.7%	34.8%	34.3%	13.4%	20.2%	18.2%	14.1%	23.5%	23.9%	17.6%	29.8%	25.9%	14.3%
Stay same	(3)	40	19	11	10	10	6	11	16	5	9	17	15	8	30	11
		53.7%	56.2%	56.6%	47.3%	42.1%	40.6%	79.8%	77.0%	71.2%	53.9%	55.0%	70.1%	35.4%	48.3%	78.2%
Decrease slightly	(2)	2	2	-	-	2	-	-	-	-	-	-	-	2	1	1
		2.6%	5.8%	-	-	7.9%	-	-	-	-	-	-	-	9.0%	1.5%	7.6%
Decrease greatly	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		12	6	3	4	3	5	-	1	1	4	5	3	5	12	-
		16.1%	16.5%	13.2%	17.9%	11.3%	33.4%	-	4.7%	14.7%	22.6%	14.9%	12.2%	21.7%	19.7%	-
NETS																
Net: Increase		21	7	6	8	10	4	3	4	1	4	9	4	7	19	2
		27.6%	21.5%	30.2%	34.8%	38.6%	26.0%	20.2%	18.2%	14.1%	23.5%	30.1%	17.6%	33.9%	30.5%	14.3%
Net: Decrease		2	2	-	-	2	-	-	-	-	-	-	-	2	1	1
		2.6%	5.8%	-	-	7.9%	-	-	-	-	-	-	-	9.0%	1.5%	7.6%
Net: Increase + Stay the same		61	26	17	18	20	9	14	19	6	12	27	19	15	48	13
		81.3%	77.7%	86.8%	82.1%	80.7%	66.6%	100.0%	95.3%	85.3%	77.4%	85.1%	87.8%	69.3%	78.8%	92.4%
Mean score		3.3	3.3	3.4	3.4	3.4	3.6	3.2	3.2	3.2	3.3	3.4	3.2	3.4	3.4	3.1



### Q11\_3. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

### **Drivers**

Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECT	OR
		T 1	D	1	F.1	North	AR II I	South excluding	South including	11	0:1	0.40	50.040	050	D	D. L.E.
Significance Level: 95%		Total	December 2016	January 2017 b	February 2017 c	North *d	Midlands e	London *f	London g	London *h	Other	0-49	50-249 k	250+	Private m	Public *n
			_	-				•			·	,		·		
Unweighted Total		114	48	32	34	29	33	24	35	11	17	32	44	38	89	25
Weighted Total		113	47	32	34	29	31	24	34	10	19	33	43	37	89	24
_		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Increase greatly	(5)	2	2	_	_	_	2	_	_	_		1	_	1	2	_
morease greatly	(5)	1.6%	3.8%	-	-	-	5.7%	-	-	-	-	2.7%	-	2.3%	2.0%	-
la accesa aliabet.	(4)	14	6	1	7	6	4	2	4	1		4	6	4	40	
Increase slightly	(4)	12.4%	13.7%	2.7%	19.6%	19.8%	11.8%	3 11.8%	11.1%	9.7%	1 4.4%	4 11.6%	6 15.1%	10.0%	10 11.5%	4 15.7%
					b											
Stay same	(3)	84	33	25	26	19	22	20	28	8	15	25	31	28	66	18
Stay Same	(3)	74.5%	70.6%	79.9%	74.9%	66.5%	70.4%	84.0%	83.1%	81.1%	78.0%	77.3%	71.9%	75.1%	75.1%	72.5%
Decrease slightly	(2)		-	-	-	-	-	-	-	-	-	-	-	-	-	-
		_			_						-			_		-
Decrease greatly	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		13	6	5	2	4	4	1	2	1	3	3	6	5	10	3
		11.5%	11.9%	17.4%	5.6%	13.7%	12.2%	4.2%	5.7%	9.2%	17.6%	8.4%	13.0%	12.6%	11.5%	11.8%
NETS																
Net: Increase		16	8	1	7	6	5	3		1	1	5	6	5	12	4
Net: Increase		13.9%	17.4%	2.7%	19.6%	19.8%	17.5%	3 11.8%	4 11.1%	9.7%	4.4%	14.3%	15.1%	12.3%	13.5%	15.7%
			b		b									12.075		
Net: Decrease		_		_	_	_	_		_	_	_		_	_	_	_
Net. Decrease				-	-	-	-	-	-	-	-	-	-	-	-	-
Net: Increase + Stay the same		100 88.5%	41 88.1%	26 82.6%	32 94.4%	25 86.3%	27 87.8%	23 95.8%	32 94.3%	9 90.8%	16 82.4%	30 91.6%	37 87.0%	33 87.4%	78 88.5%	21 88.2%
Mean score		3.2	3.2	3.0	3.2	3.2	3.3	3.1	3.1	3.1	3.1	3.2	3.2	3.2	3.2	3.2



### Q11\_4. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

Education
Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECT	OR
								South excluding	South including							
		Total	December 2016	January 2017	February 2017	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	m	*n
Unweighted Total		75	20	26	29	19	20	15	20	5	16	26	26	23	67	8
Weighted Total		74	19	26	29	18	19	15	20	5	17	25	26	23	66	8
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Increase greatly	(5)	3	1	2	-	-	1	-	2	2	_	1	1	1	3	-
		3.6%	4.7%	6.9%	-	-	4.7%	-	9.2%	38.6%	-	3.5%	3.5%	3.9%	4.1%	-
Increase slightly	(4)	12	2	4	7	4	6	1	1	-	2	7	3	3	12	-
		16.8%	9.6%	14.8%	23.4%	21.4%	29.5%	6.3%	4.8%	-	11.6%	26.7%	10.9%	12.4%	18.8%	-
Stay same	(3)	45	15	14	16	11	10	12	14	2	10	15	17	13	40	5
		60.6%	77.2%	53.5%	56.0%	62.6%	50.5%	81.2%	71.1%	38.6%	57.8%	58.6%	67.8%	54.9%	60.4%	62.6%
Decrease slightly	(2)	4	-	1	3	1	2	1	1	-	-	-	2	2	3	1
		5.1%	-	3.8%	9.7%	5.2%	10.3%	5.9%	4.5%	-	-	-	7.7%	7.9%	4.3%	12.1%
Decrease greatly	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		10	2	5	3	2	1	1	2	1	5	3	3	5	8	2
		13.8%	8.6%	21.0%	10.8%	10.8%	5.1%	6.6%	10.5%	22.9%	30.6%	11.2%	10.2%	20.8%	12.5%	25.3%
NETS																
Net: Increase		15	3	6	7	4	7	1	3	2	2	8	4	4	15	-
		20.4%	14.2%	21.7%	23.4%	21.4%	34.2%	6.3%	14.0%	38.6%	11.6%	30.2%	14.4%	16.3%	22.8%	-
Net: Decrease		4	-	1	3	1	2	1	1	-	-	-	2	2	3	1
		5.1%	-	3.8%	9.7%	5.2%	10.3%	5.9%	4.5%	-	-	-	7.7%	7.9%	4.3%	12.1%
Net: Increase + Stay the same		60	18	20	23	15	16	13	17	4	12	23	21	16	55	5
		81.0%	91.4%	75.2%	79.5%	84.0%	84.6%	87.5%	85.1%	77.1%	69.4%	88.8%	82.1%	71.2%	83.2%	62.6%
Mean score		3.2	3.2	3.3	3.2	3.2	3.3	3.0	3.2	4.0	3.2	3.4	3.1	3.2	3.3	2.8



### Q11\_5. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

Engineering & technical
Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECTO	DR
		Total	December 2016	January 2017	February 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total	a	b	C C	d	е	f	g	*h	i	j	80 243 k	- I	m	n
Unweighted Total		192	75	52	65	51	45	36	64	28	32	70	68	54	161	31
Weighted Total		192 100.0%	76 100.0%	52 100.0%	64 100.0%	50 100.0%	43 100.0%	35 100.0%	62 100.0%	27 100.0%	37 100.0%	70 100.0%	68 100.0%	55 100.0%	162 100.0%	31 100.0%
Increase greatly	(5)	5 2.4%	3 3.7%	1 1.7%	1 1.4%	1 1.8%	2 4.1%	1 2.9%	2 3.1%	1 3.4%	- -	1 1.3%	2 2.9%	2 3.3%	5 2.9%	-
Increase slightly	(4)	59 30.5%	23 29.5%	16 31.8%	20 30.5%	19 38.7%	15 35.8%	8 23.9%	16 26.3%	8 29.4%	8 20.4%	20 28.9%	24 35.9%	14 25.8%	50 30.8%	9 28.8%
Stay same	(3)	105 54.9%	45 58.3%	25 48.6%	36 55.8%	25 50.1%	18 42.3%	22 61.8%	36 58.2%	14 53.5%	26 69.9% e	42 60.0%	33 48.8%	31 55.8%	85 52.9%	20 65.2%
Decrease slightly	(2)	1 .5%			1 1.6%	- -	-	1 2.9%	1 1.6%	-	-	1 1.5%	-	-	1 .6%	
Decrease greatly	(1)	1 .5%	-	1 1.8%	-	- -	-	-	1 1.5%	1 3.5%	-	-		1 1.7%	1 .6%	-
Don't know		22 11.3%	7 8.6%	8 16.1%	7 10.6%	5 9.4%	8 17.8%	3 8.5%	6 9.3%	3 10.3%	4 9.7%	6 8.4%	8 12.5%	7 13.4%	20 12.3%	2 6.0%
NETS																
Net: Increase		63 32.9%	25 33.2%	17 33.5%	21 32.0%	20 40.5%	17 39.9%	9 26.8%	18 29.4%	9 32.8%	8 20.4%	21 30.2%	26 38.7%	16 29.1%	54 33.6%	9 28.8%
Net: Decrease		2 1.0%		1 1.8%	1 1.6%	- -	-	1 2.9%	2 3.1%	1 3.5%	-	1 1.5%	-	1 1.7%	2 1.2%	-
Net: Increase + Stay the same		169 87.7%	70 91.4%	42 82.1%	56 87.8%	45 90.6%	35 82.2%	31 88.6%	54 87.6%	23 86.3%	34 90.3%	63 90.2%	59 87.5%	47 84.9%	140 86.5%	29 94.0%
Mean score		3.4	3.4	3.4	3.4	3.5	3.5	3.3	3.3	3.3	3.2	3.3	3.5	3.3	3.4	3.3



Q11\_6. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

# Executive recruitment / interim management Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECT	OR
		Total	D	1	F.I	North	Midlands	South excluding	South including	London	0:1	0.40	50.040	050	D	D. LE.
Significance Level: 95%		lotai	December 2016	January 2017 b	February 2017 c	North	Midiands e	London	London g	London	Other	0-49	50-249 k	250+	Private m	Public n
			_	_				•			·	,		·		
Unweighted Total		183	63	56	64	38	36	47	78	31	31	58	63	62	148	35
Weighted Total		181	63	55	63	36	34	46	77	31	34	58	61	62	147	34
_		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Increase greatly	(5)	1	1	_	_	_	1	_	_	_	_	1	_	-	1	_
morease greatly	(3)	.5%	1.4%	-	-	-	2.6%	-	-	-	-	1.5%	-	-	.6%	-
Increase slightly	(4)	20	9	10	40	6	7	7	13	6	5		10	11	24	_
Increase slightly	(4)	29 16.2%	15.0%	18.7%	10 15.2%	15.2%	19.3%	14.9%	16.4%	18.7%	13.7%	8 13.5%	17.1%	17.8%	16.5%	5 14.9%
Stay same	(3)	128 70.6%	44 69.8%	35 64.3%	49 76.9%	26 71.5%	23 66.7%	35 76.4%	56 73.4%	21 68.8%	23 67.2%	44 76.5%	44 72.4%	39 63.3%	104 70.4%	24 71.3%
		70.6%	09.6%	04.3%	70.9%	71.5%	00.7 %	70.4%	73.4%	00.0%	07.2%	76.5%	72.476	03.3%	70.4%	71.3%
Decrease slightly	(2)	2	1	1	-	-	-	-	-	-	2	-	2	-	1	1
		.9%	1.3%	1.6%	-	-	-	-	-	-	5.1% g	-	2.8%	-	.6%	2.6%
											9					
Decrease greatly	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		21	8	9	5	5	4	4	8	4	5	5	5	12	18	4
		11.8%	12.4%	15.5%	7.9%	13.4%	11.4%	8.7%	10.2%	12.5%	14.0%	8.5%	7.7%	18.9%	11.9%	11.2%
NETS																
Net: Increase		30	10	10	10	6	0	7	13	6	_	9	10	11	25	_
Net: increase		16.7%	16.4%	18.7%	15.2%	15.2%	8 21.9%	14.9%	16.4%	18.7%	5 13.7%	15.0%	17.1%	17.8%	25 17.1%	5 14.9%
Net: Decrease		.9%	1 1.3%	1 1.6%	-	-	-	-	-	-	2 5.1%	-	2 2.8%	-	1 .6%	1 2.6%
		.976	1.3%	1.076	-	-	-	-	-	-	5.1% g	-	2.0%	-	.0%	2.0%
Net: Increase + Stay the same		158 87.3%	54 86.2%	46 82.9%	58 92.1%	32 86.6%	30 88.6%	42 91.3%	69 89.8%	27 87.5%	27 80.9%	53 91.5%	55 89.5%	50 81.1%	129 87.5%	30 86.2%
									09.8%		00.9%	91.5%	09.5%	01.1%	01.5%	00.276
Mean score		3.2	3.2	3.2	3.2	3.2	3.3	3.2	3.2	3.2	3.1	3.2	3.2	3.2	3.2	3.1



### Q11\_7. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

Health & social care
Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECTO	OR
		Total	December 2016	January 2017	February 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total	a a	*b	*C	*d	*e	*f	*g	*h	*i	0-49 *j	30-249 k	*1	m	*n
Unweighted Total		80	34	20	26	19	23	13	21	8	17	24	30	26	69	11
Weighted Total		80	34	20	25	18	22	12	20	7	20	25	28	26	69	11
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Increase greatly	(5)	11	6	4	2	3	7	1	2	1	_	2	7	3	10	2
		14.3%	16.4%	18.8%	7.7%	16.1%	30.0%	8.3%	9.5%	11.5%	-	7.4%	23.5%	10.9%	13.8%	17.2%
Increase slightly	(4)	17	8	3	7	4	6	2	5	3	3	4	7	6	13	4
	` '	21.3%	21.9%	13.6%	26.9%	20.9%	26.6%	14.2%	23.7%	39.3%	13.7%	15.1%	23.4%	25.1%	18.8%	37.6%
Stay same	(3)	42	17	11	13	10	7	9	12	4	13	18	12	11	39	3
	(-)	52.3%	50.1%	54.4%	53.5%	52.3%	30.5%	69.4%	61.8%	49.3%	66.8%	70.5%	43.6%	44.1%	56.2%	26.9%
Decrease slightly	(2)	2	1	_	1	1	1			_	_	_	1	1	1	1
Decrease siightiy	(2)	2.4%	3.0%	-	3.7%	5.7%	4.1%	-	-	-	-	-	3.2%	4.0%	1.3%	9.7%
Decrease greatly	(1)	_	_	_	_	_	_	_		_	_		_	_	_	_
Decrease greatly	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		8	3	3	2	4	2	4	4	_	4	2	2	4	7	
DOTT KNOW		9.6%	8.6%	13.2%	8.2%	5.0%	8.7%	8.1%	5.1%	-	19.5%	7.0%	6.3%	15.9%	9.8%	8.6%
NETS																
Net: Increase		28 35.6%	13 38.3%	7 32.4%	9 34.6%	7 37.0%	12 56.6%	3 22.4%	7 33.1%	4 50.7%	3 13.7%	6 22.5%	13 46.9%	9 36.0%	23 32.7%	6 54.8%
				02.170		0070	00.070	22.170	30.170	55.175	10.1 70	22.070				01.070
Net: Decrease		2 2.4%	3.0%	-	1 3.7%	1 5.7%	1 4.1%	-	-	-	-	-	1 3.2%	1 4.0%	1 1.3%	9.7%
Net: Increase + Stay the same		70 87.9%	30 88.4%	18 86.8%	22 88.1%	16 89.3%	19 87.1%	11 91.9%	19 94.9%	7 100.0%	16 80.5%	23 93.0%	26 90.5%	21 80.1%	61 88.9%	9 81.7%
Mean score		3.5	3.6	3.6	3.4	3.5	3.9	3.3	3.4	3.6	3.2	3.3	3.7	3.5	3.5	3.7



### Q11\_8. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

Hospitality
Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECT	OR
								South excluding	South including							
		Total	December 2016	January 2017	February 2017	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*i	*k	*1	m	*n
Unweighted Total		65	21	19	25	14	17	16	22	6	12	20	19	26	53	12
Weighted Total		65	22	18	25	13	16	16	23	7	13	21	19	25	54	11
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Increase greatly	(5)	3	2	-	1	-	2	1	1	-		1	-	2	3	-
		4.3%	8.1%	-	3.9%	-	11.4%	6.1%	4.3%	-	-	4.2%	-	7.5%	5.2%	-
Increase slightly	(4)	23	4	7	12	2	9	6	10	4	2	3	8	13	20	3
		35.0%	17.9%	40.2%	46.6%	13.8%	59.1%	35.5%	42.0%	57.4%	16.2%	12.6%	40.5%	50.0%	37.2%	25.1%
Stay same	(3)	30	13	6	10	9	4	7	9	3	8	15	7	8	24	6
		45.3%	57.9%	35.0%	41.6%	65.2%	23.6%	41.0%	41.5%	42.6%	57.2%	71.0%	35.6%	30.6%	44.1%	50.8%
Decrease slightly	(2)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease greatly	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		10	4	5	2	3	1	3	3	-	4	3	4	3	7	3
		15.4%	16.2%	24.8%	7.9%	21.0%	6.0%	17.3%	12.2%	-	26.6%	12.2%	23.8%	11.9%	13.6%	24.1%
NETS																
Net: Increase		26	6	7	13	2	11	7	11	4	2	4	8	14	23	3
		39.3%	25.9%	40.2%	50.5%	13.8%	70.5%	41.6%	46.3%	57.4%	16.2%	16.8%	40.5%	57.5%	42.3%	25.1%
Net: Decrease		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net: Increase + Stay the same		55	19	14	23	11	15	13	20	7	10	19	14	22	46	9
		84.6%	83.8%	75.2%	92.1%	79.0%	94.0%	82.7%	87.8%	100.0%	73.4%	87.8%	76.2%	88.1%	86.4%	75.9%
Mean score		3.5	3.4	3.5	3.6	3.2	3.9	3.6	3.6	3.6	3.2	3.2	3.5	3.7	3.5	3.3



### Q11\_9. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

Industrial
Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECTO	OR
		Total	December 2016	January 2017	February 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	*d	е	*f	g	*h	*i	j	k	Į.	m	*n
Unweighted Total		105	35	33	37	27	30	21	32	11	16	32	38	35	83	22
Weighted Total		105 100.0%	35 100.0%	33 100.0%	38 100.0%	27 100.0%	28 100.0%	21 100.0%	31 100.0%	10 100.0%	19 100.0%	32 100.0%	37 100.0%	36 100.0%	83 100.0%	21 100.0%
Increase greatly	(5)	3 2.6%	2 5.1%	1 3.0%	<del>-</del>	1 3.7%	2 6.2%	-	- -	- -	- -	2 5.9%	-	1 2.4%	3 3.3%	
Increase slightly	(4)	27 25.4%	8 24.3%	10 29.2%	9 23.1%	7 24.7%	7 24.2%	6 27.2%	9 30.6%	4 37.7%	4 19.6%	8 24.2%	10 28.4%	8 23.4%	20 23.7%	7 32.2%
Stay same	(3)	61 58.5%	18 50.8%	17 51.5%	27 71.6%	16 60.8%	16 56.6%	15 72.8%	19 60.4%	4 35.2%	10 54.8%	20 64.1%	23 61.7%	18 50.1%	49 58.4%	13 58.6%
Decrease slightly	(2)	1 1.0%	1 3.0%	-	- -	1 3.8%	-		- -		-			1 2.9%	-	1 4.8%
Decrease greatly	(1)	2 1.7%	1 2.6%	1 2.8%	-	-	1 3.2%		1 3.0%	1 9.1%		1 2.8%		1 2.6%	2 2.2%	
Don't know		11 10.8%	5 14.1%	4 13.4%	2 5.4%	2 7.1%	3 9.8%	-	2 6.0%	2 18.1%	5 25.6%	1 3.0%	4 9.8%	7 18.6%	10 12.4%	1 4.4%
NETS														,		
Net: Increase		29 28.0%	10 29.5%	11 32.2%	9 23.1%	8 28.3%	9 30.4%	6 27.2%	9 30.6%	4 37.7%	4 19.6%	10 30.1%	10 28.4%	9 25.8%	22 27.0%	7 32.2%
Net: Decrease		3 2.7%	2 5.6%	1 2.8%	-	1 3.8%	1 3.2%	-	1 3.0%	1 9.1%	-	1 2.8%	-	2 5.4%	2 2.2%	1 4.8%
Net: Increase + Stay the same		91 86.5%	28 80.3%	27 83.7%	36 94.6%	24 89.1%	25 87.1%	21 100.0%	28 91.0%	7 72.8%	14 74.4%	30 94.2% I	33 90.2%	27 75.9%	71 85.4%	19 90.8%
Mean score		3.3	3.3	3.3	3.2	3.3	3.3	3.3	3.3	3.2	3.3	3.3	3.3	3.2	3.3	3.3



Q11\_10. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

**Legal & HR**Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECTO	DR
		Total	December 2016	January 2017	February 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	C C	d	е	f	g	h	i	j	k	1	m	n
Unweighted Total		186	54	62	70	38	43	41	73	32	32	56	61	69	152	34
Weighted Total		185 100.0%	53 100.0%	61 100.0%	70 100.0%	36 100.0%	42 100.0%	40 100.0%	73 100.0%	33 100.0%	33 100.0%	56 100.0%	61 100.0%	68 100.0%	151 100.0%	34 100.0%
Increase greatly	(5)	1 .5%	1 1.7%	-	-	-	1 2.1%				-	1 1.6%	-	-	1 .6%	-
Increase slightly	(4)	16 8.9%	2 3.6%	8 13.8%	6 8.6%	2 5.1%	3 7.1%	3 7.2%	9 11.9%	6 17.7%	3 8.7%	3 4.9%	9 14.6%	5 7.0%	14 9.4%	2 6.5%
Stay same	(3)	142 77.0%	43 80.2%	41 67.5%	58 82.8% b	29 78.8%	34 81.5%	32 80.2%	55 74.6%	22 67.8%	25 74.6%	48 86.5% k	43 71.3%	51 74.4%	115 75.8%	28 82.1%
Decrease slightly	(2)	-			-	-	-	-		-	-			-	-	
Decrease greatly	(1)	-		-	- -	- -	-	-	-	-	-			-		
Don't know		25 13.6%	8 14.5%	11 18.7%	6 8.5%	6 16.1%	4 9.3%	5 12.6%	10 13.5%	5 14.6%	6 16.6%	4 7.0%	9 14.1%	13 18.6%	21 14.1%	4 11.4%
NETS																
Net: Increase		17 9.4%	3 5.3%	8 13.8%	6 8.6%	2 5.1%	4 9.2%	3 7.2%	9 11.9%	6 17.7%	3 8.7%	4 6.5%	9 14.6%	5 7.0%	15 10.0%	2 6.5%
Net: Decrease		-		-	-	-	-	-	-	-				-	-	
Net: Increase + Stay the same		160 86.4%	46 85.5%	50 81.3%	64 91.5%	30 83.9%	38 90.7%	35 87.4%	63 86.5%	28 85.4%	28 83.4%	52 93.0%	52 85.9%	56 81.4%	130 85.9%	30 88.6%
Mean score		3.1	3.1	3.2	3.1	3.1	3.1	3.1	3.1	3.2	3.1	3.1	3.2	3.1	3.1	3.1



Q11\_11. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

Life sciences
Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECT	OR
								South excluding	South including							
		Total	December 2016	January 2017	February 2017	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	٦	*m	*n
Unweighted Total		24	4	9	11	5	7	4	8	4	4	8	5	11	21	3
Weighted Total		23	4	8	11	5	6	4	7	4	4	8	5	10	20	3
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Increase greatly	(5)	1	1	-	-	-	1	-	-	-		1	-	-	1	-
		3.9%	24.0%	-	-	-	13.9%	-	-	-	-	11.8%	-	-	4.5%	-
Increase slightly	(4)	4	-	1	3	-	2	1	1	-	1	1	1	2	4	-
		16.7%	-	10.6%	27.2%	-	29.0%	23.9%	11.9%	-	25.2%	11.5%	21.9%	18.1%	19.0%	-
Stay same	(3)	12	3	4	6	3	4	2	4	2	2	5	3	5	10	2
		54.0%	76.0%	44.9%	53.3%	61.3%	57.2%	48.1%	49.2%	50.3%	48.9%	63.4%	58.1%	45.2%	52.2%	66.8%
Decrease slightly	(2)	1	-	-	1	-	-	1	1	-	-	1	-	-	1	-
		4.5%	-	-	9.5%	-	-	27.9%	13.9%	-	-	13.4%	-	-	5.1%	-
Decrease greatly	(1)	1	-	1	-	-	-	-	1	1	-	-	-	1	1	-
		4.1%	-	11.2%	-	-	-	-	12.6%	25.2%	-	-	-	8.9%	4.6%	-
Don't know		4	-	3	1	2	-	-	1	1	1	-	1	3	3	1
		16.8%	-	33.3%	10.0%	38.7%	-	-	12.3%	24.5%	26.0%	-	20.0%	27.8%	14.6%	33.2%
NETS																
Net: Increase		5	1	1	3	-	3	1	1	-	1	2	1	2	5	-
		20.6%	24.0%	10.6%	27.2%	-	42.8%	23.9%	11.9%	-	25.2%	23.2%	21.9%	18.1%	23.4%	-
Net: Decrease		2	-	1	1	-	-	1	2	1	-	1	-	1	2	-
		8.6%	-	11.2%	9.5%	-	-	27.9%	26.6%	25.2%	-	13.4%	-	8.9%	9.7%	-
Net: Increase + Stay the same		17	4	5	9	3	6	3	4	2	3	7	4	7	15	2
		74.6%	100.0%	55.5%	80.5%	61.3%	100.0%	72.1%	61.1%	50.3%	74.0%	86.6%	80.0%	63.2%	75.7%	66.8%
Mean score		3.1	3.5	2.8	3.2	3.0	3.6	3.0	2.7	2.3	3.3	3.2	3.3	3.0	3.2	3.0



Q11\_12. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

Marketing, media & creative
Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECT	OR
								South excluding	South including							
Significance Level: 95%		Total	December 2016	January 2017	February 2017	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			a	b	С	d	е	Т	g	h	i	J	k		m	n
Unweighted Total		220	69	70	81	57	34	49	97	48	32	82	67	71	180	40
Weighted Total		221	69	70	82	55	33	48	97	49	35	85	66	70	181	40
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Increase greatly	(5)	1	1	-	-	-	1	-	-	-	-	1	_	-	1	-
		.4%	1.3%	-	-	-	2.7%	-	-	-	-	1.1%	-	-	.5%	-
Increase slightly	(4)	48	12	15	21	12	5	12	28	17	3	20	15	13	40	8
		21.6%	17.3%	21.7%	25.1%	20.9%	14.5%	24.0%	28.9%	33.8%	9.0%	23.2%	23.2%	18.1%	22.0%	19.8%
									i	i						
Stay same	(3)	149	48	46	55	40	25	32	58	26	26	57	45	47	119	29
		67.3%	70.5%	65.2%	66.4%	72.3%	76.7%	65.9%	59.2%	52.7%	73.0%	66.9%	68.3%	66.9%	66.0%	73.1%
						h	h									
Decrease slightly	(2)	-	_	_	-	-	-	_	-	_	-	-	-	-	-	-
,		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease greatly	(1)	-	_	-	-	-	-	-	-	-	-	_	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		24	7	9	7	4	2	5	12	7	6	8	6	10	21	3
		10.7%	10.9%	13.1%	8.5%	6.8%	6.1%	10.1%	11.8%	13.5%	17.9%	8.9%	8.5%	14.9%	11.5%	7.1%
NETS																
Net: Increase		49	13	15	21	12	6	12	28	17	3	21	15	13	41	8
Troi: moreage		22.0%	18.6%	21.7%	25.1%	20.9%	17.2%	24.0%	28.9%	33.8%	9.0%	24.2%	23.2%	18.1%	22.5%	19.8%
									i	i						
Net: Decrease		_	_	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net: Increase + Stay the same		198	61	61	75	52	31	43	86	42	29	77	61	59	160	37
		89.3%	89.1%	86.9%	91.5%	93.2%	93.9%	89.9%	88.2%	86.5%	82.1%	91.1%	91.5%	85.1%	88.5%	92.9%
Mean score		3.3	3.2	3.2	3.3	3.2	3.2	3.3	3.3	3.4	3.1	3.3	3.3	3.2	3.3	3.2
IVIEdII SCOIE		3.3	3.2	3.2	3.3	3.2	3.2	3.3	3.3	3.4	3.1	3.3	3.3	3.2	3.3	3.2



Q11\_13. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

Office professionals
Base: All who recruit permanent members of staff in each job function

				WAVE				REG	ION				SIZE		SECT	OR
		T 1	D	1	F.I 0047	Nort	AR II I	South excluding	South including	11	0:1	0.40	50.040	050	D	D. LE.
Significance Level: 95%		Total	December 2016	January 2017 b	February 2017 c	North d	Midlands e	London	London	London h	Other	0-49	50-249 k	250+	Private m	Public n
Significance Level. 95%			a	D	C	u	е	'	g	"	'	J	K	'	""	"
Unweighted Total		351	107	118	126	73	80	85	142	57	56	141	124	86	291	60
Weighted Total		350	107	117	126	72	77	83	140	57	61	142	122	86	290	60
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Increase greatly	(5)	4	1	2	1	2	2	_	_	_		2	2	-	4	_
Increase greatly	(3)	1.1%	.8%	1.7%	.8%	2.9%	2.3%	-	-	-		1.4%	1.5%	-	1.3%	
		1,0	.570	/0	.070	g g	2.070					,	1.070		1.070	
Increase slightly	(4)	66	18	27	22	10	15	16	29	13	12	24	26	16	56	11
		19.0%	16.6%	23.3%	17.1%	14.5%	19.9%	20.0%	20.8%	22.0%	19.1%	17.1%	21.3%	18.9%	19.1%	18.3%
Stay same	(3)	244	76	73	95	53	50	59	97	38	44	105	81	59	201	44
	(-7	69.9%	71.3%	63.0%		73.5%	65.3%	71.7%	69.5%	66.4%	72.3%	74.2%	66.3%	67.9%	69.1%	73.6%
					b											
Decrease slightly	(2)	4		1	1	2	4		4				2	1	2	
Decrease siigniiy	(2)	1.1%	2 1.7%	.9%		2.6%	1.3%	1.2%	.7%	-	-	-	3 2.4%	1.1%	3 1.0%	1.6%
		1,0	,	.070	,0	2.070	1.070	1.270	,0				2.170	,	1.070	,
Decrease greatly	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		31	10	13	8	5	9	6	13	7	5	10	10	10	27	4
Dent mon		8.9%	9.5%	11.2%	6.3%	6.6%	11.2%	7.2%	9.0%	11.7%	8.6%	7.3%	8.5%	12.1%	9.4%	6.5%
NETS																
Net: Increase		70	19	29	22	12	17	16	29	13	12	26	28	16	59	11
		20.1%	17.4%	25.0%	17.8%	17.3%	22.3%	20.0%	20.8%	22.0%	19.1%	18.5%	22.8%	18.9%	20.5%	18.3%
			_			_										
Net: Decrease		4	1.7%	1	1	2 2.6%	1.3%	1 1.2%	1	-	-	-	3	1	3 1.0%	1
		1.1%	1.7%	.9%	.7%	2.6%	1.3%	1.2%	.7%	-	-	-	2.4%	1.1%	1.0%	1.6%
Net: Increase + Stay the same		315	95	103	117	65	68	76	126	50	56	132	108	75	260	55
		90.0%	88.8%	88.0%	92.9%	90.8%	87.5%	91.6%	90.3%	88.3%	91.4%	92.7%	89.1%	86.8%	89.6%	91.9%
Mean score		3.2	3.2	3.3	3.2	3.2	3.3	3.2	3.2	3.2	3.2	3.2	3.2	3.2	3.2	3.2
Mean score		3.2	3.2	3.3	3.2	3.2	3.3	3.2	3.2	3.2	3.2	3.2	3.2	3.2	3.2	3.2



Q11\_14. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

Sales & retail
Base: All who recruit permanent members of staff in each job function

				WAVE				REC					SIZE		SECTO	DR
		Total	December 2016	January 2017	February 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total	a a	b	C C	d	е	f	g	h	i	j	k	1	m	n
Unweighted Total		200	59	70	71	57	38	45	75	30	30	81	70	49	164	36
Weighted Total		202 100.0%	60 100.0%	70 100.0%	72 100.0%	57 100.0%	36 100.0%	44 100.0%	74 100.0%	30 100.0%	35 100.0%	83 100.0%	70 100.0%	49 100.0%	166 100.0%	36 100.0%
Increase greatly	(5)	8 3.8%	5 7.6%	2 3.0%	1 1.3%	4 6.8%	2 5.3%	1 2.3%	1 1.4%	-	1 2.4%	4 4.6%	2 2.7%	2 3.9%	8 4.6%	-
Increase slightly	(4)	47 23.2%	13 21.2%	18 25.0%	17 23.0%	14 25.2%	5 13.8%	15 33.9% ei	24 32.0% ei	9 29.1%	4 11.1%	19 22.6%	22 31.7% I	6 12.1%	35 21.1%	12 32.8%
Stay same	(3)	128 63.5%	38 63.2%	41 58.6%	49 68.6%	36 62.7%	26 72.6%	24 54.7%	41 54.8%	16 54.9%	26 73.9%	54 64.6%	40 57.5%	35 70.3%	107 64.5%	21 58.9%
Decrease slightly	(2)	.4%		1 1.3%	-		-	-	-		1 2.5%	-	1 1.3%	-	-	1 2.4% m
Decrease greatly	(1)	1 .5%	-	-	1 1.5%		-	-	-	-	1 3.0%	1 1.3%	-	-	-	1 2.9% m
Don't know		17 8.6%	5 8.0%	9 12.1%	4 5.5%	3 5.3%	3 8.3%	9.0%	9 11.8%	5 16.0%	3 7.2%	6 7.0%	5 6.9%	7 13.7%	16 9.8%	1 2.9%
NETS																
Net: Increase		55 27.0%	17 28.8%	20 28.0%	17 24.4%	18 32.0%	7 19.1%	16 36.3% i	25 33.4% i	9 29.1%	5 13.4%	23 27.2%	24 34.3% I	8 16.0%	43 25.7%	12 32.8%
Net: Decrease		2 1.0%		1 1.3%	1 1.5%	-	-	-	-	-	2 5.5% g	1 1.3%	1 1.3%	-	-	2 5.3% m
Net: Increase + Stay the same		183 90.5%	56 92.0%	61 86.6%	67 93.0%	54 94.7%	33 91.7%	40 91.0%	65 88.2%	25 84.0%	31 87.3%	76 91.8%	64 91.9%	42 86.3%	150 90.2%	33 91.7%
Mean score		3.3	3.4	3.3	3.2	3.4	3.3	3.4	3.4	3.3	3.1	3.3	3.4	3.2	3.3	3.3
C-1																



### Q11\_15. Which job functions in your organisation, if any, do you think will see an increase or decrease of permanent members of staff in the next four to twelve months?

**Technology**Base: All who recruit permanent members of staff in each job function

				WAVE				REG					SIZE		SECTO	OR
		Total	December 2016	January 2017	February 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	h	*i	j	k	I	m	n
Unweighted Total		210	64	68	78	49	42	49	90	41	29	76	65	69	171	39
Weighted Total		209 100.0%	64 100.0%	67 100.0%	78 100.0%	48 100.0%	40 100.0%	48 100.0%	88 100.0%	40 100.0%	33 100.0%	77 100.0%	63 100.0%	69 100.0%	170 100.0%	39 100.0%
Increase greatly	(5)	6 2.8%	3 4.5%	3 4.6%	-	1 2.3%	1 2.2%	2 4.2%	4 4.5%	2 4.9%	-	3 4.0%	1 1.4%	2 2.9%	5 2.9%	1 2.7%
Increase slightly	(4)	49 23.6%	14 21.3%	16 24.0%	20 25.1%	7 14.0%	11 28.6%	13 28.0%	28 32.0% d	15 36.9% d	3 9.3%	18 23.9%	20 32.0% I	11 15.5%	43 25.4%	6 15.7%
Stay same	(3)	129 61.5%	38 58.8%	38 57.5%	53 67.3%	33 67.6% gh	26 64.2%	26 53.4%	44 50.1%	18 46.2%	26 79.8%	46 60.6%	37 59.2%	45 64.7%	102 59.9%	27 68.6%
Decrease slightly	(2)	3 1.4%	2 3.1%	-	1 1.2%	2 4.1%	-	1 2.0%	1 1.1%	-	-	-	1 1.5%	2 2.9%	1 .6%	2 5.1% m
Decrease greatly	(1)	1 .4%		1 1.4%	-	-	-	-	1 1.1%	1 2.3%			-	1 1.3%	1 .5%	-
Don't know		21 10.2%	8 12.3%	8 12.5%	5 6.4%	6 12.0%	2 5.0%	6 12.4%	10 11.2%	4 9.7%	4 10.9%	9 11.5%	4 5.9%	9 12.6%	18 10.7%	3 7.9%
NETS																
Net: Increase		55 26.4%	16 25.8%	19 28.6%	20 25.1%	8 16.3%	12 30.8%	15 32.2%	32 36.5% d	17 41.7% d	3 9.3%	21 27.9%	21 33.4% I	13 18.5%	48 28.3%	7 18.4%
Net: Decrease		4 1.8%	2 3.1%	1 1.4%	1 1.2%	2 4.1%	-	1 2.0%	2 2.2%	1 2.3%	-	-	1 1.5%	3 4.2%	2 1.1%	2 5.1%
Net: Increase + Stay the same		184 88.0%	54 84.6%	58 86.1%	72 92.4%	40 83.9%	38 95.0%	41 85.6%	76 86.6%	35 87.9%	29 89.1%	68 88.5%	59 92.6%	57 83.2%	150 88.2%	34 87.0%
Mean score		3.3	3.3	3.3	3.3	3.2	3.3	3.4	3.4 d	3.5 d	3.1	3.4	3.4	3.2	3.3	3.2



Q12. In which, if any, of these job functions do you expect to find a shortage of appropriate candidates for permanent roles?

Base: All who recruit permanent members of staff in each job function

			WAVE					SION				SIZE		SECTO	DR
	Total	December 2016	January 2017	February 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	h	ı	j	k	1	m	n
Unweighted Total	524	183	160	181	113	127	124	210	86	74	234	172	118	439	85
Weighted Total	519	183	158	179	111	123	120	205	85	80	234	168	116	435	84
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Accounting and financial services	26	6	9	11	5	8	6	11	5	2	10	5	10	23	3
	10.0%	7.2%	11.4%	11.5%	9.3%	12.9%	9.3%	10.8%	13.3%	5.2%	11.1%	6.0%	13.7%	10.9%	6.2%
Construction	24	9	8	7	6	6	6	7	1	5	11	6	6	22	2
	31.4%	25.1%	39.2%	34.5%	23.7%	39.6%	46.3%	35.9%	14.1%	30.6%	35.3%	27.3%	30.0%	35.4%	13.5%
Drivers	22	7	4	10	1	9	8	10	2	1	9	7	5	18	4
	19.1%	15.7%	12.0%	30.5%	3.4%	30.4%	35.2%	30.4%	19.3%	4.4%	28.9%	17.2%	12.8%	20.0%	15.9%
Education	15	3	7	6	7	3	3	5	2	1	5	7	3	14	1
	20.4%	14.3%	25.4%	20.1%	37.5%	15.2%	18.7%	23.5%	38.6%	4.8%	19.4%	28.9%	12.0%	21.5%	11.7%
Engineering & technical	73 38.0%	31 40.6%	18 35.2%	24 37.3%	15 30.8%	20 47.0%	18 51.2%	26 41.5%	8 28.7%	12 31.6%	27 39.2%	20 29.2%	26 47.5% k	59 36.5%	14 46.1%
Executive recruitment / interim management	30	12	9	8	7	4	11	14	3	5	10	9	11	21	9
	16.4%	19.7%	17.0%	12.7%	18.2%	11.2%	23.8%	18.2%	9.8%	15.6%	17.1%	14.3%	17.8%	14.4%	25.1%
Health & social care	28	12	6	11	8	8	6	11	5	2	6	16	7	22	7
	35.8%	33.6%	27.7%	45.6%	42.0%	35.4%	52.4%	56.3%	62.8%	10.1%	22.7%	56.7%	25.6%	31.6%	63.3%
Hospitality	17	4	6	7	2	4	7	9	3	2	5	5	8	16	1
	25.8%	20.1%	30.4%	27.5%	14.4%	23.1%	42.0%	41.8%	41.3%	13.3%	21.7%	24.5%	30.3%	29.7%	7.8%
Industrial	23	7	8	9	6	7	7	9	2	1	8	10	4	19	4
	21.6%	19.0%	23.0%	22.7%	21.5%	23.7%	35.4%	29.5%	17.6%	5.5%	26.1%	28.1%	11.0%	22.5%	18.2%
Legal & HR	18 9.5%	4 7.2%	6 9.5%	8 11.1%	3 8.0%	5 11.4%	6 14.2%	8 10.6%	2 6.3%	2 6.1%	10 17.2% I	4 6.3%	4 6.0%	16 10.3%	2 5.9%
Life sciences	5 21.1%		2 21.5%	3 28.2%	-	1 14.9%	2 51.9%	3 38.2%	1 24.5%	1 25.2%	2 24.8%	1 21.9%	2 18.0%	5 24.0%	
Marketing, media & creative	27 12.0%	7 10.3%	5 6.7%	15 18.0% b	6 10.3%	2 5.5%	7 14.1%	18 18.3% i	11 22.5% ei	1 3.5%	14 16.0%	7 10.3%	6 8.8%	22 12.4%	4 10.2%
Office professionals	38 11.0%	4 3.5%	16 14.0% a	18 14.6% a	8 10.9%	10 13.6%	12 14.0%	17 11.8%	5 8.7%	4 6.0%	20 14.3%	13 10.8%	5 5.8%	34 11.8%	4 6.9%



Q12. In which, if any, of these job functions do you expect to find a shortage of appropriate candidates for permanent roles?

Base: All who recruit permanent members of staff in each job function

		WAVE				REG	ION	_			SIZE		SECT	OR
Total	December 2016	January 2017	February 2017	North	Midlands	South excluding	South including	London	Other	0-49	50-249	250±	Private	Public
Total	a	b	C C	d	e	f	g	h	i	j	k	1	m	n
524	183	160	181	113	127	124	210	86	74	234	172	118	439	85
519	183	158	179	111	123	120	205	85	80	234	168	116	435	84
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
39	8	14	17	8	5	16	23	8	3	18	13	8	31	8
19.1%	13.5%	19.8%	23.2%	13.6%	12.9%			25.9%	8.2%	21.8%	18.1%	16.1%	18.6%	21.4%
														9 23.8%
27.0%	21.2%	25.8%	32.8%	20.1%	23.4%	28.0%	32.5%	31.2%	18.1%	28.2%	22.5%	29.8%	21.1%	23.8%
256	96	82	78	54	57	54	98	44	48	132	81	43	217	39
49.3%	52.4%	52.2%	43.5%	48.4%	46.3%	44.9%	47.7%	51.7%	59.1%	56.1%	48.1%	37.1%	49.8%	46.3%
										'				
263	87	75	101	57	66	66	107	41	33	103	87	73	218	45
50.7%	47.6%	47.8%	56.5%	51.6%	53.7%	55.1%	52.3%	48.3%	40.9%	43.9%	51.9%	62.9% i	50.2%	53.7%
	519 100.0% 39 19.1% 56 27.0% 256 49.3%	a 524 183 519 183 100.0% 100.0% 39 8 19.1% 13.5%  56 14 27.0% 21.2% 256 96 49.3% 52.4%	Total         December 2016         January 2017           a         b           524         183         160           519         183         158           100.0%         100.0%         100.0%           39         8         14           19.1%         13.5%         19.8%           56         14         17           27.0%         21.2%         25.8%           256         96         82           49.3%         52.4%         52.2%           263         87         75	Total         December 2016         January 2017         February 2017           a         b         c           524         183         160         181           519         183         158         179           100.0%         100.0%         100.0%         100.0%           39         8         14         17           19.1%         13.5%         19.8%         23.2%           56         14         17         26           27.0%         21.2%         25.8%         32.8%           256         96         82         78           49.3%         52.4%         52.2%         43.5%           263         87         75         101	Total         December 2016         January 2017         February 2017         North           524         183         160         181         113           519         183         158         179         111           100.0%         100.0%         100.0%         100.0%         100.0%           39         8         14         17         8           19.1%         13.5%         19.8%         23.2%         13.6%           56         14         17         26         13           27.0%         21.2%         25.8%         32.8%         26.1%           256         96         82         78         54           49.3%         52.4%         52.2%         43.5%         48.4%           263         87         75         101         57	Total         December 2016         January 2017         February 2017         North         Midlands           524         183         160         181         113         127           519         183         158         179         111         123           100.0%         100.0%         100.0%         100.0%         100.0%         100.0%           39         8         14         17         8         5           19.1%         13.5%         19.8%         23.2%         13.6%         12.9%           56         14         17         26         13         9           27.0%         21.2%         25.8%         32.8%         26.1%         23.4%           256         96         82         78         54         57           49.3%         52.4%         52.2%         43.5%         48.4%         46.3%           263         87         75         101         57         66	Total         December 2016         January 2017         February 2017         North         Midlands         South excluding London           524         183         160         181         113         127         124           519         183         158         179         111         123         120           100.0%         100.0%         100.0%         100.0%         100.0%         100.0%         100.0%           39         8         14         17         8         5         16           19.1%         13.5%         19.8%         23.2%         13.6%         12.9%         35.5%           dei           56         14         17         26         13         9         14           27.0%         21.2%         25.8%         32.8%         26.1%         23.4%         28.6%           256         96         82         78         54         57         54           49.3%         52.4%         52.2%         43.5%         48.4%         46.3%         44.9%           263         87         75         101         57         66         66	Total         December 2016         January 2017         February 2017         North         Midlands         South excluding London         South including London           524         183         160         181         113         127         124         210           519         183         158         179         111         123         120         205           100.0%	Total         December 2016         January 2017         February 2017         North         Midlands         South excluding London         South including London         London           524         183         160         181         113         127         124         210         86           519         183         158         179         111         123         120         205         85           100.0%         100.0%         100.0%         100.0%         100.0%         100.0%         100.0%         100.0%         100.0%         100.0%         100.0%         100.0%         100.0%         205         85           19.1%         13.5%         19.8%         23.2%         13.6%         12.9%         35.5%         31.6%         25.9%           dei         dei         dei         dei         dei         dei         dei           56         14         17         26         13         9         14         28         15           27.0%         21.2%         25.8%         32.8%         26.1%         23.4%         28.6%         32.5%         37.2%           256         96         82         78         54         57         54	Total         December 2016         January 2017         February 2017         North         Midlands         South excluding London         South including London         London         Other           524         183         160         181         113         127         124         210         86         74           519         183         158         179         111         123         120         205         85         80           100.0%	Total         December 2016         January 2017         February 2017         North         Midlands         South excluding London         South including London         London         Other         0-49           524         183         160         181         113         127         124         210         86         74         234           519         183         158         179         111         123         120         205         85         80         234           100.0%	Total         December 2016         January 2017         February 2017         North         Midlands         South excluding London         London         Other         0-49         50-249           524         183         160         181         113         127         124         210         86         74         234         172           519         183         158         179         111         123         120         205         85         80         234         168           100.0%	Total   December 2016   January 2017   February 2017   North   Midlands   South excluding   London   London   Undon   Other   O-49   50-249   250+	Total   December 2016   January 2017   February 2017   North   Midlands   South excluding   London   London   Undon   Other   O-49   50-249   250+   Private



Q14\_SUM. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

**SUMMARY TABLE**Base: All who recruit temporary agency workers in each job function

Γ		Ì		Ì						Net: Increase + Stay the	
	Total	Greatly increase	Slightly increase	Stay the same	Slightly decrease	Greatly decrease	Don't know	Net: Increase	Net: Decrease	same	Mean
Accounting and financial services	43	-	1	33	1	1	7	1	2	34	2.9
Accounting and initiations services	100.0%	-	2.1%	77.5%	2.1%	2.3%	16.0%	2.1%	4.4%	79.6%	2.5
Construction	12	-	4	5	2	•	1	4	2	9	3.2
	100.0%	-	32.0%	44.9%	15.0%	-	8.0%	32.0%	15.0%	77.0%	
Drivers	17	1		11	3	1	1	1	4	12	2.8
	100.0%	5.5%	-	66.1%	16.3%	6.2%	5.8%	5.5%	22.5%	71.6%	
E Loren				•					•	44	
Education	14 100.0%	-	2 13.8%	9 65.1%	1 6.6%	1 7.3%	1 7.3%	2 13.8%	2 13.8%	11 78.9%	2.9
	100.0%	-	13.0%	03.176	0.076	1.376	1.376	13.0%	13.0%	70.9%	
Engineering & technical	29	-	3	20	1	-	5	3	1	23	3.1
	100.0%	-	10.5%	69.2%	3.1%	-	17.1%	10.5%	3.1%	79.7%	
Executive recruitment / interim management	20	_	_	16	_	_	4	_	_	16	3.0
Excounte recruitment / interim management	100.0%	_		80.3%	-	_	19.7%	-	-	80.3%	0.0
Health & social care	12	-	2	8	1	-	1	2	1	10	3.1
	100.0%	-	15.8%	68.0%	8.1%	-	8.1%	15.8%	8.1%	83.8%	
Hospitality	16		2	12	1	_	1	2	1	14	3.1
	100.0%	-	12.6%	75.0%	6.0%	-	6.4%		6.0%	87.6%	-
			_					_			
Industrial	31 100.0%	1 3.1%	5 14.7%	22 70.1%	2 6.0%	1 2.9%	1 3.1%	6 17.9%	3 8.9%	27 88.0%	3.1
	100.0%	3.1%	14.7%	70.1%	0.0%	2.9%	3.1%	17.9%	8.9%	88.0%	
Legal & HR	28	-	-	23	-	1	4	-	1	23	2.9
	100.0%	-	-	82.9%	-	3.5%	13.7%	-	3.5%	82.9%	
Life sciences	3			1	1	_	1		1	1	2.5
Life sciences	100.0%		-	32.9%	33.2%	-	33.9%	-	33.2%	32.9%	2.5
	100.070			02.070	00.270		00.070		30.270	02.070	
Marketing, media & creative	20	-	-	16	-	-	5	-	-	16	3.0
	100.0%	-	-	75.9%	-	-	24.1%	-	-	75.9%	
Office professionals	60	1	4	41	5	4	5	5	9	46	2.9
	100.0%	1.6%	6.4%	69.2%	7.8%	6.7%	8.2%		14.5%	77.2%	
Sales & retail	25	-	2	18	-	1	4	2	1	20	3.0
	100.0%	-	7.7%	72.4%	-	4.0%	15.9%	7.7%	4.0%	80.1%	
Technology	25	-	5	15	-	1	4	5	1	20	3.1
	100.0%	-	19.9%	60.2%	-	4.0%	16.0%	19.9%	4.0%	80.1%	
Average (response based including bases)	354	3	29	251	17	11	44	22	28	282	3.0
Average (response based including bases)	100.0%	.8%	8.1%	70.8%	4.7%	3.1%	12.5%	32 9.0%	7.8%	79.7%	3.0
	100.0%	.8%	8.1%	70.8%	4.7%	3.1%	12.5%	9.0%	7.8%	19.1%	



### Q14\_SUM. Average across all sectors

SUMMARY TABLE
Base: All who recruit temporary agency workers in each job function

				WAVE				REG					SIZE		SECTO	OR
		Total	December 2016	January 2017	February 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%	F		а	b	c	d	е	f	g	h	i	j	k	- I	m	n
Unweighted Total		355	134	162	59	58	81	115	168	53	48	79	125	151	292	63
Weighted Total		354	134	161	58	54	79	111	161	50	59	83	123	147	294	60
_		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)	3	1	-	2	2	-	1	1	-	-	1	1	1	3	-
		.8%	.7%	-	3.2% b	3.5%	-	.9%	.6%	-	-	1.2%	.8%	.6%	1.0%	-
Slightly increase	(4)	29	9	10	10	4	17	5	8	3	1	5	11	13	24	5
		8.1%	6.4%	6.5%	16.8% ab	6.8%	20.8% dfghi	4.4%	4.8%	5.8%	1.4%	5.7%	9.1%	8.7%	8.3%	7.5%
Stay the same	(3)	251	97	111	42	38	43	80	112	31	57	62	88	100	199	52
		70.8%	72.4%	69.0%	72.1%	70.6%	54.4%	72.1% e	69.3% e	63.0%	97.2% defgh	74.2%	71.7%	68.1%	67.6%	86.1% m
Slightly decrease	(2)	17	5	8	4	4	3	5	9	5	1	2	9	5	13	4
		4.7%	3.6%	5.0%	6.4%	6.8%	3.6%	4.3%	5.8%	9.1%	1.4%	2.1%	7.7%	3.7%	4.4%	6.3%
Greatly decrease	(1)	11	1	9	1	-	9	1	2	1	-	6	5	-	11	-
		3.1%	.7%	5.6% a	1.5%	-	11.2% dfghi	1.0%	1.2%	1.9%	-	7.2% I	4.0% I	-	3.7%	-
Don't know		44	22	22	-	7	8	19	29	10	-	8	8	28	44	-
		12.5%	16.1% c	13.9% c	-	12.4% i	10.1% i	17.3% i	18.2% i	20.2% i	-	9.6%	6.8%	18.9% k	15.0% n	-
NETS																
Net: Increase		32	10	10	12	6	17	6	9	3	1	6	12	14	27	5
		9.0%	7.1%	6.5%	20.0% ab	10.3%	20.8% fghi	5.3%	5.4%	5.8%	1.4%	6.9%	9.9%	9.3%	9.2%	7.5%
Net: Decrease		28	6	17	5	4	12	6	11	5	1	8	14	5	24	4
		7.8%	4.3%	10.6% a	7.9%	6.8%	14.7% fi	5.3%	7.0%	11.0%	1.4%	9.3%	11.6% I	3.7%	8.1%	6.3%
Net: Increase + Stay the same		282	107	122	54	44	60	86	120	34	58	68	101	114	226	56
		79.7%	79.5%	75.5%	92.1% ab	80.8%	75.2%	77.4%	74.7%	68.8%	98.6% defgh	81.1%	81.6%	77.4%	76.9%	93.7% m
Mean score		3.0	3.0	2.9	3.1	3.1	2.9	3.0	3.0	2.9	3.0	2.9	2.9	3.1	3.0	3.0
Columna Tastadi alia adada bi ilila	L		b		b	_								j		



Q14\_1. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

# Accounting and financial services Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECTO	OR
		T 1	D	1	F.I	North	N.C. Harris	South excluding	South including	1 1	011	0.40	50.040	050	Dist	D. LE.
Significance Level: 95%		Total	December 2016 *a	January 2017 *b	February 2017 *c	North *d	Midlands *e	London *f	London *q	London *h	Other	0-49 *i	50-249 *k	250+	Private m	Public *n
				5	Ü	u	Č		9		·	,	K	·		
Unweighted Total		42	19	18	5	6	10	14	19	5	7	8	13	21	37	5
Weighted Total		43	20	18	5	6	10	14	18	5	9	9	13	21	38	5
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
	(-)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Slightly increase	(4)	1	_	1	_	_	1		_	_	_	_	_	1	1	_
Oligitaly increase	(4)	2.1%	-	5.0%	-	-	9.1%	-	-	-	-	-	-	4.2%	2.3%	-
Stay the same	(3)	33	15	13	5	5	6	11	13	3	9	7	11	15	28	5
Stay the same	(3)	77.5%	75.7%	73.2%	100.0%	83.2%	61.3%	77.9%	73.3%	60.0%	100.0%	76.9%	84.6%	73.3%	74.6%	100.0%
Slightly decrease	(2)	2.1%	1 4.6%	-	-	-	1 9.3%	-	-	-	-	-	-	1 4.3%	1 2.4%	-
Greatly decrease	(1)	2.3%	-	1 5.4%	-	-	1 10.0%	-	-	-	-	1 11.5%	-	-	1 2.6%	-
		2.3%	-	5.4%	-	-	10.0%	-	-	-	-	11.5%	-	-	2.0%	-
Don't know		7	4	3	-	1	1	3	5	2	-	1	2	4	7	-
		16.0%	19.7%	16.4%	-	16.8%	10.2%	22.1%	26.7%	40.0%	-	11.7%	15.4%	18.2%	18.0%	-
NETS																
Net: Increase		1	_	1	_	_	1	_	_	_	_	_	_	1	1	_
		2.1%	-	5.0%	-	-	9.1%	-	-	-	-	-	-	4.2%	2.3%	-
Net: Decrease		2	1	1	_	_	2	_	_	_	_	1	_	1	2	_
116.1 26616465		4.4%	4.6%	5.4%	-	-	19.4%	-	-	-	-	11.5%	-	4.3%	5.0%	-
Net: Increase + Stay the same		34	15	14	5	5	7	11	13	3	9	7	11	16	29	5
ivet. increase + Stay the Same		79.6%	75.7%	78.2%	100.0%	83.2%	70.5%	77.9%	73.3%	60.0%	100.0%	76.9%	84.6%	77.5%	77.0%	100.0%
M		2.9	20		2.0			2.0	2.0	2.0	3.0				2.0	
Mean score		2.9	2.9	2.9	3.0	3.0	2.8	3.0	3.0	3.0	3.0	2.7	3.0	3.0	2.9	3.0



### Q14\_2. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

**Construction**Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECT	OR
								South excluding	South including							
0::		Total	December 2016	January 2017	February 2017	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	Т	*g	*h	-1	7	*k	*1	*m	*n
Unweighted Total		12	3	7	2	3	1	2	6	4	2	5	2	5	11	1
Weighted Total		12	3	7	2	3	1	2	6	4	3	5	2	5	11	1
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)	_	_	_	-	_	_	_	_	-	-	-	_	_	_	-
	(-)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Slightly increase	(4)	4	1	2	1	1	_	1	3	2	_	2	1	1	3	1
Oligitaly morease	(4)	32.0%	33.0%	26.0%	53.4%	33.2%	-	53.8%	52.1%	51.2%	-	35.3%	52.8%	19.7%	26.6%	100.0%
Stay the same	(3)	5	1	4	_	_	4	4	2	1	3	3	1	2	5	_
Stay trie same	(3)	44.9%	32.6%	61.5%		-	100.0%	46.2%	31.7%	24.4%	100.0%	47.9%	47.2%	40.5%	48.5%	-
Slightly decrease	(2)	2 15.0%	-	1 12.5%	1 46.6%	1 32.2%	-	-	1 16.2%	1 24.4%	-	1 16.8%	-	1 19.1%	2 16.2%	-
		15.0%	_	12.5%	40.0%	32.276	-	-	10.2%	24.476	-	10.0%	-	19.1%	10.2%	-
Greatly decrease	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		1	1	-	-	1	-	-	-	-	-	-	-	1	1	-
		8.0%	34.4%	-	-	34.6%	-	-	-	-	-	-	-	20.6%	8.7%	-
NETS																
Net: Increase		4	1	2	1	1	-	1	3	2		2	1	1	3	1
		32.0%	33.0%	26.0%	53.4%	33.2%	-	53.8%	52.1%	51.2%	-	35.3%	52.8%	19.7%	26.6%	100.0%
Net: Decrease		2	_	1	1	1	-	-	1	1	-	1	_	1	2	-
		15.0%	-	12.5%	46.6%	32.2%	-	-	16.2%	24.4%	-	16.8%	-	19.1%	16.2%	-
Net: Increase + Stay the same		9	2	6	1	1	1	2	5	3	3	5	2	3	8	1
list more death of the same		77.0%	65.6%	87.5%	53.4%	33.2%	100.0%	100.0%	83.8%	75.6%	100.0%	83.2%	100.0%	60.3%	75.1%	100.0%
Mean score		3.2	3.5	3.1	3.1	3.0	3.0	3.5	3.4	3.3	3.0	3.2	3.5	3.0	3.1	4.0
I WICKIT SCOTE			3.3	5.1	3.1	3.0	3.0		3.4	3.3	3.0	5.2	3.3	5.0	3.1	4.0



### Q14\_3. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

### **Drivers**

Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECT	OR
								South excluding	South including							
0::		Total	December 2016	January 2017	February 2017	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*1	*g	*h	71	٦	*k	*1	*m	*n
Unweighted Total		17	8	8	1	4	5	5	5	-	3	2	9	6	14	3
Weighted Total		17	8	9	1	4	5	5	5	-	4	3	9	6	14	3
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	-	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)	1	_	_	1	1	_	_	_	_	_	_	_	1	1	_
	(-)	5.5%	-	-	100.0%	24.5%	-	-	-	-	-	-	-	16.4%	6.6%	-
Clintale	(4)															
Slightly increase	(4)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Stay the same	(3)	11	6	6	-	2	3	4	4	-	3	2	6	4	9	2
		66.1%	73.9%	66.5%	-	51.0%	57.9%	79.4%	79.4%	-	76.0%	61.7%	67.4%	66.3%	66.3%	65.3%
Slightly decrease	(2)	3	1	2	-	1	1	-	-	-	1	-	3	-	2	1
		16.3%	13.1%	21.0%	-	24.5%	20.5%	-	-	-	24.0%	-	32.6%	-	12.6%	34.7%
Greatly decrease	(1)	1	-	1	-	-	1	-	_	-	-	1	-	_	1	-
		6.2%	-	12.5%	-	-	21.6%	-	-	-	-	38.3%	-	-	7.5%	-
Don't know		1	1	_	_	_	_	1	1	_	_	_	_	1	1	_
Bontknow		5.8%	13.0%	-	-	-	-	20.6%	20.6%	-	-	-	-	17.3%	7.0%	-
NETS																
Net: Increase		1 5.5%	_	-	1 100.0%	1 24.5%	-		-	-	-	-	-	1 16.4%	1 6.6%	-
		3.570			100.070	24.570								10.470	0.070	
Net: Decrease		4	1	3	-	1	2	-	-	-	1	1	3	-	3	1
		22.5%	13.1%	33.5%	-	24.5%	42.1%	-	-	-	24.0%	38.3%	32.6%	-	20.0%	34.7%
Net: Increase + Stay the same		12	6	6	1	3	3	4	4	-	3	2	6	5	10	2
		71.6%	73.9%	66.5%	100.0%	75.5%	57.9%	79.4%	79.4%	-	76.0%	61.7%	67.4%	82.7%	72.9%	65.3%
Mean score		2.8	2.8	2.5	5.0	3.2	2.4	3.0	3.0	-	2.8	2.2	2.7	3.4	2.8	2.7
			1													



### Q14\_4. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

### Education

Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECT	OR
								South excluding	South including		0.1					
Significance Level: 95%		Total	December 2016	January 2017 *b	February 2017 *c	North *d	Midlands *e	London	London *a	London *h	Other	0-49	50-249 *k	250+	Private *m	Public *n
Significance Level: 95%			a	D		ď	е	-1	*9	'n	'	1	K	1	m	'n
Unweighted Total		13	5	6	2	3	4	2	4	2	2	3	5	5	10	3
Weighted Total		14	5	7	2	3	4	2	4	2	3	4	5	5	11	3
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)	_	_	-	-	-	_	-	_	-	_	-	-	-	-	-
	. ,	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Slightly increase	(4)	2	_	1	1	1	1	-	_	-	_	-	1	1	1	1
		13.8%	-	13.9%	47.9%	31.0%	24.5%	-	-	-	-	-	17.9%	20.1%	9.1%	30.3%
Stay the same	(3)	9	5	3	1	2	1	2	3	1	3	3	3	3	7	2
		65.1%	100.0%	42.1%	52.1%	69.0%	25.6%	100.0%	76.6%	54.2%	100.0%	73.5%	62.5%	61.4%	63.8%	69.7%
Slightly decrease	(2)	1	_	1	-	-	-	-	1	1	-	-	-	1	1	-
		6.6%	-	13.7%	-	-	-	-	23.4%	45.8%	-	-	-	18.5%	8.4%	-
Greatly decrease	(1)	1	-	1	-	-	1	-	-	-	-	-	1	-	1	-
		7.3%	-	15.2%	-	-	25.0%	-	-	-	-	-	19.6%	-	9.3%	-
Don't know		1	-	1	-	-	1	-	-	-	-	1	-	-	1	-
		7.3%	-	15.2%	-	-	25.0%	-	-	-	-	26.5%	-	-	9.3%	-
NETS																
Net: Increase		2	-	1	1	1	1	-	-	-	-	-	1	1	1	1
		13.8%	-	13.9%	47.9%	31.0%	24.5%	-	-	-	-	-	17.9%	20.1%	9.1%	30.3%
Net: Decrease		2	-	2	-	-	1	-	1	1	-	-	1	1	2	-
		13.8%	-	28.9%	-	-	25.0%	-	23.4%	45.8%	-	-	19.6%	18.5%	17.7%	-
Net: Increase + Stay the same		11	5	4	2	3	2	2	3	1	3	3	4	4	8	3
		78.9%	100.0%	55.9%	100.0%	100.0%	50.1%	100.0%	76.6%	54.2%	100.0%	73.5%	80.4%	81.5%	73.0%	100.0%
Mean score		2.9	3.0	2.6	3.5	3.3	2.7	3.0	2.8	2.5	3.0	3.0	2.8	3.0	2.8	3.3
			•													



Q14\_5. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

Engineering & technical
Base: All who recruit temporary agency workers in each job function

		WAVE						REG	ION				SIZE		SECT	OR
								South excluding	South including							
		Total	December 2016	January 2017	February 2017	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*1	*k	*1	*m	*n
Unweighted Total		29	11	14	4	3	6	11	15	4	5	8	13	8	25	4
Weighted Total		29	11	14	4	3	6	11	14	4	6	8	13	8	25	4
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)	_	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Slightly increase	(4)	3	-	1	2	-	3	-	-	-	-	1	-	2	3	-
		10.5%	-	7.7%	49.6%	-	52.1%	-	-	-	-	11.7%	-	26.9%	12.1%	-
Stay the same	(3)	20	8	10	2	2	2	9	10	2	6	7	11	2	16	4
		69.2%	72.5%	71.9%	50.4%	65.4%	32.4%	80.7%	72.5%	49.1%	100.0%	88.3%	84.0%	23.9%	64.7%	100.0%
Slightly decrease	(2)	1	-	1	-	-	1	-	-	-	-	-	-	1	1	-
		3.1%	-	6.4%	-	-	15.5%	-	-	-	-	-	-	11.7%	3.6%	-
Greatly decrease	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		5	3	2	-	1	-	2	4	2	-	-	2	3	5	-
		17.1%	27.5%	14.0%	-	34.6%	-	19.3%	27.5%	50.9%	-	-	16.0%	37.5%	19.6%	-
NETS																
Net: Increase		3	-	1	2	-	3	-	-	-	-	1	-	2	3	-
		10.5%	-	7.7%	49.6%	-	52.1%	-	-	-	-	11.7%	-	26.9%	12.1%	-
Net: Decrease		1	-	1	-	-	1	-	-	-	-	-	-	1	1	-
		3.1%	-	6.4%	-	-	15.5%	-	-	-	-	-	-	11.7%	3.6%	-
Net: Increase + Stay the same		23	8	11	4	2	5	9	10	2	6	8	11	4	19	4
		79.7%	72.5%	79.6%	100.0%	65.4%	84.5%	80.7%	72.5%	49.1%	100.0%	100.0%	84.0%	50.8%	76.8%	100.0%
Mean score		3.1	3.0	3.0	3.5	3.0	3.4	3.0	3.0	3.0	3.0	3.1	3.0	3.2	3.1	3.0



Q14\_6. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

# Executive recruitment / interim management Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECT	OR
								South excluding	South including							
0'''		Total	December 2016	January 2017	February 2017	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	Т	*g	*h	1	7	*k	-1	*m	*n
Unweighted Total		20	8	9	3	3	4	7	12	5	1	5	5	10	14	6
Weighted Total		20	8	8	3	3	4	7	12	5	1	5	5	10	14	6
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)	_	_	_	_	_	_	_	_	-	_	_	_	_	-	_
	(-)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Slightly increase	(4)	_		_	_						_		_	_	_	
Slightly increase	(4)	-	-	-	-	-	-	-	-	-		-	-	-	-	
Stay the same	(3)	16 80.3%	6 75.9%	7 77.4%	3 100.0%	2 64.8%	3 75.2%	6 85.6%	10 83.7%	4 80.9%	1 100.0%	4 79.8%	5 100.0%	7 70.1%	10 71.8%	6 100.0%
		00.5%	75.9%	77.476	100.0%	04.6%	75.2%	65.0%	03.176	00.9%	100.0%	79.0%	100.0%	70.1%	71.0%	100.0%
Slightly decrease	(2)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Greatly decrease	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		4	2	2	-	1	1	1	2	1	_	1	_	3	4	_
		19.7%	24.1%	22.6%	-	35.2%	24.8%	14.4%	16.3%	19.1%	-	20.2%	-	29.9%	28.2%	-
NETS																
Net: Increase		_	_	_	_	_	_	_	_	-	_	_	_	_	_	_
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net: Decrease		_	_		_						_		_	_	-	_
Net. Decrease		-	_	-	-	-	-	-	-	-	-	-	-	-	-	-
l National Control		4.0		-				•	40				-	-	40	
Net: Increase + Stay the same		16 80.3%	6 75.9%	7 77.4%	3 100.0%	2 64.8%	3 75.2%	6 85.6%	10 83.7%	4 80.9%	1 100.0%	4 79.8%	5 100.0%	7 70.1%	10 71.8%	6 100.0%
Mean score		3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0



Q14\_7. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

Health & social care
Base: All who recruit temporary agency workers in each job function

			WAVE					REG	ION				SIZE		SECTO	DR
		Total	December 2016	January 2017	February 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total	*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	*m	*n
Unweighted Total		12	6	4	2	1	3	6	6	-	2	3	4	5	11	1
Weighted Total		12	6	4	2	1	3	6	6	-	3	4	4	5	11	1
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	-	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Slightly increase	(4)	2 15.8%	1 16.4%	-	1 49.0%	-	2 65.4%	-	-	-	-	-	1 24.6%	1 20.4%	2 17.2%	-
		13.6%	10.4%	-	49.0%	-	03.4%	-	-	-	-	-	24.0%	20.4%	17.276	-
Stay the same	(3)	8	3	4	1	1	1	4	4	-	3	4	2	3	7	1
		68.0%	49.3%	100.0%	51.0%	100.0%	34.6%	65.2%	65.2%	-	100.0%	100.0%	49.8%	58.7%	65.1%	100.0%
Slightly decrease	(2)	1	1	-	-	-	-	1	1	-	-	-	1	-	1	-
		8.1%	17.1%	-	-	-	-	17.4%	17.4%	-	-	-	25.6%	-	8.9%	-
Greatly decrease	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		1	1	-	-	-	-	1	1	-	-	-	-	1	1	-
		8.1%	17.1%	-	-	-	-	17.4%	17.4%	-	-	-	-	20.9%	8.9%	-
NETS																
Net: Increase		2	1	-	1	-	2	-	-	-	-	-	1	1	2	-
		15.8%	16.4%	-	49.0%	-	65.4%	-	-	-	-	-	24.6%	20.4%	17.2%	-
Net: Decrease		1	1	-	-	-	-	1	1	-	-	-	1	-	1	-
		8.1%	17.1%	-	-	-	-	17.4%	17.4%	-	-	-	25.6%	-	8.9%	-
Net: Increase + Stay the same		10	4	4	2	1	3	4	4	-	3	4	3	4	9	1
		83.8%	65.8%	100.0%	100.0%	100.0%	100.0%	65.2%	65.2%	-	100.0%	100.0%	74.4%	79.1%	82.3%	100.0%
Mean score		3.1	3.0	3.0	3.5	3.0	3.7	2.8	2.8	-	3.0	3.0	3.0	3.3	3.1	3.0



### Q14\_8. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

Hospitality
Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECTO	DR
		Total	D		F.I	North	Midlands	South excluding	South including	1	Other	0.40	50.040	050	Dist	Public
Significance Level: 95%		Total	December 2016	January 2017 *b	February 2017 *c	North *d	widiands *e	London *f	London *q	London *h	Otner *i	0-49 *i	50-249 *k	250+	Private *m	Public *n
					ŭ		· ·	•	ŭ		.	,				
Unweighted Total		15	6	5	4	2	4	4	5	1	4	2	5	8	12	3
Weighted Total		16	6	5	4	2	4	4	5	1	5	3	5	8	13	3
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)															
Greatly increase	(5)	-		-	-	-	-	-	-	-	-	-	-	-	-	-
Slightly increase	(4)	2 12.6%	-	-	2 50.5%	-	2 50.2%	-	-	-	-	-	1 19.1%	1 12.4%	2 15.4%	-
		12.0%	-	-	50.5%	-	50.2%	-	-	-	-	-	19.1%	12.4%	15.4%	-
Stay the same	(3)	12	5	5	1	1	2	3	4	1	5	3	4	5	10	2
		75.0%	84.2%	100.0%	25.3%	52.3%	49.8%	73.7%	78.7%	100.0%	100.0%	100.0%	80.9%	62.9%	76.8%	67.0%
Slightly decrease	(2)	1	_	_	1	1	_	_	_	_	-	-	-	1	_	1
		6.0%	-	-	24.2%	47.7%	-	-	-	-	-	-	-	12.0%	-	33.0%
Greatly decrease	(1)		_	_	_	_							_	-	_	_
Greatly decrease	(1)		_	_	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		6.4%	1 15.8%	-	-	-	-	1 26.3%	1 21.3%	-	-	-	-	1 12.7%	1 7.8%	-
		0.476	13.076	_	-	-	-	20.376	21.376	-	-	-	-	12.7 /6	7.076	-
NETS																
Net: Increase		2	_	_	2	_	2	_	_	_	_	_	1	1	2	_
Troit moreage		12.6%	-	-	50.5%	-	50.2%	-	-	-	-	-	19.1%	12.4%	15.4%	-
Net Deserve		1			4											
Net: Decrease		6.0%	-	-	1 24.2%	1 47.7%	-	-	-	-	-	-	-	1 12.0%	-	33.0%
						47.770								12.070		
Net: Increase + Stay the same		14	5	5	3	1	4	3	4	1	5	3	5	6	12	2
		87.6%	84.2%	100.0%	75.8%	52.3%	100.0%	73.7%	78.7%	100.0%	100.0%	100.0%	100.0%	75.3%	92.2%	67.0%
Mean score		3.1	3.0	3.0	3.3	2.5	3.5	3.0	3.0	3.0	3.0	3.0	3.2	3.0	3.2	2.7



### Q14\_9. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

Industrial
Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECT	OR
								South excluding	South including							
		Total	December 2016	January 2017	February 2017	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1	*m	*n
Unweighted Total		32	11	13	8	5	10	8	12	4	5	7	18	7	27	5
Weighted Total		31	10	13	8	5	10	8	11	4	5	7	17	7	27	5
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)	1	1	-	-	-	-	1	1	-		1	-	-	1	-
		3.1%	9.4%	-	-	-	-	12.5%	8.5%	-	-	13.2%	-	-	3.7%	-
Slightly increase	(4)	5	4	1	-	1	1	2	2	-	1	1	4	-	3	2
		14.7%	36.5%	6.4%	-	18.9%	9.3%	25.3%	17.2%	-	15.6%	14.2%	20.9%	-	10.3%	40.2%
Stay the same	(3)	22	5	11	6	3	8	4	7	3	4	5	11	6	19	3
		70.1%	44.7%	86.6%	76.5%	61.0%	81.5%	49.5%	57.8%	75.3%	84.4%	72.6%	62.7%	85.9%	71.9%	59.8%
Slightly decrease	(2)	2	-	1	1	-	-	1	2	1	-	-	2	-	2	-
		6.0%	-	7.0%	12.3%	-	-	12.6%	16.5%	24.7%	-	-	11.1%	-	7.1%	-
Greatly decrease	(1)	1	-	-	1	-	1	-	-	-	-	-	1	-	1	-
		2.9%	-	-	11.2%	-	9.3%	-	-	-	-	-	5.3%	-	3.4%	-
Don't know		1	1	-	-	1	-	-	-	-	-	-	-	1	1	-
		3.1%	9.3%	-	-	20.0%	-	-	-	-	-	-	-	14.1%	3.6%	-
NETS																
Net: Increase		6	5	1	-	1	1	3	3	-	1	2	4	-	4	2
		17.9%	46.0%	6.4%	-	18.9%	9.3%	37.8%	25.7%	-	15.6%	27.4%	20.9%	-	14.0%	40.2%
Net: Decrease		3	-	1	2	-	1	1	2	1	-	-	3	-	3	-
		8.9%	-	7.0%	23.5%	-	9.3%	12.6%	16.5%	24.7%	-	-	16.4%	-	10.5%	-
Net: Increase + Stay the same		27	9	12	6	4	9	7	10	3	5	7	14	6	23	5
		88.0%	90.7%	93.0%	76.5%	80.0%	90.7%	87.4%	83.5%	75.3%	100.0%	100.0%	83.6%	85.9%	85.9%	100.0%
Mean score		3.1	3.6	3.0	2.7	3.2	2.9	3.4	3.2	2.8	3.2	3.4	3.0	3.0	3.0	3.4



Q14\_10. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

**Legal & HR**Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECT	OR
					==			South excluding	South including							5
Significance Level: 95%		Total	December 2016 *a	January 2017 *b	February 2017 *c	North *d	Midlands *e	London *f	London *q	London *h	Other	0-49	50-249 *k	250+	Private *m	Public *n
Significance Level. 95%			a	Ь	C	u	е	'	g	"	'	J	K	'	""	"
Unweighted Total		29	11	13	5	4	8	8	15	7	2	5	6	18	22	7
Weighted Total		28	11	12	5	4	8	8	14	7	2	5	6	17	21	7
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Greatly morease	(3)	-	-	-	-	-	-	-	-	-	-	_	_	-	-	-
Slightly increase	(4)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
			-	-	-	-	-	-	-	-	-	-	-	-	-	-
Stay the same	(3)	23	9	9	5	4	6	6	12	6	2	3	6	15	17	7
		82.9%	82.2%	76.5%	100.0%	100.0%	75.2%	74.6%	80.0%	86.4%	100.0%	58.5%	100.0%	83.5%	77.3%	100.0%
Slightly decrease	(2)	_	_	_	_	_	_		_	_	_	_	_	_	_	_
Slightly decrease	(2)		_	-	-	-	-	-	-	-		-	-	-	-	
Greatly decrease	(1)	1	-	1	-	-	1	-	-	-	-	1	-	-	1	-
		3.5%	-	8.0%	-	-	12.3%	-	-	-	-	20.6%	-	-	4.6%	-
Don't know		4	2	2	-	-	1	2	3	1	-	1	-	3	4	-
		13.7%	17.8%	15.5%	-	-	12.5%	25.4%	20.0%	13.6%	-	20.9%	-	16.5%	18.1%	-
NETS																
Net: Increase			_	_	_	-	-	-	_	-	-	_	_	-	_	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net: Decrease		1		1	_	_	4					4	_			
Net: Decrease		3.5%		8.0%		-	12.3%	-	-	-		20.6%	-	-	4.6%	-
				0.070			12.570									
Net: Increase + Stay the same		23	9	9	5	4	6	6	12	6	2	3	6	15	17	7
		82.9%	82.2%	76.5%	100.0%	100.0%	75.2%	74.6%	80.0%	86.4%	100.0%	58.5%	100.0%	83.5%	77.3%	100.0%
Mean score		2.9	3.0	2.8	3.0	3.0	2.7	3.0	3.0	3.0	3.0	2.5	3.0	3.0	2.9	3.0



Q14\_11. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

Life sciences
Base: All who recruit temporary agency workers in each job function

			WAVE			REG	ION				SIZE		SECTO	R
		Total	January 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1
Unweighted Total		3	3	-	-	2	3	1	-	2	-	1	2	1
Weighted Total		3 100.0%	3 100.0%	-	-	2 100.0%	3 100.0%	1 100.0%	-	2 100.0%	-	1 100.0%	2 100.0%	1 100.0%
Greatly increase	(5)	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-
Slightly increase	(4)		-				-		-		-	-	- -	
Stay the same	(3)	1 32.9%	1 32.9%	-	-	1 49.8%	1 32.9%	-	-	1 49.8%	-	-	1 49.2%	-
Slightly decrease	(2)	1 33.2%	1 33.2%	-	-	1 50.2%	1 33.2%	-	-	1 50.2%		-	-	1 100.0%
Greatly decrease	(1)	-	<u>.</u>	-	-	-	-	-	-	-	-	-	- -	-
Don't know		1 33.9%	1 33.9%		-		1 33.9%	1 100.0%	-		-	1 100.0%	1 50.8%	-
NETS														
Net: Increase		-	-		-				-		-		-	-
Net: Decrease		1 33.2%	1 33.2%	-	-	1 50.2%	1 33.2%	-	-	1 50.2%	-	-		1 100.0%
Net: Increase + Stay the same		1 32.9%	1 32.9%	-	-	1 49.8%	1 32.9%	-		1 49.8%	-	-	1 49.2%	
Mean score		2.5	2.5	-	-	2.5	2.5	-	-	2.5	-	-	3.0	2.0

Columns Tested: b,c,d,e,f,g - h,i,j - k,l



Q14\_12. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

# Marketing, media & creative Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECT	OR
								South excluding	South including							
		Total	December 2016	January 2017	February 2017	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*1	*g	*h	1	ני	*k	*1	*m	*n
Unweighted Total		21	6	11	4	4	3	8	12	4	2	5	5	11	17	4
Weighted Total		20	6	10	4	4	3	8	11	4	2	5	5	10	17	4
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)		-	_	-	-	-	-	-	-	_	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Slightly increase	(4)	_	-	_	-	_	_	-	_	-	_	-	_	_	_	-
	( )	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Stay the same	(3)	16	4	7	4	3	2	6	9	3	2	4	4	8	12	4
	(-)	75.9%	68.6%	70.8%	100.0%	73.6%	65.2%	73.3%	74.2%	76.1%	100.0%	78.5%	80.4%	72.5%	70.6%	100.0%
Slightly decrease	(2)	_	_	_	-	_	_	_	_	_	_	_	_	_	-	-
	( )	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Greatly decrease	(1)		-	_	-	-	-	-	-	-	_	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		5	2	3	-	1	1	2	3	1	_	1	1	3	5	-
		24.1%	31.4%	29.2%	-	26.4%	34.8%	26.7%	25.8%	23.9%	-	21.5%	19.6%	27.5%	29.4%	-
NETS																
Net: Increase		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net: Decrease		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net: Increase + Stay the same		16	4	7	4	3	2	6	9	3	2	4	4	8	12	4
		75.9%	68.6%	70.8%	100.0%	73.6%	65.2%	73.3%	74.2%	76.1%	100.0%	78.5%	80.4%	72.5%	70.6%	100.0%
Mean score		3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
			l													



Q14\_13. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

Office professionals
Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECTO	OR
					==			South excluding	South including							
Significance Level: 95%		Total	December 2016	January 2017	February 2017	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	Т	*g	*h	-1	٦	*k	-1	m	*n
Unweighted Total		61	25	24	12	12	14	19	28	9	7	11	25	25	51	10
Weighted Total		60	25	23	12	11	14	18	27	8	8	11	24	25	50	10
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)	1	_	_	1	1	_	_	_	_		_	1	-	1	_
Ordally increase	(3)	1.6%	_	_	8.2%	8.5%	-	-	-	-	-	-	3.9%	-	1.9%	-
Slightly increase	(4)	4 6.4%	-	3 12.2%	1 8.5%	-	4 28.2%	-	-	-	-	1 7.9%	-	3 12.0%	3 5.9%	1 9.1%
		6.4%	-	12.2%	8.5%	-	28.2%	-	-	-	-	7.9%	-	12.0%	5.9%	9.1%
Stay the same	(3)	41	20	13	9	8	7	13	18	5	8	8	15	18	34	8
		69.2%	80.4%	54.3%	75.5%	74.6%	49.9%	72.4%	67.4%	56.4%	100.0%	74.1%	63.5%	72.7%	67.1%	80.5%
Slightly decrease	(2)	5	2	2	1	1	_	2	4	2		_	4	1	4	1
Slightly decrease	(2)	7.8%	7.9%	7.8%	7.8%	8.1%	-	10.7%	14.1%	21.6%	-	-	15.7%	3.6%	7.3%	10.3%
Greatly decrease	(1)	4	1	3	-	-	2	1	2	1	-	1	3	-	4	-
		6.7%	3.8%	13.0%	-	-	14.6%	5.8%	7.5%	11.3%	-	8.9%	12.5%	-	8.0%	-
Don't know		5	2	3	-	1	1	2	3	1	-	1	1	3	5	-
		8.2%	7.9%	12.7%	-	8.7%	7.4%	11.2%	11.0%	10.7%	-	9.1%	4.4%	11.6%	9.8%	-
NETS																
Net: Increase		5	_	3	2	1	4	_	_	_	_	1	1	3	4	1
		8.0%	-	12.2%	16.7%	8.5%	28.2%	-	-	-	-	7.9%	3.9%	12.0%	7.8%	9.1%
													_			
Net: Decrease		9 14.5%	3 11.7%	5 20.8%	1 7.8%	1 8.1%	2 14.6%	3 16.4%	6 21.6%	3 32.9%	-	1 8.9%	7 28.2%	1 3.6%	8 15.3%	1 10.3%
		14.5%	11.7%	∠0.8%	1.8%	5.1%	14.6%	10.4%	∠1.6%	32.9%	-	8.9%	28.2%	3.0%	15.3%	10.3%
Net: Increase + Stay the same		46	20	16	11	9	11	13	18	5	8	9	16	21	38	9
		77.2%	80.4%	66.5%	92.2%	83.2%	78.1%	72.4%	67.4%	56.4%	100.0%	82.0%	67.4%	84.7%	74.9%	89.7%
Mean score		2.9	2.8	2.8	3.2	3.1	3.0	2.8	2.7	2.5	3.0	2.9	2.7	3.1	2.8	3.0
Wicaii 30010		2.5	2.0	2.0	3.2	3.1	3.0		2.1	2.5	3.0	2.3	2.1	3.1	2.0	3.0



Q14\_14. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

Sales & retail
Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECTO	OR
		Total	D		F.I	North	Midlands	South excluding	South including	1 1	Other	0.40	50.040	050	D	Public
Significance Level: 95%		Iotai	December 2016	January 2017 *b	February 2017 *c	North *d	widiands *e	London *f	London *q	London *h	Otner *i	0-49 *i	50-249 *k	250+	Private *m	Public *n
					ŭ	ŭ.	Ū	•	•		·	,				
Unweighted Total		24	8	12	4	4	4	9	12	3	4	7	7	10	18	6
Weighted Total		25	9	12	4	4	4	9	12	3	5	7	7	10	19	6
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Over the desired	(5)															
Greatly increase	(5)	-	]	-	-	-	-	-	-	-	-	-	-	-	-	
Slightly increase	(4)	2	1	-	1	-	1	1	1	-	-	-	2	-	2	-
		7.7%	11.3%	-	24.0%	-	23.6%	11.0%	8.2%	-	-	-	26.2%	-	10.1%	-
Stay the same	(3)	18	7	8	3	4	1	6	8	2	5	6	4	8	12	6
		72.4%	77.1%	67.9%	76.0%	100.0%	26.9%	65.7%	66.7%	69.9%	100.0%	73.5%	59.3%	81.1%	64.0%	100.0%
Slightly decrease	(2)	_	_	_	_	_				_		_	_	-	_	_
Oligitaly decrease	(2)	-	_	-	-	-	-	-	-	-	-	-	-	-	-	-
Greatly decrease	(1)	1 4.0%	-	1 8.0%	-	-	1 24.5%	-	-	-	-	1 13.1%	-	-	1 5.2%	-
		4.0%	-	6.0%	-	-	24.5%	-	-	-	-	13.176	-	-	3.276	-
Don't know		4	1	3	-	-	1	2	3	1	-	1	1	2	4	-
		15.9%	11.6%	24.1%	-	-	24.9%	23.3%	25.0%	30.1%	-	13.3%	14.5%	18.9%	20.7%	-
NETS																
Net: Increase		2	1	-	1	-	1	1	1	-	-	-	2	-	2	-
		7.7%	11.3%	-	24.0%	-	23.6%	11.0%	8.2%	-	-	-	26.2%	-	10.1%	-
Net: Decrease		1	_	1	_	_	1	_	_	_	_	1	_	_	1	_
Net. Decrease		4.0%	_	8.0%		-	24.5%	-	-	-	-	13.1%		-	5.2%	-
Net: Increase + Stay the same		20 80.1%	8 88.4%	8 67.9%	4 100.0%	4 100.0%	2 50.5%	7 76.7%	9 75.0%	2 69.9%	5 100.0%	6 73.5%	6 85.5%	8 81.1%	14 74.1%	6 100.0%
		30.1%	00.4%	67.9%	100.0%	100.0%	30.5%	70.776	75.0%	09.976	100.0%	73.5%	65.5%	01.176	74.176	100.0%
Mean score		3.0	3.1	2.8	3.2	3.0	2.7	3.1	3.1	3.0	3.0	2.7	3.3	3.0	3.0	3.0



Q14\_15. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next three months?

**Technology**Base: All who recruit temporary agency workers in each job function

				WAVE				REG					SIZE		SECTO	DR
		Total	December 2016	January 2017	February 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*	*m	*n
Unweighted Total		25	7	15	3	4	5	10	14	4	2	6	8	11	21	4
Weighted Total		25	7	15	3	4	5	10	13	4	3	6	8	11	21	4
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	_		-	_	_	_	_	_	-	_	_	-	_	
Slightly increase	(4)	5 19.9%	2 28.5%	2 13.5%	1 32.4%	1 26.2%	2 41.3%	1 9.6%	2 14.2%	1 25.6%	-		2 24.6%	3 28.3%	5 23.4%	-
Stay the same	(3)	15	4	9	2	3	1	7	9	2	3	4	5	6	11	4
		60.2%	56.5%	60.3%	67.6%	73.8%	18.9%	69.0%	63.9%	51.1%	100.0%	68.9%	61.6%	54.1%	53.2%	100.0%
Slightly decrease	(2)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Greatly decrease	(1)	1	-	1	-	-	1	-	-	-	-	1	-	-	1	-
		4.0%	-	6.5%	-	-	19.7%	-	-	-	-	15.5%	-	-	4.7%	-
Don't know		4	1	3 19.6%	-	-	1 20.0%	2	3 22.0%	1	-	1	1 13.9%	2	4 18.8%	-
		16.0%	14.9%	19.6%	-	-	20.0%	21.4%	22.0%	23.3%	-	15.7%	13.9%	17.6%	18.8%	-
NETS																
Net: Increase		5	2	2	1	1	2	1	2	1		-	2	3	5	-
		19.9%	28.5%	13.5%	32.4%	26.2%	41.3%	9.6%	14.2%	25.6%	-	-	24.6%	28.3%	23.4%	-
Net: Decrease		1	-	1	-	-	1	-	-	-	-	1	-	-	1	-
		4.0%	-	6.5%	-	-	19.7%	-	-	-	-	15.5%	-	-	4.7%	-
Net: Increase + Stay the same		20 80.1%	6 85.1%	11 73.8%	3 100.0%	4 100.0%	3 60.2%	8 78.6%	11 78.0%	3 76.7%	3 100.0%	4 68.9%	7 86.1%	9 82.4%	16 76.6%	4 100.0%
Mean score		3.1	3.3	3.0	3.3	3.3	3.0	3.1	3.2	3.3	3.0	2.6	3.3	3.3	3.2	3.0
IVICALI SCOLE		3.1	3.3	3.0	3.3	3.3	3.0	3.1	3.2	3.3	3.0	2.0	3.3	3.3	3.2	3.0



Q15\_SUM. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

**SUMMARY TABLE**Base: All who recruit temporary agency workers in each job function

										Net: Increase + Stay the	
	Total	Greatly increase	Slightly increase	Stay the same	Slightly decrease	Greatly decrease	Don't know	Net: Increase	Net: Decrease	same	Mean
Accounting and financial services	43	_	3	32	1	_	7	3	1	35	3.1
Accounting and interioral services	100.0%	-	6.7%	75.2%	2.1%		16.0%	6.7%	2.1%	81.9%	5.1
	1										
Construction	12	-	5	6	-	-	1	5	-	11	3.4
	100.0%	-	39.3%	52.7%	•	-	8.0%	39.3%	-	92.0%	
Drivers	17	1	1	10	2	1	2	2	3	12	2.9
	100.0%	5.5%	6.2%	60.9%	10.8%	5.5%	11.0%	11.7%	16.3%	72.6%	
Education	14	_	2	7	2	2	1	2	4	9	2.7
2 ddddion	100.0%	-	13.8%	50.3%	14.8%	13.8%	7.3%	13.8%	28.6%	64.1%	
Engineering & technical	29	1 3.4%	8 26.3%	14 50.0%	-	-	6 20.3%	9 29.7%	-	23 79.7%	3.4
	100.0%	3.4%	20.3%	50.0%	-	-	20.3%	29.7%	-	79.7%	
Executive recruitment / interim management	20	-	1	14	1	-	4	1	1	15	3.0
	100.0%	-	4.4%	71.3%	4.6%	-	19.7%	4.4%	4.6%	75.7%	
Health & social care	12	_	3	7	_	1	1	3	1	10	3.1
risami a sosiai sars	100.0%	-	22.9%	60.9%	-	8.1%	8.1%	22.9%	8.1%	83.8%	5
Hospitality	16 100.0%	-	5 31.1%	8 50.7%	2 11.8%	-	1 6.4%	5 31.1%	2 11.8%	13 81.8%	3.2
	100.0%	-	31.176	50.7%	11.076	-	0.476	31.176	11.0%	01.076	
Industrial	31	1	6	19	4	-	2	7	4	26	3.1
	100.0%	2.9%	18.4%	61.1%	11.7%	-	6.0%	21.3%	11.7%	82.3%	
Legal & HR	28		2	22	_		5	2	_	23	3.1
	100.0%	-	6.5%	76.3%	-	-	17.2%	6.5%	-	82.8%	
Life sciences	3		1		1	_	1	1	1	1	2.0
Life sciences	100.0%		32.9%	-	33.2%	-	33.9%	32.9%	33.2%	32.9%	3.0
	100.070		02.370		33.270		33.370	32.370	00.270	02.070	
Marketing, media & creative	20	-	3	13	-	-	5	3	-	16	3.2
	100.0%	-	13.5%	62.4%	-	-	24.1%	13.5%	-	75.9%	
Office professionals	60	2	6	40	4	2	7	8	6	47	3.0
	100.0%	3.1%	9.5%	66.3%	6.3%	3.3%	11.5%	12.6%	9.6%	78.9%	
Sales & retail	25	_	5	16	_	_	4	5	_	21	3.2
Caics a fetali	100.0%	-	19.7%	64.3%	-	-	15.9%	19.7%	-	84.1%	5.2
Technology	25	-	7	14	-	-	4	7	-	21	3.3
	100.0%	-	27.4%	56.7%	-	-	16.0%	27.4%	-	84.0%	
Average (response based including bases)	354	5	55	223	16	6	50	60	22	283	3.1
	100.0%	1.3%	15.6%	62.9%	4.5%	1.6%	14.1%	16.9%	6.1%	79.8%	



### Q15\_SUM. Average across all sectors

**SUMMARY TABLE**Base: All who recruit temporary agency workers in each job function

				WAVE				REG					SIZE		SECTO	DR
		Total	December 2016	January 2017	February 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total		355	134	162	59	58	81	115	168	53	48	79	125	151	292	63
Weighted Total		354 100.0%	134 100.0%	161 100.0%	58 100.0%	54 100.0%	79 100.0%	111 100.0%	161 100.0%	50 100.0%	59 100.0%	83 100.0%	123 100.0%	147 100.0%	294 100.0%	60 100.0%
Greatly increase	(5)	5 1.3%		3 1.7%	2 3.2% a	2 3.5% f	1 1.2%	- -	2 1.1%	2 3.6% f	-	-	4 3.0%	1 .6%	5 1.6%	-
Slightly increase	(4)	55 15.6%	12 9.2%	25 15.6%	18 30.4% ab	5 9.0%	19 23.7% dhi	26 23.2% dhi	31 19.0% i	5 9.7%	1 1.4%	19 22.8%	15 12.5%	21 14.0%	50 17.2%	5 7.8%
Stay the same	(3)	223 62.9%	90 67.0%	98 60.7%	35 59.7%	36 66.3%	44 55.6%	61 55.1%	86 53.4%	25 49.8%	56 95.7% defgh	54 65.3%	77 62.4%	91 62.0%	171 58.2%	52 85.8% m
Slightly decrease	(2)	16 4.5%	6 4.3%	8 5.0%	2 3.3%	4 7.1%	2 2.4%	4 3.4%	8 5.2%	5 9.0%	2 2.9%	2 2.3%	9 7.5%	5 3.1%	12 4.1%	4 6.3%
Greatly decrease	(1)	6 1.6%	2 1.5%	4 2.4%	-	1 1.7%	2 2.5%	1 .9%	3 1.8%	2 3.7%	-	-	5 4.0%	1 .6%	6 2.0%	
Don't know		50 14.1%	24 18.1% c	23 14.6% c	2 3.4%	7 12.4% i	12 14.6% i	19 17.4% i	31 19.5% i	12 24.2% i	-	8 9.6%	13 10.5%	29 19.5% k	50 16.9% n	-
NETS																
Net: Increase		60 16.9%	12 9.2%	28 17.3% a	20 33.6% ab	7 12.4% i	20 24.9% i	26 23.2% i	32 20.1% i	7 13.3% i	1 1.4%	19 22.8%	19 15.6%	22 14.7%	55 18.8% n	5 7.8%
Net: Decrease		22 6.1%	8 5.8%	12 7.4%	2 3.3%	5 8.9%	4 4.9%	5 4.3%	11 6.9%	6 12.7% f	2 2.9%	2 2.3%	14 11.5% jl	6 3.8%	18 6.1%	4 6.3%
Net: Increase + Stay the same		283 79.8%	102 76.2%	126 78.0%	54 93.3% ab	43 78.7%	64 80.5% h	87 78.3% h	119 73.6%	31 63.1%	57 97.1% defgh	73 88.1% I	96 78.0%	113 76.7%	226 77.0%	56 93.7% m
Mean score		3.1	3.0	3.1	3.3 ab	3.1	3.2 i	3.2 i	3.2	3.0	3.0	3.2	3.0	3.1	3.1	3.0



Q15\_1. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

# Accounting and financial services Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECTO	OR
		Total	D	1	F.L	North	Midlands	South excluding	South including	1	Other	0.40	50.040	050	Di ut	Public
Significance Level: 95%		Iotai	December 2016 *a	January 2017 *b	February 2017 *c	North *d	widiands *e	London *f	London *q	London *h	Otner *i	0-49 *i	50-249 *k	250+	Private m	Public *n
					ŭ			•	· ·		.	,				
Unweighted Total		42	19	18	5	6	10	14	19	5	7	8	13	21	37	5
Weighted Total		43	20	18	5	6	10	14	18	5	9	9	13	21	38	5
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)															
Greatly increase	(5)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Slightly increase	(4)	3 6.7%	-	3 15.9%	-	-	1 11.0%	2 13.1%	2 9.7%	-	-	2 20.9%	-	1 5.1%	3 7.5%	-
		6.7%	-	15.9%	-	-	11.0%	13.1%	9.7%	-	-	20.9%	-	5.1%	7.5%	-
Stay the same	(3)	32	16	12	4	5	7	10	12	2	9	6	11	15	27	5
		75.2%	80.7%	67.7%	80.2%	83.2%	69.5%	72.1%	63.6%	38.9%	100.0%	67.5%	84.6%	72.4%	72.0%	100.0%
Slightly decrease	(2)	1	1	_	-	-	1	-	_	_	-	-	-	1	1	-
	( )	2.1%	4.6%	-	-	-	9.3%	-	-	-	-	-	-	4.3%	2.4%	-
Greatly decrease	(1)	_	_	_	_		_			_			_	_	_	_
Greatly decrease	(1)	-	-	_	-	-	-	-	-	-	-	-	-	-	-	
Don't know		7 16.0%	3 14.7%	3 16.4%	1 19.8%	1 16.8%	1 10.2%	2 14.8%	5 26.7%	3 61.1%	-	1 11.7%	2 15.4%	4 18.2%	7 18.0%	
		10.076	14.770	10.476	19.076	10.076	10.276	14.076	20.7 /6	01.176	-	11.770	13.476	10.276	10.076	-
NETS																
Net: Increase		3	_	3	_	_	1	2	2	_	_	2	_	1	3	_
		6.7%	-	15.9%	-	-	11.0%	13.1%	9.7%	-	-	20.9%	-	5.1%	7.5%	-
Net: Decrease		1		_		_	4	_	_	_		_		1		
Net: Decrease		2.1%	4.6%	-	-	-	9.3%	-	-	-		-	-	4.3%	2.4%	
							0.070									
Net: Increase + Stay the same		35	16	15	4	5	8	12	13	2	9	8	11	16	30	5
		81.9%	80.7%	83.6%	80.2%	83.2%	80.5%	85.2%	73.3%	38.9%	100.0%	88.3%	84.6%	77.5%	79.6%	100.0%
Mean score		3.1	2.9	3.2	3.0	3.0	3.0	3.2	3.1	3.0	3.0	3.2	3.0	3.0	3.1	3.0



Q15\_2. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

**Construction**Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECT	OR
								South excluding	South including							
0'15		Total	December 2016	January 2017	February 2017	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*1	*9	*h	71	ני	*k	*1	*m	*n
Unweighted Total		12	3	7	2	3	1	2	6	4	2	5	2	5	11	1
Weighted Total		12	3	7	2	3	1	2	6	4	3	5	2	5	11	1
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)	-	-	_	-	-	-	-	_	-	-	-	_	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Slightly increase	(4)	5	1	3	1	1	-	2	4	2	-	3	1	1	4	1
	`	39.3%	33.0%	38.0%	53.4%	33.2%	-	100.0%	67.6%	51.2%	-	51.4%	52.8%	19.7%	34.5%	100.0%
Stay the same	(3)	6	1	5	1	1	1	-	2	2	3	3	1	3	6	-
		52.7%	32.6%	62.0%	46.6%	32.2%	100.0%	-	32.4%	48.8%	100.0%	48.6%	47.2%	59.7%	56.9%	-
Slightly decrease	(2)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	.	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Greatly decrease	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		1	1	-	-	1	-	-	-	-	-	-	-	1	1	-
		8.0%	34.4%	-	-	34.6%	-	-	-	-	-	-	-	20.6%	8.7%	-
NETS																
Net: Increase		5	1	3	1	1	-	2	4	2	-	3	1	1	4	1
		39.3%	33.0%	38.0%	53.4%	33.2%	-	100.0%	67.6%	51.2%	-	51.4%	52.8%	19.7%	34.5%	100.0%
Net: Decrease		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net: Increase + Stay the same		11	2	7	2	2	1	2	6	4	3	5	2	4	10	1
		92.0%	65.6%	100.0%	100.0%	65.4%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	79.4%	91.3%	100.0%
Mean score		3.4	3.5	3.4	3.5	3.5	3.0	4.0	3.7	3.5	3.0	3.5	3.5	3.2	3.4	4.0



### Q15\_3. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

### **Drivers**

Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECT	OR
								South excluding	South including							
0::		Total	December 2016	January 2017	February 2017	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*1	*g	*h	۱ ا	ر-	*k	*1	*m	*n
Unweighted Total		17	8	8	1	4	5	5	5	•	3	2	9	6	14	3
Weighted Total		17	8	9	1	4	5	5	5	-	4	3	9	6	14	3
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	-	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)	1	_	_	1	1	_	_	_	_	_	_	_	1	1	_
	(-)	5.5%	-	-	100.0%	24.5%	-	-	-	-	-	-	-	16.4%	6.6%	-
OF LIE	(4)	1		1												
Slightly increase	(4)	6.2%	-	1 12.5%	-	-	21.6%	-	-	-	-	1 38.3%	-	-	7.5%	-
Stay the same	(3)	10	5	6	-	2	2	4	4	-	3	2	5	4	9	2
		60.9%	62.2%	66.5%	-	51.0%	39.7%	79.4%	79.4%	-	76.0%	61.7%	57.0%	66.3%	60.0%	65.3%
Slightly decrease	(2)	2	1	1	-	-	1	-	-	-	1	-	2	-	1	1
		10.8%	13.1%	9.9%	-	-	20.5%	-	-	-	24.0%	-	21.6%	-	5.9%	34.7%
Greatly decrease	(1)	1	_	1	-	1	-	_	_	_	-	_	1	_	1	-
	. ,	5.5%	-	11.1%	-	24.5%	-	-	-	-	-	-	11.0%	-	6.6%	-
Don't know		2	2	_	_	_	4	4	1	_	_	_	1	1	2	_
Don't know		11.0%	24.6%	-	-	-	18.2%	20.6%	20.6%	-	-	-	10.4%	17.3%	13.3%	-
NETS																
Net: Increase		2	-	1	1	1	1	-	-	-	-	1	-	1	2	-
		11.7%	-	12.5%	100.0%	24.5%	21.6%	-	-	-	-	38.3%	-	16.4%	14.1%	-
Net: Decrease		3	1	2	_	1	1	_	_	_	1	_	3	_	2	1
		16.3%	13.1%	21.0%	-	24.5%	20.5%	-	-	-	24.0%	-	32.6%	-	12.6%	34.7%
Note leaves a Character and		40	_	7		2	2					2	-	-	44	
Net: Increase + Stay the same		12 72.6%	5 62.2%	7 79.0%	100.0%	3 75.5%	3 61.3%	4 79.4%	4 79.4%	-	3 76.0%	3 100.0%	5 57.0%	5 82.7%	11 74.1%	2 65.3%
Mean score		2.9	2.8	2.8	5.0	3.0	3.0	3.0	3.0	-	2.8	3.4	2.5	3.4	3.0	2.7



### Q15\_4. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

### Education

Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECTO	DR
		Total	D	January 2017	F.I	North	Midlands	South excluding	South including	11	Other	0.40	50.040	050	Di iii	Public
Significance Level: 95%		lotai	December 2016	January 2017	February 2017 *c	North *d	Midiands *e	London *f	London *q	London *h	Otner *i	0-49	50-249 *k	250+	Private *m	Public *n
				2			Ü	•	9			,		•		
Unweighted Total		13	5	6	2	3	4	2	4	2	2	3	5	5	10	3
Weighted Total		14	5	7	2	3	4	2	4	2	3	4	5	5	11	3
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)	_		_	_	_	_		_	_	_	_	-	_	_	_
Greatly increase	(3)	-	_	-	-	-	-	-	-	-	-	-	-	-	-	-
Slightly increase	(4)	13.8%	-	1 13.9%	1 47.9%	1 31.0%	1 24.5%	-	-	-	-	-	1 17.9%	1 20.1%	1 9.1%	30.3%
		13.076	_	13.576	47.576	31.076	24.576				-		17.576	20.176	3.176	30.376
Stay the same	(3)	7	4	2	1	-	1	2	3	1	3	2	3	2	5	2
		50.3%	80.8%	26.2%	52.1%	-	25.6%	100.0%	76.6%	54.2%	100.0%	45.7%	62.5%	41.2%	44.9%	69.7%
Slightly decrease	(2)	2	1	1	-	2	-	-	-	-	-	1	-	1	2	-
		14.8%	19.2%	15.9%	-	69.0%	-	-	-	-	-	27.8%	-	20.2%	18.9%	-
Greatly decrease	(1)	2	_	2	-	_	1	_	1	1	-	-	1	1	2	_
	( )	13.8%	-	28.9%	-	-	25.0%	-	23.4%	45.8%	-	-	19.6%	18.5%	17.7%	-
Don't know		1	_	1	_	_	4		_	_	_	4	_	_	1	_
DONTRIOW		7.3%	_	15.2%		-	25.0%	-	-	-	-	26.5%	-	-	9.3%	-
NETS																
Net: Increase		2	-	1	1	1	1	-	-	-	-	-	1	1	1	1
		13.8%	-	13.9%	47.9%	31.0%	24.5%	-	-	-	-	-	17.9%	20.1%	9.1%	30.3%
Net: Decrease		4	1	3	-	2	1	-	1	1	-	1	1	2	4	_
		28.6%	19.2%	44.8%	-	69.0%	25.0%	-	23.4%	45.8%	-	27.8%	19.6%	38.7%	36.6%	-
Net: Increase + Stay the same		9	4	3	2	1	2	2	3	1	3	2	4	3	6	3
1.15. Horodoc i Oldy the Salite		64.1%	80.8%	40.0%	100.0%	31.0%	50.1%	100.0%	76.6%	54.2%	100.0%	45.7%	80.4%	61.3%	54.0%	100.0%
					0.5		0.7		0.5	0.4			0.0	0.0	0.5	
Mean score		2.7	2.8	2.3	3.5	2.6	2.7	3.0	2.5	2.1	3.0	2.6	2.8	2.6	2.5	3.3



Q15\_5. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

Engineering & technical
Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECTO	OR
								South excluding	South including							
0. 15		Total	December 2016	January 2017	February 2017	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*i	*k	*1	*m	*n
Unweighted Total		29	11	14	4	3	6	11	15	4	5	8	13	8	25	4
Weighted Total		29	11	14	4	3	6	11	14	4	6	8	13	8	25	4
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)	1	_	1	-	-	1	-	_	-	_	_	1	_	1	_
,		3.4%	-	7.0%	-	-	17.0%	-	-	-	-	-	7.7%	-	3.9%	-
Slightly increase	(4)	8	3	3	2	-	4	3	3	-	1	3	2	3	7	1
		26.3%	25.5%	20.4%	49.6%	-	67.6%	25.9%	19.3%	-	14.8%	32.5%	14.9%	38.7%	26.7%	23.4%
Stay the same	(3)	14	4	8	2	2	-	6	8	2	5	6	7	2	12	3
		50.0%	38.6%	58.6%	50.4%	65.4%	-	54.8%	53.3%	49.1%	85.2%	67.5%	54.3%	23.9%	46.2%	76.6%
Slightly decrease	(2)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Greatly decrease	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		6	4	2	-	1	1	2	4	2	-	-	3	3	6	-
		20.3%	35.9%	14.0%	-	34.6%	15.5%	19.3%	27.5%	50.9%	-	-	23.1%	37.5%	23.2%	-
NETS																
Net: Increase		9	3	4	2	-	5	3	3	-	1	3	3	3	8	1
		29.7%	25.5%	27.4%	49.6%	-	84.5%	25.9%	19.3%	-	14.8%	32.5%	22.6%	38.7%	30.6%	23.4%
Net: Decrease		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net: Increase + Stay the same		23	7	12	4	2	5	9	10	2	6	8	10	5	19	4
		79.7%	64.1%	86.0%	100.0%	65.4%	84.5%	80.7%	72.5%	49.1%	100.0%	100.0%	76.9%	62.5%	76.8%	100.0%
Mean score		3.4	3.4	3.4	3.5	3.0	4.2	3.3	3.3	3.0	3.1	3.3	3.4	3.6	3.5	3.2



Q15\_6. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

# Executive recruitment / interim management Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECT	OR
					==			South excluding	South including		0.1				51.	5
Significance Level: 95%		Total	December 2016 *a	January 2017 *b	February 2017 *c	North *d	Midlands *e	London *f	London *g	London *h	Other	0-49	50-249 *k	250+	Private *m	Public *n
Significance Level. 9376			a	Б	C	u	C	'	9	"	'	J	K	'	""	"
Unweighted Total		20	8	9	3	3	4	7	12	5	1	5	5	10	14	6
Weighted Total		20	8	8	3	3	4	7	12	5	1	5	5	10	14	6
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Slightly increase	(4)	1	-	1	-	-	-	1	1	-	-	1	-	-	1	-
		4.4%	-	10.4%	-	-	-	12.6%	7.5%	-	-	17.6%	-	-	6.4%	-
Stay the same	(3)	14	6	5	3	2	3	5	8	3	1	3	5	6	8	6
		71.3%	75.9%	56.3%	100.0%	64.8%	75.2%	73.0%	68.5%	61.8%	100.0%	62.2%	100.0%	60.7%	58.8%	100.0%
Slightly decrease	(2)	1	-	1	-	-	-	-	1	1	-	-	-	1	1	-
		4.6%	-	10.7%	-	-	-	-	7.7%	19.1%	-	-	-	9.4%	6.6%	-
Greatly decrease	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		4	2	2	-	1	1	1	2	1	-	1	-	3	4	-
		19.7%	24.1%	22.6%	-	35.2%	24.8%	14.4%	16.3%	19.1%	-	20.2%	-	29.9%	28.2%	-
NETS																
Net: Increase		1	-	1	-	-	-	1	1	-	-	1	-	-	1	-
		4.4%	-	10.4%	-	-	-	12.6%	7.5%	-	-	17.6%	-	-	6.4%	-
Net: Decrease		1	-	1	-	-	-	-	1	1	-	-	-	1	1	-
		4.6%	-	10.7%	-	-	-	-	7.7%	19.1%	-	-	-	9.4%	6.6%	-
Net: Increase + Stay the same		15	6	6	3	2	3	6	9	3	1	4	5	6	9	6
		75.7%	75.9%	66.7%	100.0%	64.8%	75.2%	85.6%	76.0%	61.8%	100.0%	79.8%	100.0%	60.7%	65.2%	100.0%
Mean score		3.0	3.0	3.0	3.0	3.0	3.0	3.1	3.0	2.8	3.0	3.2	3.0	2.9	3.0	3.0



Q15\_7. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

Health & social care
Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECTO	OR
		Total	December 2016	January 2017	February 2017	North	Midlands	South excluding London	South including London	Landan	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Iotai	December 2016	January 2017	rebruary 2017	North *d	Midiands *e	London *f	London *q	London *h	Otner *i	0-49 *i	50-249 *k	250+ *I	Private *m	Public *n
				_		_			· ·	-		,		•		
Unweighted Total		12	6	4	2	1	3	6	6	-	2	3	4	5	11	1
Weighted Total		12	6	4	2	1	3	6	6	-	3	4	4	5	11	1
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	-	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Slightly increase	(4)	3	1	1	1	-	2	1	1	-	-	1	1	1	3	_
	. ,	22.9%	16.4%	19.6%	49.0%	-	65.4%	15.2%	15.2%	-	-	24.2%	24.6%	20.4%	24.9%	-
Stay the same	(3)	7	3	4	1	1	1	3	3	_	3	3	2	3	6	1
3.07	(-)	60.9%	49.3%	80.4%	51.0%	100.0%	34.6%	50.0%	50.0%	-	100.0%	75.8%	49.8%	58.7%	57.3%	100.0%
Slightly decrease	(2)	_	_	_	_				_	_	_		_	_	_	_
Slightly decrease	(2)		-	-	-	-	-	-	-	-	-	-	-	-	-	
Greatly decrease	(1)	1			_		_	4	4	_	_	_	1	_	4	_
Greatly decrease	(1)	8.1%	17.1%	-	-	-	-	17.4%	17.4%	-		-	25.6%	-	8.9%	
Don't know		8.1%	1 17.1%	-	-	-	-	1 17.4%	1 17.4%	-	-	-		1 20.9%	1 8.9%	-
NETS																
Net: Increase		3	1	1	1	-	2	1	1	-	-	1	1	1	3	-
		22.9%	16.4%	19.6%	49.0%	-	65.4%	15.2%	15.2%	-	-	24.2%	24.6%	20.4%	24.9%	-
Net: Decrease		1	1	-	-	-	-	1	1	-	-	-	1	-	1	-
		8.1%	17.1%	-	-	-	-	17.4%	17.4%	-	-	-	25.6%	-	8.9%	-
Net: Increase + Stay the same		10	4	4	2	1	3	4	4	-	3	4	3	4	9	1
		83.8%	65.8%	100.0%	100.0%	100.0%	100.0%	65.2%	65.2%	-	100.0%	100.0%	74.4%	79.1%	82.3%	100.0%
Mean score		3.1	2.8	3.2	3.5	3.0	3.7	2.8	2.8	-	3.0	3.2	2.7	3.3	3.1	3.0



Q15\_8. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

Hospitality
Base: All who recruit temporary agency workers in each job function

				WAVE				REG					SIZE		SECTO	OR
		Total	December 2016	January 2017	February 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		Total	*a	*b	*C	*d	*e	London *f	*g	*h	*i	0-49 *j	50-249 *k	*	*m	*n
Unweighted Total		15	6	5	4	2	4	4	5	1	4	2	5	8	12	3
Weighted Total		16	6	5	4	2	4	4	5	1	5	3	5	8	13	3
Troiginou rota.		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)	_	_	_		_		_	_	_	_				_	
Greatly increase	(5)	-	_	-	-	-	-	-	-	-	-	-	-	-	-	-
		_		_	_		_	_					_		_	
Slightly increase	(4)	5 31.1%	-	2 35.2%	3 75.8%	1 52.3%	2 50.2%	2 48.9%	2 39.5%	-	-	33.7%	2 39.2%	2 24.9%	5 38.0%	-
									22.272							
Stay the same	(3)	8 50.7%	5 84.2%	3 48.1%	-	-	2 49.8%	1 24.8%	1 20.0%	-	5 100.0%	2 66.3%	3 60.8%	3 39.0%	6 47.1%	2 67.0%
		30.7%	04.276	40.176	-	-	49.0%	24.076	20.0%	-	100.0%	00.3%	00.8%	39.0%	47.176	67.0%
Slightly decrease	(2)	2	-	1	1	1	-	-	1	1	-	-	-	2	1	1
		11.8%	-	16.6%	24.2%	47.7%	-	-	19.2%	100.0%	-	-	-	23.4%	7.1%	33.0%
Greatly decrease	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		1	1	-	-	-	-	1	1	-	-	-	-	1	1	-
		6.4%	15.8%	-	-	-	-	26.3%	21.3%	-	-	-	-	12.7%	7.8%	-
NETS																
Net: Increase		5	-	2	3	1	2	2	2	-	-	1	2	2	5	-
		31.1%	-	35.2%	75.8%	52.3%	50.2%	48.9%	39.5%	-	-	33.7%	39.2%	24.9%	38.0%	-
Net: Decrease		2	-	1	1	1	-	-	1	1	-	-	-	2	1	1
		11.8%	-	16.6%	24.2%	47.7%	-	-	19.2%	100.0%	-	-	-	23.4%	7.1%	33.0%
Net: Increase + Stay the same		13	5	5	3	1	4	3	3	_	5	3	5	5	11	2
		81.8%	84.2%	83.4%	75.8%	52.3%	100.0%	73.7%	59.5%	-	100.0%	100.0%	100.0%	63.9%	85.1%	67.0%
Mean score		3.2	3.0	3.2	3.5	3.0	3.5	3.7	3.3	2.0	3.0	3.3	3.4	3.0	3.3	2.7
		U.2	5.0	5.2		9.0	0.0			2.0	5.0	1	5.4	5.0	0.0	2.1



### Q15\_9. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

Industrial
Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECT	OR
								South excluding	South including		0.1					5
Significance Level: 95%		Total	December 2016 *a	January 2017 *b	February 2017 *c	North *d	Midlands *e	London *f	London *q	London *h	Other	0-49	50-249 *k	250+	Private *m	Public *n
Significance Level. 95%			a	b	C	u	е	'	g	"	'	J	K	'	""	"
Unweighted Total		32	11	13	8	5	10	8	12	4	5	7	18	7	27	5
Weighted Total		31	10	13	8	5	10	8	11	4	5	7	17	7	27	5
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)	1	_	1	-	_	_	_	1	1	_	_	1	_	1	_
Croady moreage	(0)	2.9%	-	7.0%	-	-	-	-	7.9%	24.7%	-	-	5.3%	-	3.4%	-
Slightly increase	(4)	6 18.4%	4 36.8%	1 6.8%	1 13.3%	1 22.1%	1 9.6%	4 48.2%	4 32.8%	-		2 25.0%	4 23.0%	-	5 17.6%	1 22.9%
		10.476	30.6%	0.0%	13.3%	22.176	9.0%	40.2%	32.0%	-	-	25.0%	23.0%	-	17.0%	22.9%
Stay the same	(3)	19	4	9	6	2	8	3	5	2	4	6	8	6	15	4
		61.1%	36.4%	72.6%	74.4%	38.9%	81.1%	39.2%	42.9%	50.6%	83.9%	75.0%	45.0%	85.9%	58.3%	77.1%
Slightly decrease	(2)	4	1	2	1	1	_	1	2	1	1	_	4	_	4	_
Oligitaly decircuse	(2)	11.7%	8.8%	13.6%	12.3%	18.9%	-	12.6%	16.5%	24.7%	16.1%	-	21.5%	-	13.7%	-
Greatly decrease	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		2	2	-	-	1	1	-	-	-	-	-	1	1	2	-
		6.0%	18.0%	-	-	20.0%	9.3%	-	-	-	-	-	5.3%	14.1%	7.0%	-
NETS																
Net: Increase		7	4	2	1	1	1	4	5	1	_	2	5	-	6	1
Net. Increase		21.3%	36.8%	13.8%	13.3%	22.1%	9.6%	48.2%	40.7%	24.7%	-	25.0%	28.3%	-	21.0%	22.9%
Net: Decrease		4	1	2	1	1	-	1	2	1	1	-	4	-	4	-
		11.7%	8.8%	13.6%	12.3%	18.9%	-	12.6%	16.5%	24.7%	16.1%	-	21.5%	-	13.7%	-
Net: Increase + Stay the same		26	8	11	7	3	9	7	10	3	4	7	12	6	21	5
		82.3%	73.1%	86.4%	87.7%	61.0%	90.7%	87.4%	83.5%	75.3%	83.9%	100.0%	73.2%	85.9%	79.3%	100.0%
Mean score		3.1	3.3	3.1	3.0	3.0	2.4	3.4	3.3	3.2	2.8	3.3	2.4	3.0	3.1	2.2
iviean score		3.1	3.3	3.1	3.0	3.0	3.1	3.4	3.3	3.2	2.8	3.3	3.1	3.0	3.1	3.2



Q15\_10. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

**Legal & HR**Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECT	OR
								South excluding	South including							
		Total	December 2016	January 2017	February 2017	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	1	*j	*k	*1	*m	*n
Unweighted Total		29	11	13	5	4	8	8	15	7	2	5	6	18	22	7
Weighted Total		28	11	12	5	4	8	8	14	7	2	5	6	17	21	7
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)		-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Slightly increase	(4)	2	-	1	1	-	-	2	2	-	-	1	-	1	2	-
		6.5%	-	7.1%	19.5%	-	-	23.9%	12.9%	-	-	18.3%	-	5.6%	8.7%	-
Stay the same	(3)	22	9	9	3	4	7	4	9	5	2	3	6	13	15	7
		76.3%	82.2%	77.4%	60.6%	100.0%	87.5%	50.8%	60.2%	71.3%	100.0%	60.8%	100.0%	72.2%	68.6%	100.0%
Slightly decrease	(2)	-	-	-	-	-	-	-	_	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Greatly decrease	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		5	2	2	1	-	1	2	4	2	-	1	-	4	5	-
		17.2%	17.8%	15.5%	19.9%	-	12.5%	25.4%	26.9%	28.7%	-	20.9%	-	22.2%	22.7%	-
NETS																
Net: Increase		2	-	1	1	-	-	2	2	-	-	1	-	1	2	-
		6.5%	-	7.1%	19.5%	-	-	23.9%	12.9%	-	-	18.3%	-	5.6%	8.7%	-
Net: Decrease		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net: Increase + Stay the same		23	9	10	4	4	7	6	11	5	2	4	6	14	17	7
		82.8%	82.2%	84.5%	80.1%	100.0%	87.5%	74.6%	73.1%	71.3%	100.0%	79.1%	100.0%	77.8%	77.3%	100.0%
Mean score		3.1	3.0	3.1	3.2	3.0	3.0	3.3	3.2	3.0	3.0	3.2	3.0	3.1	3.1	3.0



Q15\_11. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

Life sciences
Base: All who recruit temporary agency workers in each job function

			WAVE			REGI	ON				SIZE		SECTO	R
		Total	January 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*i	*j	*k	*1
Unweighted Total		3	3	-	-	2	3	1	-	2	-	1	2	1
Weighted Total		3	3	-	-	2	3	1	-	2	-	1	2	1
		100.0%	100.0%	-	-	100.0%	100.0%	100.0%	-	100.0%	-	100.0%	100.0%	100.0%
Greatly increase	(5)	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-
Slightly increase	(4)	1	1	-	-	1	1	-	-	1	-	-	1	-
		32.9%	32.9%	-	-	49.8%	32.9%	-	-	49.8%	-	-	49.2%	-
Stay the same	(3)	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-
Slightly decrease	(2)	1 33.2%	1 33.2%	-	-	1 50.2%	1 33.2%	-	-	1 50.2%	-		-	1 100.0%
		33.2%	33.2%	-	-	50.2%	33.2%	-	-	50.2%	-	-	-	100.0%
Greatly decrease	(1)	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		1 33.9%	1 33.9%	-	-	-	1 33.9%	1 100.0%	-	-	-	1 100.0%	1 50.8%	-
		33.976	33.976				33.976	100.078	-	_		100.078	30.076	-
NETS														
Net: Increase		1	1	-	-	1	1	-	-	1	-	-	1	-
		32.9%	32.9%	-	-	49.8%	32.9%	-	-	49.8%	-	-	49.2%	-
Net: Decrease		1	1	-	-	1	1	-	-	1	-	-	-	1
		33.2%	33.2%	-	-	50.2%	33.2%	-	-	50.2%	-	-	-	100.0%
Net: Increase + Stay the same		1	1	-	-	1	1	-	-	1	-	-	1	-
		32.9%	32.9%	-	-	49.8%	32.9%	-	-	49.8%	-	-	49.2%	-
Mean score		3.0	3.0	-	-	3.0	3.0	-	-	3.0	-	-	4.0	2.0

Columns Tested: b,c,d,e,f,g - h,i,j - k,l



Q15\_12. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

# Marketing, media & creative Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECTO	DR
					=			South excluding	South including							
Significance Level: 95%		Total	December 2016	January 2017 *b	February 2017 *c	North *d	Midlands *e	London *f	London *q	London *h	Other	0-49	50-249 *k	250+	Private *m	Public *n
Significance Level. 95%			a	Ь	C	u	е	'	g	"	'	J	K	'	""	"
Unweighted Total		21	6	11	4	4	3	8	12	4	2	5	5	11	17	4
Weighted Total		20	6	10	4	4	3	8	11	4	2	5	5	10	17	4
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)	_	_	_	_	_	_	_	-	-	_	_	_	_	_	_
Croady moreage	(0)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
OF LIFE CONTRACT	(4)			•				•								
Slightly increase	(4)	3 13.5%	-	2 17.5%	1 24.3%	-	-	2 24.1%	3 24.0%	1 23.9%	-	1 18.8%	-	2 18.1%	3 16.4%	-
								2,0						10.170	10.170	
Stay the same	(3)	13	4	5	3	3	2	4	6	2	2	3	4	6	9	4
		62.4%	68.6%	53.4%	75.7%	73.6%	65.2%	49.2%	50.2%	52.2%	100.0%	59.6%	80.4%	54.4%	54.2%	100.0%
Slightly decrease	(2)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Greatly decrease	(1)	_	_	_	_	_	_	_	-	-	_	_	_	_	_	_
	(-)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Besteller		_		•				•	•						-	
Don't know		5 24.1%	2 31.4%	3 29.2%	-	1 26.4%	1 34.8%	2 26.7%	3 25.8%	1 23.9%	-	1 21.5%	1 19.6%	3 27.5%	5 29.4%	-
		2,	011.70	20.270		20.170	01.070	20.1 70	20.070	20.070		21.070	10.070	21.070	20.170	
NETS																
Net: Increase		3	_	2	1	_	-	2	3	1	-	1	-	2	3	-
		13.5%	-	17.5%	24.3%	-	-	24.1%	24.0%	23.9%	-	18.8%	-	18.1%	16.4%	-
Net: Decrease		_	_	_	_			_	_	_		_	_	_	_	_
Net. Declease			_	_	-	-	-	-	-	-	-	_	-	-	-	-
Net: Increase + Stay the same		16 75.9%	4 68.6%	7 70.8%	4 100.0%	3 73.6%	2 65.2%	6 73.3%	9 74.2%	3 76.1%	2 100.0%	4 78.5%	4 80.4%	8 72.5%	12 70.6%	4 100.0%
		75.9%	08.0%	70.8%	100.0%	73.6%	65.2%	73.3%	74.2%	76.1%	100.0%	78.5%	80.4%	72.5%	70.6%	100.0%
Mean score		3.2	3.0	3.2	3.2	3.0	3.0	3.3	3.3	3.3	3.0	3.2	3.0	3.2	3.2	3.0



Q15\_13. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

Office professionals
Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECTO	OR
								South excluding	South including							
Significance Level: 95%		Total	December 2016	January 2017	February 2017	North *d	Midlands	London	London	London *h	Other	0-49	50-249 *k	250+	Private	Public
Significance Level: 95%			*a	*b	*c	ď	*e	T.	*g	ii	'	1	K	1	m	*n
Unweighted Total		61	25	24	12	12	14	19	28	9	7	11	25	25	51	10
Weighted Total		60	25	23	12	11	14	18	27	8	8	11	24	25	50	10
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)	2	_	1	1	1	_	_	1	1	_	_	2	_	2	_
Ordally moreace	(0)	3.1%	-	3.9%		8.5%			3.4%	10.7%		-	7.7%	-	3.7%	-
Slightly increase	(4)	6 9.5%	1 3.9%	2 7.6%	3 25.5%	-	3 21.0%	3 15.4%	3 10.6%	-	-	1 7.9%	2 8.1%	3 11.6%	6 11.3%	-
		9.5%	3.9%	7.0%	25.5%	-	21.0%	15.4%	10.6%	-	-	7.9%	8.1%	11.0%	11.3%	-
Stay the same	(3)	40	18	14	8	9	8	10	14	4	8	9	12	19	31	9
		66.3%	72.8%	59.3%	66.2%	82.7%	57.7%	57.0%	53.5%	45.7%	100.0%	83.0%	47.9%	76.8%	61.8%	89.7%
Slightly decrease	(2)	4	2	2	_	_	_	2	4	2	_	_	4	_	3	1
Slightly decrease	(2)	6.3%	7.9%	7.8%		-	-	10.7%	14.1%	21.6%	-	-	15.7%	-	5.6%	10.3%
Greatly decrease	(1)	2	1	1	-	-	1	-	1	1	-	-	2	-	2	-
		3.3%	3.8%	4.3%	-	-	7.4%	-	3.5%	11.3%	-	-	8.1%	-	3.9%	-
Don't know		7	3	4	-	1	2	3	4	1	-	1	3	3	7	-
		11.5%	11.5%	17.2%	-	8.7%	13.9%	16.9%	15.0%	10.7%	-	9.1%	12.5%	11.6%	13.7%	-
NETS																
Net: Increase		8	1	3	4	1	3	3	4	1	_	1	4	3	8	_
Net. Increase		12.6%	3.9%	11.4%		8.5%	21.0%	15.4%	13.9%	10.7%		7.9%	15.8%	11.6%	15.0%	
Net: Decrease		6	3	3	-	-	1	2	5	3	-	-	6	-	5	1
		9.6%	11.7%	12.0%	-	-	7.4%	10.7%	17.6%	32.9%	-	-	23.8%	-	9.4%	10.3%
Net: Increase + Stay the same		47	19	17	12	10	11	13	18	5	8	10	15	22	38	9
		78.9%	76.8%	70.8%	100.0%	91.3%	78.7%	72.4%	67.4%	56.4%	100.0%	90.9%	63.7%	88.4%	76.8%	89.7%
Mean score		3.0	2.9	3.0	3.4	3.2	3.1	3.1	3.0	2.7	3.0	3.1	2.9	3.1	3.1	2.9
Wican Stole		3.0	2.9	3.0	J. <del>4</del>	5.2	3.1	3.1	5.0	2.1	3.0	3.1	2.9	J. I	3.1	2.3



Q15\_14. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

Sales & retail
Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECT	OR
								South excluding	South including							
		Total	December 2016	January 2017	February 2017	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			*a	*b	*c	*d	*e	*f	*g	*h	*1	*j	*k	*1	*m	*n
Unweighted Total		24	8	12	4	4	4	9	12	3	4	7	7	10	18	6
Weighted Total		25	9	12	4	4	4	9	12	3	5	7	7	10	19	6
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)	_	_	-	-	_	-	-	_	-	-	-	_	_	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Slightly increase	(4)	5	1	2	2	_	2	2	3	1	-	2	1	2	4	1
	. ,	19.7%	11.9%	15.9%		-	50.5%	21.0%	24.4%	34.3%	-	25.3%	12.9%	20.6%	20.3%	17.8%
Stay the same	(3)	16	7	7	2	4	1	5	6	1	5	5	5	6	11	5
		64.3%	76.5%	60.0%	51.1%	100.0%	24.5%	55.7%	50.6%	35.6%	100.0%	61.4%	72.6%	60.5%	58.9%	82.2%
Slightly decrease	(2)	_	_	-	-	-	_	_	_	_	-	_	_	_	-	-
	. ,	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Greatly decrease	(1)		_	-	-	_	-	-	_	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Don't know		4	1	3	-	_	1	2	3	1	-	1	1	2	4	-
		15.9%	11.6%	24.1%	-	-	24.9%	23.3%	25.0%	30.1%	-	13.3%	14.5%	18.9%	20.7%	-
NETS																
Net: Increase		5	1	2	2	-	2	2	3	1	-	2	1	2	4	1
		19.7%	11.9%	15.9%	48.9%	-	50.5%	21.0%	24.4%	34.3%	-	25.3%	12.9%	20.6%	20.3%	17.8%
Net: Decrease		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net: Increase + Stay the same		21	8	9	4	4	3	7	9	2	5	6	6	8	15	6
		84.1%	88.4%	75.9%	100.0%	100.0%	75.1%	76.7%	75.0%	69.9%	100.0%	86.7%	85.5%	81.1%	79.3%	100.0%
Mean score		3.2	3.1	3.2	3.5	3.0	3.7	3.3	3.3	3.5	3.0	3.3	3.2	3.3	3.3	3.2
			L													



Q15\_15. Which job functions in your organisation, if any, do you think will see an increase or decrease in the number of temporary agency workers in the next four to twelve months?

**Technology**Base: All who recruit temporary agency workers in each job function

				WAVE				REG	ION				SIZE		SECTO	OR
		Total	D	1	F.L	North	Midlands	South excluding	South including	1 1	Other	0.40	50.040	050	Dist	D. LE.
Significance Level: 95%		Iotai	December 2016	January 2017 *b	February 2017 *c	North *d	widiands *e	London *f	London *q	London *h	Otner *i	0-49 *i	50-249 *k	250+	Private *m	Public *n
					ŭ	ŭ.	Ü	•	· ·		·	,		·		
Unweighted Total		25	7	15	3	4	5	10	14	4	2	6	8	11	21	4
Weighted Total		25	7	15	3	4	5	10	13	4	3	6	8	11	21	4
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Greatly increase	(5)															
Greatly Increase	(5)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Slightly increase	(4)	7 27.4%	2 28.5%	3 19.3%	2 64.8%	1 26.2%	2 41.3%	3 28.9%	4 27.9%	1 25.6%	-	1 13.7%	2 24.6%	4 37.4%	7 32.2%	-
		27.4%	28.5%	19.3%	64.8%	26.2%	41.3%	28.9%	21.9%	25.6%	-	13.7%	24.0%	37.4%	32.2%	-
Stay the same	(3)	14	4	9	1	3	2	5	7	2	3	4	5	5	10	4
		56.7%	56.5%	61.0%	35.2%	73.8%	38.6%	49.7%	50.1%	51.1%	100.0%	70.6%	61.6%	45.0%	49.1%	100.0%
Slightly decrease	(2)	_	_	_	-	-	-	-	_	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Greatly decrease	(1)	_	_	_	_	_				_		_	_	_	_	_
Croamy decrease	(.,	-	_	-	-	-	-	-	-	-	-	-	-	-	-	-
								_	_							
Don't know		16.0%	1 14.9%	3 19.6%	-	-	1 20.0%	2 21.4%	3 22.0%	1 23.3%	-	1 15.7%	1 13.9%	2 17.6%	4 18.8%	
		10.070	14.570	13.070			20.070	21.470	22.070	20.070		15.770	10.070	17.070	10.070	
NETS																
Net: Increase		7	2	3	2	1	2	3	4	1	_	1	2	4	7	-
		27.4%	28.5%	19.3%	64.8%	26.2%	41.3%	28.9%	27.9%	25.6%	-	13.7%	24.6%	37.4%	32.2%	-
Net: Decrease		_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Net. Decrease		_	_	_	-	-	-	-	-	-	-	-	-	-	-	-
Net: Increase + Stay the same		21 84.0%	6 85.1%	12 80.4%	3 100.0%	4 100.0%	4 80.0%	8 78.6%	11 78.0%	3 76.7%	3 100.0%	5 84.3%	7 86.1%	9 82.4%	17 81.2%	4 100.0%
		04.0%	65.1%	60.4%		100.0%	80.076	70.076	76.0%	76.776		04.3%	00.176	02.4%	01.2%	100.0%
Mean score		3.3	3.3	3.2	3.6	3.3	3.5	3.4	3.4	3.3	3.0	3.2	3.3	3.5	3.4	3.0



Q16. In which, if any, of these job functions do you expect to find a shortage of appropriate candidates for temporary agency worker roles?

Base: All who recruit temporary agency workers in each job function

			WAVE				REG					SIZE		SECTO	OR
	Total	December 2016	January 2017	February 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	*c	*d	*e	f	g	*h	*i	*j	k	1	m	*n
Unweighted Total	125	46	52	27	25	29	34	53	19	18	29	55	41	102	23
Weighted Total	122	46	50	26	24	28	33	51	18	19	28	53	40	100	22
	100.0%	100.0%	100.0%		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Accounting and financial services	2	-	2	-	1	-	1	1	-	-	1	-	1	1	1
	4.1%	-	9.9%	-	15.8%	-	6.4%	4.7%	-	-	10.2%	•	4.3%	2.3%	18.7%
Construction	3	1	2	-	-	1	2	2	-	-	1	1	1	3	-
	23.3%	32.6%	25.9%	-	-	100.0%	100.0%	33.6%	-	-	16.1%	52.8%	19.5%	25.2%	-
Drivers	6 34.4%	2 25.3%	4 46.4%	-	2 52.8%	2 42.1%	1 19.4%	1 19.4%	-	1 24.0%	1 38.3%	3 32.6%	2 35.2%	5 34.3%	1 34.7%
				-		42.1%	19.4%			24.0%					34.7%
Education	4 28.0%	1 19.2%	3 43.5%	-	3 100.0%	-	-	1 23.4%	1 45.8%		1 27.8%	1 17.9%	2 38.7%	3 27.3%	1 30.3%
					100.070										
Engineering & technical	9 32.6%	3 25.0%	5 33.6%	2 49.6%	-	4 65.9%	4 35.3%	5 32.5%	1 24.5%	1 14.8%	4 45.1%	4 29.3%	2 24.5%	8 33.9%	1 23.4%
Executive recruitment / interim management	2		2	-	1		1	1			1		1	1	1
Executive recruitment / Interim management	9.1%	-	21.2%		33.0%	-	12.6%	7.5%	-	-	17.6%	-	9.5%	6.4%	15.3%
Health & social care	2	_	2	_	1	_	1	1	_	_	1	_	1	2	_
Trouble a costal care	15.6%	-	43.0%		100.0%	-	15.2%	15.2%	-	-	24.2%	-	21.9%	17.0%	-
Hospitality	4	-	2	2	2		2	2	-	-	1	1	2	3	1
	24.5%	-	35.2%	49.5%	100.0%	-	48.9%	39.5%	-	-	33.7%	20.1%	24.4%	22.6%	33.0%
Industrial	7	5	2	-	1	3	3	3	-	-	2	4	1	7	-
	21.2%	45.0%	15.2%	-	18.9%	30.1%	35.6%	24.2%	-	-	25.0%	21.7%	15.8%	24.9%	-
Legal & HR	2	-	2	-	1	-	1	1	-	-	1	-	1	1	1
	6.3%	-	14.5%	-	24.3%	-	11.2%	6.1%	-	-	18.3%	-	5.2%	4.1%	13.1%
Life sciences	2 66.8%	-	2 66.8%	-	-	-	1 49.8%	2 66.8%	1 100.0%	-	1 49.8%	-	1 100.0%	2 100.0%	-
		-		-	-	-	49.8%	66.8%	100.0%	-	49.8%	-	100.0%	100.0%	-
Marketing, media & creative	2 8.7%	-	2 17.5%	-	1 24.8%	-	1 11.3%	1 7.6%	-	-	1 18.8%	-	1 8.7%	1 5.2%	1 24.5%
000															
Office professionals	6 9.4%	2 8.1%	3 11.4%	1 8.2%	2 16.7%	1 7.6%	3 14.9%	3 10.2%	-	-	2 16.0%	3 12.2%	1 3.7%	4 7.3%	20.2%
Sales & retail	5	1	3	1	1	2	2	2			1	2	2	4	1
्रवाष्ट्र व । स्था।	19.2%	11.3%	23.3%		1 24.9%	50.5%	20.9%	15.6%	-	-	1 11.7%	26.2%	19.8%	20.3%	15.7%



Q16. In which, if any, of these job functions do you expect to find a shortage of appropriate candidates for temporary agency worker roles?

Base: All who recruit temporary agency workers in each job function

			WAVE				REG	ION	_			SIZE		SECTO	OR
	T. 1.1	D	1	F.I	Nort	Midlands	South excluding	South including	11	011	0.40	50.040	252	D	D. LE
	Total	December 2016	January 2017	February 2017	North		London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	*c	*d	*e	f	g	*h	*i	*j	k	ı	m	*n
Unweighted Total	125	46	52	27	25	29	34	53	19	18	29	55	41	102	23
Weighted Total	122	46	50	26	24	28	33	51	18	19	28	53	40	100	22
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Technology	5	1	3	1	1	2	1	2	1	-	1	-	4	4	1
	19.5%	14.8%	19.0%	32.4%	24.9%	41.3%	9.1%	13.8%	25.6%	-	13.7%	-	36.7%	18.6%	24.5%
None	84	31	32	21	13	17	22	37	14	17	21	36	27	68	16
	68.6%	68.8%	63.3%	78.2%	55.2%	58.5%	68.0%	72.0%	79.4%	91.1%	72.8%	67.8%	66.5%	67.4%	74.0%
Net: Any	38	14	18	6	11	12	10	14	4	2	8	17	14	33	6
	31.4%	31.2%	36.7%	21.8%	44.8%	41.5%	32.0%	28.0%	20.6%	8.9%	27.2%	32.2%	33.5%	32.6%	26.0%



Q17\_SUM. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

#### **SUMMARY TABLE**

Base: All who recruit temporary agency workers

	Total	1 Not at all important	2	3	4	5 Very important	N/A	Net: Not important	Net: Important	Mean
Price/Costs of the workers	137	2	_	17	44	73	1	2	117	4.4
. neg essie et ine wentele	100.0%	1.5%	-	12.5%	32.0%	53.3%	.7%	1.5%	85.3%	
Quality of service	137	2	_	8	32	95	_	2	126	4.6
,	100.0%	1.5%	-	6.0%	23.2%	69.3%	-	1.5%	92.5%	
Brand image of the agency	137	23	30	46	26	12	_	53	37	2.8
	100.0%	17.0%	21.9%	33.7%	18.9%	8.5%	-	38.9%	27.4%	
Expertise of the agency, in terms of regions and	137	4	1	14	44	74		5	117	4.3
sectors covered	100.0%	2.8%	.7%	10.5%	31.9%	54.1%	-	3.5%	86.0%	
Management information provided	137	8	13	35	40	40	1	20	81	3.7
	100.0%	5.5%	9.3%	25.4%	29.6%	29.6%	.7%	14.8%	59.2%	
Membership of a trade of professional	137	27	18	37	30	25		45	55	3.1
organisation	100.0%	19.7%	13.2%	27.1%	22.0%	18.0%	-	33.0%	39.9%	
Other	137	1	_	-	2	10	123	1	12	4.5
	100.0%	.7%	-	-	1.5%	7.6%	90.2%	.7%	9.1%	



Q17\_1. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

#### Price/Costs of the workers

Base: All who recruit temporary agency workers

			1	WAVE				REG	ION	_			SIZE		SECT	OR
					==			South excluding	South including		0.1					
Significance Level: 95%		Total	December 2016	January 2017 b	February 2017 c	North *d	Midlands e	London	London g	London *h	Other	0-49	50-249 k	250+	Private m	Public *n
Significance Level. 9576			a	Б	C	ŭ	e	'	y	"	'	1	K		""	"
Unweighted Total		140	54	53	33	28	31	38	61	23	20	34	63	43	114	26
Weighted Total		137	53	51	32	27	30	36	59	22	21	33	61	42	112	25
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1 Not at all important	(1)	2	2	-	-	-	1	-	1	1	-	-	2	-	1	1
		1.5%	3.8%	-	-	-	3.4%	-	1.7%	4.5%	-	-	3.3%	-	.9%	4.1%
2	(2)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3	(3)	17	7	7	3	6	2	2	6	4	4	5	9	4	12	5
		12.5%	13.9%	12.9%	9.5%	22.0%	6.4%	4.8%	9.6%	17.7%	17.1%	13.6%	14.1%	9.4%	11.0%	19.5%
4	(4)	44	18	14	11	7	12	11	17	6	8	11	20	13	38	6
		32.0%	33.8%	27.9%	35.4%	28.0%	38.5%	31.4%	29.3%	25.9%	35.3%	32.2%	33.1%	30.3%	33.8%	23.9%
5 Very important	(5)	73	25	30	18	13	16	22	34	11	10	18	30	25	60	13
		53.3%	46.6%	59.2%	55.0%	50.0%	51.8%	61.1%	57.7%	51.9%	47.6%	54.2%	49.5%	58.1%	53.5%	52.5%
N/A		1	1	-	-	-	-	1	1	-	-	-	-	1	1	-
		.7%	1.8%	-	-	-	-	2.7%	1.7%	-	-	-	-	2.3%	.9%	-
NETS																
Net: Not important		2	2	-	-	-	1	-	1	1	-	-	2	-	1	1
		1.5%	3.8%	-	-	-	3.4%	-	1.7%	4.5%	-	-	3.3%	-	.9%	4.1%
Net: Important		117	43	44	29	21	27	34	51	17	18	29	50	37	98	19
		85.3%	80.5%	87.1%	90.5%	78.0%	90.2%	92.5%	87.0%	77.8%	82.9%	86.4%	82.6%	88.3%	87.3%	76.4%
Mean score		4.4	4.2	4.5	4.5	4.3	4.4	4.6	4.4	4.2	4.3	4.4	4.3	4.5	4.4	4.2



Q17\_2. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

Quality of service
Base: All who recruit temporary agency workers

			1	WAVE				REG	ION				SIZE		SECT	OR
								South excluding	South including							
		Total	December 2016	January 2017	February 2017	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			a	b	С	*d	е	f	g	*h	*i	j	k	I	m	*n
Unweighted Total		140	54	53	33	28	31	38	61	23	20	34	63	43	114	26
Weighted Total		137	53	51	32	27	30	36	59	22	21	33	61	42	112	25
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1 Not at all important	(1)	2	2	-	-	-	1	-	1	1	-	-	2	-	1	1
		1.5%	3.8%	-	-	-	3.4%	-	1.7%	4.5%	-	-	3.3%	-	.9%	4.1%
2	(2)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3	(3)	8	3	4	1	1	1	3	5	3	1	4	2	3	7	1
		6.0%	5.3%	8.8%	2.7%	3.4%	3.0%	7.2%	9.3%	12.7%	4.5%	10.6%	3.1%	6.6%	6.5%	3.6%
4	(4)	32	15	10	7	8	7	9	14	5	3	10	16	6	24	8
		23.2%	27.5%	19.9%	21.3%	28.1%	23.2%	25.9%	24.3%	21.7%	14.1%	31.2%	25.6%	13.6%	21.6%	30.8%
5 Very important	(5)	95	34	36	24	18	21	24	38	13	17	19	41	34	79	15
		69.3%	63.4%	71.2%	76.0%	68.6%	70.3%	66.9%	64.7%	61.0%	81.4%	58.2%	68.0%	79.9%	71.0%	61.5%
														J		
N/A		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
NETS																
Net: Not important		2	2	-	-	-	1	-	1	1	-	-	2	-	1	1
		1.5%	3.8%	-	-	-	3.4%	-	1.7%	4.5%	-	-	3.3%	-	.9%	4.1%
Net: Important		126	49	46	31	26	28	34	52	18	20	30	57	40	104	23
		92.5%	91.0%	91.2%	97.3%	96.6%	93.6%	92.8%	89.0%	82.8%	95.5%	89.4%	93.6%	93.4%	92.6%	92.3%
Mean score		4.6	4.5	4.6	4.7	4.7	4.6	4.6	4.5	4.3	4.8	4.5	4.6	4.7	4.6	4.5



Q17\_3. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

### Brand image of the agency Base: All who recruit temporary agency workers

				WAVE				REG	ION				SIZE		SECT	OR
					- · · · · · · · · · · · · · · · · · · ·			South excluding	South including							
Significance Level: 95%		Total	December 2016	January 2017	February 2017 c	North *d	Midlands e	London	London	London *h	Other	0-49	50-249 k	250+	Private m	Public *n
Significance Level. 95%			a	Ь	C	u	е	'	g	"	'	J	K	'	""	"
Unweighted Total		140	54	53	33	28	31	38	61	23	20	34	63	43	114	26
Weighted Total		137	53	51	32	27	30	36	59	22	21	33	61	42	112	25
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1 Not at all important	(1)	23	10	9	5	5	5	6	12	6	2	8	10	6	15	9
		17.0%	17.9%	17.1%	15.3%	18.5%	16.7%	15.9%	19.7%	26.1%	7.9%	22.4%	16.0%	14.0%	13.1%	34.4%
2	(2)	30	14	13	3	6	5	9	12	4	6	6	19	5	23	7
		21.9%	26.4%	25.5%	8.8%	24.2%	16.1%	23.5%	21.1%	17.1%	29.5%	17.6%	30.6%	12.9%	20.8%	26.9%
			С										I			
3	(3)	46	13	20	14	9	8	15	24	8	5	12	17	16	42	4
		33.7%	23.7%	38.9%	42.3%	32.6%	28.1%	42.5%	41.0%	38.5%	23.2%	37.3%	28.4%	38.6%	37.8%	15.5%
4	(4)	26	15	2	9	6	6	7	10	3	5	3	12	11	22	4
		18.9%	28.3% b	3.6%		21.1%	18.7%	18.1%	16.5%	13.7%	23.0%	8.6%	20.4%	24.8%	19.6%	15.7%
			d		b											
5 Very important	(5)	12	2	8	2	1	6	-	1	1	3	5	3	4	10	2
		8.5%	3.7%	15.0% a	6.1%	3.6%	20.4% fq	-	1.7%	4.5%	16.4%	14.0%	4.5%	9.7%	8.7%	7.4%
				a			ig									
N/A		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
NETS																
Net: Not important		53	24	22	8	11	10	14	24	10	8	13	28	11	38	15
		38.9%	44.4%	42.5%	24.1%	42.7%	32.8%	39.4%	40.8%	43.2%	37.4%	40.0%	46.7%	26.9%	33.9%	61.4%
													1			
Net: Important		37	17	9	11	7	12	7	11	4	8	8	15	15	32	6
		27.4%	32.0%	18.6%	33.6%	24.7%	39.1%	18.1%	18.2%	18.3%	39.3%	22.7%	25.0%	34.5%	28.3%	23.1%
							g									
Mean score		2.8	2.7	2.7	3.0	2.7	3.1	2.6	2.6	2.5	3.1	2.7	2.7	3.0	2.9	2.3
Columna Tostadi a b a d a f a b																



Q17\_4. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

# Expertise of the agency, in terms of regions and sectors covered Base: All who recruit temporary agency workers

				WAVE				REG	ION				SIZE		SECT	OR
								South excluding	South including							
0::5		Total	December 2016	January 2017	February 2017	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			a	b	С	*d	е	ī	g	*h	*i	J	k	'	m	*n
Unweighted Total		140	54	53	33	28	31	38	61	23	20	34	63	43	114	26
Weighted Total		137	53	51	32	27	30	36	59	22	21	33	61	42	112	25
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1 Not at all important	(1)	4	2	2	-	-	2	-	1	1	1	1	3	-	2	2
		2.8%	3.8%	3.6%	-	-	6.3%	-	1.7%	4.5%	4.5%	2.6%	4.9%	-	1.7%	7.7%
2	(2)	1	1	-	-	-	-	1	1	-	-	-	1	-	1	-
		.7%	1.7%	-	-	-	-	2.5%	1.6%	-	-	-	1.5%	-	.8%	-
3	(3)	14	6	6	2	6	1	3	6	4	1	5	3	7	11	3
		10.5%	11.3%	12.6%	5.9%	21.9%	3.2%	7.2%	10.8%	16.9%	5.5%	14.3%	4.5%	16.2%	10.3%	11.5%
														k		
4	(4)	44	16	16	12	8	11	11	19	8	6	9	20	15	33	11
		31.9%	30.1%	30.9%	36.4%	28.2%	35.5%	31.5%	33.1%	35.9%	28.1%	25.6%	33.4%	34.6%	29.5%	42.7%
5 Very important	(5)	74	28	27	19	13	17	21	31	9	13	19	34	21	65	9
		54.1%	53.1%	52.9%	57.7%	49.9%	55.0%	58.8%	52.8%	42.8%	61.9%	57.5%	55.7%	49.3%	57.7%	38.1%
N/A		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
NETS																
Net: Not important		5	3	2	-	-	2	1	2	1	1	1	4	-	3	2
		3.5%	5.5%	3.6%	-	-	6.3%	2.5%	3.3%	4.5%	4.5%	2.6%	6.4%	-	2.6%	7.7%
Net: Important		117	45	43	30	21	27	33	50	17	19	28	54	36	97	20
		86.0%	83.2%	83.8%	94.1%	78.1%	90.5%	90.3%	85.9%	78.6%	90.0%	83.1%	89.1%	83.8%	87.2%	80.8%
Mean score		4.3	4.3	4.3	4.5	4.3	4.3	4.5	4.3	4.1	4.4	4.4	4.3	4.3	4.4	4.0



Q17\_5. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

### Management information provided Base: All who recruit temporary agency workers

				WAVE				REG	ION				SIZE		SECT	OR
								South excluding	South including							
Significance Level: 95%		Total	December 2016	January 2017	February 2017	North *d	Midlands	London	London	London *h	Other	0-49	50-249	250+	Private	Public *n
Significance Level: 95%			а	b	С	-a	е	т	g	-n	-1	J	k	'	m	-n
Unweighted Total		140	54	53	33	28	31	38	61	23	20	34	63	43	114	26
Weighted Total		137	53	51	32	27	30	36	59	22	21	33	61	42	112	25
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1 Not at all important	(1)	8	4	3	1	-	2	1	3	2	3	2	3	3	6	2
		5.5%	6.9%	5.6%	3.2%	-	7.0%	2.8%	5.0%	8.6%	12.0%	6.2%	4.8%	6.0%	5.0%	7.7%
2	(2)	13	6	5	2	2	1	6	9	3	1	2	8	3	11	2
		9.3%	11.0%	9.3%	6.6%	6.8%	3.3%	15.8%	14.9%	13.3%	5.7%	5.3%	12.7%	7.6%	9.6%	8.1%
3	(3)	35	11	16	8	8	4	11	19	9	4	4	16	14	30	5
		25.4%	20.3%	31.5%	24.0%	28.6%	13.3%	28.8%	32.7% e	39.2%	18.1%	11.2%	27.1%	34.0%	26.5%	20.0%
									-					J		
4	(4)	40	18	15	8	9	10	9	13	5	8	13	13	15	31	9
		29.6%	33.3%	29.1%	24.1%	35.2%	32.4%	23.4%	22.7%	21.6%	37.3%	39.8% k	20.6%	34.3%	27.8%	37.6%
5 Very important	(5)	40	14	12	14	8	12	11	14	4	6	13	20	8	34	7
, ,	, ,	29.6%	26.9%	24.5%	42.2%	29.5%	41.0%	29.2%	24.7%	17.3%	27.0%	37.4%	33.3%	18.1%	30.2%	26.7%
N/A		1	1	-	-	-	1	-	-	-	-	-	1	-	1	-
		.7%	1.7%	-	-	-	3.0%	-	-	-	-	-	1.5%	-	.8%	-
NETS																
Net: Not important		20	10	8	3	2	3	7	12	5	4	4	11	6	16	4
·		14.8%	17.9%	14.9%	9.7%	6.8%	10.3%	18.6%	19.9%	21.9%	17.7%	11.6%	17.5%	13.6%	14.6%	15.8%
Net: Important		81	32	27	21	17	22	19	28	9	14	26	33	22	65	16
		59.2%	60.2%	53.6%	66.3%	64.6%	73.5%	52.6%	47.4%	38.9%	64.3%	77.2%	53.9%	52.4%	58.0%	64.2%
							g					kl				
Mean score		3.7	3.6	3.6	4.0	3.9	4.0	3.6	3.5	3.3	3.6	4.0	3.7	3.5	3.7	3.7
							g									



Q17\_6. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

### Membership of a trade of professional organisation Base: All who recruit temporary agency workers

				WAVE				REG	ION				SIZE		SECTO	R
								South excluding	South including							
		Total	December 2016	January 2017	February 2017	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	*d	е	f	g	*h	*i	j	k	ı	m	*n
Unweighted Total		140	54	53	33	28	31	38	61	23	20	34	63	43	114	26
Weighted Total		137	53	51	32	27	30	36	59	22	21	33	61	42	112	25
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1 Not at all important	(1)	27	13	9	5	3	6	6	14	8	4	8	12	8	17	10
		19.7%	24.9%	16.9%	15.7%	11.4%	19.9%	16.0%	23.3%	35.4%	20.2%	22.7%	19.3%	18.0%	15.3%	39.7%
2	(2)	18	10	6	2	7	1	5	8	4	2	2	12	4	15	3
		13.2%	18.1%	12.6%	6.0%	24.6%	3.2%	12.7%	14.4%	17.2%	9.8%	5.6%	20.0%	9.5%	13.8%	10.7%
3	(3)	37	9	14	14	6	11	12	17	5	3	10	11	15	34	3
		27.1%	16.2%	27.7%	44.4%	21.4%	37.7%	33.7%	29.1%	21.5%	14.1%	31.3%	18.9%	35.6%	30.7%	11.0%
					а											
4	(4)	30	13	8	9	3	6	11	15	4	7	8	12	10	23	7
		22.0%	25.0%	15.0%	27.9%	10.7%	19.6%	29.7%	25.0%	17.2%	31.1%	23.6%	20.3%	23.0%	20.6%	27.9%
5 Very important	(5)	25	8	14	2	9	6	3	5	2	5	6	13	6	22	3
		18.0%	15.8%	27.8%	6.1%	31.9%	19.6%	8.0%	8.3%	8.8%	24.8%	16.8%	21.4%	13.9%	19.6%	10.6%
				С												
N/A		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
NETS																
Net: Not important		45	23	15	7	10	7	10	22	12	6	9	24	12	33	12
		33.0%	43.0%	29.5%	21.6%	36.0%	23.1%	28.7%	37.7%	52.6%	30.0%	28.3%	39.4%	27.4%	29.1%	50.4%
			С													
Net: Important		55	22	22	11	11	12	14	19	6	12	14	25	16	45	10
		39.9%	40.8%	42.7%	34.0%	42.6%	39.2%	37.6%	33.2%	26.0%	55.9%	40.4%	41.7%	37.0%	40.2%	38.6%
Mean score		3.1	2.9	3.2	3.0	3.3	3.2	3.0	2.8	2.5	3.3	3.1	3.0	3.1	3.2	2.6



Q17\_7. How important or otherwise are each of the following factors to you when it comes to choosing and using a recruitment agency to source temporary agency workers? Please rate each factor on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

#### Other

Base: All who recruit temporary agency workers

				WAVE				REG	ION				SIZE		SECT	OR
					=			South excluding	South including							5
Significance Level: 95%		Total	December 2016	January 2017 b	February 2017	North *d	Midlands e	London	London	London *h	Other	0-49	50-249	250+	Private	Public *n
Significance Level: 95%			a	D	С	ď	е	'	g	'n	'	1	k	'	m	'n
Unweighted Total		140	54	53	33	28	31	38	61	23	20	34	63	43	114	26
Weighted Total		137	53	51	32	27	30	36	59	22	21	33	61	42	112	25
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1 Not at all important	(1)	1	1	-	-	-	-	-	1	1	-	-	1	-	1	-
		.7%	1.8%	-	-	-	-	-	1.7%	4.5%	-	-	1.6%	-	.9%	-
2	(2)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3	(3)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
4	(4)	2	1	1	-	-	2	-	-	-	-	-	1	1	1	1
		1.5%	1.9%	2.1%	-	-	7.0%	-	-	-	-	-	1.7%	2.5%	1.0%	4.1%
				_			9				_		_			
5 Very important	(5)	10 7.6%	2 4.1%	7 14.0%	1 3.0%	2 7.2%	2 6.5%	-	2 3.1%	2 8.2%	5 21.7%	4 11.3%	5 7.4%	2 4.7%	8 6.7%	3 11.4%
N/A		123	49	43	31	25	26	36	56	19	17	30	54	39	102	21
IN/A		90.2%	92.1%	83.9%		92.8%	86.5%		95.2%	87.3%	78.3%	88.7%	89.3%	92.7%	91.4%	84.5%
								е								
NETS																
Net: Not important		1	1	-	-	-	-	-	1	1	-	-	1	-	1	-
		.7%	1.8%	-	-	-	-	-	1.7%	4.5%	-	-	1.6%	-	.9%	-
Net: Important		12	3	8	1	2	4	-	2	2	5	4	6	3	9	4
		9.1%	6.0%	16.1%	3.0%	7.2%	13.5% f	-	3.1%	8.2%	21.7%	11.3%	9.1%	7.3%	7.7%	15.5%
l																
Mean score		4.5	3.8	4.9	5.0	5.0	4.5	<del>-</del>	3.6	3.6	5.0	5.0	4.2	4.7	4.5	4.7



Q18\_SUM. How important or otherwise would you say that temporary agency workers are for your organisation for each of the following? Rate on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

#### **SUMMARY TABLE**

Base: All who recruit temporary agency workers

	Total	1 Not at all important	2	3	4	5 Very important	Net: Not important	Net: Important	Mean
Meeting peaks in demand at certain times of year	137	10	8	19	37	63	18	99	4.0
(seasonality)	100.0%	7.5%	5.8%	14.1%	26.8%	45.8%	13.3%	72.6%	
Responding to growth, as new customers are won	137	17	9	34	44	33	26	76	3.5
	100.0%	12.7%	6.5%	25.0%	31.9%	23.9%	19.2%	55.8%	
Managing fast changing organisational requirements	137	17	9	36	37	38	26	75	3.5
	100.0%	12.2%	6.4%	26.5%	27.3%	27.6%	18.7%	54.8%	
Covering short term staff leave or absences	137	13	10	21	30	63	22	93	3.9
	100.0%	9.3%	7.0%	15.4%	22.2%	46.0%	16.4%	68.2%	
Helping to keep running costs down	137	28	22	21	22	43	50	65	3.2
	100.0%	20.6%	16.3%	15.4%	16.0%	31.8%	36.9%	47.8%	
Managing uncertainty during economic downturn or at	137	23	20	36	33	24	43	57	3.1
other times	100.0%	16.9%	14.9%	26.6%	24.1%	17.6%	31.8%	41.6%	
Providing short term access to key strategic skills	137	19	17	31	40	30	36	70	3.3
	100.0%	14.1%	12.3%	22.6%	29.3%	21.7%	26.3%	51.1%	



Q18\_1. How important or otherwise would you say that temporary agency workers are for your organisation for each of the following? Rate on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

# Meeting peaks in demand at certain times of year (seasonality) Base: All who recruit temporary agency workers

				WAVE				REG	ION	_			SIZE		SECT	OR
					=			South excluding	South including							
Significance Level: 95%		Total	December 2016 a	January 2017 b	February 2017 c	North *d	Midlands e	London	London	London *h	Other	0-49	50-249	250+	Private m	Public *n
Significance Level. 95%			a	b	C	u	е	'	g	"	'	J	k	'	""	"
Unweighted Total		140	54	53	33	28	31	38	61	23	20	34	63	43	114	26
Weighted Total		137	53	51	32	27	30	36	59	22	21	33	61	42	112	25
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1 Not at all important	(1)	10	6	4	1	1	2	4	7	3	1	3	4	4	8	3
		7.5%	10.7%	7.0%	3.1%	3.7%	6.4%	10.2%	11.2%	12.7%	4.0%	7.8%	6.3%	9.1%	6.7%	11.2%
2	(2)	8	1	2	5	3	1	1	3	2	1	1	3	4	5	3
		5.8%	1.9%	3.9%	15.2%	10.5%	3.2%	2.9%	5.4%	9.5%	4.7%	2.9%	4.8%	9.5%	4.4%	12.3%
					а											
3	(3)	19	6	7	6	4	4	6	9	4	2	4	8	8	15	4
		14.1%	10.9%	14.6%	18.5%	15.0%	13.1%	15.3%	16.2%	17.8%	8.3%	11.2%	12.9%	18.1%	13.6%	16.1%
4	(4)	37	13	12	11	6	8	10	16	6	7	15	14	8	30	7
		26.8%	25.2%	24.3%	33.4%	20.7%	26.5%	28.6%	27.7%	26.2%	32.4%	43.5%	22.6%	19.7%	26.9%	26.5%
												kl				
5 Very important	(5)	63	27	26	10	13	15	16	23	7	11	12	32	18	54	8
		45.8%	51.2%	50.2%	29.7%	50.1%	50.7%	43.0%	39.5%	33.8%	50.6%	34.7%	53.4%	43.6%	48.4%	33.9%
NETS																
Net: Not important		18	7	6	6	4	3	5	10	5	2	4	7	8	12	6
		13.3%	12.6%	10.9%	18.3%	14.2%	9.6%	13.1%	16.6%	22.2%	8.7%	10.7%	11.1%	18.6%	11.1%	23.5%
Net: Important		99	41	38	20	19	23	26	39	13	18	26	46	27	84	15
		72.6%	76.4%	74.5%	63.1%	70.8%	77.3%	71.6%	67.2%	60.0%	83.0%	78.2%	76.0%	63.3%	75.3%	60.4%
l																
Mean score		4.0	4.0	4.1	3.7	4.0	4.1	3.9	3.8	3.6	4.2	3.9	4.1	3.8	4.1	3.6



Q18\_2. How important or otherwise would you say that temporary agency workers are for your organisation for each of the following? Rate on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

# Responding to growth, as new customers are won Base: All who recruit temporary agency workers

				WAVE				REC	SION				SIZE		SECT	OR
		Total	December 2016	January 2017	February 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	*d	е	f	g	*h	*i	j	k	I	m	*n
Unweighted Total		140	54	53	33	28	31	38	61	23	20	34	63	43	114	26
Weighted Total		137 100.0%	53 100.0%	51 100.0%	32 100.0%	27 100.0%	30 100.0%	36 100.0%	59 100.0%	22 100.0%	21 100.0%	33 100.0%	61 100.0%	42 100.0%	112 100.0%	25 100.0%
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1 Not at all important	(1)	17 12.7%	7 12.9%	9 16.8%	2 5.7%	2 6.9%	4 13.9%	6 15.2%	8 14.3%	3 12.7%	3 13.9%	5 14.6%	7 10.9%	6 13.7%	14 13.0%	3 11.4%
2	(2)	9 6.5%	3 5.6%	3 5.5%	3 9.6%	1 3.5%	2 6.2%	3 8.2%	6 10.3%	3 13.8%	-	1 2.6%	5 8.0%	3 7.3%	5 4.4%	4 16.0%
							0.270									
3	(3)	34 25.0%	12 21.8%	14 28.3%	8 25.0%	8 28.4%	4 12.8%	10 27.0%	15 25.3%	5 22.6%	8 36.9%	8 23.1%	19 31.1%	8 17.7%	29 26.3%	5 19.2%
4	(4)	44 31.9%	16 30.6%	13 25.4%	14 44.5%	10 38.9%	10 32.3%	11 30.3%	17 28.5%	6 25.7%	7 31.9%	11 34.0%	16 26.0%	16 38.7%	36 32.4%	7 29.6%
5 Very important	(5)	33 23.9%	16 29.1%	12 24.0%	5	6 22.3%	10 34.7%	7 19.4%	13	6 25.2%	4 17.3%	9 25.7%	15 23.9%	10 22.6%	27 23.9%	6 23.8%
NETS																
Net: Not important		26 19.2%	10 18.5%	11 22.3%	5 15.3%	3 10.4%	6 20.2%	9 23.4%	14 24.6%	6 26.6%	3 13.9%	6 17.2%	11 18.9%	9 21.0%	19 17.3%	7 27.5%
Net: Important		76 55.8%	32 59.7%	25 49.4%	19 59.7%	16 61.2%	20 67.0%	18 49.6%	29 50.1%	11 50.8%	10 49.2%	20 59.7%	30 49.9%	26 61.3%	63 56.4%	13 53.4%
Mean score		3.5	3.6	3.3	3.5	3.7	3.7	3.3	3.3	3.4	3.4	3.5	3.4	3.5	3.5	3.4



Q18\_3. How important or otherwise would you say that temporary agency workers are for your organisation for each of the following? Rate on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

# Managing fast changing organisational requirements Base: All who recruit temporary agency workers

				WAVE				REG	ION				SIZE		SECT	OR
		Total	December 2016	January 2017	February 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	*d	е	f	g	*h	*i	j	k	I	m	*n
Unweighted Total		140	54	53	33	28	31	38	61	23	20	34	63	43	114	26
Weighted Total		137	53	51	32	27	30	36	59	22	21	33	61	42	112	25
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1 Not at all important	(1)	17	9	6	2	2	6	5	8	3	1	3	7	7	13	4
		12.2%	16.7%	11.4%	6.2%	6.8%	20.0%	13.0%	13.2%	13.5%	5.5%	8.8%	11.4%	16.2%	11.4%	16.2%
2	(2)	9	4	3	2	1	2	2	4	2	2	2	4	3	8	1
		6.4%	7.4%	5.7%	6.0%	3.4%	6.6%	4.8%	6.4%	9.1%	10.2%	6.0%	6.5%	6.7%	6.9%	4.3%
3	(3)	36	13	15	9	6	5	9	18	9	8	7	22	7	29	8
		26.5%	23.4%	29.2%	27.2%	21.6%	15.8%	25.8%	30.7%	38.8%	36.2%	19.8%	36.3% I	17.7%	25.5%	31.0%
4	(4)	37	11	15	12	8	9	9	15	6	6	12	14	12	30	7
		27.3%	19.9%	29.3%	36.1%	31.7%	28.8%	24.3%	24.9%	26.0%	26.0%	36.5%	22.2%	27.2%	26.8%	29.5%
5 Very important	(5)	38	17	12	8	10	9	12	15	3	5	10	14	14	33	5
		27.6%	32.5%	24.4%	24.5%	36.5%	28.9%	32.2%	24.8%	12.6%	22.2%	29.0%	23.6%	32.2%	29.5%	19.1%
NETS																
Net: Not important		26	13	9	4	3	8	6	11	5	3	5	11	10	20	5
		18.7%	24.1%	17.0%	12.2%	10.2%	26.6%	17.8%	19.6%	22.6%	15.7%	14.7%	17.9%	23.0%	18.3%	20.5%
Net: Important		75	28	27	19	18	17	21	29	8	10	22	28	25	63	12
		54.8%	52.4%	53.7%	60.6%	68.2%	57.6%	56.4%	49.7%	38.6%	48.1%	65.5%	45.8%	59.4%	56.2%	48.5%
Mean score		3.5	3.4	3.5	3.7	3.9	3.4	3.6	3.4	3.2	3.5	3.7	3.4	3.5	3.6	3.3



Q18\_4. How important or otherwise would you say that temporary agency workers are for your organisation for each of the following? Rate on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

### Covering short term staff leave or absences Base: All who recruit temporary agency workers

			1	WAVE				REG	ON				SIZE		SECTO	OR
								South excluding	South including							
		Total	December 2016	January 2017	February 2017	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			a	b	С	*d	е	Ť	g	*h	*i	J	k	ı	m	*n
Unweighted Total		140	54	53	33	28	31	38	61	23	20	34	63	43	114	26
Weighted Total		137	53	51	32	27	30	36	59	22	21	33	61	42	112	25
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1 Not at all important	(1)	13	5	7	1	-	4	3	6	3	3	6	6	1	10	3
		9.3%	9.3%	13.3%	3.2%	-	13.1%	7.9%	9.9%	13.2%	14.3%	17.5%	9.9%	2.1%	9.0%	11.1%
2	(2)	10	2	5	3	1	2	2	6	4	1	1	7	2	9	1
		7.0%	3.5%	9.3%	9.3%	3.5%	6.0%	5.7%	10.2%	17.5%	4.4%	2.7%	11.0%	4.8%	7.6%	4.3%
3	(3)	21	6	6	10	6	-	9	12	4	3	5	9	7	15	6
		15.4%	10.7%	11.0%	30.3%	21.7%	-	23.3%	21.3%	17.9%	13.0%	14.3%	15.5%	16.1%	13.8%	22.8%
					ab			е	е							
4	(4)	30	15	9	7	5	8	6	10	4	8	7	12	12	28	2
		22.2%	27.7%	17.1%	21.1%	17.8%	25.8%	16.0%	16.3%	16.8%	38.9%	20.1%	19.6%	27.5%	25.4%	7.7%
5 Very important	(5)	63	26	25	12	15	17	17	25	8	6	15	27	21	49	13
		46.0%	48.8%	49.4%	36.1%	57.0%	55.2%	47.1%	42.4%	34.6%	29.3%	45.3%	44.0%	49.5%	44.2%	54.1%
NETS																
Net: Not important		22	7	12	4	1	6	5	12	7	4	7	13	3	19	4
		16.4%	12.8%	22.6%	12.5%	3.5%	19.0%	13.6%	20.1%	30.8%	18.7%	20.2%	20.8%	7.0%	16.6%	15.4%
Net: Important		93	41	34	18	20	24	23	34	11	15	22	39	33	78	15
		68.2%	76.5%	66.4%	57.2%	74.8%	81.0%	63.1%	58.7%	51.3%	68.3%	65.4%	63.6%	77.0%	69.6%	61.8%
							g									
Mean score		3.9	4.0	3.8	3.8	4.3	4.0	3.9	3.7	3.4	3.6	3.7	3.8	4.2	3.9	3.9



Q18\_5. How important or otherwise would you say that temporary agency workers are for your organisation for each of the following? Rate on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

### Helping to keep running costs down Base: All who recruit temporary agency workers

			WAVE					REG	ION				SIZE		SECT	OR
								South excluding	South including							
0::		Total	December 2016	January 2017	February 2017	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			a	b	С	*d	е	ī	g	*h	-1	J	k	'	m	*n
Unweighted Total		140	54	53	33	28	31	38	61	23	20	34	63	43	114	26
Weighted Total		137	53	51	32	27	30	36	59	22	21	33	61	42	112	25
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1 Not at all important	(1)	28	13	11	4	1	7	9	13	5	7	5	15	9	23	5
		20.6%	24.2%	22.1%	12.4%	3.5%	22.5%	23.5%	22.8%	21.7%	33.3%	14.0%	24.2%	20.8%	20.9%	19.2%
2	(2)	22	8	10	4	6	7	2	7	5	3	4	11	7	17	5
		16.3%	15.7%	19.2%	12.6%	21.3%	22.8%	5.5%	11.7%	22.1%	13.2%	11.7%	18.6%	16.6%	15.5%	19.9%
							f									
3	(3)	21	2	11	8	4	4	10	11	2	2	8	9	4	17	4
		15.4%	3.5%	22.3%	24.1%	14.9%	12.8%	26.1%	19.4%	8.3%	8.4%	25.1%	14.2%	9.3%	15.6%	14.3%
				а	а											
4	(4)	22	11	5	7	4	2	6	10	5	6	5	7	10	17	5
		16.0%	19.8%	8.9%	20.9%	14.6%	6.4%	15.5%	17.9%	21.9%	26.0%	14.5%	10.7%	24.7%	15.3%	19.2%
5 Very important	(5)	43	20	14	10	12	11	11	16	6	4	12	20	12	37	7
		31.8%	36.8%	27.5%	30.0%	45.6%	35.5%	29.3%	28.1%	26.0%	19.1%	34.7%	32.3%	28.6%	32.7%	27.5%
NETS																
Net: Not important		50	21	21	8	7	14	11	20	10	10	9	26	16	41	10
		36.9%	39.8%	41.3%	25.0%	24.8%	45.3%	29.0%	34.5%	43.7%	46.5%	25.6%	42.7%	37.4%	36.4%	39.0%
Net: Important		65	30	19	16	16	13	16	27	11	10	16	26	23	54	12
		47.8%	56.6%	36.5%	50.9%	60.3%	41.9%	44.8%	46.0%	48.0%	45.1%	49.2%	43.0%	53.3%	48.0%	46.7%
			b													
Mean score		3.2	3.3	3.0	3.4	3.8	3.1	3.2	3.2	3.1	2.8	3.4	3.1	3.2	3.2	3.2



Q18\_6. How important or otherwise would you say that temporary agency workers are for your organisation for each of the following? Rate on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

# Managing uncertainty during economic downturn or at other times Base: All who recruit temporary agency workers

			WAVE					REG	ION				SIZE		SECT	OR
					==			South excluding	South including		0.1					
Significance Level: 95%		Total	December 2016 a	January 2017 b	February 2017 c	North *d	Midlands e	London	London	London *h	Other	0-49	50-249 k	250+	Private m	Public *n
Significance Level. 9378			a	Б	C	ď	e	'	g	"	'	J	K			"
Unweighted Total		140	54	53	33	28	31	38	61	23	20	34	63	43	114	26
Weighted Total		137	53	51	32	27	30	36	59	22	21	33	61	42	112	25
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1 Not at all important	(1)	23	11	11	1	3	6	7	10	3	5	6	11	7	18	5
		16.9%	20.6%	21.8%	2.8%	10.2%	19.4%	18.4%	16.3%	12.7%	23.4%	17.4%	17.6%	15.3%	16.5%	18.7%
			С	С												
2	(2)	20	6	6	9	6	4	5	11	6	-	5	11	5	15	6
		14.9%	10.6%	11.5%	27.5%	21.7%	13.2%	13.1%	18.2%	26.7%	-	14.3%	17.6%	11.6%	13.0%	23.7%
					а											
3	(3)	36	15	13	9	8	8	11	16	5	5	8	16	13	31	5
		26.6%	27.5%	25.5%	26.7%	29.0%	25.4%	30.8%	27.2%	21.3%	23.3%	22.6%	26.2%	30.2%	28.0%	20.2%
4	(4)	33	11	13	9	5	8	9	14	6	6	6	16	12	29	3
		24.1%	19.7%	26.3%	27.8%	17.8%	25.6%	24.1%	24.6%	25.5%	28.1%	16.6%	25.8%	27.4%	26.3%	13.9%
5 Very important	(5)	24	12	8	5	6	5	5	8	3	5	10	8	7	18	6
		17.6%	21.5%	14.9%	15.2%	21.3%	16.4%	13.7%	13.7%	13.7%	25.2%	29.2%	12.7%	15.4%	16.3%	23.5%
												k				
NETS																
Net: Not important		43	17	17	10	9	10	11	20	9	5	11	21	11	33	10
,		31.8%	31.3%	33.3%	30.3%	31.8%	32.6%	31.5%	34.5%	39.4%	23.4%	31.7%	35.3%	27.0%	29.5%	42.4%
Net: Important		57	22	21	14	10	13	14	22	9	11	15	23	18	48	9
,		41.6%	41.2%	41.2%	43.0%	39.1%	42.0%	37.7%	38.3%	39.3%	53.3%	45.8%	38.5%	42.9%	42.6%	37.4%
Mean score		3.1	3.1	3.0	3.3	3.2	3.1	3.0	3.0	3.0	3.3	3.3	3.0	3.2	3.1	3.0
IVICALI SCOLE		3.1	3.1	3.0	3.3	3.2	3.1	3.0	3.0	3.0	3.3	3.3	3.0	3.2	3.1	3.0



Q18\_7. How important or otherwise would you say that temporary agency workers are for your organisation for each of the following? Rate on a scale from 1 to 5, where 1 means not at all important and 5 means very important.

# Providing short term access to key strategic skills Base: All who recruit temporary agency workers

				WAVE				REG	ION		I		SIZE		SECT	OR
								South excluding	South including							
0::		Total	December 2016	January 2017	February 2017	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%			а	b	С	*d	е	T	g	*h	*i	J	k	ļ.	m	*n
Unweighted Total		140	54	53	33	28	31	38	61	23	20	34	63	43	114	26
Weighted Total		137	53	51	32	27	30	36	59	22	21	33	61	42	112	25
		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
1 Not at all important	(1)	19	7	10	2	2	5	7	10	4	2	6	9	5	16	3
		14.1%	13.2%	20.2%	5.9%	7.1%	16.3%	18.2%	17.9%	17.4%	9.4%	17.7%	14.4%	10.9%	14.6%	11.7%
2	(2)	17	5	4	8	3	1	4	9	5	4	4	9	4	14	3
		12.3%	9.5%	7.4%		10.3%	3.3%	10.4%	15.1%	22.7%	19.5%	11.6%	14.7%	9.2%	12.3%	12.1%
					b											
3	(3)	31	11	12	8	6	5	13	15	3	5	4	18	9	25	6
		22.6%	21.2%	22.7%	24.7%	22.0%	16.1%	34.5%	26.3%	12.9%	22.2%	11.5%	29.9%	20.9%	22.4%	23.2%
													J			
4	(4)	40	16	14	10	8	10	8	16	8	6	11	13	16	32	9
		29.3%	30.7%	27.6%	29.8%	31.6%	32.1%	20.9%	27.5%	38.4%	27.6%	33.4%	20.7%	38.4% k	28.2%	34.5%
5 Very important	(5)	30	14	11	5	8	10	6	8	2	5	9	12	9	25	5
5 very important	(5)	21.7%	25.4%	22.2%	15.0%	29.0%	32.2%	16.0%	13.2%	8.6%	21.3%	25.7%	20.3%	20.6%	22.5%	18.5%
							g									
NETS																
Net: Not important		36	12	14	10	5	6	10	19	9	6	10	18	9	30	6
, ,		26.3%	22.7%	27.6%	30.5%	17.4%	19.6%	28.7%	33.0%	40.1%	28.9%	29.3%	29.1%	20.1%	26.9%	23.8%
Net: Important		70	30	25	14	16	19	13	24	10	10	20	25	25	57	13
		51.1%	56.1%	49.7%	44.8%	60.6%	64.3%	36.9%	40.7%	47.0%	48.9%	59.2%	41.1%	59.0%	50.6%	53.0%
							fg									
Mean score		3.3	3.5	3.2	3.2	3.7	3.6	3.1	3.0	3.0	3.3	3.4	3.2	3.5	3.3	3.4



# Q19. In terms of temporary agency workers' pay rates, would you say that: Base: All who recruit temporary agency workers

			WAVE				REG	ION				SIZE		SECT	OR
	Total	December 2016	January 2017	February 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%	Total	a	b	C C	*d	e	f	g	*h	*i	j	k	- I	m	*n
Unweighted Total	140	54	53	33	28	31	38	61	23	20	34	63	43	114	26
Weighted Total	137 100.0%	53 100.0%	51 100.0%	32 100.0%	27 100.0%	30 100.0%	36 100.0%	59 100.0%	22 100.0%	21 100.0%	33 100.0%	61 100.0%	42 100.0%	112 100.0%	25 100.0%
Temporary agency workers earn more than they would if they were permanent	29 21.1%	13 24.0%	10 19.9%	6 18.4%	8 31.7%	5 16.5%	6 15.7%	13 22.8%	8 34.6%	2 9.8%	5 13.5%	13 20.8%	12 27.7%	21 19.0%	8 30.8%
Temporary agency workers earn less than they would if they were permanent	21 15.0%	7 13.4%	8 16.4%	5 15.6%	4 14.3%	5 16.2%	5 13.1%	9 14.9%	4 17.8%	3 14.7%	9 27.1% I	8 12.6%	4 9.0%	16 14.0%	5 19.8%
Temporary agency workers earn about the same as they would if they were permanent	84 61.1%	33 60.8%	30 58.4%	21 66.0%	14 53.9%	19 64.2%	24 66.2%	34 57.6%	10 43.4%	16 75.5%	18 54.0%	40 65.1%	26 61.1%	72 64.5%	11 45.8%
Not applicable/Don't know	4 2.7%	1 1.8%	3 5.3%	-		1 3.1%	2 5.0%	3 4.6%	1 4.1%	-	2 5.4%	1 1.5%	1 2.1%	3 2.5%	1 3.6%



Q20. Approximately what percentage of the temporary workers you use go on to become permanent members of your staff each year?

Base: All who recruit temporary workers

		WAVE					REC	GION				SIZE		SECTO	DR
	Total	December 2016	January 2017	February 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
Significance Level: 95%		а	b	С	d	е	f	g	h	i	j	k	I	m	n
Unweighted Total	333	119	116	98	75	78	72	122	50	58	133	111	89	277	56
Weighted Total	332 100.0%	119 100.0%	116 100.0%	97 100.0%	73 100.0%	74 100.0%	70 100.0%	121 100.0%	51 100.0%	63 100.0%	135 100.0%	109 100.0%	88 100.0%	274 100.0%	57 100.0%
0	88 26.5%	28 23.9%	36 30.9%	24 24.3%	19 25.4%	16 22.0%	18 25.4%	30 25.0%	12 24.3%	23 35.7%	56 41.1% kl	20 18.1%	13 14.3%	74 27.1%	13 23.2%
1-9	41 12.4%	12 10.0%	17 14.9%	12 12.2%	7 9.3%	7 9.1%	12 16.8%	19 16.1%	8 15.1%	8 12.6%	10 7.3%	22 20.7% jl	9 10.0%	35 12.8%	6 10.1%
10-19	30 9.1%	13 10.6%	6 5.2%	12 12.1%	7 9.5%	9 11.5%	8 11.3%	11 9.0%	3 5.8%	4 6.2%	8 6.0%	11 10.4%	11 12.4%	25 9.2%	5 8.7%
20-49	32 9.8%	14 11.7%	9 7.7%	10 9.9%	10 13.2%	9 11.7%	4 5.6%	10 8.1%	6 11.5%	4 6.8%	12 9.2%	9 8.7%	11 12.0%	27 10.0%	5 8.8%
50	35 10.5%	10 8.1%	17 15.0%	8 7.9%	8 10.5%	8 10.2%	6 8.1%	12 10.2%	7 13.0%	7 11.2%	11 8.2%	9 7.9%	15 17.0% jk	23 8.3%	12 20.5% m
51+	50 15.2%	23 19.6%	13 11.2%	14 14.6%	10 14.3%	12 16.4%	14 20.1%	19 15.5%	5 9.1%	9 14.2%	17 12.6%	25 22.7% jl	9 9.8%	42 15.3%	8 14.8%
Don't know	55 16.6%	19 16.2%	17 15.1%	18 19.0%	13 17.9%	14 19.0%	9 12.7%	20 16.2%	11 21.0%	8 13.2%	21 15.5%	13 11.5%	22 24.6% k	47 17.2%	8 13.9%
NETS															
Net: At least 1%	189 56.9%	71 59.9%	63 54.0%	55 56.8%	42 56.7%	44 59.0%	43 61.9%	71 58.9%	28 54.7%	32 51.1%	59 43.4%	76 70.4% j	54 61.1% j	153 55.7%	36 62.9%
Total Mean score	7335 26.5	2979 30.0	2435 24.7	1920 24.4	1599 26.6	1752 29.1	1669 27.3	2632 26.0	963 24.0	1353 24.6	2459 21.5	3011 31.3 j	1865 28.1	5767 25.4	1568 31.8



T1. To help pay for the delivery of 3 million apprenticeships by 2020, from April 2017 employers with a wage bill of £3 million or over will be required to pay an Apprenticeship Levy of 0.5% of their wage bill. Does your organisation currently employ apprentices?

Base: Wave 12

Significance Level: 95%
Unweighted Total
Weighted Total
I currently employ apprentices
I currently do not employ apprentices

	WAVE			REG	ION				SIZE		SEC1	FOR
Total	February 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
	а	b	С	d	е	f	*g	h	i	j	k	I
200	200	44	50	46	77	31	29	96	58	46	165	35
200	200	44	48	45	78	34	30	96	60	44	165	35
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
76	76	17	27	13	25	12	7	17	24	35	64	12
37.9%	37.9%	38.8%	55.1% de	28.7%	32.0%	36.5%	24.3%	17.9%	39.7% h	79.5% hi	38.8%	33.9%
124	124	27	22	32	53	21	22	79	36	9	101	23
62.1%	62.1%	61.2%	44.9%	71.3%	68.0%	63.5%	75.7%	82.1%	60.3%	20.5%	61.2%	66.1%
				С	С			ij	j			

Columns Tested: b,c,d,e,f,g - h,i,j - k,l



T1\_SUM. Will the number of apprentices you recruit increase, decrease or stay the same after the introduction of the apprenticeship levy?

### SUMMARY TABLE Base: Wave 12

I currently employ apprentices

I currently do not employ apprentices

Increase	Stay the same	Decrease
26	46	4
34.7%		5.1%
22	404	
		-
	26 34.7% 23	26 46 34.7% 60.2%



T1a. Will the number of apprentices you recruit increase, decrease or stay the same after the introduction of the apprenticeship levy?

Base: All who employ apprentices

Significance Level: 95% Unweighted Total Weighted Total Increase Stay the same Decrease

	WAVE			REG	ION	-			SIZE		SECTO	DR .
				South excluding	South including							
Total	February 2017	North	Midlands	London	London	London	Other	0-49	50-249	250+	Private	Public
	а	*b	*c	*d	*e	*f	*g	*h	*i	j	k	*1
79	79	18	28	14	26	12	7	18	24	37	67	12
76	76	17	27	13	25	12	7	17	24	35	64	12
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
26	26	6	10	5	8	3	1	3	5	19	26	-
34.7%	34.7%	38.1%	39.5%	41.5%	33.3%	24.7%	14.0%	15.5%	20.3%	53.8%	41.2%	-
46	46	10	14	7	16	9	6	14	17	15	35	11
60.2%	60.2%	56.6%	53.1%	50.9%	62.8%	75.3%	86.0%	78.7%	71.4%	43.6%	54.4%	91.6%
4	4	1	2	1	1	-	-	1	2	1	3	1
5.1%	5.1%	5.3%	7.4%	7.6%	3.9%	-	-	5.8%	8.2%	2.6%	4.4%	8.4%

Columns Tested: b,c,d,e,f,g - h,i,j - k,l



T1b. Will the number of apprentices you recruit increase or stay the same after the introduction of the apprenticeship levy?

Base: All who do not employ apprentices

Significance Level: 95%
Unweighted Total
Weighted Total
Increase
Stay the same

	WAVE			REG	ION	-			SIZE		SECT	OR
Total	February 2017	North	Midlands	South excluding London	South including London	London	Other	0-49	50-249	250+	Private	Public
	а	*b	*c	d	е	*f	*g	h	i	*j	k	*1
121	121	26	22	32	51	19	22	78	34	9	98	23
124	124	27	22	32	53	21	22	79	36	9	101	23
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
23	23	3	6	6	12	6	3	10	10	4	19	4
18.8%	18.8%	10.8%	26.3%	17.8%	21.9%	28.0%	13.9%	12.2%	27.1%	44.1%	19.1%	17.5%
101	101	24	16	26	42	15	19	70	26	5	82	19
81.2%	81.2%	89.2%	73.7%	82.2%	78.1%	72.0%	86.1%	87.8%	72.9%	55.9%	80.9%	82.5%

Columns Tested: b,c,d,e,f,g - h,i,j - k,l

