

Dun & Bradstreet - Compliance and Procurement Sentiment Index

METHODOLOGY NOTE

ComRes interviewed 312 Compliance decision makers and 306 Procurement decision makers with knowledge of and or responsibility in the decision-making process for their company's compliance/procurement function between 5th and 21st February 2018. Data were not weighted. ComRes is a member of the British Polling Council and abides by its rules.

All press releases or other publications must be checked with ComRes before use. ComRes requires 48 hours to check a press release unless otherwise agreed.

To commission a voting intention poll or a public opinion survey please contact: info@comresglobal.com

To register for Pollwatch, a monthly newsletter update on the polls, please email: pollwatch@comres.co.uk

Country 1 Base: All respondents	
S1. Which of the following describes the area(s) in which you work? If you work in more than one of the following areas, please select all that apply.	
DS1. least fill selection for Compliance/ Procurement	
S2. Do you have knowledge and/ or responsibility in the decision-making for your company's compliance/ procurement function?	
D1. How many people are employed by your organisation globally?	
D2. Which of the following best reflects your company's annual turnover? If you are unsure, please select the band that you believe is most accurate.	
D3. Which of the following best describes your company sector?	
D4. Which of the following locations do you support in your onboarding activity?	
- Q1. How confident, if at all, are you in the current effectiveness of compliance/ procurement as a function?	
Q2. How confident, if at all, are you in the future effectiveness of compliance/ procurement as a function?	
Q2. How confident, if at all, are you in the future effectiveness of compliance/ procurement as a function?	
C3a_SUM. Below is a list of activities within a compliance function. Please select up to 3 activities, in order or priority for your role, where 1 = highest priority, 2 = second highest priority and 3 = third highest priority. SUMMARY TABLE	
C3a_TOP3. Below is a list of activities within a compliance function. Please select up to 3 activities, in order or priority for your role, where 1 = highest priority, 2 = second highest priority and 3 = third highest priority. TOP 3 SUMMARY	
C3a_1. Below is a list of activities within a compliance function. Please select up to 3 activities, in order or priority for your role, where 1 = highest priority, 2 = second highest priority and 3 = third highest priority. Responding to existing legislation	
C3a_2. Below is a list of activities within a compliance function. Please select up to 3 activities, in order or priority for your role, where 1 = highest priority, 2 = second highest priority and 3 = third highest priority. Generating internal buy-in	
C3a_3. Below is a list of activities within a compliance function. Please select up to 3 activities, in order or priority for your role, where 1 = highest priority, 2 = second highest priority and 3 = third highest priority. Preparing for upcoming legislation	
Q3a_4. Below is a list of activities within a compliance function. Please select up to 3 activities, in order or priority for your role, where 1 = highest priority, 2 = second highest priority and 3 = third highest priority. Setting regulatory strategy	
Q3a_5. Below is a list of activities within a compliance function. Please select up to 3 activities, in order or priority for your role, where 1 = highest priority, 2 = second highest priority and 3 = third highest priority. Preparedness for inspectors	
Q3a_6. Below is a list of activities within a compliance function. Please select up to 3 activities, in order or priority for your role, where 1 = highest priority, 2 = second highest priority and 3 = third highest priority. Other	
Dase: All procurement respondents Q3b_SUM. Below is a list of activities within a procurement function.Please select up to 3 activities, in order or priority for your role, where 1 = highest priority, 2 = second highest priority and 3 = third highest priority. SUMMARY TABLE	
Ads_TOP3. Below is a list of activities within a procurement function. Please select up to 3 activities, in order or priority for your role, where 1 = highest priority, 2 = second highest priority and 3 = third highest priority. TOP 3 SUMMARY	
Case. An productionent respondents Q3b_1. Below is a list of activities within a procurement function. Please select up to 3 activities, in order or priority for your role, where 1 = highest priority, 2 = second highest priority and 3 = third highest priority. Laws and regulation	
Ads 2. Below is a list of activities within a procurement function. Please select up to 3 activities, in order or priority for your role, where 1 = highest priority, 2 = second highest priority and 3 = third highest priority. Market research and analysis	
Q3b_3. Below is a list of activities within a procurement function. Please select up to 3 activities, in order or priority for your role, where 1 = highest priority, 2 = second highest priority and 3 = third highest priority. Vendor management	
Base: All procurement respondents Q3b_4. Below is a list of activities within a procurement function.Please select up to 3 activities, in order or priority for your role, where 1 = highest priority, 2 = second highest priority and 3 = third highest priority. Process management 26	
Base: All procurement respondents Q3b_5. Below is a list of activities within a procurement function. Please select up to 3 activities, in order or priority for your role, where 1 = highest priority, 2 = second highest priority and 3 = third highest priority. Data management	
Base: All procurement respondents	
Online fieldwork: 5th - 21st February 2018	

Q3b_6. Below is a list of activities within a procurement function. Please select up to 3 activities, in order or priority for your role, where 1 = highest priority, 2 = second highest priority and 3 = third highest priority. Developing and guiding policy and procedure (creating best practice)	
Q3b _7. Below is a list of activities within a procurement function. Please select up to 3 activities, in order or priority for your role, where 1 = highest priority, 2 = second highest priority and 3 = third highest priority. Monitoring supplier performance	
Q3b 8. Below is a list of activities within a procurement function. Please select up to 3 activities, in order or priority for your role, where 1 = highest priority, 2 = second highest priority and 3 = third highest priority. Supplier spend analysis	i
Q3b _9. Below is a list of activities within a procurement function. Please select up to 3 activities, in order or priority for your role, where 1 = highest priority, 2 = second highest priority and 3 = third highest priority. Other	
Q4. To what extent would you say that existing regulation has increased or decreased the risk to your business/ to the procurement process in your business in the last 3 months?	2
Q4. To what extent would you say that existing regulation has increased or decreased the risk to your business/ to the procurement process in your business in the last 3 months?	3
Q5_SUM. How concerned, if at all, are you about the impact of any of the following on your business in the next 6 months? SUMMARY TABLE	ŕ
Q5_T2. How concerned, if at all, are you about the impact of any of the following on your business in the next 6 months? CONCERNED SUMMARY	;
Q5_B2. How concerned, if at all, are you about the impact of any of the following on your business in the next 6 months? NOT CONCERNED SUMMARY	
Q5_1. How concerned, if at all, are you about the impact of any of the following on your business in the next 6 months? Customer/vendor due diligence)
Q5_2. How concerned, if at all, are you about the impact of any of the following on your business in the next 6 months? Formulation of modern Anti-Slavery policy)
Q5_3. How concerned, if at all, are you about the impact of any of the following on your business in the next 6 months? Supplier due diligence e.g. ensuring that modern slavery and human trafficking is not taking place within the business or supply chains	
Q5_4. How concerned, if at all, are you about the impact of any of the following on your business in the next 6 months? Ongoing supplier/vendor monitoring	2
Q5_5. How concerned, if at all, are you about the impact of any of the following on your business in the next 6 months? Anti bribery and corruption checks	
Q5_6. How concerned, if at all, are you about the impact of any of the following on your business in the next 6 months? Politically exposed persons and sanction checks	ł
Q5_7. How concerned, if at all, are you about the impact of any of the following on your business in the next 6 months? Identifying beneficial owners	5
Q5_8. How concerned, if at all, are you about the impact of any of the following on your business in the next 6 months? Implementing a risk based approach	3
Q5_9. How concerned, if at all, are you about the impact of any of the following on your business in the next 6 months? Adverse media checks	7
Q5_10. How concerned, if at all, are you about the impact of any of the following on your business in the next 6 months? Internal training to ensure understanding of regulations	3
Q5_11. How concerned, if at all, are you about the impact of any of the following on your business in the next 6 months? Environmental and Social Governance	
Q5_SUM. How concerned, if at all, are you about the impact of any of the following on your business in the next 6 months? SUMMARY TABLE)
Q5_1. How concerned, if at all, are you about the impact of any of the following on your business in the next 6 months? Customer/vendor due diligence	I.
Q5_2. How concerned, if at all, are you about the impact of any of the following on your business in the next 6 months? Formulation of modern Anti-Slavery policy	!
Q5_3. How concerned, if at all, are you about the impact of any of the following on your business in the next 6 months? Supplier due diligence e.g. ensuring that modern slavery and human trafficking is not taking place within the business or supply chains	
Q5_4. How concerned, if at all, are you about the impact of any of the following on your business in the next 6 months? Ongoing supplier/vendor monitoring	ł
Q5_5. How concerned, if at all, are you about the impact of any of the following on your business in the next 6 months? Anti bribery and corruption checks)
Q5_6. How concerned, if at all, are you about the impact of any of the following on your business in the next 6 months? Politically exposed per contactive plast. February 2018	5

Base: All respondents (excluding don't know)	
Q5_7. How concerned, if at all, are you about the impact of any of the following on your business in the next 6 months? Identifying beneficial owners	57
O5_8. How concerned, if at all, are you about the impact of any of the following on your business in the next 6 months? Implementing a risk based approach	58
Q5_9. How concerned, if at all, are you about the impact of any of the following on your business in the next 6 months? Adverse media checks	59
Q5_10. How concerned, if at all, are you about the impact of any of the following on your business in the next 6 months? Internal training to ensure understanding of regulations	60
Q5_11. How concerned, if at all, are you about the impact of any of the following on your business in the next 6 months? Environmental and Social Governance	61
O6_SUM. Which of the following options, if any, would you say are barriers, and which are enablers to you doing your job effectively? SUMMARY TABLE	62
O6_1. Which of the following options, if any, would you say are barriers, and which are enablers to you doing your job effectively? Technology Base: All respondents	63
O6_2. Which of the following options, if any, would you say are barriers, and which are enablers to you doing your job effectively? Regulators	64
O6_3. Which of the following options, if any, would you say are barriers, and which are enablers to you doing your job effectively? Regulations	65
O6_4. Which of the following options, if any, would you say are barriers, and which are enablers to you doing your job effectively? Corporate culture e.g. ethics, values	66
O6_5. Which of the following options, if any, would you say are barriers, and which are enablers to you doing your job effectively? Budget Base: All respondents	67
O6_6. Which of the following options, if any, would you say are barriers, and which are enablers to you doing your job effectively? Knowledge e.g. understanding of global regulations	68
O6_7. Which of the following options, if any, would you say are barriers, and which are enablers to you doing your job effectively? Resources (people)	69
O6_SUM. Which of the following options, if any, would you say are barriers, and which are enablers to you doing your job effectively? SUMMARY TABLE	70
O6_1. Which of the following options, if any, would you say are barriers, and which are enablers to you doing your job effectively? Technology Base: All respondents (excluding don't know or Not applicable)	71
O6_2. Which of the following options, if any, would you say are barriers, and which are enablers to you doing your job effectively? Regulators	72
Q6_3. Which of the following options, if any, would you say are barriers, and which are enablers to you doing your job effectively? Regulations	73
Q6_4. Which of the following options, if any, would you say are barriers, and which are enablers to you doing your job effectively? Corporate culture e.g. ethics, values	74
Q6_5. Which of the following options, if any, would you say are barriers, and which are enablers to you doing your job effectively? Budget Base: All respondents (excluding don't know or Not applicable)	75
Q6_6. Which of the following options, if any, would you say are barriers, and which are enablers to you doing your job effectively? Knowledge e.g. understanding of global regulations	76
Q6_7. Which of the following options, if any, would you say are barriers, and which are enablers to you doing your job effectively? Resources (people) Base: All respondents (excluding don't know or Not applicable)	77
Q7_SUM. Which of the following has a positive, negative or no impact on the compliance/ procurement process in your organisation? SUMMARY TABLE	78
Q7_1. Which of the following has a positive, negative or no impact on the compliance/ procurement process in your organisation? Technology used by my organisation Base: All respondents	79
Q7_2. Which of the following has a positive, negative or no impact on the compliance/ procurement process in your organisation? Winning new business Base: All respondents	80
Q7_3. Which of the following has a positive, negative or no impact on the compliance/ procurement process in your organisation? Delivering existing business	3
Q7_4. Which of the following has a positive, negative or no impact on the compliance/ procurement process in your organisation? Development of new products for customers Online fieldwork: 5th - 21st February 2018 Tables prepared by ComRes	

07_5. Which of the following has a positive, negative or no impact on the compliance/ procurement process in your organisation? Policies and procedures within my organisation
Q7_6. Which of the following has a positive, negative or no impact on the compliance/ procurement process in your organisation? Collaboration with other parts of my organisation
Q7b. You indicated that there is some negative impact on the compliance/ procurement process in your organisation. As a result of this, what, if anything, would you say are the potential broader consequences for your organisation?
Q8. Has your organisation been subject to any incidents of fraud recently? 86 Base: All respondents (excluding don't know) 86
Q8b. And to what extent, if at all, has this instance of fraud had an impact on your company's brand? 87 Base: All who have been subject to any incidents of fraud recently 87
Q8b. And to what extent, if at all, has this instance of fraud had an impact on your company's brand? 88 Base: All who have been subject to any incidents of fraud recently (excluding don't know) 88
Q9_SUM. To what extent do you feel that you have the resources that you need to comply with existing and new legislation? SUMMARY TABLE
Q9 1. To what extent do you feel that you have the resources that you need to comply with existing and new legislation? New legislation
Q9 2. To what extent do you feel that you have the resources that you need to comply with existing and new legislation? Existing legislation
Q9_SUM. To what extent do you feel that you have the resources that you need to comply with existing and new legislation? SUMMARY TABLE
O9_1. To what extent do you feel that you have the resources that you need to comply with existing and new legislation? New legislation 93 Base: All respondents (excluding don't know)
O9_2. To what extent do you feel that you have the resources that you need to comply with existing and new legislation? Existing legislation
Q10. How much backing do you feel you have from internal stakeholders in your organisation to implement compliance related regulatory polices/ the best procurement practice policies derived from legislation?
Q10. How much backing do you feel you have from internal stakeholders in your organisation to implement compliance related regulatory polices/ the best procurement practice policies derived from legislation?
Q11. To what extent are you familiar, or unfamiliar, with artificial intelligence technology (AI tech) in compliance/ procurement?
Q11b. Do you currently have, or are you planning to introduce in the future, an automated or artificial Intelligence (AI) function in your compliance/ procurement process?
Q11b. Do you currently have, or are you planning to introduce in the future, an automated or artificial Intelligence (AI) function in your compliance/ procurement process?



Country Base: All respondents

]		LOCA	TION	FUNG	TION	В	USINESS SIZ	E	ANN	UAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECT	OR	
								More	Under £/	Between £/\$1 million	Above £/\$10	New	Middle	Latin America	Europe	Asia-Pacific					
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	than 1,000	\$1 million	and £/\$10 million	£/\$10 million	North America	East & Africa	(including Mexico)	(including Turkey)	(including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Level: 95%		а	b	а	b	а	b	С	*a	b	с	а	b	С	d	е	f	а	b	с	d
Total	618	414	204	312	306	67	263	288	26	223	345	379	83	89	212	69	105	165	137	70	58
	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
UK	204	-	204	104	100	16	78	110	7	54	136	53	41	16	144	32	39	43	31	39	38
	33%	-	100%	33%	33%	24%	30%	38%	27%	24%	39%	14%		18%	68%	46%		26%	23%	56%	
			а					ab			b		ac		abcef	ac	ac			ab	ab
USA	414	414	-	208	206	51	185	178	19	169	209	326	42	73	68	37	66	122	106	31	20
	67%	100%	-	67%	67%	76%	70%	62%	73%	76%	61%	86%	51%		32%	54%	63%	74%		44%	34%
l l l		b				С	С			C		bdef	d	bdef		d	d	cd	cd		

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



-Page 1

Table 1/1

S1. Which of the following describes the area(s) in which you work? If you work in more than one of the following areas, please select all that apply.

		LOCA	TION	FUNC	TION	E	USINESS SIZE	E	ANNU	JAL TURNO	VER	1		LOCATIONS	SUPPORTE	D			SECTO	DR	
								More than	Under £/ \$1	Between £/\$1 million and £/\$10	Above £/\$10	North	Middle East &	Latin America (including	Europe (including	Asia-Pacific (including		Financial			Government
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	1,000	million	million	million	America	Africa	Mexico)	Turkey)	Russia)	Global	Services	Manufacturing	Retail	agencies
Significance Level: 95%		а	b	а	b	а	b	С	*a	b	с	а	b	С	d	e	t	а	b	с	d
Total	618	414	204	312	306	67	263	288	26	223	345	379	83	89	212	69	105	165	137	70	58
	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Compliance	404	292	112	312	92	55	177	172	19	160	209	254	50	63	127	36	77	139	77	39	26
	65%	71%	55%	100%	30%	82%	67%	60%	73%	72%	61%	67%	60%	71%	60%	52%	73%	84%	56%	56%	45%
		b		b		bc				С		e		е			de	bcd			
Procurement	394	266	128	88	306	34	174	186	13	153	220	241	63	68	143	50	78	96	95	55	37
	64%	64%	63%	28%	100%	51%	66%	65%	50%	69%	64%	64%	76%	76%	67%	72%	74%	58%	69%	79%	64%
					а		а	а					а	а			а		а	а	
п	274	203	71	149	125	34	130	110	5	125	142	178	46	54	95	36	61	86	61	43	8
	44%	49%	35%	48%	41%	51%	49%	38%	19%	56%	41%	47%	55%	61%	45%	52%	58%	52%	45%	61%	14%
		b					С			С				ad			ad	d	d	bd	
Operations	262	205	57	140	122	35	123	104	9	118	133	178	41	53	80	24	56	83	57	39	9
	42%	50%	28%	45%	40%	52%	47%	36%	35%	53%	39%	47%	49%	60%	38%	35%	53%	50%	42%	56%	16%
		b				с	С			С		d		ade			de	d	d	d	
Risk	220	167	53	127	93	28	91	101	7	99	112	139	38	40	70	23	56	81	41	29	8
	36%	40%	26%	41%	30%	42%	35%	35%	27%	44%	32%	37%	46%	45%	33%	33%	53%	49%	30%	41%	14%
		b		b						С			d				ade	bd	d	d	
Finance	222	175	47	113	109	32	105	85	13	108	101	147	42	51	73	24	51	97	32	27	8
	36%	42%	23%	36%	36%	48%	40%	30%	50%	48%	29%	39%	51%	57%	34%	35%		59%	23%	39%	14%
		b				с	С			С			ad	ade			d	bcd		bd	
Legal	178	143	35	93	85	23	77	78	6	94	77	110	34	38	55	17	48	82	27	19	4
	29%	35%	17%	30%	28%	34%	29%	27%	23%	42%	22%	29%	41%	43%	26%	25%		50%	20%	27%	7%
		b								С			ade	ade			ade	bcd	d	d	

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



Online fieldwork: 5th - 21st February 2018

Table 2/1

DS1. least fill selection for Compliance/ Procurement Base: All respondents

		LOCA	TION	FUNC	TION	B	USINESS SIZ	E	ANN	UAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECT	OR	
								More than	Under £/ \$1	Between £/\$1 million and £/\$10	Above £/\$10	North	Middle East &	Latin America (including	Europe (including	Asia-Pacific (including		Financial			Government
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	1,000	million	million	million	America	Africa	Mexico)	Turkey)	Russia)	Global	Services	Manufacturing	Retail	agencies
Significance Level: 95%		а	b	а	b	а	b	с	*a	b	С	а	b	с	d	е	f	а	b	С	d
Total	618	414	204	312	306	67	263	288	26	223	345	379	83	89	212	69	105	165	137	70	58
	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Compliance	312	208	104	312	-	45	130	137	14	118	164	192	35	41	100	29	53	102	57	30	25
	50%	50%	51%	100%	-	67%	49%	48%	54%	53%	48%	51%	42%	46%	47%	42%	50%	62%	42%	43%	43%
				b		bc												bcd			
Procurement	306	206	100	-	306	22	133	151	12	105	181	187	48	48	112	40	52	63	80	40	33
	50%	50%	49%	-	100%	33%	51%	52%	46%	47%	52%	49%	58%	54%	53%	58%	50%	38%	58%	57%	57%
					а		а	а											а	а	а

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



-Page 3

Table 3/1

S2. Do you have knowledge and/ or responsibility in the decision-making for your company's compliance/ procurement function?

		LOCA	TION	FUNG	CTION	В	USINESS SIZ	E	ANN	UAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECTO	DR	
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	More than 1,000	Under £/ \$1 million	Between £/\$1 million and £/\$10 million	Above £/\$10 million	North America	Middle East & Africa	Latin America (including Mexico)	Europe (including Turkey)	Asia-Pacific (including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Level: 95%	- Total	a	b	a	b	a 1.200	b	C	*a	b	C	a	b	C	d	e	f	a	b	C	d
Total	618 100%	414 100%	204 100%	312 100%	306 100%	67 100%	263 100%	288 100%	26 100%	223 100%	345 100%	379 100%	83 100%	89 100%	212 100%	69 100%	105 100%	165 100%	137 100%	70 100%	58 100%
I am the decision-maker	431 70%	312 75% b	119 58%	211 68%	220 72%	54 81% c	219 83% c	158 55%	24 92%	186 83% c	216 63%	289 76%	71 86% df	76 85% df	147 69%	57 83% d	77 73%	124 75% d	106 77% d	59 84% d	17 29%
I participate in decision-making	187 30%	102 25%	85 42% a	101 32%	86 28%	13 19%	44 17%	130 45% ab	2 8%	37 17%	129 37% b	90 24%	12 14%	13 15%	65 31% bce	12 17%	28 27% bc	41 25%	31 23%	11 16%	41 71% abc
I know about compliance/ procurement management at my organisation, but am not directly involved in the decision-making	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
I am not involved in the decision-making nor do I know about compliance/ procurement management at my organisation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

Tables prepared by ComRes

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



D1. How many people are employed by your organisation globally? Base: All respondents

		LOCA	TION	FUNG	CTION	В	USINESS SIZ		ANNU	AL TURNO	VER			LOCATIONS	SUPPORTE	D			SECT	DR	
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	More than 1,000	Under £/	Between £/\$1 million and £/\$10 million	Above £/\$10 million	North America	Middle East & Africa	Latin America (including Mexico)	Europe (including Turkey)	Asia-Pacific (including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Level: 95%		а	b	а	b	а	b	C	*a	b	с	а	b	C	d	e	f	а	b	С	d
Total	618 100%	414 100%	204 100%	312 100%	306 100%	67 100%	263 100%	288 100%	26 100%	223 100%	345 100%	379 100%	83 100%	89 100%	212 100%	69 100%	105 100%	165 100%	137 100%	70 100%	58 100%
1-10	5 1%	5 1%	-	4 1%	1 *	5 7% bc	-	-	2 8%	2 1%	1 *	5 1%	2 2% d	3 3% d	-	-	-	4 2%	-	-	-
11-50	9 1%	9 2% b	-	7 2%	2 1%	9 13% bc	-	-	2 8%	6 3% c	1 *	8 2% d	3 4% d	3 3% d	-	-	-	3 2%	1 1%	-	-
51-250	53 9%	37 9%	16 8%	34 11% b	19 6%	53 79% bc	-	-	6 23%	30 13% c	16 5%	35 9% f	13 16% f	11 12% f	18 8%	4 6%	3 3%	14 8%	11 8%	6 9%	3 5%
251-1,000	263 43%	185 45%	78 38%	130 42%	133 43%	-	263 100% ac	-	15 58%	136 61% c	107 31%	166 44%	41 49%	49 55% f	99 47%	34 49%	40 38%	72 44% d	82 60% acd	23 33%	15 26%
More than a 1,000	288 47%	178 43%	110 54% a	137 44%	151 49%	-	-	288 100% ab	1 4%	49 22%	220 64% b	165 44% bc	24 29%	23 26%	95 45% bc	31 45% bc	62 59% abcd	72 44% b	43 31%	41 59% ab	40 69% ab
Prefer not to say	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
NETS																					
Net: 1-250	67 11%	51 12%	16 8%	45 14% b	22 7%	67 100% bc	-	-	10 38%	38 17% с	18 5%	48 13% f	18 22% adef	17 19% def	18 8%	4 6%	3 3%	21 13%	12 9%	6 9%	3 5%

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



D2. Which of the following best reflects your company's annual turnover? If you are unsure, please select the band that you believe is most accurate. Base: All respondents

		LOCA	TION	FUNC	TION	В	USINESS SIZ	E	ANNU	AL TURNO	VER			LOCATIONS	SUPPORTE	D			SECTO	R	
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	More than 1,000	Under £/	Between £/\$1 million and £/\$10 million	Above £/\$10 million	North America	Middle East & Africa	Latin America (including Mexico)	Europe (including Turkev)	Asia-Pacific (including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Level: 95%	rotai	a	b	a	b	a 1200	b	C	*a	b	C	a	b	C	d	e	f	a	b	C	d
Total	618 100%	414 100%	204 100%	312 100%	306 100%	67 100%	263 100%	288 100%	26 100%	223 100%	345 100%	379 100%	83 100%	89 100%	212 100%	69 100%	105 100%	165 100%	137 100%	70 100%	58 100%
Under £/\$ 1 million	26 4%	19 5%	7 3%	14 4%	12 4%	10 15% bc	15 6% c	1 *	26 100%	-		17 4%	7 8% df	5 6%	6 3%	2 3%	2 2%	13 8% c	4 3%	-	3 5%
Between £/\$ 1 million and £/\$ 10 million	223 36%	169 41% b	54 26%	118 38%	105 34%	38 57% c	136 52% c	49 17%	-	223 100% c	-	144 38%	43 52% adf	49 55% adf	73 34%	28 41%	35 33%	81 49% bcd	51 37%	23 33%	14 24%
Above £/\$ 10 million	345 56%	209 50%	136 67% a	164 53%	181 59%	18 27%	107 41% a	220 76% ab	-		345 100% b	201 53% bc	33 40%	35 39%	132 62% abc	39 57% bc	68 65% abc	70 42%	81 59% a	47 67% a	32 55%
Prefer not to say	24 4%	17 4%	7 3%	16 5%	8 3%	1 1%	5 2%	18 6% b	-	-	-	17 4% bcdf	-	-	1 *	-	-	1 1%	1 1%	-	9 16% abc

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



Table 6/1

D3. Which of the following best describes your company sector? Base: All respondents

		LOCA	TION	FUN	CTION	В	USINESS SIZ	E	ANNU	JAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECTO	DR	
	Tabl			0	D	4.050	051 4 000	More than	Under £/ \$1	Between £/\$1 million and £/\$10	Above £/\$10	North	Middle East &	Latin America (including	Europe (including	Asia-Pacific (including	0.1.1	Financial		Detel	Government
Significance Level: 95%	Total	USA a	UK b	Compliance a	Procurement b	1-250 a	251-1,000 b	1,000 c	million *a	million b	million c	America a	Africa b	Mexico) c	Turkey) d	Russia) e	Global f	Services a	Manufacturing b	Retail c	agencies d
Total	618 100%	414 100%	204 100%	312 100%	306 100%	67 100%	263 100%	288 100%	26 100%	223 100%	345 100%	379 100%	83 100%	89 100%	212 100%	69 100%	105 100%	165 100%	137 100%	70 100%	58 100%
Financial services (e.g. banking, accounting, credit institutions, card, payments, others)	165 27%	122 29% b	43 21%	102 33% b	63 21%	21 31%	72 27%	72 25%	13 50%	81 36% c	70 20%	97 26%	27 33%	27 30%	48 23%	16 23%	45 43% ade	165 100% bcd	-	-	-
Auditing	3	-	3 1% a	2 1%	1 *	-	3 1%	-	-	1 *	2 1%	-	1 1% a	-	1	-	1 1%	-	-	-	-
Legal	21 3%	12 3%	9 4%	12 4%	9 3%	3 4%	12 5%	6 2%	3 12%	10 4%	7 2%	10 3%	5 6%	3 3%	6 3%	1 1%	4 4%	-	-	-	-
Manufacturing	137 22%	106 26% b	31 15%	57 18%	80 26% a	12 18%	82 31% ac	43 15%	4 15%	51 23%	81 23%	97 26% f	21 25% f	30 34% f	49 23% f	21 30% f	14 13%	-	137 100% acd	-	-
Oil and gas	20 3%	15 4%	5 2%	10 3%	10 3%	3 4%	10 4%	7 2%	-	8 4%	12 3%	11 3%	2 2%	6 7%	7 3%	1 1%	3 3%	-	-	-	-
Utilities	24 4%	14 3%	10 5%	12 4%	12 4%	8 12% bc	5 2%	11 4%	1 4%	9 4%	13 4%	12 3%	5 6% e	4 4%	10 5%	-	2 2%	-	-	-	-
Logistics	24 4%	12 3%	12 6%	10 3%	14 5%	3 4%	13 5%	8 3%	-	9 4%	14 4%	16 4%	8 10% af	3 3%	11 5%	4 6%	2 2%	-	-	-	-
Retail	70 11%	31 7%	39 19% a	30 10%	40 13%	6 9%	23 9%	41 14% b	-	23 10%	47 14%	48 13%	9 11%	11 12%	38 18% f	20 29% abcdf	9 9%	-	-	70 100% abd	-
Government agencies	58 9%	20 5%	38 19% a	25 8%	33 11%	3 4%	15 6%	40 14% ab	3 12%	14 6%	32 9%	17 4% c	1 1%	-	27 13% abce	-	6 6% ce	-	-	-	58 100% abc
Fast-moving consumer goods (FMCG)	5 1%	-	5 2% a	2 1%	3 1%	1 1%	2 1%	2 1%	1 4%	-	4 1%	3 1%	-		3 1%	2 3%	2 2%	-	-	-	
Consumer packaged goods (CPG)	17 3%	17 4% b	-	10 3%	7 2%	2 3%	2 1%	13 5% b	-	1 *	15 4% b	9 2%	2 2%	2 2%	4 2%	3 4%	8 8% ad	-	-	-	-

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



-Page 7

Table 7/1

D3. Which of the following best describes your company sector? Base: All respondents

		LOCA	TION	FUNC	TION	E	USINESS SIZ	E	ANN	UAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECT	OR	
										Between £/\$1				Latin							
								More	Under £/	million	Above £/\$10		Middle	America	Europe	Asia-Pacific					
	Total	USA	UK	Compliance	Procurement	1-250	054 4 000	than 1,000	\$1 million	and £/\$10 million	£/\$10 million	North	East &	(including Mexico)	(including Turkev)	(including Russia)	Global	Financial	Manufacturing	Retail	Government
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	1,000	million	million	million	America	Africa	wexico)	тигкеу)	Russia)	Global	Services	Manufacturing	Retail	agencies
Significance Level: 95%		а	b	а	b	а	b	с	*a	b	С	а	b	С	d	e	f	а	b	С	d
Total	618	414	204	312	306	67	263	288	26	223	345	379	83	89	212	69	105	165	137	70	58
	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Pharmaceuticals	8	8	-	4	4	1	2	5	-	-	8	6	-	-	-	-	2	-	-	-	-
	1%	2%	-	1%	1%	1%	1%	2%	-	-	2%	2%	-	-	-	-	2%	-	-	-	-
		b									b						d				
Other	66	57	9	36	30	4	22	40	1	16	40	53	2	3	8	1	7	-	-	-	-
	11%	14% b	4%	12%	10%	6%	8%	14% b	4%	7%	12%	14% bcdef	2%	3%	4%	1%	7%	-	-	-	-
		5						0													

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



D4. Which of the following locations do you support in your onboarding activity? Base: All respondents

		LOCA	TION	FUN	CTION	E	USINESS SIZ	E	ANNU	JAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECT	OR	
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	More than 1,000	Under £/ \$1 million	Between £/\$1 million and £/\$10 million	Above £/\$10 million	North America	Middle East & Africa	Latin America (including Mexico)	Europe (including Turkey)	Asia-Pacific (including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Level: 95%		а	b	а	b	а	b	С	*a	b	С	а	b	С	d	e	f	а	b	с	d
Total	618 100%	414 100%	204 100%	312 100%	306 100%	67 100%	263 100%	288 100%	26 100%	223 100%	345 100%	379 100%	83 100%	89 100%	212 100%	69 100%	105 100%	165 100%	137 100%	70 100%	58 100%
North America	379 61%	326 79% b	53 26%	192 62%	187 61%	48 72% c	166 63%	165 57%	17 65%	144 65%	201 58%	379 100% bcdef	57 69% df	74 83% bdf	109 51% f	54 78% df		97 59% d	97 71% ad	48 69% d	17 29%
Latin America (including Mexico)	89 14%	73 18% b	16 8%	41 13%	48 16%	17 25% c	49 19% c	23 8%	5 19%	49 22% c	35 10%	74 20% f	39 47% adf	89 100% abdef	52 25% f	22 32% af	-	27 16% d	30 22% d	11 16% d	-
Middle East & North Africa	75 12%	40 10%	35 17% a	33 11%	42 14%	15 22% c	36 14% c	24 8%	6 23%	38 17% c	31 9%	55 15% f	75 90% acdef	34 38% adf	56 26% af	23 33% af	-	26 16% d	17 12% d	9 13% d	1 2%
Europe (including Turkey)	212 34%	68 16%	144 71% a	100 32%	112 37%	18 27%	99 38%	95 33%	6 23%	73 33%	132 38%	109 29% f	60 72% af	52 58% af	212 100% abcef	60 87% abcf	-	48 29%	49 36%	38 54% ab	27 47% a
Africa (Sub Saharan)	27 4%	14 3%	13 6%	10 3%	17 6%	8 12% bc	13 5%	6 2%	2 8%	14 6%	11 3%	14 4% f	27 33% adef	19 21% adf	21 10% af	11 16% af	-	11 7% d	7 5%	2 3%	-
Asia-Pacific (including Russia)	69 11%	37 9%	32 16% a	29 9%	40 13%	4 6%	34 13%	31 11%	2 8%	28 13%	39 11%	54 14% f	24 29% af	22 25% af	60 28% af	69 100% abcdf	-	16 10% d	21 15% d	20 29% abd	-
Global	105 17%	66 16%	39 19%	53 17%	52 17%	3 4%	40 15% a	62 22% a	2 8%	35 16%	68 20%	-	-	-	-		105 100% abcde	45 27% bcd	14 10%	9 13%	6 10%
Prefer not to say	13 2%	3 1%	10 5% a	6 2%	7 2%	-	4 2%	9 3%	-	3 1%	4 1%	-	-	-	-	-	-	-	1 1%	-	8 14% abc

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



Table 8/1

Q1. How confident, if at all, are you in the <u>current</u> effectiveness of compliance/ procurement as a function? Base: All respondents

Total Total Total 618 100% 100% Very confident (5.0) 318 51% 51% 51% Fairly confident (4.0) 255 41% 41% 41%	USA a 414 100% 243 59% b	75	Compliance a 312 100%	Procurement b 306 100%	1-250 a 67	251-1,000 b	More than 1,000 c	Under £/	Between £/\$1 million and £/\$10 million	Above £/ \$10	North	Middle East &	Latin America (including	Europe (including	Asia-Pacific (including					
Total 618 100% Very confident (5.0) S1% 51% Fairly confident (4.0) 255	414 100% 243 59% b	204 100% 75	312 100%	306		b	С	*0		million	America	Africa	Mexico)	Turkey)	(including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Very confident (5.0) 318 Fairly confident (4.0) 255	100% 243 59% b	100% 75	100%		67			d	b	с	а	b	С	d	e	f	а	b	с	d
51% Fairly confident (4.0) 255	59% b			100 /8	100%	263 100%	288 100%	26 100%	223 100%	345 100%	379 100%	83 100%	89 100%	212 100%	69 100%	105 100%	165 100%	137 100%	70 100%	58 100%
			151 48%	167 55%	28 42%	153 58% ac	137 48%	15 58%	125 56%	171 50%	203 54% d	47 57% d	57 64% de	91 43%	32 46%	69 66% ade	111 67% bcd	66 48%	35 50%	21 36%
	146 35%	109 53% a	143 46% b	112 37%	33 49% b	94 36%	128 44% b	7 27%	79 35%	154 45% b	156 41% cf	25 30%	25 28%	104 49% bcf	35 51% bcf	30 29%	43 26%	60 44% a	33 47% a	29 50% a
Neutral (3.0) 32 5%	17 4%	15 7%	11 4%	21 7%	-	12 5%	20 7% a	-	13 6%	17 5%	15 4%	6 7%	3 3%	14 7%	2 3%	5 5%	6 4%	10 7%	1 1%	7 12% ac
Not very confident (2.0) 5 1%	2 *	3 1%	2 1%	3 1%	1 1%	3 1%	1 *	1 4%	3 1%	1 *	-	3 4% ad	1 1% a	1	-	-	-	1 1%	-	1 2%
Not at all confident (1.0) 8 1%	6 1%	2 1%	5 2%	3 1%	5 7% bc	1 *	2 1%	3 12%	3 1%	2 1%	5 1%	2 2%	3 3%	2 1%	-	1 1%	5 3% b	-	1 1%	-
NETS																				
Net: Confident 573 93%	389 94%	184 90%	294 94%	279 91%	61 91%	247 94%	265 92%	22 85%	204 91%	325 94%	359 95% b	72 87%	82 92%	195 92%	67 97% b	99 94%	154 93%	126 92%	68 97% d	50 86%
Net: Not confident 13 2%	8 2%	5 2%	7 2%	6 2%	6 9% bc	4 2%	3 1%	4 15%	6 3%	3 1%	5 1%	5 6% ade	4 4%	3 1%	-	1 1%	5 3%	1 1%	1 1%	1 2%
Mean score 4.41	4.49	4.24	4.39	4.43	4.16	4.50	4.38	4.15	4.43	4.42	4.46	4.35	4.48	4.33	4.43	4.58	4.55	4.39	4.44	4.21
Standard deviation .74 Standard error .03	b .73 .04	.73 .05	.74 .04	.75 .04	1.07 .13	ac .68 .04	a .69 .04	1.35 .26	.78 .05	.66 .04	d .70 .04	.94 .10	.89 .09	.70 .05	.56 .07	d .68 .07	d .83 .06	.66 .06	.67 .08	.72 .09

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



Table 9/1

Q2. How confident, if at all, are you in the <u>future</u> effectiveness of compliance/ procurement as a function? Base: All respondents

		LOCA	TION	FUNC	CTION	E	USINESS SIZ	E	ANNU	JAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECT	OR	
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	More than 1,000	Under £/ \$1 million	Between £/\$1 million and £/\$10 million	Above £/ \$10 million	North America	Middle East & Africa	Latin America (including Mexico)	Europe (including Turkey)	Asia-Pacific (including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Level: 95%		а	b	а	b	а	b	с	*а	b	с	а	b	С	d	e	f	а	b	с	d
Total	618 100%	414 100%	204 100%	312 100%	306 100%	67 100%	263 100%	288 100%	26 100%	223 100%	345 100%	379 100%	83 100%	89 100%	212 100%	69 100%	105 100%	165 100%	137 100%	70 100%	58 100%
Very confident (5.0)	339 55%	260 63% b	79 39%	170 54%	169 55%	34 51%	159 60% c	146 51%	18 69%	136 61% c	177 51%	224 59% d	47 57%	59 66% de	94 44%	33 48%	68 65% de	114 69% bcd	73 53%	33 47%	24 41%
Fairly confident (4.0)	222 36%	124 30%	98 48% a	113 36%	109 36%	21 31%	86 33%	115 40%	4 15%	67 30%	140 41% b	128 34% c	25 30%	19 21%	96 45% abcf	34 49% abcf	29 28%	36 22%	54 39% a	34 49% a	26 45% a
Neutral (3.0)	41 7%	17 4%	24 12% a	20 6%	21 7%	6 9%	15 6%	20 7%	-	15 7%	21 6%	20 5%	5 6%	7 8%	20 9% e	1 1%	4 4%	9 5%	7 5%	2 3%	7 12% c
Not very confident (2.0)	10 2%	7 2%	3 1%	3 1%	7 2%	2 3%	2 1%	6 2%	1 4%	4 2%	5 1%	4 1%	2 2%	2 2%	2 1%	1 1%	3 3%	3 2%	1 1%	1 1%	1 2%
Not at all confident (1.0)	4 1%	4 1%	-	4 1% b	-	3 4% bc	1 *	-	3 12%	1 *	-	3 1%	3 4% ad	2 2% d	-	-	-	3 2%	1 1%	-	-
Don't know	2 *	2 *	-	2 1%	-	1 1% b	-	1 *	-	-	2 1%	-	1 1% a	-	-		1 1%	-	1 1%	-	:
NETS																					
Net: Confident	561 91%	384 93% b	177 87%	283 91%	278 91%	55 82%	245 93% a	261 91% a	22 85%	203 91%	317 92%	352 93%	72 87%	78 88%	190 90%	67 97% bc	97 92%	150 91%	127 93%	67 96%	50 86%
Net: Not confident	14 2%	11 3%	3 1%	7 2%	7 2%	5 7% bc	3 1%	6 2%	4 15%	5 2%	5 1%	7 2%	5 6% ad	4 4% d	2 1%	1 1%	3 3%	6 4%	2 1%	1 1%	1 2%
Mean score	4.43	4.53 b	4.24	4.43	4.44	4.23	4.52 ac	4.40	4.27	4.49	4.43	4.49 d	4.35	4.47	4.33	4.43	4.56 d	4.55 d	4.45	4.41	4.26
Standard deviation Standard error Columns Tested: a b - a b - a b - a b - a b - a b - a b - a b - a b - a b - a b - a b - b -	.74 .03	.74 .04	.71 .05	.77 .04	.72 .04	1.05 .13	.68 .04	.71 .04	1.37 .27	.74 .05	.68 .04	.72 .04	.97 .11	.91 .10	.68 .05	.61 .07	.71 .07	.83 .06	.70 .06	.63 .07	.74 .10

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



Table 10/1

Q2. How confident, if at all, are you in the <u>future</u> effectiveness of compliance/ procurement as a function? Base: All respondents (excluding don't know)

			LOCA	TION	FUNG	CTION	E	USINESS SIZE		ANNU	AL TURNO	VER			LOCATIONS	SUPPORTE	D			SECT	OR	
		Total	USA	UK	Compliance	Procurement	1-250	251-1,000	More than 1,000	Under £/	Between £/\$1 million and £/\$10 million	Above £/ \$10 million	North America	Middle East & Africa	Latin America (including Mexico)	Europe (including	Asia-Pacific (including Russia)	Global	Financial Services	Manufacturing	Retail	Government
Significance Level: 95%		Totai	a	b	a	b	1-250 a	251-1,000 b	1,000 C	*a	b	C	america	b	c	Turkey) d	e	Giobai	a	b	C	agencies d
Total		616 100%	412 100%	204 100%	310 100%	306 100%	66 100%	263 100%	287 100%	26 100%	223 100%	343 100%	379 100%	82 100%	89 100%	212 100%	69 100%	104 100%	165 100%	136 100%	70 100%	58 100%
Very confident	(5.0)	339 55%	260 63% b	79 39%	170 55%	169 55%	34 52%	159 60% c	146 51%	18 69%	136 61% c	177 52%	224 59% d	47 57% d	59 66% de	94 44%	33 48%	68 65% de	114 69% bcd	73 54%	33 47%	24 41%
Fairly confident	(4.0)	222 36%	124 30%	98 48% a	113 36%	109 36%	21 32%	86 33%	115 40%	4 15%	67 30%	140 41% b	128 34% c	25 30%	19 21%	96 45% abcf	34 49% abcf	29 28%	36 22%	54 40% a	34 49% a	26 45% a
Neutral	(3.0)	41 7%	17 4%	24 12% a	20 6%	21 7%	6 9%	15 6%	20 7%	-	15 7%	21 6%	20 5%	5 6%	7 8%	20 9% e	1 1%	4 4%	9 5%	7 5%	2 3%	7 12% c
Not very confident	(2.0)	10 2%	7 2%	3 1%	3 1%	7 2%	2 3%	2 1%	6 2%	1 4%	4 2%	5 1%	4 1%	2 2%	2 2%	2 1%	1 1%	3 3%	3 2%	1 1%	1 1%	1 2%
Not at all confident	(1.0)	4 1%	4 1%	-	4 1% b	-	3 5% bc	1	-	3 12%	1	-	3 1%	3 4% ad	2 2% d	-	-	-	3 2%	1 1%		-
NETS																						
Net: Confident		561 91%	384 93% b	177 87%	283 91%	278 91%	55 83%	245 93% a	261 91%	22 85%	203 91%	317 92%	352 93%	72 88%	78 88%	190 90%	67 97% bc	97 93%	150 91%	127 93%	67 96%	50 86%
Net: Not confident		14 2%	11 3%	3 1%	7 2%	7 2%	5 8% bc	3 1%	6 2%	4 15%	5 2%	5 1%	7 2%	5 6% ad	4 4% d	2 1%	1 1%	3 3%	6 4%	2 1%	1 1%	1 2%
Mean score		4.43	4.53 b	4.24	4.43	4.44	4.23	4.52	4.40	4.27	4.49	4.43	4.49 d	4.35	4.47	4.33	4.43	4.56 d	4.55 d	4.45	4.41	4.26
Standard deviation Standard error		.74 .03	.74 .04	.71 .05	.77 .04	.72 .04	1.05 .13	ac .68 .04	.71 .04	1.37 .27	.74 .05	.68 .04	.72 .04	.97 .11	.91 .10	.68 .05	.61 .07	.71 .07	.83 .06	.70 .06	.63 .07	.74 .10

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



Q3a_SUM. Below is a list of activities within a compliance function.

Please select up to 3 activities, in order or priority for your role, where 1 = highest priority, 2 = second highest priority and 3 = third highest priority.

SUMMARY TABLE

Base: All compliance respondents

						NETS	
	Total	Highest priority	Second highest priority	Third highest priority	Not selected in top 3	Top 3	Mean
Responding to existing legislation	312	70	81	52	109	203	1.91
	100%	22%	26%	17%	35%	65%	
Preparing for upcoming legislation	312	62	65	75	110	202	2.06
	100%	20%	21%	24%	35%	65%	
Setting regulatory strategy	312	76	59	58	119	193	1.91
	100%	24%	19%	19%	38%	62%	
Preparedness for inspectors	312	45	55	60	152	160	2.09
	100%	14%	18%	19%	49%	51%	
Generating internal buy-in	312	57	46	52	157	155	1.97
	100%	18%	15%	17%	50%	50%	
Other	312	2	-	2	308	4	2.00
	100%	1%	-	1%	99%	1%	



Q3a_TOP3. Below is a list of activities within a compliance function.

Please select up to 3 activities, in order or priority for your role, where 1 = highest priority, 2 = second highest priority and 3 = third highest priority.

TOP 3 SUMMARY

Base: All compliance respondents

		LOCA	TION	FUNG	TION	В	USINESS SIZ	E	ANNU	JAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECTO	DR	
								More than	Under £/ \$1	Between £/\$1 million and £/\$10	Above £/\$10	North	Middle East &	Latin America (including	Europe (including	Asia-Pacific (including		Financial			Government
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	1,000	million	million	million	America	Africa	Mexico)	Turkey)	Russia)	Global	Services	Manufacturing	Retail	agencies
Significance Level: 95%		а	b	а	*b	а	b	с	*a	b	с	а	b	С	d	*e	f	а	b	С	*d
Total	312	208	104	312	-	45	130	137	14	118	164	192	35	41	100	29	53	102	57	30	25
	100%	100%	100%	100%		100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Responding to existing legislation	203	126	77	203	-	24	86	93	8	68	117	117	17	24	73	18	36	66	40	17	18
	65%	61%	74%	65%	-	53%	66%	68%	57%	58%	71%	61%	49%	59%	73%	62%	68%	65%	70%	57%	72%
			а								b				ab						
Preparing for upcoming legislation	202	121	81	202	-	29	80	93	9	74	111	116	22	24	76	22	32	77	34	18	15
	65%	58%	78%	65%	-	64%	62%	68%	64%	63%	68%	60%	63%	59%	76%	76%	60%	75%	60%	60%	60%
			а												acf			b			
Setting regulatory strategy	193	126	67	193	-	25	82	86	7	75	102	116	24	25	62	20	34	58	32	27	17
	62%	61%	64%	62%	-	56%	63%	63%	50%	64%	62%	60%	69%	61%	62%	69%	64%	57%	56%		68%
																				ab	
Preparedness for inspectors	160	116	44	160	-	28	61	71	5	62	84	107	20	22	42	17	29	46	30	15	12
	51%	56%	42%	51%	-	62%	47%	52%	36%	53%	51%	56%	57%	54%	42%	59%	55%	45%	53%	50%	48%
		D										a									
Generating internal buy-in	155	113	42	155	-	23	68	64	4	69	74	102	16	22	46	10	28	51	27	13	13
	50%	54%	40%	50%	-	51%	52%	47%	29%	58%	45%	53%	46%	54%	46%	34%	53%	50%	47%	43%	52%
		D								C											
Other	4	4	-	4		1	1	2	1	-	2	4	1	1	-	-	-	1	1	-	-
	1%	2%	-	1%	-	2%	1%	1%	7%	-	1%	2%	3%	2%	-	-	-	1%	2%	-	-

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



Q3a_1. Below is a list of activities within a compliance function.

Please select up to 3 activities, in order or priority for your role, where 1 = highest priority, 2 = second highest priority and 3 = third highest priority.

Responding to existing legislation

	- sinaing		onioung	1091010
Base: A	I compliance	resp	ondents	

		LOCA	TION	FUNC	TION	В	USINESS SIZ	E	ANN	JAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECTO	DR	
								More than	Under £/ \$1	Between £/\$1 million and £/\$10	Above £/ \$10	North	Middle East &	Latin America (including	Europe (including	Asia-Pacific (including		Financial			Government
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	1,000	million	million	million	America	Africa	Mexico)	Turkey)	Russia)	Global	Services	Manufacturing	Retail	agencies
Significance Level: 95%		а	b	а	*b	а	b	С	*а	b	С	а	b	с	d	*e	f	а	b	С	*d
Total	312	208	104	312	-	45	130	137	14	118	164	192	35	41	100	29	53	102	57	30	25
	100%	100%	100%	100%	-	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Highest priority (1.0)	70	40	30	70	-	6	28	36	2	21	44	40	6	6	28	9	13	21	13	8	6
	22%	19%	29%	22%		13%	22%	26%	14%	18%	27%	21%	17%	15%	28%	31%	25%	21%	23%	27%	24%
Second highest priority (2.0)	81	51	30	81	-	11	37	33	-	31	49	49	9	14	33	8	10	26	14	7	9
	26%	25%	29%	26%	-	24%	28%	24%	-	26%	30%	26%	26%	34%	33%	28%	19%	25%	25%	23%	36%
Third highest priority (3.0)	52	35	17	52	-	7	21	24	6	16	24	28	2	4	12	1	13	19	13	2	3
	17%	17%	16%	17%	-	16%	16%	18%	43%	14%	15%	15%	6%	10%	12%	3%	25%	19%	23%	7%	12%
																	bd				
Not selected in top 3	109	82	27	109	-	21	44	44	6	50	47	75	18	17	27	11	17	36	17	13	7
	35%	39% b	26%	35%	-	47%	34%	32%	43%	42% c	29%	39% d	51% d	41%	27%	38%	32%	35%	30%	43%	28%
NETS																					
Net: Top 3	203	126	77	203	-	24	86	93	8	68	117	117	17	24	73	18	36	66	40	17	18
	65%	61%	74%	65%	-	53%	66%	68%	57%	58%	71%	61%	49%	59%	73%	62%	68%	65%	70%	57%	72%
			а								b				ab						
Mean score	1.91	1.96	1.83	1.91	-	2.04	1.92	1.87	2.50	1.93	1.83	1.90	1.76	1.92	1.78	1.56	2.00	1.97	2.00	1.65	1.83
Standard deviation	.77	.77	.77	.77	-	.75	.75	.80	.93	.74	.75	.76	.66	.65	.71	.62	.86	.78	.82	.70	.71
Standard error	.05	.07	.09	.05	-	.15	.08	.08	.33	.09	.07	.07	.16	.13	.08	.15	.14	.10	.13	.17	.17

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



-Page 15 Table 14/1

Q3a_2. Below is a list of activities within a compliance function.

Please select up to 3 activities, in order or priority for your role, where 1 = highest priority, 2 = second highest priority and 3 = third highest priority.

Generating internal buy-in Base: All compliance respondents

		LOC	ATION	FUNC	TION	B	USINESS SIZ	E	ANN	UAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECTO	DR	
								More than	Under £/ \$1	Between £/\$1 million and £/\$10	Above £/ \$10	North	Middle East &	Latin America (including	Europe (including	Asia-Pacific (including		Financial			Government
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	1,000	million	million	million	America	Africa	Mexico)	Turkey)	Russia)	Global	Services	Manufacturing	Retail	agencies
Significance Level: 95%		а	b	а	*b	а	b	С	*a	b	С	а	b	С	d	*e	f	а	b	С	*d
Total	312	208	104	312	-	45	130	137	14	118	164	192	35	41	100	29	53	102	57	30	25
	100%	100%	100%	100%	-	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Highest priority (1.0) 57	42	15	57	-	8	24	25	3	23	26	39	7	9	16	4	8	18	8	4	7
	18%	20%	14%	18%	-	18%	18%	18%	21%	19%	16%	20%	20%	22%	16%	14%	15%	18%	14%	13%	28%
Second highest priority (2.0) 46	30	16	46	-	7	22	17	1	20	23	27	4	8	19	4	11	15	13	5	2
	15%	14%	15%	15%	-	16%	17%	12%	7%	17%	14%	14%	11%	20%	19%	14%	21%	15%	23%	17%	8%
Third highest priority (3.0		41	11	52		8	22	22	-	26	25	36	5	5	11	2	9	18	6	4	4
	17%	20%	11%	17%	-	18%	17%	16%	-	22%	15%	19%	14%	12%	11%	7%	17%	18%	11%	13%	16%
Not selected in top 3	157	95	62	157	-	22	62	73	10	49	90	90	19	19	54	19	25	51	30	17	12
	50%	46%	60% a	50%	-	49%	48%	53%	71%	42%	55% b	47%	54%	46%	54%	66%	47%	50%	53%	57%	48%
NETS																					
Net: Top 3	155	113	42	155	-	23	68	64	4	69	74	102	16	22	46	10	28	51	27	13	13
	50%	54% b	40%	50%	-	51%	52%	47%	29%	58% c	45%	53%	46%	54%	46%	34%	53%	50%	47%	43%	52%
Mean score	1.97	1.99	1.90	1.97	-	2.00	1.97	1.95	1.25	2.04	1.99	1.97	1.88	1.82	1.89	1.80	2.04	2.00	1.93	2.00	1.77
Standard deviation	.84	.86	.79	.84	-	.85	.83	.86	.50	.85	.84	.86	.89	.80	.77	.79	.79	.85	.73	.82	.93
Standard error	.07	.08	.12	.07	-	.18	.10	.11	.25	.10	.10	.09	.22	.17	.11	.25	.15	.12	.14	.23	.26

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



-Page 16

Table 15/1

Q3a_3. Below is a list of activities within a compliance function.

Please select up to 3 activities, in order or priority for your role, where 1 = highest priority, 2 = second highest priority and 3 = third highest priority.

Preparing for upcoming legislation

в	ase	e: A	ll c	om	olia	nce	resp	ond	ent	ts	

			LOCA	TION	FUNC	CTION	В	USINESS SIZE	E	ANN	UAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECT	OR	
									More than	Under £/ \$1	Between £/\$1 million and £/\$10	Above £/ \$10	North	Middle East &	Latin America (including	Europe (including	Asia-Pacific (including		Financial			Government
		Total	USA	UK	Compliance	Procurement	1-250	251-1,000	1,000	million	million	million	America	Africa	Mexico)	Turkey)	Russia)	Global	Services	Manufacturing	Retail	agencies
Significance Level: 95%			а	b	а	*b	а	b	с	*а	b	с	а	b	С	d	*e	f	а	b	С	*d
Total		312	208	104	312	-	45	130	137	14	118	164	192	35	41	100	29	53	102	57	30	25
		100%	100%	100%	100%	-	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Highest priority (1.	0)	62	37	25	62	-	11	23	28	4	23	32	37	9	10	23	6	9	22	11	7	5
righest pronty (1.	0)	20%	18%	23 24%	20%	-	24%	23 18%	20%	29%	23 19%	20%	19%	26%	24%	23%	21%	9 17%	22%	19%	23%	20%
Second highest priority (2.	0)	65 21%	42 20%	23 22%	65 21%	-	8 18%	30 23%	27 20%	5 36%	23 19%	34 21%	37 19%	2 6%	5 12%	19 19%	5 17%	14 26%	27 26%	10 18%	6 20%	5 20%
		21%	20%	22%	21%	-	18%	23%	20%	30%	19%	21%	19%	6%	12%	19%	17%	26% b	20%	18%	20%	20%
Third highest priority (3.	0)	75	42	33	75	-	10	27	38	-	28	45	42	11	9	34	11	9	28	13	5	5
		24%	20%	32% a	24%	-	22%	21%	28%	-	24%	27%	22%	31%	22%	34% af	38%	17%	27%	23%	17%	20%
Not selected in top 3		110	87	23	110		10	50	44	-	44	50	76	13	17	24	7	21	05	22	40	10
Not selected in top 3		35%	87 42%	23 22%	35%	-	16 36%	50 38%	44 32%	5 36%	44 37%	53 32%	40%	37%	41%	24 24%	24%	21 40%	25 25%	23 40%	12 40%	
			b										d		d			d		а		
NETS																						
Net: Top 3		202	121	81	202	-	29	80	93	9	74	111	116	22	24	76	22	32	77	34	18	15
		65%	58%	78%	65%	-	64%	62%	68%	64%	63%	68%	60%	63%		76%	76%	60%	75%	60%	60%	60%
				а												acf			b			
Mean score		2.06	2.04	2.10	2.06	-	1.97	2.05	2.11	1.56	2.07	2.12	2.04	2.09	1.96	2.14	2.23	2.00	2.08	2.06	1.89	2.00
Standard deviation		.82	.81	.85	.82	-	.87	.79	.84	.53	.83	.83	.83	.97	.91	.86	.87	.76	.81	.85	.83	.85
Standard error		.06	.07	.09	.06	-	.16	.09	.09	.18	.10	.08	.08	.21	.19	.10	.19	.13	.09	.15	.20	.22

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



Q3a_4. Below is a list of activities within a compliance function.

Please select up to 3 activities, in order or priority for your role, where 1 = highest priority, 2 = second highest priority and 3 = third highest priority.

Setting regulatory strategy Base: All compliance respondents

			LOCA	TION	FUNC	TION	В	USINESS SIZI	E	ANN	JAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECTO	DR	
									More than	Under £/ \$1	Between £/\$1 million and £/\$10	Above £/ \$10	North	Middle East &	Latin America (including	Europe (including	Asia-Pacific (including		Financial			Government
		Total	USA	UK	Compliance	Procurement	1-250	251-1,000	1,000	million	million	million	America	Africa	Mexico)	Turkey)	Russia)	Global	Services	Manufacturing	Retail	agencies
Significance Level: 95%			а	b	а	*b	а	b	с	*a	b	С	а	b	С	d	*е	f	а	b	С	*d
Total		312	208	104	312	-	45	130	137	14	118	164	192	35	41	100	29	53	102	57	30	25
		100%	100%	100%	100%	-	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Highest priority (1.0)	76	54	22	76	-	11	35	30	3	31	39	45	6	9	21	5	16	27	13	10	5
		24%	26%	21%	24%	-	24%	27%	22%	21%	26%	24%	23%	17%	22%	21%	17%	30%	26%	23%	33%	20%
Second highest priority (2.0)	59	37	22	59	-	7	20	32	2	25	30	37	11	7	18	9	8	17	9	8	4
		19%	18%	21%	19%	-	16%	15%	23%	14%	21%	18%	19%	31%	17%	18%	31%	15%	17%	16%	27%	16%
Third highest priority (3.0)	58	35	23	58	-	7	27	24	2	19	33	34	7	9	23	6	10	14	10	9	8
		19%	17%	22%	19%	-	16%	21%	18%	14%	16%	20%	18%	20%	22%	23%	21%	19%	14%	18%	30% a	32%
Not selected in top 3		119	82	37	119	-	20	48	51	7	43	62	76	11	16	38	9	19	44	25	3	8
		38%	39%	36%	38%	-	44%	37%	37%	50%	36%	38%	40%	31%	39%	38%	31%	36%	43% c	44% c	10%	32%
NETS																						
Net: Top 3		193	126	67	193	-	25	82	86	7	75	102	116	24	25	62	20	34	58	32	27	17
		62%	61%	64%	62%	-	56%	63%	63%	50%	64%	62%	60%	69%	61%	62%	69%	64%	57%	56%	90% ab	68%
Mean score		1.91	1.85	2.01	1.91	-	1.84	1.90	1.93	1.86	1.84	1.94	1.91	2.04	2.00	2.03	2.05	1.82	1.78	1.91	1.96	2.18
Standard deviation		.83	.83	.83	.83	-	.85	.87	.79	.90	.81	.84	.82	.75	.87	.85	.76	.87	.82	.86	.85	.88
Standard error		.06	.07	.10	.06	-	.17	.10	.09	.34	.09	.08	.08	.15	.17	.11	.17	.15	.11	.15	.16	.21

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



-Page 18 Table 17/1

Q3a_5. Below is a list of activities within a compliance function.

Please select up to 3 activities, in order or priority for your role, where 1 = highest priority, 2 = second highest priority and 3 = third highest priority.

Preparedness for inspectors Base: All compliance respondents

		LOCA	TION	FUNG	TION	В	USINESS SIZ	E	ANN	JAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECT	OR	
					_			More than	Under £/ \$1	Between £/\$1 million and £/\$10	Above £/ \$10	North	Middle East &	Latin America (including	Europe (including	Asia-Pacific (including		Financial			Government
Significance Level: 95%	Total	USA a	UK	Compliance	Procurement *b	1-250 a	251-1,000 b	1,000 c	million *a	million	million c	America	Africa	Mexico) c	Turkey) d	Russia) *e	Global	Services	Manufacturing	Retail c	agencies *d
		ŭ	5	_	5	ŭ	5	U	ŭ	5	U	ŭ	5	U	ŭ	C		ŭ	5	U	ŭ
Total	312	208	104	312	-	45	130	137	14	118	164	192	35	41	100	29	53	102	57	30	25
	100%	100%	100%	100%	-	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Highest priority (1.0)	45	33	12	45	-	9	19	17	2	20	22	29	7	7	12	5	7	14	11	1	2
	14%	16%	12%	14%	-	20%	15%	12%	14%	17%	13%	15%	20%	17%	12%	17%	13%	14%	19%	3%	8%
																			С		
Second highest priority (2.0)	55	42	13	55	-	11	17	27	3	17	28	38	7	5	11	3	10	15	8	4	5
	18%	20%	13%	18%	-	24%	13%	20%	21%	14%	17%	20%	20%	12%	11%	10%	19%	15%	14%	13%	20%
Third highest priority (3.0)	60	41	19	60	-	8	25	27	-	25	34	40	6	10	19	9	12	17	11	10	5
	19%	20%	18%	19%	-	18%	19%	20%	-	21%	21%	21%	17%	24%	19%	31%		17%	19%		20%
																				а	
Not selected in top 3	152	92	60	152	-	17	69	66	9	56	80	85	15	19	58	12	24	56	27	15	13
	49%	44%	58%	49%	-	38%	53%	48%	64%	47%	49%	44%	43%	46%	58%	41%	45%	55%	47%	50%	52%
			а												а						
NETS																					
Net: Top 3	160	116	44	160	-	28	61	71	5	62	84	107	20	22	42	17	29	46	30	15	12
	51%	56%	42%	51%	-	62%	47%	52%	36%	53%	51%	56%	57%	54%	42%	59%	55%	45%	53%	50%	48%
		b										d									
Mean score	2.09	2.07	2.16	2.09		1.96	2.10	2.14	1.60	2.08	2.14	2.10	1.95	2.14	2.17	2.24	2.17	2.07	2.00	2.60	2.25
Standard deviation	.81	.80	.83	.81	-	.79	.85	.78	.55	.86	.81	.80	.83	.89	.85	.90	.80	.83	.87	.63	.75
Standard error	.06	.07	.13	.06	-	.15	.11	.09	.24	.11	.09	.08	.18	.19	.13	.22	.15	.12	.16	.16	.22

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



-Page 19

Table 18/1

Q3a_6. Below is a list of activities within a compliance function.

Please select up to 3 activities, in order or priority for your role, where 1 = highest priority, 2 = second highest priority and 3 = third highest priority.

Other Base: All compliance respondents

	r		1001	TION		TION			-			VED	1			OUPPORT	-		1	0507		
			LOCA	TION	FUNC	CTION	в	USINESS SIZ	E	ANN	JAL TURNO	VER			LOCATIONS	SUPPORTE	U	-	ļ,	SECTO	ж	
		Total	USA	UK	Compliance	Procurement	1-250	251-1,000	More than 1,000	Under £/ \$1 million	Between £/\$1 million and £/\$10 million	Above £/ \$10 million	North America	Middle East & Africa	Latin America (including Mexico)	Europe (including Turkey)	Asia-Pacific (including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Level: 95%			a	b	а	*b	a	b	C	*a	b	С	а	b	c	d	*e	f	а	b	С	*d
Total		312 100%	208 100%	104 100%	312 100%	-	45 100%	130 100%	137 100%	14 100%	118 100%	164 100%	192 100%	35 100%	41 100%	100 100%	29 100%	53 100%	102 100%	57 100%	30 100%	25 100%
Highest priority	(1.0)	2 1%	2 1%	-	2 1%	-	-	1 1%	1 1%	-	-	1 1%	2 1%	-	-	-	-	-	-	1 2%	-	-
Second highest priority	(2.0)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Third highest priority	(3.0)	2 1%	2 1%	-	2 1%	-	1 2%	-	1 1%	1 7%	-	1 1%	2 1%	1 3%	1 2%	-	-	-	1 1%	-	-	-
Not selected in top 3		308 99%	204 98%	104 100%	308 99%	-	44 98%	129 99%	135 99%	13 93%	118 100%	162 99%	188 98%	34 97%	40 98%	100 100%	29 100%	53 100%	101 99%	56 98%	30 100%	25 100%
NETS																						
Net: Top 3		4 1%	4 2%	-	4 1%	-	1 2%	1 1%	2 1%	1 7%	-	2 1%	4 2%	1 3%	1 2%	-	-	-	1 1%	1 2%	-	-
Mean score Standard deviation Standard error		2.00 1.15 .58	2.00 1.15 .58		2.00 1.15 .58	- -	3.00	1.00 - -	2.00 1.41 1.00	3.00	-	2.00 1.41 1.00	2.00 1.15 .58	3.00 - -	3.00	-	-		3.00	1.00	-	-

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



Table 19/1

Q3b_SUM. Below is a list of activities within a procurement function.

Please select up to 3 activities, in order or priority for your role, where 1 = highest priority, 2 = second highest priority and 3 = third highest priority.

SUMMARY TABLE

Base: All procurement respondents

						NETS	
	Total	Highest priority	Second highest priority	Third highest priority	Not selected in top 3	Top 3	Mean
Monitoring supplier performance	306	43	53	41	169	137	1.99
	100%	14%	17%	13%	55%	45%	
Vendor management	306	52	49	28	177	129	1.81
	100%	17%	16%	9%	58%	42%	ſ
Process management	306	34	44	39	189	117	2.04
	100%	11%	14%	13%	62%	38%	
Laws and regulation	306	42	31	42	191	115	2.00
	100%	14%	10%	14%	62%	38%	
Supplier spend analysis	306	34	40	38	194	112	2.04
	100%	11%	13%	12%	63%	37%	
Developing and guiding policy and procedure (creating best practice)	306	41	24	46	195	111	2.05
	100%	13%	8%	15%	64%	36%	
Data management	306	31	38	29	208	98	1.98
	100%	10%	12%	9%	68%	32%	
Market research and analysis	306	26	22	37	221	85	2.13
	100%	8%	7%	12%	72%	28%	
Other	306	3	-	1	302	4	1.50
	100%	1%	-	*	99%	1%	



Tables prepared by ComRes

Q3b_TOP3. Below is a list of activities within a procurement function.

Please select up to 3 activities, in order or priority for your role, where 1 = highest priority, 2 = second highest priority and 3 = third highest priority.

TOP 3 SUMMARY

Base: All procurement respondents

		LOCA	TION	FUN	CTION	E	USINESS SIZI	E	ANN	JAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECT	OR	
					_			More than		Between £/\$1 million and £/\$10	Above £/\$10	North	Middle East &	Latin America (including	Europe (including	Asia-Pacific (including		Financial			Government
Significance Level: 95%	Total	USA a	UK	Compliance *a	Procurement	1-250 *a	251-1,000 b	1,000 c	million *a	million b	million c	America a	Africa b	Mexico) c	Turkey) d	Russia) e	Global	Services	Manufacturing b	Retail c	agencies d
Total	306 100%	206 100%	100 100%		306 100%	22 100%	133 100%	151 100%	12 100%	105 100%	181 100%	187 100%	48 100%	48 100%	112 100%	40 100%	52 100%	63 100%	80 100%	40 100%	33 100%
Monitoring supplier performance	137 45%	90 44%	47 47%	-	137 45%	5 23%	58 44%	74 49%	5 42%	41 39%	86 48%	84 45%	21 44%	17 35%	52 46%	18 45%	21 40%	25 40%	45 56%	15 38%	15 45%
									1270												
Vendor management	129 42%	83 40%	46 46%	-	129 42%	7 32%	52 39%	70 46%	3 25%	38 36%	85 47%	75 40%	21 44%	20 42%	46 41%	20 50%	31 60%	25 40%	30 38%	15 38%	13 39%
	4270	40%	40%	-	4276	3276	3976	40 %	23%	30%	41 70	40%	4470	42%	4170	50%	ad	40%	30%	30%	39%
D		70				7	50	50					47	10	10	10	47				10
Process management	117 38%	79 38%	38 38%	-	117 38%	32%	52 39%	58 38%	50%	41 39%	67 37%	80 43%	17 35%	19 40%	49 44%	18 45%	17 33%	32 51%	29 36%	17 43%	10 30%
Laws and regulation	115 38%	76 37%	39 39%	-	115 38%	10 45%	46 35%	59 39%	3 25%	45 43%	64 35%	69 37%	17 35%	13 27%	42 38%	13 33%	21 40%	24 38%	24 30%	18 45%	20 61%
	3078	5178	3378	-	3078	4378	5578	3378	2378	4378	5578	5778	5578	2170	30 /8	3378	40 /8	30 %	50%	4378	ab
Supplier spend analysis	112	71	41		112	11	48	53		31	76	65	13	15	45	13	18	16	34	13	8
	37%	34%	41		37%	50%	40 36%	35%	33%	30%	42%	35%	27%	31%	45 40%	33%	35%	25%	43%	33%	
											b								а		
Developing and guiding policy and procedure (creating best practice)	111	78	33	-	111	9	44	58	6	37	63	69	16	20	37	13	15	22	27	14	14
	36%	38%	33%	-	36%	41%	33%	38%	50%	35%	35%	37%	33%	42%	33%	33%	29%	35%	34%	35%	
Data management	98	67	31		98	7	55	36	6	39	52	57	20	20	33	14	19	25	32	10	7
Data management	32%	33%	31%	-	32%	32%	41%	24%	50%	37%	29%	30%	42%	42%	29%	35%	37%	40%	40%	25%	
							С														
Market research and analysis	85	63	22		85	8	40	37	3	37	45	55	19	18	29	11	14	20	18	18	8
	28%	31%	22%	-	28%	36%	30%	25%	25%	35%	25%	29%	40%	38%	26%	28%	27%	32%	23%		24%
																				b	
Other	4	3	1	-	4	-	-	4	-	-	3	3	-	-	1	-	-	-	1	-	2
	1%	1%	1%	-	1%	-	-	3%	-	-	2%	2%	-	-	1%	-	-	-	1%	-	6%

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



Online fieldwork: 5th - 21st February 2018

Q3b_1. Below is a list of activities within a procurement function.

Please select up to 3 activities, in order or priority for your role, where 1 = highest priority, 2 = second highest priority and 3 = third highest priority.

Laws and regulation Base: All procurement respondents

			LOCA	TION	FUN	CTION	E	BUSINESS SIZ	E	ANNU	AL TURNO	OVER			LOCATIONS	SUPPORTE	D			SECT	OR	
									More than	Under £/	Between £/\$1 million and £/\$10	Above £/ \$10	North	Middle East &	Latin America (including	Europe (including	Asia-Pacific (including		Financial			Government
		Total	USA	UK	Compliance	Procurement	1-250	251-1,000	1,000	million	million	million	America	Africa	Mexico)	Turkey)	Russia)	Global	Services	Manufacturing	Retail	agencies
Significance Level: 95%			а	b	*a	b	*a	b	С	*а	b	С	а	b	С	d	е	f	а	b	С	d
Total		306	206	100	-	306	22	133	151	12	105	181	187	48	48	112	40	52	63	80	40	33
		100%	100%	100%	-	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Highest priority	(1.0)	42 14%	32 16%	10 10%	-	42 14%	3 14%	17 13%	22 15%	1 8%	19 18%	20 11%	27 14%	5 10%	3 6%	13 12%	5 13%	7 13%	9 14%	10 13%	5 13%	8 24%
Second highest priority	(2.0)	31 10%	19 9%	12 12%	-	31 10%	4 18%	11 8%	16 11%	1 8%	13 12%	16 9%	22 12%	4 8%	5 10%	12 11%	4 10%	3 6%	7	6 8%	7 18%	5 15%
Third highest priority	(3.0)	42 14%	25 12%	17 17%	-	42 14%	3 14%	18 14%	21 14%	1 8%	13 12%	28 15%	20 11%	8 17%	5 10%	17 15%	4 10%	11 21%	8 13%	8 10%	6 15%	7 21%
Not selected in top 3		191	130	61	-	191	12	87	92	9	60	117	118	31	35	70	27	a 31	39	56	22	13
		62%	63%	61%	-	62%	55%	65%	61%	75%	57%	65%	63%	65%	73%	63%	68%	60%	62% d	70% d		39%
NETS																						
Net: Top 3		115 38%	76 37%	39 39%	-	115 38%	10 45%	46 35%	59 39%	3 25%	45 43%	64 35%	69 37%	17 35%	13 27%	42 38%	13 33%	21 40%	24 38%	24 30%	18 45%	20 61% ab
Mean score		2.00	1.91	2.18	-	2.00	2.00	2.02	1.98	2.00	1.87	2.13	1.90	2.18	2.15	2.10	1.92	2.19	1.96	1.92	2.06	1.95
Standard deviation Standard error		.86 .08	.87 .10	.82 .13	-	.86 .08	.82 .26	.88 .13	.86 .11	1.00 .58	.84 .13	.86 .11	.83 .10	.88 .21	.80 .22	.85 .13	.86 .24	.93 .20	.86 .18	.88 .18	.80 .19	.89 .20
	l	.00				.00	.20			.00								.=0				.20

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



Q3b_2. Below is a list of activities within a procurement function.

Please select up to 3 activities, in order or priority for your role, where 1 = highest priority, 2 = second highest priority and 3 = third highest priority.

Market research and analysis Base: All procurement respondents

	[LOCA	TION	FUN	CTION	В	USINESS SIZ	E	ANN	JAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECTO	DR	
									More than	Under £/ \$1	Between £/\$1 million and £/\$10	Above £/ \$10	North	Middle East &	Latin America (including	Europe (including	Asia-Pacific (including		Financial			Government
		Total	USA	UK	Compliance	Procurement	1-250	251-1,000	1,000	million	million	million	America	Africa	Mexico)	Turkey)	Russia)	Global	Services	Manufacturing	Retail	agencies
Significance Level: 95%			а	b	*a	b	*a	b	С	*a	b	С	а	b	с	d	e	f	а	b	С	d
Total		306	206	100	-	306	22	133	151	12	105	181	187	48	48	112	40	52	63	80	40	33
		100%	100%	100%	-	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Highest priority	(1.0)	26	22	4	-	26	2	15	9	1	15	10	15	4	5	8	4	6	8	4	5	3
		8%	11%	4%	-	8%	9%	11%	6%	8%	14% c	6%	8%	8%	10%	7%	10%	12%	13%	5%	13%	9%
Second highest priority	(2.0)	22	12	10	-	22	2	6	14	1	7	14	11	6	2	9	2	4	3	5	6	3
		7%	6%	10%	-	7%	9%	5%	9%	8%	7%	8%	6%	13%	4%	8%	5%	8%	5%	6%	15%	9%
Third highest priority	(3.0)	37	29	8	-	37	4	19	14	1	15	21	29	9	11	12	5	4	9	9	7	2
		12%	14%	8%	-	12%	18%	14%	9%	8%	14%	12%	16%	19%	23% df	11%	13%	8%	14%	11%	18%	6%
Not selected in top 3		221	143	78	-	221	14	93	114	9	68	136	132	29	30	83	29	38	43	62	22	25
		72%	69%	78%	-	72%	64%	70%	75%	75%	65%	75%	71%	60%	63%	74%	73%	73%	68%	78% c	55%	76%
NETS																						
Net: Top 3		85 28%	63 31%	22 22%	-	85 28%	8 36%	40 30%	37 25%	3 25%	37 35%	45 25%	55 29%	19 40%	18 38%	29 26%	11 28%	14 27%	20 32%	18 23%	18 45% b	8 24%
Mean score		2.13	2.11	2.18	-	2.13	2.25	2.10	2.14	2.00	2.00	2.24	2.25	2.26	2.33	2.14	2.09	1.86	2.05	2.28	2.11	1.88
Standard deviation		.86	.90	.73	-	.86	.89	.93	.79	1.00	.91	.80	.87	.81	.91	.83	.94	.86	.94	.83	.83	.83
Standard error		.09	.11	.16	-	.09	.31	.15	.13	.58	.15	.12	.12	.18	.21	.15	.28	.23	.21	.19	.20	.30

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



-Page 24

Table 23/1

Q3b_3. Below is a list of activities within a procurement function.

Please select up to 3 activities, in order or priority for your role, where 1 = highest priority, 2 = second highest priority and 3 = third highest priority.

Vendor management Base: All procurement respondents

		LOCA	TION	FUNG	CTION	B	USINESS SIZ	E	ANN	UAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECT	OR	
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	More than 1,000	Under £/ \$1 million	Between £/\$1 million and £/\$10 million	Above £/ \$10 million	North America	Middle East & Africa	Latin America (including Mexico)	Europe (including Turkey)	Asia-Pacific (including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Level: 95%	Total	a	b	*a	b	*a	201 1,000 b	C	*a	b	c	a	b	C	d	e	f	a	b	C	d
Total	306 100%	206 100%	100 100%	-	306 100%	22 100%	133 100%	151 100%	12 100%	105 100%	181 100%	187 100%	48 100%	48 100%	112 100%	40 100%	52 100%	63 100%	80 100%	40 100%	33 100%
Highest priority (1.0)	52 17%	32 16%	20 20%	-	52 17%	4 18%	17 13%	31 21%	1 8%	12 11%	38 21% b	30 16%	8 17%	9 19%	19 17%	9 23%	10 19%	11 17%	12 15%	4 10%	2 6%
Second highest priority (2.0)	49 16%	31 15%	18 18%	-	49 16%	2 9%	23 17%	24 16%	2 17%	17 16%	29 16%	27 14%	10 21%	8 17%	18 16%	8 20%	15 29% a	10 16%	8 10%	8 20%	6 18%
Third highest priority (3.0)	28 9%	20 10%	8 8%	-	28 9%	1 5%	12 9%	15 10%	-	9 9%	18 10%	18 10%	3 6%	3 6%	9 8%	3 8%	6 12%	4 6%	10 13%	3 8%	5 15%
Not selected in top 3	177 58%	123 60%	54 54%	-	177 58%	15 68%	81 61%	81 54%	9 75%	67 64%	96 53%	112 60% f	27 56%	28 58%	66 59% f	20 50%	21 40%	38 60%	50 63%	25 63%	20 61%
NETS																					
Net: Top 3	129 42%	83 40%	46 46%	-	129 42%	7 32%	52 39%	70 46%	3 25%	38 36%	85 47%	75 40%	21 44%	20 42%	46 41%	20 50%	31 60% ad	25 40%	30 38%	15 38%	13 39%
Mean score Standard deviation Standard error	1.81 .77 .07	1.86 .78 .09	1.74 .74 .11	-	1.81 .77 .07	1.57 .79 .30	1.90 .75 .10	1.77 .78 .09	1.67 .58 .33	1.92 .75 .12	1.76 .78 .08	1.84 .79 .09	1.76 .70 .15	1.70 .73 .16	1.78 .76 .11	1.70 .73 .16	1.87 .72 .13	1.72 .74 .15	1.93 .87 .16	1.93 .70 .18	2.23 .73 .20

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



Table 24/1

Q3b_4. Below is a list of activities within a procurement function.

Please select up to 3 activities, in order or priority for your role, where 1 = highest priority, 2 = second highest priority and 3 = third highest priority.

Process management Base: All procurement respondents

]		LOCA	TION	FUNG	CTION	В	USINESS SIZE	E	ANN	JAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECT	OR	
								More	Under £/	Between £/\$1 million	Above £/		Middle	Latin America	Europe	Asia-Pacific					
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	than 1,000	\$1 million	and £/\$10 million	\$10 million	North America	East & Africa	(including Mexico)	(including Turkey)	(including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Level: 95%	Total	a	b	*a	b	1-230 *a	231-1,000 b	C	*a	b	c	a	b	C	d	e	f	a	b	C	d
Total	306	206	100	-	306	22	133	151	12	105	181	187	48	48	112	40	52	63	80	40	33
	100%	100%	100%	-	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Highest priority (1.0)	34	24	10	-	34	-	20	14	-	15	19	25	6	6	12	4	5	11	9	4	2
	11%	12%	10%	-	11%	-	15%	9%	-	14%	10%	13%	13%	13%	11%	10%	10%	17%	11%	10%	6%
Second highest priority (2.0)	44	32	12	-	44	3	20	21	4	14	25	28	8	7	16	4	8	10	9	4	5
	14%	16%	12%	-	14%	14%	15%	14%	33%	13%		15%	17%	15%	14%	10%	15%	16%	11%	10%	15%
Third highest priority (3.0)	39 13%	23 11%	16 16%	-	39 13%	4 18%	12 9%	23 15%	2 17%	12 11%	23 13%	27 14%	3 6%	6 13%	21 19%	10 25%	4 8%	11 17%	11 14%	9 23%	3 9%
	13%	1176	10%	-	13%	1076	976	13%	17.76	1170	13%	1470	076	1376	b	bf	076	17.76	1476	23%	9%
Not selected in top 3	189	127	62	-	189	15	81	93	6	64	114	107	31	29	63	22	35	31	51	23	23
	62%	62%	62%	-	62%	68%	61%	62%	50%	61%	63%	57%	65%	60%	56%	55%	67%	49%	64%	58%	70%
NETS																					
Net: Top 3	117	79	38	-	117	7	52	58	6	41	67	80	17	19	49	18	17	32	29	17	10
	38%	38%	38%	-	38%	32%	39%	38%	50%	39%	37%	43%	35%	40%	44%	45%	33%	51%	36%	43%	30%
Mean score	2.04	1.99	2.16	-	2.04	2.57	1.85	2.16	2.33	1.93	2.06	2.03	1.82	2.00	2.18	2.33	1.94	2.00	2.07	2.29	2.10
Standard deviation	.79	.78	.82	-	.79	.53	.78	р .79	.52	.82	.80	.81	.73	.82	.81	.84	.75	.84	.84	.85	.74
Standard error	.07	.09	.13	-	.07	.20	.11	.10	.21	.13	.10	.09	.18	.19	.12	.20	.18	.15	.16	.21	.23

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



Q3b_5. Below is a list of activities within a procurement function.

Please select up to 3 activities, in order or priority for your role, where 1 = highest priority, 2 = second highest priority and 3 = third highest priority.

Data management Base: All procurement respondents

			LOCA	TION	FUNG	CTION	B	USINESS SIZ	E	ANN	UAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECTO	DR	
		Total	USA	UK	Compliance	Procurement	1-250	251-1,000	More than 1,000	Under £/ \$1 million	Between £/\$1 million and £/\$10 million	Above £/ \$10 million	North America	Middle East & Africa	Latin America (including Mexico)	Europe (including Turkey)	Asia-Pacific (including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Level: 95%			a	b	*a	b	*a	b	C	*a	b	С	а	b	c	d	e	f	a	b	С	d
Total		306 100%	206 100%	100 100%	-	306 100%	22 100%	133 100%	151 100%	12 100%	105 100%	181 100%	187 100%	48 100%	48 100%	112 100%	40 100%	52 100%	63 100%	80 100%	40 100%	33 100%
Highest priority	(1.0)	31 10%	18 9%	13 13%	-	31 10%	3 14%	17 13%	11 7%	3 25%	13 12%	15 8%	21 11%	5 10%	7 15%	12 11%	4 10%	4 8%	8 13%	9 11%	6 15%	1 3%
Second highest priority	(2.0)	38 12%	27 13%	11 11%	-	38 12%	3 14%	20 15%	15 10%	1 8%	15 14%	22 12%	24 13%	10 21% f	8 17%	14 13%	8 20% f	3 6%	9 14%	14 18%	3 8%	4 12%
Third highest priority	(3.0)	29 9%	22 11%	7 7%	-	29 9%	1 5%	18 14%	10 7%	2 17%	11 10%	15 8%	12 6%	5 10%	5 10%	7 6%	2 5%	12 23% ade	8 13%	9 11%	1 3%	2 6%
Not selected in top 3		208 68%	139 67%	69 69%	-	208 68%	15 68%	78 59%	115 76% b	6 50%	66 63%	129 71%	130 70%	28 58%	28 58%	79 71%	26 65%	33 63%	38 60%	48 60%	30 75%	26 79%
NETS																						
Net: Top 3		98 32%	67 33%	31 31%	-	98 32%	7 32%	55 41% c	36 24%	6 50%	39 37%	52 29%	57 30%	20 42%	20 42%	33 29%	14 35%	19 37%	25 40%	32 40%	10 25%	7 21%
Mean score Standard deviation Standard error		1.98 .79 .08	2.06 .78 .09	1.81 .79 .14	-	1.98 .79 .08	1.71 .76 .29	2.02 .80 .11	1.97 .77 .13	1.83 .98 .40	1.95 .79 .13	2.00 .77 .11	1.84 .75 .10	2.00 .73 .16	1.90 .79 .18	1.85 .76 .13	1.86 .66 .18	2.42 .84 .19	2.00 .82 .16	2.00 .76 .13	1.50 .71 .22	2.14 .69 .26

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



Table 26/1

Q3b_6. Below is a list of activities within a procurement function.

Please select up to 3 activities, in order or priority for your role, where 1 = highest priority, 2 = second highest priority and 3 = third highest priority.

Developing and guiding policy and procedure (creating best practice) Base: All procurement respondents

	Γ		LOCA	TION	FUN	CTION	E	USINESS SIZ	E	ANN	JAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECT	OR	
									More than	Under £/ \$1	Between £/\$1 million and £/\$10	Above £/ \$10	North	Middle East &	Latin America (including	Europe (including	Asia-Pacific (including		Financial			Government
		Total	USA	UK	Compliance	Procurement	1-250	251-1,000	1,000	million	million	million	America	Africa	Mexico)	Turkey)	Russia)	Global	Services	Manufacturing	Retail	agencies
Significance Level: 95%			а	b	*а	b	*a	b	С	*а	b	С	а	b	с	d	е	f	а	b	С	d
Total		306	206	100	-	306	22	133	151	12	105	181	187	48	48	112	40	52	63	80	40	33
		100%	100%	100%	-	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Highest priority	(1.0)	41	29	12	-	41	6	14	21	4	12	25	22	7	9	17	5	6	7	13	5	6
		13%	14%	12%	-	13%	27%	11%	14%	33%	11%	14%	12%	15%	19%	15%	13%	12%	11%	16%	13%	18%
Second highest priority	(2.0)	24	17	7	-	24	-	10	14	1	8	13	16	2	5	7	4	5	7	3	3	3
		8%	8%	7%	-	8%	-	8%	9%	8%	8%	7%	9%	4%	10%	6%	10%	10%	11%	4%	8%	9%
Third highest priority	(3.0)	46	32	14	-	46	3	20	23	1	17	25	31	7	6	13	4	4	8	11	6	5
		15%	16%	14%	-	15%	14%	15%	15%	8%	16%	14%	17%	15%	13%	12%	10%	8%	13%	14%	15%	15%
Not selected in top 3		195	128	67	-	195	13	89	93	6	68	118	118	32	28	75	27	37	41	53	26	19
		64%	62%	67%	-	64%	59%	67%	62%	50%	65%	65%	63%	67%	58%	67%	68%	71%	65%	66%	65%	58%
NETS																						
Net: Top 3		111	78	33	-	111	9	44	58	6	37	63	69	16	20	37	13	15	22	27	14	14
		36%	38%	33%	-	36%	41%	33%	38%	50%	35%	35%	37%	33%	42%	33%	33%	29%	35%	34%	35%	42%
Mean score		2.05	2.04	2.06	-	2.05	1.67	2.14	2.03	1.50	2.14	2.00	2.13	2.00	1.85	1.89	1.92	1.87	2.05	1.93	2.07	1.93
Standard deviation		.89	.89	.90	-	.89	1.00	.88	.88	.84	.89	.90	.87	.97	.88	.91	.86	.83	.84	.96	.92	.92
Standard error		.08	.10	.16	-	.08	.33	.13	.12	.34	.15	.11	.11	.24	.20	.15	.24	.22	.18	.18	.25	.25
Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,	,c,d																					

Q3b_7. Below is a list of activities within a procurement function.

Please select up to 3 activities, in order or priority for your role, where 1 = highest priority, 2 = second highest priority and 3 = third highest priority.

Monitoring supplier performance Base: All procurement respondents

	[LOCA	TION	FUN	CTION	B	USINESS SIZ	E	ANNU	AL TURNO	VER			LOCATIONS	SUPPORTE	D			SECT	OR	
									More than	Under £/	Between £/\$1 million and £/\$10	Above £/ \$10	North	Middle East &	Latin America (including	Europe (including	Asia-Pacific (including		Financial			Government
		Total	USA	UK	Compliance	Procurement	1-250	251-1,000	1,000	million	million	million	America	Africa	Mexico)	Turkey)	Russia)	Global	Services	Manufacturing	Retail	agencies
Significance Level: 95%			а	b	*a	b	*а	b	С	*а	b	с	а	b	C	d	e	f	а	b	с	d
Total		306	206	100	-	306	22	133	151	12	105	181	187	48	48	112	40	52	63	80	40	33
		100%	100%	100%	-	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Highest priority	(1.0)	43	28	15	-	43	1	19	23	2	13	25	25	7	5	15	5	7	5	15	6	8
		14%	14%	15%	-	14%	5%	14%	15%	17%	12%	14%	13%	15%	10%	13%	13%	13%	8%	19%	15%	24% a
																						a
Second highest priority	(2.0)	53	36	17	-	53	3	24	26	1	13	37	33	4	7	19	5	7	11	20	5	2
		17%	17%	17%	-	17%	14%	18%	17%	8%	12%	20%	18%	8%	15%	17%	13%	13%	17%	25%	13%	6%
																				d		
Third highest priority	(3.0)	41	26	15	-	41	1	15	25	2	15	24	26	10	5	18	8	7	9	10	4	5
		13%	13%	15%	-	13%	5%	11%	17%	17%	14%	13%	14%	21%	10%	16%	20%	13%	14%	13%	10%	15%
Not selected in top 3		169	116	53	-	169	17	75	77	7	64	95	103	27	31	60	22	31	38	35	25	18
		55%	56%	53%	-	55%	77%	56%	51%	58%	61%	52%	55%	56%	65%	54%	55%	60%	60%	44%	63%	55%
NETS																						
Net: Top 3		137	90	47	-	137	5	58	74	5	41	86	84	21	17	52	18	21	25	45	15	15
-		45%	44%	47%	-	45%	23%		49%	42%	39%	48%	45%	44%	35%	46%	45%	40%	40%	56%		
Mean score		1.99	1.98	2.00	-	1.99	2.00	1.93	2.03	2.00	2.05	1.99	2.01	2.14	2.00	2.06	2.17	2.00	2.16	1.89	1.87	1.80
Standard deviation		.79	.78	.81	-	.79	.71	.77	.81	1.00	.84	.76	.78	.91	.79	.80	.86	.84	.75	.75	.83	.94
Standard error		.07	.08	.12	-	.07	.32	.10	.09	.45	.13	.08	.09	.20	.19	.11	.20	.18	.15	.11	.22	.24

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



Table 28/1

Q3b_8. Below is a list of activities within a procurement function.

Please select up to 3 activities, in order or priority for your role, where 1 = highest priority, 2 = second highest priority and 3 = third highest priority.

Supplier spend analysis Base: All procurement respondents

		LOCA	TION	FUNG	CTION	B	USINESS SIZI	E	ANNU	AL TURNO	VER			LOCATIONS	SUPPORTE	D			SECTO	DR	
								More	Under £/	Between £/\$1 million	Above £/		Middle	Latin America	Europe	Asia-Pacific					
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	than 1,000		and £/\$10 million	\$10 million	North America	East & Africa	(including Mexico)	(including Turkey)	(including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Level: 95%		а	b	*a	b	*a	b	с	*а	b	с	а	b	С	d	e	f	а	b	с	d
Total	306 100%	206 100%	100 100%	-	306 100%	22 100%	133 100%	151 100%	12 100%	105 100%	181 100%	187 100%	48 100%	48 100%	112 100%	40 100%	52 100%	63 100%	80 100%	40 100%	33 100%
Highest priority (1.0)	34 11%	19 9%	15 15%	-	34 11%	3 14%	14 11%	17 11%	-	6 6%	27 15% b	20 11%	6 13%	4 8%	15 13%	4 10%	7 13%	4 6%	8 10%	5 13%	1 3%
Second highest priority (2.0)	40 13%	28 14%	12 12%	-	40 13%	4 18%	17 13%	19 13%	1 8%	15 14%	24 13%	24 13%	4 8%	5 10%	16 14%	5 13%	7 13%	6 10%	15 19%	4 10%	4 12%
Third highest priority (3.0)	38 12%	24 12%	14 14%	-	38 12%	4 18%	17 13%	17 11%	3 25%	10 10%	25 14%	21 11%	3 6%	6 13%	14 13%	4 10%	4 8%	6 10%	11 14%	4 10%	3 9%
Not selected in top 3	194 63%	135 66%	59 59%	-	194 63%	11 50%	85 64%	98 65%	8 67%	74 70% c	105 58%	122 65%	35 73%	33 69%	67 60%	27 68%	34 65%	47 75% b	46 58%	27 68%	25 76%
NETS																					
Net: Top 3	112 37%	71 34%	41 41%	-	112 37%	11 50%	48 36%	53 35%	4 33%	31 30%	76 42% b	65 35%	13 27%	15 31%	45 40%	13 33%	18 35%	16 25%	34 43% a	13 33%	8 24%
Mean score Standard deviation Standard error	2.04 .80 .08	2.07 .78 .09	1.98 .85 .13	-	2.04 .80 .08	2.09 .83 .25	2.06 .81 .12	2.00 .81 .11	2.75 .50 .25	2.13 .72 .13	1.97 .83 .10	2.02 .80 .10	1.77 .83 .23	2.13 .83 .22	1.98 .81 .12	2.00 .82 .23	1.83 .79 .19	2.13 .81 .20	2.09 .75 .13	1.92 .86 .24	2.25 .71 .25

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



Table 29/1

Q3b_9. Below is a list of activities within a procurement function.

Please select up to 3 activities, in order or priority for your role, where 1 = highest priority, 2 = second highest priority and 3 = third highest priority.

Other Base: All procurement respondents

	Γ		LOCA	TION	FUNCTION		E	BUSINESS SIZE			ANNUAL TURNOVER			LOCATIONS SUPPORTED						SECTOR			
		Total	USA	UK	Compliance	Procurement	1-250	251-1,000	More than 1,000	Under £/ \$1 million	Between £/\$1 million and £/\$10 million	Above £/ \$10 million	North America	Middle East & Africa	Latin America (including Mexico)	Europe (including Turkey)	Asia-Pacific (including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies	
Significance Level: 95%	-	Total	a	b	*a	b	*a	201 1,000 b	C	*a	b	c	a	b	C	d	e	f	a	b	C	d	
Total		306 100%	206 100%	100 100%	-	306 100%	22 100%	133 100%	151 100%	12 100%	105 100%	181 100%	187 100%	48 100%	48 100%	112 100%	40 100%	52 100%	63 100%	80 100%	40 100%	33 100%	
Highest priority	(1.0)	3 1%	2 1%	1 1%	-	3 1%	-	-	3 2%	-	-	2 1%	2 1%	-	-	1 1%	-	-	-	-	-	2 6% b	
Second highest priority	(2.0)	-	-	:	-	-	-	-	:	-	-	:	-	-	-	-	-	-	-	-	:	-	
Third highest priority	(3.0)	1 *	1 *	-	-	1	-	-	1 1%	-	-	1 1%	1 1%	-	-	-	-	-	-	1 1%	-	-	
Not selected in top 3		302 99%	203 99%	99 99%	-	302 99%	22 100%	133 100%	147 97%	12 100%	105 100%	178 98%	184 98%	48 100%	48 100%	111 99%	40 100%	52 100%	63 100%	79 99%	40 100%	31 94%	
NETS																							
Net: Top 3		4 1%	3 1%	1 1%	-	4 1%	-		4 3%	-	-	3 2%	3 2%	-	-	1 1%	-	-	-	1 1%	-	2 6%	
Mean score Standard deviation Standard error		1.50 1.00 .50	1.67 1.15 .67	1.00 - -	-	1.50 1.00 .50	-	-	1.50 1.00 .50		-	1.67 1.15 .67	1.67 1.15 .67	-	-	1.00	-	-		3.00 - -	-	1.00 - -	

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



Table 30/1

Q4. To what extent would you say that existing regulation has increased or decreased the risk to your business/ to the procurement process in your business in the last 3 months? Base: All respondents

		LOCA	TION	FUNC	TION	E	USINESS SIZ	E	ANN	JAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECT	OR	
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	More than 1,000	Under £/ \$1 million	Between £/\$1 million and £/\$10 million	Above £/ \$10 million	North America	Middle East & Africa	Latin America (including Mexico)	Europe (including Turkey)	Asia-Pacific (including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Level: 95%		а	b	а	b	а	b	С	*а	b	с	а	b	С	d	е	f	а	b	С	d
Total	618 100%	414 100%	204 100%	312 100%	306 100%	67 100%	263 100%	288 100%	26 100%	223 100%	345 100%	379 100%	83 100%	89 100%	212 100%	69 100%	105 100%	165 100%	137 100%	70 100%	58 100%
Increased a lot (5.0)	187 30%	143 35% b	44 22%	100 32%	87 28%	17 25%	81 31%	89 31%	11 42%	86 39% c	86 25%	114 30%	34 41% d	34 38% d	56 26%	20 29%	47 45% ade	92 56% bcd	31 23%	14 20%	7 12%
Somewhat increased (4.0)	213 34%	130 31%	83 41% a	113 36%	100 33%	20 30%	94 36%	99 34%	4 15%	75 34%	125 36%	139 37% f	32 39% f	31 35% f	92 43% f	34 49% af	22 21%	39 24%	52 38% a	33 47% ad	15 26%
Stayed the same (3.0)	170 28%	106 26%	64 31%	74 24%	96 31% a	19 28%	71 27%	80 28%	7 27%	45 20%	110 32% b	103 27% b	13 16%	18 20%	54 25%	14 20%	23 22%	18 11%	44 32% a	20 29% a	30 52% abc
Somewhat decreased (2.0)	29 5%	21 5%	8 4%	14 4%	15 5%	6 9%	9 3%	14 5%	2 8%	8 4%	16 5%	14 4%	2 2%	3 3%	7 3%	1 1%	7 7%	4 2%	8 6%	2 3%	5 9% a
Decreased a lot (1.0)	16 3%	13 3%	3 1%	11 4%	5 2%	5 7% c	8 3%	3 1%	2 8%	9 4%	5 1%	8 2%	2 2%	3 3%	2 1%		6 6% de	11 7% bd	2 1%	1 1%	-
Don't know	3 *	1	2 1%	-	3 1%	-	-	3 1%	-	-	3 1%	1	-	-	1	-	-	1 1%	-	-	1 2%
NETS																					
Net: Increased	400 65%	273 66%	127 62%	213 68%	187 61%	37 55%	175 67%	188 65%	15 58%	161 72% c	211 61%	253 67%	66 80% af	65 73%	148 70%	54 78%	69 66%	131 79% bcd	83 61% d	47 67% d	22 38%
Net: Decreased	45 7%	34 8%	11 5%	25 8%	20 7%	11 16% bc	17 6%	17 6%	4 15%	17 8%	21 6%	22 6%	4 5%	6 7%	9 4%	1 1%	13 12% ade	15 9%	10 7%	3 4%	5 9%
Mean score	3.86	3.89	3.78	3.89	3.82	3.57	3.88 a	3.90 a	3.77	3.99 C	3.79	3.89	4.13 a	4.01	3.91	4.06	3.92	4.20 bcd	3.74 d	3.81 d	3.42
Standard deviation Standard error	.99 .04	1.04 .05	.88 .06	1.02 .06	.96 .06	1.18 .14	.99 .06	.94 .06	1.31 .26	1.05 .07	.92 .05	.95 .05	.93 .10	1.02 .11	.86 .06	.75 .09	1.21 .12	1.16 .09	.92 .08	.84 .10	.82 .11

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



-Page 32 Table 31/1

Q4. To what extent would you say that existing regulation has increased or decreased the risk to your business/ to the procurement process in your business in the last 3 months? Base: All respondents (excluding don't know)

		LOCA	TION	FUNC	CTION	E	BUSINESS SIZ	E	ANN	JAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECT	DR	
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	More than 1,000	Under £/ \$1 million	Between £/\$1 million and £/\$10 million	Above £/ \$10 million	North America	Middle East & Africa	Latin America (including Mexico)	Europe (including Turkey)	Asia-Pacific (including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Level: 95%		а	b	а	b	а	D	С	*a	b	С	а	b	С	d	e	T	а	b	с	d
Total	615 100%	413 100%	202 100%	312 100%	303 100%	67 100%	263 100%	285 100%	26 100%	223 100%	342 100%	378 100%	83 100%	89 100%	211 100%	69 100%	105 100%	164 100%	137 100%	70 100%	57 100%
Increased a lot (5.0)	187 30%	143 35% b	44 22%	100 32%	87 29%	17 25%	81 31%	89 31%	11 42%	86 39% c	86 25%	114 30%	34 41% d	34 38% d	56 27%	20 29%	47 45% ade	92 56% bcd	31 23%	14 20%	7 12%
Somewhat increased (4.0)	213 35%	130 31%	83 41% a	113 36%	100 33%	20 30%	94 36%	99 35%	4 15%	75 34%	125 37%	139 37% f	32 39% f	31 35% f	92 44% f	34 49% f	22 21%	39 24%	52 38% a	33 47% ad	15 26%
Stayed the same (3.0)	170 28%	106 26%	64 32%	74 24%	96 32% a	19 28%	71 27%	80 28%	7 27%	45 20%	110 32% b	103 27% b	13 16%	18 20%	54 26%	14 20%	23 22%	18 11%	44 32% a	20 29% a	30 53% abc
Somewhat decreased (2.0)	29 5%	21 5%	8 4%	14 4%	15 5%	6 9%	9 3%	14 5%	2 8%	8 4%	16 5%	14 4%	2 2%	3 3%	7 3%	1 1%	7 7%	4 2%	8 6%	2 3%	5 9% a
Decreased a lot (1.0)	16 3%	13 3%	3 1%	11 4%	5 2%	5 7% c	8 3%	3 1%	2 8%	9 4%	5 1%	8 2%	2 2%	3 3%	2 1%		6 6% de	11 7% bd	2 1%	1 1%	-
NETS																					
Net: Increased	400 65%	273 66%	127 63%	213 68%	187 62%	37 55%	175 67%	188 66%	15 58%	161 72% c	211 62%	253 67%	66 80% af	65 73%	148 70%	54 78%	69 66%	131 80% bcd	83 61% d	47 67% d	22 39%
Net: Decreased	45 7%	34 8%	11 5%	25 8%	20 7%	11 16% bc	17 6%	17 6%	4 15%	17 8%	21 6%	22 6%	4 5%	6 7%	9 4%	1 1%	13 12% ade	15 9%	10 7%	3 4%	5 9%
Mean score	3.86	3.89	3.78	3.89	3.82	3.57	3.88 a	3.90 a	3.77	3.99 C	3.79	3.89	4.13 a	4.01	3.91	4.06	3.92	4.20 bcd	3.74 d	3.81 d	3.42
Standard deviation Standard error Columns Tested: a b - a b - a b - a b - a b - a b - a b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d b - d - d	.99 .04	1.04 .05	.88 .06	1.02 .06	.96 .06	1.18 .14	.99 .06	.94 .06	1.31 .26	1.05 .07	.92 .05	.95 .05	.93 .10	1.02 .11	.86 .06	.75 .09	1.21 .12	1.16 .09	.92 .08	.84 .10	.82 .11

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



Table 32/1

-Page 33

Q5_SUM. How concerned, if at all, are you about the impact of any of the following on your business in the next 6 months?

SUMMARY TABLE Base: All respondents

									NETS	
	Total	Very concerned	Fairly concerned	Neutral	Not very concerned	Not at all concerned	Don't know	Concerned	Not concerned	Mean
Customer/vendor due diligence	618	195	214	111	64	26	8	409	90	3.80
, , , , , , , , , , , , , , , , , , ,	100%	32%	35%	18%	10%	4%	1%	66%	15%	
Internal training to ensure understanding of regulations	618	172	223	135	52	32	4	395	84	3.73
	100%	28%	36%	22%	8%	5%	1%	64%	14%	
Ongoing supplier/vendor monitoring	618	167	225	120	54	42	10	392	96	3.69
	100%	27%	36%	19%	9%	7%	2%	63%	16%	
Implementing a risk based approach	618	167	211	125	64	45	6	378	109	3.64
	100%	27%	34%	20%	10%	7%	1%	61%	18%	
Environmental and Social Governance	618	169	199	131	63	47	9	368	110	3.62
	100%	27%	32%	21%	10%	8%	1%	60%	18%	
Anti bribery and corruption checks	618	173	181	109	76	68	11	354	144	3.52
	100%	28%	29%	18%	12%	11%	2%	57%	23%	
Adverse media checks	618	163	191	127	75	53	9	354	128	3.55
	100%	26%	31%	21%	12%	9%	1%	57%	21%	
Politically exposed persons and sanction checks	618	163	182	132	72	58	11	345	130	3.53
	100%	26%	29%	21%	12%	9%	2%	56%	21%	
Identifying beneficial owners	618	175	165	133	75	55	15	340	130	3.55
	100%	28%	27%	22%	12%	9%	2%	55%	21%	
Supplier due diligence e.g. ensuring that modern slavery	618	181	154	117	84	71	11	335	155	3.48
and human trafficking is not taking place within the business or supply chains	100%	29%	25%	19%	14%	11%	2%	54%	25%	
Formulation of modern Anti-Slavery policy	618	162	143	109	83	103	18	305	186	3.30
	100%	26%	23%	18%	13%	17%	3%	49%	30%	



-Page 34

Table 33/1

Q5_T2. How concerned, if at all, are you about the impact of any of the following on your business in the next 6 months?

CONCERNED SUMMARY Base: All respondents

		LOCA	TION	FUNC	TION	В	USINESS SIZ	E	ANNU	JAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECT	OR	
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	More than 1,000	Under £/ \$1 million	Between £/\$1 million and £/\$10 million	Above £/\$10 million	North America	Middle East & Africa	Latin America (including Mexico)	Europe (including Turkey)	Asia-Pacific (including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Level: 95%		a	b	а	b	a	b	C	*a	b	C	а	b	c	d	e	f	а	b	C	d
Total	618 100%	414 100%	204 100%	312 100%	306 100%	67 100%	263 100%	288 100%	26 100%	223 100%	345 100%	379 100%	83 100%	89 100%	212 100%	69 100%	105 100%	165 100%	137 100%	70 100%	58 100%
Customer/vendor due diligence	409 66%	291 70% b	118 58%	199 64%	210 69%	48 72%	184 70% c	177 61%	21 81%	159 71%	222 64%	267 70%	63 76% d	66 74%	134 63%	48 70%	77 73%	124 75% d	96 70% d	53 76% d	20 34%
Internal training to ensure understanding of regulations	395 64%	287 69% b	108 53%	204 65%	191 62%	49 73% c	173 66%	173 60%	14 54%	169 76% c	200 58%	259 68%	60 72%	68 76% d	131 62%	44 64%	73 70%	130 79% bd	86 63% d	50 71% d	24 41%
Ongoing supplier/vendor monitoring	392 63%	279 67% b	113 55%	188 60%	204 67%	46 69%	170 65%	176 61%	17 65%	156 70% c	211 61%	259 68%	55 66%	58 65%	130 61%	48 70%	70 67%	112 68% d	93 68% d	44 63% d	24 41%
Implementing a risk based approach	378 61%	277 67% b	101 50%	196 63%	182 59%	46 69% c	174 66% c	158 55%	17 65%	158 71% c	194 56%	251 66%	64 77% d	66 74% d	125 59%	48 70%	70 67%	122 74% d	92 67% d	44 63% d	20 34%
Environmental and Social Governance	368 60%	275 66% b	93 46%	183 59%	185 60%	46 69% c	167 63% c	155 54%	18 69%	155 70% c	187 54%	252 66% d	57 69% d	67 75% df	118 56%	44 64%	64 61%	109 66% d	92 67% d	45 64% d	19 33%
Anti bribery and corruption checks	354 57%	259 63% b	95 47%	179 57%	175 57%	44 66% c	164 62% c	146 51%	18 69%	150 67% c	183 53%	228 60%	59 71% d	64 72% ade	112 53%	39 57%	72 69% d	121 73% bcd	82 60% d	41 59% d	15 26%
Adverse media checks	354 57%	256 62% b	98 48%	181 58%	173 57%	39 58%	168 64% c	147 51%	18 69%	153 69% c	174 50%	233 61%	55 66%	63 71% d	115 54%	42 61%	69 66%	118 72% bd	83 61% d	46 66% d	22 38%
Politically exposed persons and sanction checks	345 56%	258 62% b	87 43%	173 55%	172 56%	47 70% c	160 61% c	138 48%	18 69%	156 70% c	166 48%	231 61%	63 76% ade	62 70% d	114 54%	40 58%	67 64%	114 69% d	83 61% d	39 56% d	19 33%
Identifying beneficial owners	340 55%	250 60% b	90 44%	175 56%	165 54%	46 69% c	164 62% c	130 45%	15 58%	157 70% c	164 48%	233 61%	62 75% adef	62 70% d	115 54%	38 55%	61 58%	113 68% d	80 58% d	45 64% d	13 22%

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



-Page 35

Table 34/1

Q5_T2. How concerned, if at all, are you about the impact of any of the following on your business in the next 6 months?

CONCERNED SUMMARY Base: All respondents

		LOCATION FUNCTION					USINESS SIZI	E	ANN	JAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECT	OR	
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	More than 1,000	Under £/ \$1 million	Between £/\$1 million and £/\$10 million	Above £/\$10 million	North America	Middle East & Africa	Latin America (including Mexico)	Europe (including Turkey)	Asia-Pacific (including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Level: 95%		a	b	а	b	a	b	C	*a	b	С	a	b	c	d	e	f	a	b	C	d
Total	618 100%	414 100%	204 100%	312 100%	306 100%	67 100%	263 100%	288 100%	26 100%	223 100%	345 100%	379 100%	83 100%	89 100%	212 100%	69 100%	105 100%	165 100%	137 100%	70 100%	58 100%
Supplier due diligence e.g. ensuring that modern slavery and human trafficking is not taking place within the business or supply chains	335 54%	240 58% b	95 47%	156 50%	179 58% a	42 63% c	153 58% c	140 49%	18 69%	143 64% c	173 50%	219 58%	57 69% d	58 65% d	112 53%	42 61%	67 64%	112 68% d	78 57% d	47 67% d	15 26%
Formulation of modern Anti-Slavery policy	305 49%	229 55% b	76 37%	151 48%	154 50%	45 67% c	151 57% c	109 38%	16 62%	147 66% c	141 41%	203 54% d	54 65% de	59 66% ade	95 45%	33 48%	61 58% d	106 64% d	77 56% d	41 59% d	11 19%
None of the above	72 12%	38 9%	34 17% a	35 11%	37 12%	3 4%	23 9%	46 16% ab	1 4%	15 7%	47 14% b	30 8%	2 2%	3 3%	22 10% bc	5 7%	16 15% abc	12 7%	16 12%	9 13%	13 22% a

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



-Page 36

Table 34/2

Q5_B2. How concerned, if at all, are you about the impact of any of the following on your business in the next 6 months?

NOT CONCERNED SUMMARY Base: All respondents

		LOCA	TION	FUNC	CTION	В	USINESS SIZ	E	ANNU	JAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECT	OR	
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	More than 1,000	Under £/ \$1 million	Between £/\$1 million and £/\$10 million	Above £/\$10 million	North America	Middle East & Africa	Latin America (including Mexico)	Europe (including Turkey)	Asia-Pacific (including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Level: 95%		а	b	а	b	а	b	С	*a	b	С	а	b	С	d	e	f	а	b	С	d
Total	618 100%	414 100%	204 100%	312 100%	306 100%	67 100%	263 100%	288 100%	26 100%	223 100%	345 100%	379 100%	83 100%	89 100%	212 100%	69 100%	105 100%	165 100%	137 100%	70 100%	58 100%
Formulation of modern Anti-Slavery policy	186 30%	113 27%	73 36% a	97 31%	89 29%	12 18%	63 24%	111 39% ab	3 12%	46 21%	125 36% b	102 27% c	14 17%	9 10%	67 32% bc	19 28% c	25 24% c	30 18%	39 28% a	21 30% a	29 50% abc
Supplier due diligence e.g. ensuring that modern slavery and human trafficking is not taking place within the business or supply chains	155 25%	96 23%	59 29%	89 29% b	66 22%	12 18%	57 22%	86 30% ab	5 19%	46 21%	93 27%	87 23% c	14 17%	7 8%	55 26% c	15 22% c	19 18% c	32 19%	31 23%	15 21%	26 45% abc
Anti bribery and corruption checks	144 23%	85 21%	59 29% a	72 23%	72 24%	11 16%	49 19%	84 29% ab	3 12%	34 15%	97 28% b	74 20% c	9 11%	7 8%	57 27% abc	20 29% bc	20 19% c	22 13%	31 23% a	18 26% a	24 41% ab
Politically exposed persons and sanction checks	130 21%	78 19%	52 25%	60 19%	70 23%	8 12%	48 18%	74 26% ab	3 12%	30 13%	89 26% b	69 18%	10 12%	10 11%	43 20%	16 23% c	18 17%	17 10%	31 23% a	15 21% a	15 26% a
Identifying beneficial owners	130 21%	78 19%	52 25%	64 21%	66 22%	10 15%	41 16%	79 27% ab	4 15%	34 15%	86 25% b	68 18% bc	7 8%	8 9%	46 22% bc	16 23% bc	21 20% bc	21 13%	26 19%	17 24% a	20 34% ab
Adverse media checks	128 21%	78 19%	50 25%	62 20%	66 22%	10 15%	45 17%	73 25% b	1 4%	34 15%	84 24% b	70 18%	10 12%	9 10%	42 20% c	13 19%	20 19%	23 14%	30 22%	10 14%	16 28% a
Environmental and Social Governance	110 18%	61 15%	49 24% a	52 17%	58 19%	8 12%	41 16%	61 21%	5 19%	28 13%	71 21% b	53 14%	12 14%	10 11%	46 22% ac	11 16%	21 20%	23 14%	24 18%	10 14%	17 29% ac
Implementing a risk based approach	109 18%	62 15%	47 23% a	55 18%	54 18%	10 15%	38 14%	61 21% b	2 8%	36 16%	67 19%	49 13%	8 10%	6 7%	44 21% abc	10 14%	18 17% c	24 15%	20 15%	13 19%	14 24%

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



Q5_B2. How concerned, if at all, are you about the impact of any of the following on your business in the next 6 months?

NOT CONCERNED SUMMARY Base: All respondents

		LOCATION FUNCTION				В	USINESS SIZI	E	ANNU	JAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECTO	DR	
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	More than 1,000	Under £/ \$1 million	Between £/\$1 million and £/\$10 million	Above £/\$10 million	North America	Middle East & Africa	Latin America (including Mexico)	Europe (including Turkey)	Asia-Pacific (including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Level: 95%		а	b	а	b	а	b	С	*a	b	С	а	b	С	d	e	f	а	b	С	d
Total	618 100%	414 100%	204 100%	312 100%	306 100%	67 100%	263 100%	288 100%	26 100%	223 100%	345 100%	379 100%	83 100%	89 100%	212 100%	69 100%	105 100%	165 100%	137 100%	70 100%	58 100%
Ongoing supplier/vendor monitoring	96 16%	64 15%	32 16%	53 17%	43 14%	8 12%	43 16%	45 16%	5 19%	29 13%	55 16%	49 13%	8 10%	9 10%	31 15%	8 12%	15 14%	20 12%	22 16%	10 14%	11 19%
Customer/vendor due diligence	90 15%	60 14%	30 15%	46 15%	44 14%	6 9%	35 13%	49 17%	4 15%	30 13%	51 15%	50 13%	6 7%	7 8%	29 14%	11 16%	14 13%	14 8%	18 13%	11 16%	15 26% ab
Internal training to ensure understanding of regulations	84 14%	46 11%	38 19% a	43 14%	41 13%	5 7%	34 13%	45 16%	4 15%	24 11%	56 16%	40 11%	7 8%	7 8%	32 15%	10 14%	15 14%	17 10%	18 13%	9 13%	14 24% a
None of the above	316 51%	236 57% b	80 39%	153 49%	163 53%	41 61% c	146 56% c	129 45%	14 54%	139 62% c	155 45%	213 56% d	52 63% d	60 67% de	100 47%	33 48%	60 57%	106 64% d	80 58% d	39 56% d	13 22%

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



-Page 38

Table 35/2

Q5_1. How concerned, if at all, are you about the impact of any of the following on your business in the next 6 months?

Customer/vendor due diligence Base: All respondents

		LOCA	TION	FUNC	CTION	В	USINESS SIZI	E	ANNU	AL TURNO	VER			LOCATIONS	SUPPORTE	D			SECTO	DR	
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	More than 1,000	Under £/	Between £/\$1 million and £/\$10 million	Above £/ \$10 million	North America	Middle East & Africa	Latin America (including Mexico)	Europe (including Turkey)	Asia-Pacific (including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Level: 95%		а	b	а	b	а	b	с	*а	b	с	а	b	С	d	e	f	а	b	с	d
Total	618 100%	414 100%	204 100%	312 100%	306 100%	67 100%	263 100%	288 100%	26 100%	223 100%	345 100%	379 100%	83 100%	89 100%	212 100%	69 100%	105 100%	165 100%	137 100%	70 100%	58 100%
Very concerned (5.0)	195 32%	157 38% b	38 19%	87 28%	108 35% a	24 36%	91 35%	80 28%	11 42%	92 41% c	88 26%	128 34% d	30 36% d	34 38% d	46 22%	24 35% d	46 44% d	68 41% d	46 34% d	23 33% d	5 9%
Fairly concerned (4.0)	214 35%	134 32%	80 39%	112 36%	102 33%	24 36%	93 35%	97 34%	10 38%	67 30%	134 39% b	139 37%	33 40%	32 36%	88 42% f	24 35%	31 30%	56 34%	50 36%	30 43% d	15 26%
Neutral (3.0)	111 18%	58 14%	53 26% a	62 20%	49 16%	13 19%	41 16%	57 20%	1 4%	33 15%	68 20%	57 15%	14 17%	16 18%	47 22% a	10 14%	14 13%	26 16%	22 16%	6 9%	22 38% abc
Not very concerned (2.0)	64 10%	41 10%	23 11%	30 10%	34 11%	5 7%	24 9%	35 12%	4 15%	20 9%	36 10%	36 9% b	2 2%	6 7%	24 11% b	9 13% b	9 9%	9 5%	12 9%	6 9%	12 21% ab
Not at all concerned (1.0)	26 4%	19 5%	7 3%	16 5%	10 3%	1 1%	11 4%	14 5%	-	10 4%	15 4%	14 4%	4 5%	1 1%	5 2%	2 3%	5 5%	5 3%	6 4%	5 7%	3 5%
Don't know	8 1%	5 1%	3 1%	5 2%	3 1%	-	3 1%	5 2%	-	1	4 1%	5 1%	-	-	2 1%	-	-	1 1%	1 1%	-	1 2%
NETS																					
Net: Concerned	409 66%	291 70% b	118 58%	199 64%	210 69%	48 72%	184 70% c	177 61%	21 81%	159 71%	222 64%	267 70%	63 76% d	66 74%	134 63%	48 70%	77 73%	124 75% d	96 70% d	53 76% d	20 34%
Net: Not concerned	90 15%	60 14%	30 15%	46 15%	44 14%	6 9%	35 13%	49 17%	4 15%	30 13%	51 15%	50 13%	6 7%	7 8%	29 14%	11 16%	14 13%	14 8%	18 13%	11 16%	15 26% ab
Mean score	3.80	3.90 b	3.59	3.73	3.87	3.97	3.88 c	3.69	4.08	3.95 c	3.72	3.89 d	4.00 d	4.03 d	3.70	3.86	3.99 d	4.05 d	3.87 d	3.86 d	3.12
Standard deviation Standard error Columns Tested: a b - a b - a b c - a b c - a b c d e f - a b c d	1.13 .05	1.16 .06	1.03 .07	1.13 .06	1.12 .06	1.00 .12	1.12 .07	1.15 .07	1.06 .21	1.15 .08	1.09 .06	1.10 .06	1.04 .11	.97 .10	1.01 .07	1.13 .14	1.16 .11	1.03 .08	1.11 .10	1.18 .14	1.02 .13

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



-Page 39

Table 36/1

Q5_2. How concerned, if at all, are you about the impact of any of the following on your business in the next 6 months?

Formulation of modern Anti-Slavery policy Base: All respondents

	E		LOCA	TION	FUNC	TION	В	USINESS SIZ	E	ANNU	AL TURNO	VER			LOCATIONS	SUPPORTE	D			SECT	DR	
									More than	Under £/ \$1	Between £/\$1 million and £/\$10	Above £/ \$10	North	Middle East &	Latin America (including	Europe (including	Asia-Pacific (including		Financial			Government
Significance Level: 95%	-	Total	USA	UK	Compliance a	Procurement	1-250 a	251-1,000 b	1,000 c	million *a	million b	million c	America a	Africa b	Mexico) c	Turkey) d	Russia) e	Global f	Services	Manufacturing	Retail c	agencies d
-																						
Total		618 100%	414 100%	204 100%	312 100%	306 100%	67 100%	263 100%	288 100%	26 100%	223 100%	345 100%	379 100%	83 100%	89 100%	212 100%	69 100%	105 100%	165 100%	137 100%	70 100%	58 100%
Very concerned	(5.0)	162	131	31	73	89	19	85	58	9	83	70	107	33	33	48	20	36	65	39	18	5
		26%	32% b	15%	23%	29%	28%	32% c	20%	35%	37% c	20%	28%	40% ad	37% d	23%	29%	34% d	39% bcd	28% d	26% d	9%
Fairly concerned	(4.0)	143	98	45	78	65	26	66	51	7	64	71	96	21	26	47	13	25	41	38	23	6
		23%	24%	22%	25%	21%	39% bc	25% c	18%	27%	29% c	21%	25%	25%	29%	22%	19%	24%	25% d	28% d	33% d	10%
Neutral	(3.0)	109	59	50	53	56	9	45	55	7	27	69	63	15	19	45	17	18	27	21	6	16
		18%	14%	25% a	17%	18%	13%	17%	19%	27%	12%	20% b	17%	18%	21%	21%	25%	17%	16%	15%	9%	28% bc
Not very concerned	(2.0)	83	45	38	44	39	6	28	49	1	20	59	47	6	4	35	8	10	14	19	6	13
		13%	11%	19% a	14%	13%	9%	11%	17% b	4%	9%	17% b	12% c	7%	4%	17% bc	12%	10%	8%	14%	9%	22% ac
Not at all concerned	(1.0)	103	68	35	53	50	6	35	62	2	26	66	55	8	5	32	11	15	16	20	15	16
		17%	16%	17%	17%	16%	9%	13%	22% ab	8%	12%	19% b	15% c	10%	6%	15% c	16% c	14% c	10%	15%	21% a	28% ab
Don't know		18	13	5	11	7	1	4	13	-	3	10	11	-	2	5	-	1	2	-	2	2
		3%	3%	2%	4%	2%	1%	2%	5% b	-	1%	3%	3%	-	2%	2%	-	1%	1%	-	3% b	3% b
NETS																						
Net: Concerned		305	229	76	151	154	45	151	109	16	147	141	203	54	59	95	33	61	106	77	41	11
		49%	55% b	37%	48%	50%	67% c	57% c	38%	62%	66% c	41%	54% d	65% de	66% ade	45%	48%	58% d	64% d	56% d	59% d	19%
Net: Not concerned		186	113	73	97	89	12	63	111	3	46	125	102	14	9	67	19	25	30	39	21	29
		30%	27%	36% a	31%	29%	18%	24%	39% ab	12%	21%	36% b	27% c	17%	10%	32% bc	28% c	24% c	18%	28% a	30% a	50% abc
Mean score		3.30	3.45	2.99	3.25	3.35	3.70	3.53	2.98	3.77	3.72	3.06	3.42	3.78	3.90	3.21	3.33	3.55	3.77	3.42	3.34	2.48
Standard deviation		1.43	b 1.47	1.32	1.42	1.45	с 1.24	с 1.39	1.45	1.21	с 1.36	1.42	1.41	ade 1.31	ade 1.14	1.38	1.42	d 1.42	bcd 1.32	d 1.41	d 1.51	1.26
Standard error		.06	.07	.09	.08	.08	.15	.09	.09	.24	.09	.08	.07	.14	.12	.10	.17	.14	.10	.12	.18	.17

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



-Page 40

Q5_3. How concerned, if at all, are you about the impact of any of the following on your business in the next 6 months?

Supplier due diligence e.g. ensuring that modern slavery and human trafficking is not taking place within the business or supply chains Base: All respondents

		LOCA	TION	FUNC	CTION	E	SUSINESS SIZ	E	ANN	JAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECT	OR	
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	More than 1,000	Under £/ \$1 million	Between £/\$1 million and £/\$10 million	Above £/ \$10 million	North America	Middle East & Africa	Latin America (including Mexico)	Europe (including Turkey)	Asia-Pacific (including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Level: 95%	Total	a	b	a	b	a 1200	b	c	*a	b	C	a	b	G	d	e	f	a	b	C	d
Total	618 100%	414 100%	204 100%	312 100%	306 100%	67 100%	263 100%	288 100%	26 100%	223 100%	345 100%	379 100%	83 100%	89 100%	212 100%	69 100%	105 100%	165 100%	137 100%	70 100%	58 100%
Very concerned (5.0)	181 29%	145 35% b	36 18%	81 26%	100 33%	23 34%	84 32%	74 26%	13 50%	85 38% c	83 24%	121 32%	40 48% ade	43 48% ade	52 25%	21 30%	41 39% d	74 45% bd	39 28% d	24 34% d	5 9%
Fairly concerned (4.0)	154 25%	95 23%	59 29%	75 24%	79 26%	19 28%	69 26%	66 23%	5 19%	58 26%	90 26%	98 26%	17 20%	15 17%	60 28% c	21 30% c	26 25%	38 23%	39 28%	23 33% d	10 17%
Neutral (3.0)	117 19%	72 17%	45 22%	61 20%	56 18%	13 19%	49 19%	55 19%	3 12%	34 15%	70 20%	69 18%	11 13%	24 27% b	40 19%	11 16%	19 18%	20 12%	28 20% a	8 11%	16 28% ac
Not very concerned (2.0)	84 14%	45 11%	39 19% a	44 14%	40 13%	9 13%	29 11%	46 16%	3 12%	28 13%	50 14%	43 11%	10 12%	5 6%	38 18% ac	11 16% c	11 10%	18 11%	17 12%	6 9%	14 24% abc
Not at all concerned (1.0)	71 11%	51 12%	20 10%	45 14% b	26 8%	3 4%	28 11%	40 14% a	2 8%	18 8%	43 12%	44 12% c	4 5%	2 2%	17 8%	4 6%	8 8%	14 8%	14 10%	9 13%	12 21% a
Don't know	11 2%	6 1%	5 2%	6 2%	5 2%	-	4 2%	7 2%		-	9 3% b	4 1%	1 1%	-	5 2%	1 1%	-	1 1%	-		1 2%
NETS																					
Net: Concerned	335 54%	240 58% b	95 47%	156 50%	179 58% a	42 63% c	153 58% c	140 49%	18 69%	143 64% c	173 50%	219 58%	57 69% d	58 65% d	112 53%	42 61%	67 64%	112 68% d	78 57% d	47 67% d	15 26%
Net: Not concerned	155 25%	96 23%	59 29%	89 29% b	66 22%	12 18%	57 22%	86 30% ab	5 19%	46 21%	93 27%	87 23% c	14 17%	7 8%	55 26% c	15 22% с	19 18% c	32 19%	31 23%	15 21%	26 45% abc
Mean score	3.48	3.58 b	3.26	3.34	3.62	3.75	3.59	3.31	3.92	3.74	3.36	3.56	3.96 ad	4.03 ade	3.44	3.65	3.77 d	3.85 bd	3.53	3.67	2.68
Standard deviation Standard error	1.35 .05	ь 1.39 .07	1.25 .09	1.39 .08	a 1.30 .07	с 1.20 .15	с 1.33 .08	1.39 .08	1.35 .27	с 1.30 .09	1.34 .07	1.35 .07	ad 1.25 .14	ade 1.09 .12	1.27 .09	1.24 .15	a 1.28 .12	Dd 1.33 .10	d 1.30 .11	d 1.37 .16	1.24 .16

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



-Page 41 Table 38/1

Q5_4. How concerned, if at all, are you about the impact of any of the following on your business in the next 6 months?

Ongoing supplier/vendor monitoring Base: All respondents

		LOCA	TION	FUNC	CTION	E	BUSINESS SIZ	E	ANNU	JAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECT	OR	
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	More than 1,000	Under £/ \$1 million	Between £/\$1 million and £/\$10 million	Above £/ \$10 million	North America	Middle East & Africa	Latin America (including Mexico)	Europe (including Turkey)	Asia-Pacific (including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Level: 95%	TUIAI	a	b	a	b	1-250 a	231-1,000 b	r,000 c	*a	b	c	a	b	C	d d	e e	f	a	b	C	d
Total	618 100%	414 100%	204 100%	312 100%	306 100%	67 100%	263 100%	288 100%	26 100%	223 100%	345 100%	379 100%	83 100%	89 100%	212 100%	69 100%	105 100%	165 100%	137 100%	70 100%	58 100%
Very concerned (5.0)	167 27%	136 33% b	31 15%	71 23%	96 31% a	19 28%	76 29%	72 25%	7 27%	84 38% c	74 21%	105 28% d	19 23%	27 30% d	37 17%	16 23%	45 43% abde	63 38% bcd	32 23%	15 21%	8 14%
Fairly concerned (4.0)	225 36%	143 35%	82 40%	117 38%	108 35%	27 40%	94 36%	104 36%	10 38%	72 32%	137 40%	154 41% f	36 43% f	31 35%	93 44% f	32 46% f	25 24%	49 30%	61 45% ad	29 41%	16 28%
Neutral (3.0)	120 19%	66 16%	54 26% a	66 21%	54 18%	12 18%	47 18%	61 21%	4 15%	36 16%	74 21%	66 17%	19 23%	20 22%	49 23%	13 19%	20 19%	32 19%	19 14%	16 23%	21 36% ab
Not very concerned (2.0)	54 9%	33 8%	21 10%	32 10%	22 7%	3 4%	26 10%	25 9%	2 8%	12 5%	36 10% b	26 7% b	1 1%	5 6%	21 10% b	5 7%	7 7%	12 7%	11 8%	4 6%	8 14%
Not at all concerned (1.0)	42 7%	31 7%	11 5%	21 7%	21 7%	5 7%	17 6%	20 7%	3 12%	17 8%	19 6%	23 6%	7 8%	4 4%	10 5%	3 4%	8 8%	8 5%	11 8%	6 9%	3 5%
Don't know	10 2%	5 1%	5 2%	5 2%	5 2%	1 1%	3 1%	6 2%	-	2 1%	5 1%	5 1%	1 1%	2 2%	2 1%	-	-	1 1%	3 2%	-	2 3%
NETS																					
Net: Concerned	392 63%	279 67% b	113 55%	188 60%	204 67%	46 69%	170 65%	176 61%	17 65%	156 70% c	211 61%	259 68%	55 66%	58 65%	130 61%	48 70%	70 67%	112 68% d	93 68% d	44 63% d	24 41%
Net: Not concerned	96 16%	64 15%	32 16%	53 17%	43 14%	8 12%	43 16%	45 16%	5 19%	29 13%	55 16%	49 13%	8 10%	9 10%	31 15%	8 12%	15 14%	20 12%	22 16%	10 14%	11 19%
Mean score	3.69	3.78 b	3.51	3.60	3.78	3.79	3.72	3.65	3.62	3.88 c	3.62	3.78	3.72	3.83	3.60	3.77	3.88 d	3.90 d	3.69 d	3.61	3.32
Standard deviation Standard error	1.16 .05	1.21 .06	1.05 .07	1.15 .07	1.17 .07	1.14 .14	1.18 .07	1.16 .07	1.30 .25	1.20 .08	1.11 .06	1.12 .06	1.10 .12	1.08 .12	1.04 .07	1.03 .12	1.25 .12	1.14 .09	1.17 .10	1.15 .14	1.06 .14

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



Online fieldwork: 5th - 21st February 2018

Q5_5. How concerned, if at all, are you about the impact of any of the following on your business in the next 6 months?

Anti bribery and corruption checks Base: All respondents

	[LOCA	TION	FUNC	CTION	В	USINESS SIZI	E	ANNU	AL TURNO	VER			LOCATIONS	SUPPORTE	D			SECTO	OR	
		Total	USA	UK	Compliance	Procurement	1-250	251-1,000	More than 1,000	Under £/	Between £/\$1 million and £/\$10 million	Above £/ \$10 million	North America	Middle East & Africa	Latin America (including Mexico)	Europe (including Turkey)	Asia-Pacific (including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Level: 95%		rotai	a	b	a	b	a 1200	201 1,000 b	C	*a	b	с	a	b	C	d	e	f	a	b	C	d
Total		618 100%	414 100%	204 100%	312 100%	306 100%	67 100%	263 100%	288 100%	26 100%	223 100%	345 100%	379 100%	83 100%	89 100%	212 100%	69 100%	105 100%	165 100%	137 100%	70 100%	58 100%
Very concerned	(5.0)	173 28%	137 33% b	36 18%	76 24%	97 32% a	21 31%	85 32% c	67 23%	12 46%	80 36% c	80 23%	110 29% d	26 31% d	32 36% d	43 20%	16 23%	42 40% ade	73 44% bcd	43 31% d	17 24% d	3 5%
Fairly concerned	(4.0)	181 29%	122 29%	59 29%	103 33% b	78 25%	23 34%	79 30%	79 27%	6 23%	70 31%	103 30%	118 31%	33 40%	32 36%	69 33%	23 33%	30 29%	48 29%	39 28%	24 34%	12 21%
Neutral	(3.0)	109 18%	63 15%	46 23% a	56 18%	53 17%	12 18%	46 17%	51 18%	5 19%	37 17%	58 17%	69 18%	14 17%	17 19%	41 19%	10 14%	13 12%	21 13%	21 15%	9 13%	18 31% abc
Not very concerned	(2.0)	76 12%	37 9%	39 19% a	39 13%	37 12%	5 7%	24 9%	47 16% b	3 12%	16 7%	53 15% b	34 9%	5 6%	3 3%	36 17% abc	12 17% abc	11 10%	13 8%	16 12%	12 17% a	13 22% a
Not at all concerned	(1.0)	68 11%	48 12%	20 10%	33 11%	35 11%	6 9%	25 10%	37 13%	-	18 8%	44 13%	40 11%	4 5%	4 4%	21 10%	8 12%	9 9%	9 5%	15 11%	6 9%	11 19% a
Don't know		11 2%	7 2%	4 2%	5 2%	6 2%	-	4 2%	7 2%	-	2 1%	7 2%	8 2%	1 1%	1 1%	2 1%	-	-	1 1%	3 2%	2 3%	1 2%
NETS																						
Net: Concerned		354 57%	259 63% b	95 47%	179 57%	175 57%	44 66% c	164 62% c	146 51%	18 69%	150 67% c	183 53%	228 60%	59 71% d	64 72% ade	112 53%	39 57%	72 69% d	121 73% bcd	82 60% d	41 59% d	15 26%
Net: Not concerned		144 23%	85 21%	59 29% a	72 23%	72 24%	11 16%	49 19%	84 29% ab	3 12%	34 15%	97 28% b	74 20% c	9 11%	7 8%	57 27% abc	20 29% bc	20 19% c	22 13%	31 23% a	18 26% a	24 41% ab
Mean score		3.52	3.65 b	3.26	3.49	3.55	3.72 c	3.68 c	3.33	4.04	3.81 c	3.36	3.60 d	3.88 de	3.97 ade	3.37	3.39	3.81 de	3.99 bcd	3.59 d	3.50 d	2.70
Standard deviation Standard error		1.32 .05	1.34 .07	1.25 .09	1.28 .07	1.36 .08	1.24 .15	1.28 .08	1.35 .08	1.08 .21	1.23 .08	1.34 .07	1.29 .07	1.08 .12	1.06 .11	1.26 .09	1.33 .16	1.30 .13	1.18 .09	1.34 .12	1.29 .16	1.16 .15

Tables prepared by ComRes

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



Online fieldwork: 5th - 21st February 2018

Q5_6. How concerned, if at all, are you about the impact of any of the following on your business in the next 6 months?

Politically exposed persons and sanction checks Base: All respondents

	[LOCA	TION	FUNC	TION	B	USINESS SIZ	E	ANNU	AL TURNO	VER			LOCATIONS	SUPPORTE	0			SECT	DR	
									More than	Under £/ \$1	Between £/\$1 million and £/\$10	Above £/ \$10	North	Middle East &	Latin America (including	Europe (including	Asia-Pacific (including		Financial			Government
Significance Level: 95%	-	Total	USA a	UK	Compliance a	Procurement b	1-250 a	251-1,000 b	1,000 c	million *a	million b	million c	America a	Africa b	Mexico) c	Turkey) d	Russia) e	Global	Services	Manufacturing b	Retail c	agencies d
-								-						-								
Total		618 100%	414 100%	204 100%	312 100%	306 100%	67 100%	263 100%	288 100%	26 100%	223 100%	345 100%	379 100%	83 100%	89 100%	212 100%	69 100%	105 100%	165 100%	137 100%	70 100%	58 100%
Very concerned	(5.0)	163 26%	130 31%	33 16%	71 23%	92 30%	15 22%	88 33%	60 21%	10 38%	85 38%	67 19%	105 28%	29 35%	33 37%	42 20%	19 28%	42 40%	70 42%	39 28%	17 24%	7 12%
		2078	b	1078	2376	a	2270	C	2170	5078	C	1370	20%	d	d	2078	2076	ad	bcd	2078 d	2470	1270
Fairly concerned	(4.0)	182	128	54	102	80	32	72	78	8	71	99	126	34	29	72	21	25	44	44	22	12
		29%	31%	26%	33%	26%	48% bc	27%	27%	31%	32%	29%	33%	41% f	33%	34%	30%	24%	27%	32%	31%	21%
Neutral	(3.0)	132 21%	69	63 31%	72 23%	60 20%	12 18%	52 20%	68 24%	5 19%	33 15%	86 25%	70 18%	10 12%	16 18%	54 25%	13 19%	20 19%	33 20%	23 17%	14 20%	23 40%
		21%	17%	31% a	23%	20%	18%	20%	24%	19%	15%	25% b	18%	12%	18%	25% ab	19%	19%	20%	17%	20%	abc
Not very concerned	(2.0)	72	39	33	39 13%	33	4 6%	28 11%	40 14%	3 12%	16 7%	50	38 10%	5	5 6%	28 13%	9	7 7%	13 8%	16 12%	8	10 17%
		12%	9%	16% a	13%	11%	0%	11%	14%	12%	1%	14% b	10%	6%	0%	13%	13%	1%	8%	12%	11%	a
Not at all concerned	(1.0)	58 9%	39	19	21	37	4	20 8%	34 12%	-	14	39	31	5	5 6%	15	7 10%	11 10%	4 2%	15	7	5 9%
		9%	9%	9%	7%	12% a	0%	8%	12%	-	6%	11% b	8%	6%	0%	7%	10%	10%	2%	11% a	10% a	9% a
Don't know		11 2%	9 2%	2 1%	7 2%	4 1%	-	3 1%	8 3%	-	4 2%	4 1%	9 2%	-	1 1%	1	-	-	1 1%	-	2 3%	1 2%
		2%	2%	1%	2%	1%	-	1%	3%	-	2%	1%	2%	-	1%		-	-	1%	-	3% b	2%
NETS																						
Net: Concerned		345	258	87	173	172	47	160	138	18	156	166	231	63	62	114	40	67	114	83	39	19
		56%	62% b	43%	55%	56%	70% c	61% c	48%	69%	70% c	48%	61%	76% ade	70% d	54%	58%	64%	69% d	61% d	56% d	33%
Net: Not concerned		130	78	52	60	70	8	48	74	3	30	89	69	10	10	43	16	18	17	31	15	15
		21%	19%	25%	19%	23%	12%	18%	26% ab	12%	13%	26% b	18%	12%	11%	20%	23% c	17%	10%	23% a	21% a	26% a
Mean score		3.53	3.67 b	3.24	3.53	3.52	3.75	3.69	3.32	3.96	3.90	3.31	3.64	3.93 ade	3.91 de	3.46	3.52	3.76	3.99	3.55 d	3.50	3.11
Standard deviation		1.26	1.28	1.19	1.18	1.35	с 1.06	с 1.25	1.29	1.04	с 1.18	1.26	1.23	1.12	1.14	1.16	1.30	d 1.33	bcd 1.08	1.31	1.28	1.11
Standard error	l	.05	.06	.08	.07	.08	.13	.08	.08	.20	.08	.07	.06	.12	.12	.08	.16	.13	.08	.11	.15	.15

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



-Page 44

Table 41/1

Q5_7. How concerned, if at all, are you about the impact of any of the following on your business in the next 6 months?

Identifying beneficial owners Base: All respondents

		LOCA	ION	FUNC	CTION	B	USINESS SIZI	E	ANNU	AL TURNO	VER			LOCATIONS	SUPPORTE	D			SECT	OR	
	Tatal	1104		Compliance	Descusion	4.050	254.4.000	More than		Between £/\$1 million and £/\$10	Above £/ \$10	North	Middle East &	Latin America (including	Europe (including	Asia-Pacific (including	Clabal	Financial	Manufacturing	Datail	Government
Significance Level: 95%	Total	USA a	UK b	Compliance a	Procurement b	1-250 a	251-1,000 b	1,000 c	million *a	million b	million c	America a	Africa b	Mexico) c	Turkey) d	Russia) e	Global f	Services	Manufacturing b	Retail c	agencies d
Total	618 100%	414 100%	204 100%	312 100%	306 100%	67 100%	263 100%	288 100%	26 100%	223 100%	345 100%	379 100%	83 100%	89 100%	212 100%	69 100%	105 100%	165 100%	137 100%	70 100%	58 100%
Very concerned (5.0)	175 28%	138 33% b	37 18%	82 26%	93 30%	20 30%	86 33% c	69 24%	9 35%	91 41% c	74 21%	114 30%	31 37% d	32 36% d	48 23%	18 26%	45 43% ade	68 41% cd	43 31% d	16 23% d	3 5%
Fairly concerned (4.0)	165 27%	112 27%	53 26%	93 30%	72 24%	26 39% c	78 30% c	61 21%	6 23%	66 30%	90 26%	119 31% f	31 37% f	30 34% f	67 32% f	20 29% f	16 15%	45 27%	37 27%	29 41% abd	10 17%
Neutral (3.0)	133 22%	76 18%	57 28% a	64 21%	69 23%	11 16%	54 21%	68 24%	7 27%	32 14%	84 24% b	70 18%	14 17%	19 21%	47 22%	15 22%	22 21%	28 17%	29 21% c	7 10%	24 41% abc
Not very concerned (2.0)	75 12%	40 10%	35 17% a	35 11%	40 13%	6 9%	20 8%	49 17% b	4 15%	15 7%	52 15% b	35 9% b	2 2%	4 4%	33 16% abc	11 16% bc	11 10% b	12 7%	15 11%	9 13%	16 28% abc
Not at all concerned (1.0)	55 9%	38 9%	17 8%	29 9%	26 8%	4 6%	21 8%	30 10%	-	19 9%	34 10%	33 9%	5 6%	4 4%	13 6%	5 7%	10 10%	9 5%	11 8%	8 11%	4 7%
Don't know	15 2%	10 2%	5 2%	9 3%	6 2%	-	4 2%	11 4%	-	-	11 3% b	8 2%	-	-	4 2%	-	1 1%	3 2%	2 1%	1 1%	1 2%
NETS																					
Net: Concerned	340 55%	250 60% b	90 44%	175 56%	165 54%	46 69% c	164 62% c	130 45%	15 58%	157 70% c	164 48%	233 61%	62 75% adef	62 70% d	115 54%	38 55%	61 58%	113 68% d	80 58% d	45 64% d	13 22%
Net: Not concerned	130 21%	78 19%	52 25%	64 21%	66 22%	10 15%	41 16%	79 27% ab	4 15%	34 15%	86 25% b	68 18% bc	7 8%	8 9%	46 22% bc	16 23% bc	21 20% bc	21 13%	26 19%	17 24% a	20 34% ab
Mean score	3.55	3.67 b	3.29	3.54	3.55	3.78 c	3.73 c	3.32	3.77	3.87 c	3.35	3.66	3.98 ade	3.92 de	3.50	3.51	3.72	3.93 bcd	3.64 d	3.52 d	2.86
Standard deviation Standard error	1.28 .05	1.29 .06	1.20 .09	1.26 .07	1.29 .07	1.15 .14	1.23 .08	1.31 .08	1.11 .22	1.26 .08	1.26 .07	1.25 .06	1.09 .12	1.08 .11	1.19 .08	1.24 .15	1.37 .13	1.18 .09	1.26 .11	1.30 .16	.97 .13

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



Q5_8. How concerned, if at all, are you about the impact of any of the following on your business in the next 6 months?

Implementing a risk based approach Base: All respondents

			LOCAT	ION	FUNC	TION	В	USINESS SIZI	E	ANNU	AL TURNO	VER			LOCATIONS	SUPPORTE	D			SECT	DR	
		Total	USA	UK	Compliance	Procurement	1-250	251-1,000	More than 1,000	Under £/ \$1 million	Between £/\$1 million and £/\$10 million	Above £/ \$10 million	North America	Middle East & Africa	Latin America (including Mexico)	Europe (including Turkey)	Asia-Pacific (including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Level: 95%		Total	a	b	a	b	1-230 a	231-1,000 b	1,000 C	*a	b	C	a	b	C	d	e	f	a	b	C	d
Total		618 100%	414 100%	204 100%	312 100%	306 100%	67 100%	263 100%	288 100%	26 100%	223 100%	345 100%	379 100%	83 100%	89 100%	212 100%	69 100%	105 100%	165 100%	137 100%	70 100%	58 100%
Very concerned (5.0)	167 27%	139 34% b	28 14%	78 25%	89 29%	21 31%	85 32% c	61 21%	12 46%	90 40% c	64 19%	108 28% d	30 36% d	37 42% ade	38 18%	15 22%	43 41% ade	72 44% bcd	40 29% d	15 21% d	3 5%
Fairly concerned (4.0)	211 34%	138 33%	73 36%	118 38%	93 30%	25 37%	89 34%	97 34%	5 19%	68 30%	130 38%	143 38% f	34 41% f	29 33%	87 41% f	33 48% f	27 26%	50 30%	52 38%	29 41%	17 29%
Neutral (3.0)	125 20%	71 17%	54 26% a	58 19%	67 22%	11 16%	50 19%	64 22%	7 27%	28 13%	81 23% b	75 20%	10 12%	17 19%	42 20%	10 14%	17 16%	17 10%	25 18% a	13 19%	23 40% abc
Not very concerned (2.0)	64 10%	33 8%	31 15% a	32 10%	32 10%	6 9%	19 7%	39 14% b	2 8%	15 7%	43 12% b	28 7%	5 6%	5 6%	28 13% a	7 10%	10 10%	16 10%	10 7%	6 9%	12 21% ab
Not at all concerned (1.0)	45 7%	29 7%	16 8%	23 7%	22 7%	4 6%	19 7%	22 8%	-	21 9%	24 7%	21 6%	3 4%	1 1%	16 8% c	3 4%	8 8% c	8 5%	10 7%	7 10%	2 3%
Don't know		6 1%	4 1%	2 1%	3 1%	3 1%	-	1	5 2%	-	1 *	3 1%	4 1%	1 1%		1 *	1 1%	-	2 1%	-	-	1 2%
NETS																						
Net: Concerned		378 61%	277 67% b	101 50%	196 63%	182 59%	46 69% c	174 66% c	158 55%	17 65%	158 71% с	194 56%	251 66%	64 77% d	66 74% d	125 59%	48 70%	70 67%	122 74% d	92 67% d	44 63% d	20 34%
Net: Not concerned		109 18%	62 15%	47 23% a	55 18%	54 18%	10 15%	38 14%	61 21% b	2 8%	36 16%	67 19%	49 13%	8 10%	6 7%	44 21% abc	10 14%	18 17% c	24 15%	20 15%	13 19%	14 24%
Mean score		3.64	3.79 b	3.33	3.63	3.64	3.79	3.77 c	3.48	4.04	3.86 c	3.49	3.77 d	4.01 d	4.08 ade	3.49	3.74	3.83 d	3.99 cd	3.74 d	3.56 d	3.12
Standard deviation Standard error		1.20 .05	-	1.13 .08	1.18 .07	1.21 .07	1.16 .14	1.19 .07	1.19 .07	1.04 .20	1.28 .09	1.14 .06	1.11 .06	1.04 .11	.97 .10	1.16 .08	1.06 .13	1.27 .12	1.18 .09	1.17 .10	1.21 .14	.93 .12

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



Table 43/1

Q5_9. How concerned, if at all, are you about the impact of any of the following on your business in the next 6 months?

Adverse media checks Base: All respondents

		LOCA	TION	FUNC	TION	В	USINESS SIZE	E	ANNU	AL TURNO	VER			LOCATIONS	SUPPORTE	D			SECT	OR	
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	More than 1,000	Under £/	Between £/\$1 million and £/\$10 million	Above £/ \$10 million	North America	Middle East & Africa	Latin America (including Mexico)	Europe (including Turkey)	Asia-Pacific (including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Level: 95%		а	b	а	b	а	b	С	*а	b	с	а	b	С	d	e	f	а	b	С	d
Total	618 100%	414 100%	204 100%	312 100%	306 100%	67 100%	263 100%	288 100%	26 100%	223 100%	345 100%	379 100%	83 100%	89 100%	212 100%	69 100%	105 100%	165 100%	137 100%	70 100%	58 100%
Very concerned (5.0)	163 26%	135 33% b	28 14%	80 26%	83 27%	19 28%	89 34% c	55 19%	14 54%	84 38% c	63 18%	108 28% d	26 31% d	37 42% ade	43 20%	16 23%	37 35% d	63 38% d	39 28% d	19 27% d	7 12%
Fairly concerned (4.0)	191 31%	121 29%	70 34%	101 32%	90 29%	20 30%	79 30%	92 32%	4 15%	69 31%	111 32%	125 33%	29 35%	26 29%	72 34%	26 38%	32 30%	55 33%	44 32%	27 39%	15 26%
Neutral (3.0)	127 21%	76 18%	51 25%	66 21%	61 20%	17 25%	48 18%	62 22%	7 27%	35 16%	80 23% b	72 19%	17 20%	14 16%	50 24%	14 20%	16 15%	22 13%	23 17%	13 19%	19 33% ab
Not very concerned (2.0)	75 12%	41 10%	34 17% a	42 13%	33 11%	9 13%	23 9%	43 15% b	1 4%	22 10%	48 14%	39 10%	7 8%	5 6%	29 14% c	7 10%	10 10%	14 8%	18 13%	7 10%	11 19% a
Not at all concerned (1.0)	53 9%	37 9%	16 8%	20 6%	33 11%	1 1%	22 8% a	30 10% a	-	12 5%	36 10% b	31 8%	3 4%	4 4%	13 6%	6 9%	10 10%	9 5%	12 9%	3 4%	5 9%
Don't know	9 1%	4 1%	5 2%	3 1%	6 2%	1 1%	2 1%	6 2%	-	1 *	7 2%	4 1%	1 1%	3 3%	5 2%	-	-	2 1%	1 1%	1 1%	1 2%
NETS																					
Net: Concerned	354 57%	256 62% b	98 48%	181 58%	173 57%	39 58%	168 64% c	147 51%	18 69%	153 69% c	174 50%	233 61%	55 66%	63 71% d	115 54%	42 61%	69 66%	118 72% bd	83 61% d	46 66% d	22 38%
Net: Not concerned	128 21%	78 19%	50 25%	62 20%	66 22%	10 15%	45 17%	73 25% b	1 4%	34 15%	84 24% b	70 18%	10 12%	9 10%	42 20% c	13 19%	20 19%	23 14%	30 22%	10 14%	16 28% a
Mean score	3.55	3.67 b	3.30	3.58	3.52	3.71 c	3.73 c	3.35	4.19	3.86 c	3.35	3.64	3.83 d	4.01 ade	3.50	3.57	3.72	3.91 bd	3.59 d	3.75 d	3.14
Standard deviation Standard error Columns Tested: ab - ab - ab c - ab c - ab c d e f - ab c d	1.25 .05	1.27 .06	1.15 .08	1.19 .07	1.30 .08	1.08 .13	1.25 .08	1.25 .07	.98 .19	1.19 .08	1.24 .07	1.23 .06	1.09 .12	1.12 .12	1.15 .08	1.21 .15	1.30 .13	1.17 .09	1.27 .11	1.10 .13	1.14 .15

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



-Page 47

Table 44/1

Q5_10. How concerned, if at all, are you about the impact of any of the following on your business in the next 6 months?

Internal training to ensure understanding of regulations Base: All respondents

			LOCA	TION	FUNC	CTION	В	USINESS SIZE	E	ANNU	AL TURNO	VER			LOCATIONS	SUPPORTE	D			SECTO	OR	
		Total	USA	UK	Compliance	Procurement	1-250	251-1,000	More than 1,000	Under £/	Between £/\$1 million and £/\$10 million	Above £/ \$10 million	North America	Middle East & Africa	Latin America (including Mexico)	Europe (including Turkey)	Asia-Pacific (including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Level: 95%			а	b	а	b	а	b	С	*а	b	с	а	b	С	d	е	f	а	b	с	d
Total		618 100%	414 100%	204 100%	312 100%	306 100%	67 100%	263 100%	288 100%	26 100%	223 100%	345 100%	379 100%	83 100%	89 100%	212 100%	69 100%	105 100%	165 100%	137 100%	70 100%	58 100%
Very concerned	(5.0)	172 28%	140 34% b	32 16%	78 25%	94 31%	20 30%	76 29%	76 26%	8 31%	84 38% c	78 23%	107 28% d	25 30%	33 37% de	42 20%	12 17%	45 43% ade	73 44% bcd	33 24%	14 20%	9 16%
Fairly concerned	(4.0)	223 36%	147 36%	76 37%	126 40% b	97 32%	29 43%	97 37%	97 34%	6 23%	85 38%	122 35%	152 40% f	35 42% f	35 39%	89 42% f	32 46% f	28 27%	57 35%	53 39%	36 51% ad	15 26%
Neutral	(3.0)	135 22%	79 19%	56 27% a	64 21%	71 23%	13 19%	55 21%	67 23%	8 31%	30 13%	86 25% b	78 21%	16 19%	14 16%	48 23%	15 22%	17 16%	17 10%	33 24% a	11 16%	19 33% ac
Not very concerned	(2.0)	52 8%	24 6%	28 14% a	27 9%	25 8%	3 4%	22 8%	27 9%	3 12%	11 5%	38 11% b	23 6%	4 5%	5 6%	22 10%	6 9%	8 8%	10 6%	11 8%	4 6%	10 17% ac
Not at all concerned	(1.0)	32 5%	22 5%	10 5%	16 5%	16 5%	2 3%	12 5%	18 6%	1 4%	13 6%	18 5%	17 4%	3 4%	2 2%	10 5%	4 6%	7 7%	7 4%	7 5%	5 7%	4 7%
Don't know		4 1%	2 *	2 1%	1	3 1%	-	1	3 1%	-	-	3 1%	2 1%	-	-	1 *	-	-	1 1%	-	-	1 2%
NETS																						
Net: Concerned		395 64%	287 69% b	108 53%	204 65%	191 62%	49 73% c	173 66%	173 60%	14 54%	169 76% c	200 58%	259 68%	60 72%	68 76% d	131 62%	44 64%	73 70%	130 79% bd	86 63% d	50 71% d	24 41%
Net: Not concerned		84 14%	46 11%	38 19% a	43 14%	41 13%	5 7%	34 13%	45 16%	4 15%	24 11%	56 16%	40 11%	7 8%	7 8%	32 15%	10 14%	15 14%	17 10%	18 13%	9 13%	14 24% a
Mean score		3.73	3.87 b	3.46	3.72	3.75	3.93	3.77	3.65	3.65	3.97 c	3.60	3.82 d	3.90 d	4.03 de	3.62	3.61	3.91 d	4.09 bcd	3.69 d	3.71 d	3.26
Standard deviation Standard error Columns Tested: ab - ab		1.11 .04	1.11 .05	1.07 .08	1.09 .06	1.14 .07	.97 .12	1.10 .07	1.15 .07	1.16 .23	1.11 .07	1.11 .06	1.05 .05	1.01 .11	.98 .10	1.06 .07	1.06 .13	1.23 .12	1.08 .08	1.08 .09	1.08 .13	1.14 .15

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



-Page 48

Table 45/1

Q5_11. How concerned, if at all, are you about the impact of any of the following on your business in the next 6 months?

Environmental and Social Governance Base: All respondents

	[LOCA	TION	FUNC	CTION	B	USINESS SIZ	E	ANNU	AL TURNO	VER			LOCATIONS	SUPPORTE	D			SECT	OR	
		Total	USA	UK	Compliance	Procurement	1-250	251-1,000	More than 1,000	Under £/ \$1 million	Between £/\$1 million and £/\$10 million	Above £/ \$10 million	North America	Middle East & Africa	Latin America (including Mexico)	Europe (including Turkey)	Asia-Pacific (including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Level: 95%		rotar	а	b	a	b	a 1200	201 1,000 b	c	*a	b	c	a	b	C	d	e	f	a	b	C	d
Total		618 100%	414 100%	204 100%	312 100%	306 100%	67 100%	263 100%	288 100%	26 100%	223 100%	345 100%	379 100%	83 100%	89 100%	212 100%	69 100%	105 100%	165 100%	137 100%	70 100%	58 100%
Very concerned	(5.0)	169 27%	142 34% b	27 13%	78 25%	91 30%	16 24%	84 32% c	69 24%	9 35%	85 38% c	74 21%	113 30% d	33 40% d	40 45% ade	44 21%	20 29%	38 36% d	73 44% bcd	41 30% cd	12 17%	4 7%
Fairly concerned	(4.0)	199 32%	133 32%	66 32%	105 34%	94 31%	30 45% bc	83 32%	86 30%	9 35%	70 31%	113 33%	139 37% f	24 29%	27 30%	74 35%	24 35%	26 25%	36 22%	51 37% a	33 47% ad	15 26%
Neutral	(3.0)	131 21%	74 18%	57 28% a	73 23%	58 19%	13 19%	52 20%	66 23%	3 12%	39 17%	81 23%	70 18%	13 16%	12 13%	46 22%	14 20%	19 18%	30 18%	21 15%	14 20%	21 36% abc
Not very concerned	(2.0)	63 10%	29 7%	34 17% a	30 10%	33 11%	6 9%	24 9%	33 11%	4 15%	14 6%	42 12% b	29 8%	10 12%	8 9%	35 17% a	10 14%	9 9%	13 8%	13 9%	3 4%	13 22% abc
Not at all concerned	(1.0)	47 8%	32 8%	15 7%	22 7%	25 8%	2 3%	17 6%	28 10%	1 4%	14 6%	29 8%	24 6%	2 2%	2 2%	11 5%	1 1%	12 11% bcde	10 6%	11 8%	7 10%	4 7%
Don't know		9 1%	4 1%	5 2%	4 1%	5 2%	-	3 1%	6 2%	-	1 *	6 2%	4 1%	1 1%	-	2 1%	-	1 1%	3 2%		1 1%	1 2%
NETS																						
Net: Concerned		368 60%	275 66% b	93 46%	183 59%	185 60%	46 69% c	167 63% c	155 54%	18 69%	155 70% с	187 54%	252 66% d	57 69% d	67 75% df	118 56%	44 64%	64 61%	109 66% d	92 67% d	45 64% d	19 33%
Net: Not concerned		110 18%	61 15%	49 24% a	52 17%	58 19%	8 12%	41 16%	61 21%	5 19%	28 13%	71 21% b	53 14%	12 14%	10 11%	46 22% ac	11 16%	21 20%	23 14%	24 18%	10 14%	17 29% ac
Mean score		3.62	3.79 b	3.28	3.61	3.64	3.78	3.74 c	3.48	3.81	3.89 c	3.47	3.77 d	3.93 d	4.07 adf	3.50	3.75	3.66	3.92 d	3.72 d	3.58 d	3.04
Standard deviation Standard error		1.21 .05	1.21 .06	1.13 .08	1.17 .07	1.25 .07	1.01 .12	1.19 .07	1.25 .07	1.20 .24	1.17 .08	1.20 .07	1.15 .06	1.13 .12	1.07 .11	1.15 .08	1.08 .13	1.36 .13	1.23 .10	1.22 .10	1.14 .14	1.03 .14

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



Q5_SUM. How concerned, if at all, are you about the impact of any of the following on your business in the next 6 months?

SUMMARY TABLE Base: All respondents (excluding don't know)

								NETS	
	Total	Very concerned	Fairly concerned	Neutral	Not very concerned	Not at all concerned	Concerned	Not concerned	Mean
Customer/vendor due diligence	610	195	214	111	64	26	409	90	3.80
	100%	32%	35%	18%	10%	4%	67%	15%	
Internal training to ensure understanding of regulations	614	172	223	135	52	32	395	84	3.73
	100%	28%	36%	22%	8%	5%	64%	14%	
Ongoing supplier/vendor monitoring	608	167	225	120	54	42	392	96	3.69
	100%	27%	37%	20%	9%	7%	64%	16%	
Implementing a risk based approach	612	167	211	125	64	45	378	109	3.64
	100%	27%	34%	20%	10%	7%	62%	18%	
Environmental and Social Governance	609	169	199	131	63	47	368	110	3.62
	100%	28%	33%	22%	10%	8%	60%	18%	
Anti bribery and corruption checks	607	173	181	109	76	68	354	144	3.52
	100%	29%	30%	18%	13%	11%	58%	24%	
Adverse media checks	609	163	191	127	75	53	354	128	3.55
	100%	27%	31%	21%	12%	9%	58%	21%	
Politically exposed persons and sanction checks	607	163	182	132	72	58	345	130	3.53
	100%	27%	30%	22%	12%	10%	57%	21%	
Identifying beneficial owners	603	175 29%	165 27%	133 22%	75 12%	55	340 56%	130 22%	3.55
	100%					9%			
Supplier due diligence e.g. ensuring that modern slavery and human trafficking is not taking place within the business or supply	607	181	154	117	84	71	335	155	3.48
chains	100%	30%	25%	19%	14%	12%	55%	26%	
Formulation of modern Anti-Slavery policy	600	162	143	109	83	103	305	186	3.30
	100%	27%	24%	18%	14%	17%	51%	31%	

Tables prepared by ComRes



Table 47/1

-Page 50

Q5_1. How concerned, if at all, are you about the impact of any of the following on your business in the next 6 months?

Customer/vendor due diligence Base: All respondents (excluding don't know)

		LOCA	TION	FUNC	CTION	В	USINESS SIZ	E	ANNU	JAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECT	OR	
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	More than 1,000	million	Between £/\$1 million and £/\$10 million	Above £/ \$10 million	North America	Middle East & Africa	Latin America (including Mexico)	Europe (including Turkey)	Asia-Pacific (including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Level: 95%		а	b	а	b	а	b	С	*a	b	С	а	b	С	d	е	f	а	b	С	d
Total	610 100%	409 100%	201 100%	307 100%	303 100%	67 100%	260 100%	283 100%	26 100%	222 100%	341 100%	374 100%	83 100%	89 100%	210 100%	69 100%	105 100%	164 100%	136 100%	70 100%	57 100%
Very concerned (5.0)	195 32%	157 38% b	38 19%	87 28%	108 36%	24 36%	91 35%	80 28%	11 42%	92 41% c	88 26%	128 34% d	30 36% d	34 38% d	46 22%	24 35% d	46 44% d	68 41% d	46 34% d	23 33% d	5 9%
Fairly concerned (4.0)	214 35%	134 33%	80 40%	112 36%	102 34%	24 36%	93 36%	97 34%	10 38%	67 30%	134 39% b	139 37%	33 40%	32 36%	88 42% f	24 35%	31 30%	56 34%	50 37%	30 43%	15 26%
Neutral (3.0)	111 18%	58 14%	53 26% a	62 20%	49 16%	13 19%	41 16%	57 20%	1 4%	33 15%	68 20%	57 15%	14 17%	16 18%	47 22% a	10 14%	14 13%	26 16%	22 16%	6 9%	22 39% abc
Not very concerned (2.0)	64 10%	41 10%	23 11%	30 10%	34 11%	5 7%	24 9%	35 12%	4 15%	20 9%	36 11%	36 10% b	2 2%	6 7%	24 11% b	9 13% b	9 9%	9 5%	12 9%	6 9%	12 21% abc
Not at all concerned (1.0)	26 4%	19 5%	7 3%	16 5%	10 3%	1 1%	11 4%	14 5%	-	10 5%	15 4%	14 4%	4 5%	1 1%	5 2%	2 3%	5 5%	5 3%	6 4%	5 7%	3 5%
NETS																					
Net: Concerned	409 67%	291 71% b	118 59%	199 65%	210 69%	48 72%	184 71% c	177 63%	21 81%	159 72%	222 65%	267 71%	63 76% d	66 74%	134 64%	48 70%	77 73%	124 76% d	96 71% d	53 76% d	20 35%
Net: Not concerned	90 15%	60 15%	30 15%	46 15%	44 15%	6 9%	35 13%	49 17%	4 15%	30 14%	51 15%	50 13%	6 7%	7 8%	29 14%	11 16%	14 13%	14 9%	18 13%	11 16%	15 26% ab
Mean score	3.80	3.90 b	3.59	3.73	3.87	3.97	3.88 c	3.69	4.08	3.95 c	3.72	3.89 d	4.00 d	4.03 d	3.70	3.86	3.99 d	4.05 d	3.87 d	3.86 d	3.12
Standard deviation Standard error	1.13 .05	1.16 .06	1.03 .07	1.13 .06	1.12 .06	1.00 .12	1.12 .07	1.15 .07	1.06 .21	1.15 .08	1.09 .06	1.10 .06	1.04 .11	.97 .10	1.01 .07	1.13 .14	1.16 .11	1.03 .08	1.11 .10	1.18 .14	1.02 .13

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



-Page 51

Table 48/1

Q5_2. How concerned, if at all, are you about the impact of any of the following on your business in the next 6 months?

Formulation of modern Anti-Slavery policy Base: All respondents (excluding don't know)

		LOCA	TION	FUN	CTION	E	USINESS SIZ	E	ANNU	AL TURNO	VER			LOCATIONS	SUPPORTE	D			SECTO	DR	
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	More than 1,000	Under £/ \$1 million	Between £/\$1 million and £/\$10 million	Above £/ \$10 million	North America	Middle East & Africa	Latin America (including Mexico)	Europe (including Turkey)	Asia-Pacific (including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Level: 95%		а	b	a	b	а	b	С	*а	b	С	а	b	С	d	e	f	а	b	С	d
Total	600 100%	401 100%	199 100%	301 100%	299 100%	66 100%	259 100%	275 100%	26 100%	220 100%	335 100%	368 100%	83 100%	87 100%	207 100%	69 100%	104 100%	163 100%	137 100%	68 100%	56 100%
Very concerned (5.0)	162 27%	131 33% b	31 16%	73 24%	89 30%	19 29%	85 33% c	58 21%	9 35%	83 38% c	70 21%	107 29%	33 40% d	33 38% d	48 23%	20 29%	36 35% d	65 40% bd	39 28% d	18 26% d	5 9%
Fairly concerned (4.0)	143 24%	98 24%	45 23%	78 26%	65 22%	26 39% bc	66 25%	51 19%	7 27%	64 29% c	71 21%	96 26%	21 25%	26 30%	47 23%	13 19%	25 24%	41 25% d	38 28% d	23 34% d	6 11%
Neutral (3.0)	109 18%	59 15%	50 25% a	53 18%	56 19%	9 14%	45 17%	55 20%	7 27%	27 12%	69 21% b	63 17%	15 18%	19 22%	45 22%	17 25%	18 17%	27 17%	21 15%	6 9%	16 29% bc
Not very concerned (2.0)	83 14%	45 11%	38 19% a	44 15%	39 13%	6 9%	28 11%	49 18% b	1 4%	20 9%	59 18% b	47 13% c	6 7%	4 5%	35 17% bc	8 12%	10 10%	14 9%	19 14%	6 9%	13 23% ac
Not at all concerned (1.0)	103 17%	68 17%	35 18%	53 18%	50 17%	6 9%	35 14%	62 23% ab	2 8%	26 12%	66 20% b	55 15% c	8 10%	5 6%	32 15% c	11 16% c	15 14%	16 10%	20 15%	15 22% a	16 29% ab
NETS																					
Net: Concerned	305 51%	229 57% b	76 38%	151 50%	154 52%	45 68% c	151 58% c	109 40%	16 62%	147 67% c	141 42%	203 55% d	54 65% de	59 68% ade	95 46%	33 48%	61 59% d	106 65% d	77 56% d	41 60% d	11 20%
Net: Not concerned	186 31%	113 28%	73 37% a	97 32%	89 30%	12 18%	63 24%	111 40% ab	3 12%	46 21%	125 37% b	102 28% bc	14 17%	9 10%	67 32% bc	19 28% c	25 24% c	30 18%	39 28% a	21 31% a	29 52% abc
Mean score	3.30	3.45 b	2.99	3.25	3.35	3.70 c	3.53 c	2.98	3.77	3.72 c	3.06	3.42	3.78 ade	3.90 ade	3.21	3.33	3.55 d	3.77 bcd	3.42 d	3.34 d	2.48
Standard deviation Standard error	1.43 .06	1.47 .07	1.32 .09	1.42 .08	1.45 .08	1.24 .15	1.39 .09	1.45 .09	1.21 .24	1.36 .09	1.42 .08	1.41 .07	1.31 .14	1.14 .12	1.38 .10	1.42 .17	1.42 .14	1.32 .10	1.41 .12	1.51 .18	1.26 .17

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



-Page 52

Table 49/1

Q5_3. How concerned, if at all, are you about the impact of any of the following on your business in the next 6 months?

Supplier due diligence e.g. ensuring that modern slavery and human trafficking is not taking place within the business or supply chains Base: All respondents (excluding don't know)

		LOCA	TION	FUNG	CTION	B	USINESS SIZ	E	ANNU	AL TURNO	VER			LOCATIONS	SUPPORTE	D			SECTO	DR	
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	More than 1,000	Under £/ \$1 million	Between £/\$1 million and £/\$10 million	Above £/ \$10 million	North America	Middle East & Africa	Latin America (including Mexico)	Europe (including Turkey)	Asia-Pacific (including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Level: 95%		а	b	а	b	а	b	С	*a	b	с	а	b	С	d	е	f	а	b	с	d
Total	607 100%	408 100%	199 100%	306 100%	301 100%	67 100%	259 100%	281 100%	26 100%	223 100%	336 100%	375 100%	82 100%	89 100%	207 100%	68 100%	105 100%	164 100%	137 100%	70 100%	57 100%
Very concerned (5.0)	181 30%	145 36% b	36 18%	81 26%	100 33%	23 34%	84 32%	74 26%	13 50%	85 38% c	83 25%	121 32%	40 49% ade	43 48% ade	52 25%	21 31%	41 39% d	74 45% bd	39 28% d	24 34% d	5 9%
Fairly concerned (4.0)	154 25%	95 23%	59 30%	75 25%	79 26%	19 28%	69 27%	66 23%	5 19%	58 26%	90 27%	98 26%	17 21%	15 17%	60 29% c	21 31% c	26 25%	38 23%	39 28%	23 33%	10 18%
Neutral (3.0)	117 19%	72 18%	45 23%	61 20%	56 19%	13 19%	49 19%	55 20%	3 12%	34 15%	70 21%	69 18%	11 13%	24 27% b	40 19%	11 16%	19 18%	20 12%	28 20%	8 11%	16 28% ac
Not very concerned (2.0)	84 14%	45 11%	39 20% a	44 14%	40 13%	9 13%	29 11%	46 16%	3 12%	28 13%	50 15%	43 11%	10 12%	5 6%	38 18% ac	11 16% c	11 10%	18 11%	17 12%	6 9%	14 25% abc
Not at all concerned (1.0)	71 12%	51 13%	20 10%	45 15% b	26 9%	3 4%	28 11%	40 14% a	2 8%	18 8%	43 13%	44 12% c	4 5%	2 2%	17 8%	4 6%	8 8%	14 9%	14 10%	9 13%	12 21% ab
NETS																					
Net: Concerned	335 55%	240 59% b	95 48%	156 51%	179 59% a	42 63%	153 59% c	140 50%	18 69%	143 64% c	173 51%	219 58%	57 70% d	58 65%	112 54%	42 62%	67 64%	112 68% bd	78 57% d	47 67% d	15 26%
Net: Not concerned	155 26%	96 24%	59 30%	89 29% b	66 22%	12 18%	57 22%	86 31% ab	5 19%	46 21%	93 28%	87 23% c	14 17%	7 8%	55 27% c	15 22% c	19 18% c	32 20%	31 23%	15 21%	26 46% abc
Mean score	3.48	3.58 b	3.26	3.34	3.62 a	3.75 c	3.59 c	3.31	3.92	3.74 c	3.36	3.56	3.96 ad	4.03 ade	3.44	3.65	3.77 d	3.85 bd	3.53 d	3.67 d	2.68
Standard deviation Standard error	1.35 .05	1.39 .07	1.25 .09	1.39 .08	1.30 .07	1.20 .15	1.33 .08	1.39 .08	1.35 .27	1.30 .09	1.34 .07	1.35 .07	1.25 .14	1.09 .12	1.27 .09	1.24 .15	1.28 .12	1.33 .10	1.30 .11	1.37 .16	1.24 .16

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



Online fieldwork: 5th - 21st February 2018

Table 50/1

Q5_4. How concerned, if at all, are you about the impact of any of the following on your business in the next 6 months?

Ongoing supplier/vendor monitoring Base: All respondents (excluding don't know)

		LOCAT	ION	FUNC	TION	B	USINESS SIZ	E	ANN	JAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECT	OR	
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	More than 1,000	Under £/ \$1 million	Between £/\$1 million and £/\$10 million	Above £/ \$10 million	North America	Middle East & Africa	Latin America (including Mexico)	Europe (including Turkey)	Asia-Pacific (including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Level: 95%		а	b	а	b	а	b	с	*a	b	с	а	b	С	d	е	f	а	b	с	d
Total	608 100%	409 100%	199 100%	307 100%	301 100%	66 100%	260 100%	282 100%	26 100%	221 100%	340 100%	374 100%	82 100%	87 100%	210 100%	69 100%	105 100%	164 100%	134 100%	70 100%	56 100%
Very concerned (5.0)	167 27%	136 33% b	31 16%	71 23%	96 32% a	19 29%	76 29%	72 26%	7 27%	84 38% c	74 22%	105 28% d	19 23%	27 31% d	37 18%	16 23%	45 43% abde	63 38% bcd	32 24%	15 21%	8 14%
Fairly concerned (4.0)	225 37%	143 35%	82 41%	117 38%	108 36%	27 41%	94 36%	104 37%	10 38%	72 33%	137 40%	154 41% f	36 44% f	31 36%	93 44% f	32 46% f	25 24%	49 30%	61 46% ad	29 41%	16 29%
Neutral (3.0)	120 20%	66 16%	54 27% a	66 21%	54 18%	12 18%	47 18%	61 22%	4 15%	36 16%	74 22%	66 18%	19 23%	20 23%	49 23%	13 19%	20 19%	32 20%	19 14%	16 23%	21 38% ab
Not very concerned (2.0)	54 9%	33 8%	21 11%	32 10%	22 7%	3 5%	26 10%	25 9%	2 8%	12 5%	36 11% b	26 7% b	1 1%	5 6%	21 10% b	5 7%	7 7%	12 7%	11 8%	4 6%	8 14%
Not at all concerned (1.0)	42 7%	31 8%	11 6%	21 7%	21 7%	5 8%	17 7%	20 7%	3 12%	17 8%	19 6%	23 6%	7 9%	4 5%	10 5%	3 4%	8 8%	8 5%	11 8%	6 9%	3 5%
NETS																					
Net: Concerned	392 64%	279 68% b	113 57%	188 61%	204 68%	46 70%	170 65%	176 62%	17 65%	156 71% c	211 62%	259 69%	55 67%	58 67%	130 62%	48 70%	70 67%	112 68% d	93 69% d	44 63% d	24 43%
Net: Not concerned	96 16%	64 16%	32 16%	53 17%	43 14%	8 12%	43 17%	45 16%	5 19%	29 13%	55 16%	49 13%	8 10%	9 10%	31 15%	8 12%	15 14%	20 12%	22 16%	10 14%	11 20%
Mean score	3.69	3.78 b	3.51	3.60	3.78	3.79	3.72	3.65	3.62	3.88 c	3.62	3.78	3.72	3.83	3.60	3.77	3.88 d	3.90 d	3.69 d	3.61	3.32
Standard deviation Standard error	1.16 .05	1.21 .06	1.05 .07	1.15 .07	1.17 .07	1.14 .14	1.18 .07	1.16 .07	1.30 .25	1.20 .08	1.11 .06	1.12 .06	1.10 .12	1.08 .12	1.04 .07	1.03 .12	1.25 .12	1.14 .09	1.17 .10	1.15 .14	1.06 .14

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



-Page 54

Table 51/1

Q5_5. How concerned, if at all, are you about the impact of any of the following on your business in the next 6 months?

Anti bribery and corruption checks Base: All respondents (excluding don't know)

		LOCA	TION	FUN	CTION	E	USINESS SIZ	E	ANNU	JAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECTO	OR	
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	More than 1,000	Under £/ \$1 million	Between £/\$1 million and £/\$10 million	Above £/ \$10 million	North America	Middle East & Africa	Latin America (including Mexico)	Europe (including Turkey)	Asia-Pacific (including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Level: 95%		а	b	а	b	а	b	с	*а	b	с	а	b	С	d	e	f	а	b	с	d
Total	607 100%	407 100%	200 100%	307 100%	300 100%	67 100%	259 100%	281 100%	26 100%	221 100%	338 100%	371 100%	82 100%	88 100%	210 100%	69 100%	105 100%	164 100%	134 100%	68 100%	57 100%
Very concerned (5.0)	173 29%	137 34% b	36 18%	76 25%	97 32% a	21 31%	85 33% c	67 24%	12 46%	80 36% c	80 24%	110 30% d	26 32% d	32 36% d	43 20%	16 23%	42 40% ade	73 45% bcd	43 32% d	17 25% d	3 5%
Fairly concerned (4.0)	181 30%	122 30%	59 30%	103 34% b	78 26%	23 34%	79 31%	79 28%	6 23%	70 32%	103 30%	118 32%	33 40%	32 36%	69 33%	23 33%	30 29%	48 29%	39 29%	24 35%	12 21%
Neutral (3.0)	109 18%	63 15%	46 23% a	56 18%	53 18%	12 18%	46 18%	51 18%	5 19%	37 17%	58 17%	69 19%	14 17%	17 19%	41 20%	10 14%	13 12%	21 13%	21 16%	9 13%	18 32% abc
Not very concerned (2.0)	76 13%	37 9%	39 20% a	39 13%	37 12%	5 7%	24 9%	47 17% b	3 12%	16 7%	53 16% b	34 9%	5 6%	3 3%	36 17% abc	12 17% abc	11 10%	13 8%	16 12%	12 18% a	13 23% a
Not at all concerned (1.0)	68 11%	48 12%	20 10%	33 11%	35 12%	6 9%	25 10%	37 13%	-	18 8%	44 13%	40 11%	4 5%	4 5%	21 10%	8 12%	9 9%	9 5%	15 11%	6 9%	11 19% a
NETS																					
Net: Concerned	354 58%	259 64% b	95 48%	179 58%	175 58%	44 66% c	164 63% c	146 52%	18 69%	150 68% c	183 54%	228 61%	59 72% de	64 73% ade	112 53%	39 57%	72 69% d	121 74% bcd	82 61% d	41 60% d	15 26%
Net: Not concerned	144 24%	85 21%	59 30% a	72 23%	72 24%	11 16%	49 19%	84 30% ab	3 12%	34 15%	97 29% b	74 20% c	9 11%	7 8%	57 27% abc	20 29% bc	20 19% c	22 13%	31 23% a	18 26% a	24 42% ab
Mean score	3.52	3.65 b	3.26	3.49	3.55	3.72 c	3.68 c	3.33	4.04	3.81 c	3.36	3.60 d	3.88 de	3.97 ade	3.37	3.39	3.81 de	3.99 bcd	3.59 d	3.50 d	2.70
Standard deviation Standard error	1.32 .05	1.34 .07	1.25 .09	1.28 .07	1.36 .08	1.24 .15	1.28 .08	1.35 .08	1.08 .21	1.23 .08	1.34 .07	1.29 .07	1.08 .12	1.06 .11	1.26 .09	1.33 .16	1.30 .13	1.18 .09	1.34 .12	1.29 .16	1.16 .15

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



-Page 55

Table 52/1

Q5_6. How concerned, if at all, are you about the impact of any of the following on your business in the next 6 months?

Politically exposed persons and sanction checks Base: All respondents (excluding don't know)

		LOCA	TION	FUNC	TION	B	SUSINESS SIZ	E	ANN	JAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECTO	DR	
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	More than 1,000	Under £/ \$1 million	Between £/\$1 million and £/\$10 million	Above £/ \$10 million	North America	Middle East & Africa	Latin America (including Mexico)	Europe (including Turkey)	Asia-Pacific (including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Level: 95%		а	b	а	b	а	b	с	*a	b	с	а	b	С	d	e	f	а	b	с	d
Total	607 100%	405 100%	202 100%	305 100%	302 100%	67 100%	260 100%	280 100%	26 100%	219 100%	341 100%	370 100%	83 100%	88 100%	211 100%	69 100%	105 100%	164 100%	137 100%	68 100%	57 100%
Very concerned (5.0)	163 27%	130 32% b	33 16%	71 23%	92 30% a	15 22%	88 34% c	60 21%	10 38%	85 39% c	67 20%	105 28% d	29 35% d	33 38% d	42 20%	19 28%	42 40% ad	70 43% bcd	39 28% d	17 25%	7 12%
Fairly concerned (4.0)	182 30%	128 32%	54 27%	102 33%	80 26%	32 48% bc	72 28%	78 28%	8 31%	71 32%	99 29%	126 34% f	34 41% f	29 33%	72 34%	21 30%	25 24%	44 27%	44 32%	22 32%	12 21%
Neutral (3.0)	132 22%	69 17%	63 31% a	72 24%	60 20%	12 18%	52 20%	68 24%	5 19%	33 15%	86 25% b	70 19%	10 12%	16 18%	54 26% b	13 19%	20 19%	33 20%	23 17%	14 21%	23 40% abc
Not very concerned (2.0)	72 12%	39 10%	33 16% a	39 13%	33 11%	4 6%	28 11%	40 14%	3 12%	16 7%	50 15% b	38 10%	5 6%	5 6%	28 13%	9 13%	7 7%	13 8%	16 12%	8 12%	10 18% a
Not at all concerned (1.0)	58 10%	39 10%	19 9%	21 7%	37 12% a	4 6%	20 8%	34 12%	-	14 6%	39 11% b	31 8%	5 6%	5 6%	15 7%	7 10%	11 10%	4 2%	15 11% a	7 10% a	5 9% a
NETS																					
Net: Concerned	345 57%	258 64% b	87 43%	173 57%	172 57%	47 70% c	160 62% c	138 49%	18 69%	156 71% c	166 49%	231 62% d	63 76% ade	62 70% d	114 54%	40 58%	67 64%	114 70% d	83 61% d	39 57% d	19 33%
Net: Not concerned	130 21%	78 19%	52 26%	60 20%	70 23%	8 12%	48 18%	74 26% ab	3 12%	30 14%	89 26% b	69 19%	10 12%	10 11%	43 20%	16 23% c	18 17%	17 10%	31 23% a	15 22% a	15 26% a
Mean score	3.53	3.67	3.24	3.53	3.52	3.75	3.69	3.32	3.96	3.90	3.31	3.64	3.93	3.91	3.46	3.52	3.76	3.99	3.55	3.50	3.11
Standard deviation Standard error	1.26 .05	b 1.28 .06	1.19 .08	1.18 .07	1.35 .08	с 1.06 .13	с 1.25 .08	1.29 .08	1.04 .20	с 1.18 .08	1.26 .07	1.23 .06	ade 1.12 .12	de 1.14 .12	1.16 .08	1.30 .16	d 1.33 .13	bcd 1.08 .08	d 1.31 .11	1.28 .15	1.11 .15

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



Table 53/1

Q5_7. How concerned, if at all, are you about the impact of any of the following on your business in the next 6 months?

Identifying beneficial owners Base: All respondents (excluding don't know)

		LOCA	TION	FUNC	CTION	В	USINESS SIZ	E	ANNU	JAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECT	OR	
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	More than 1,000	million	Between £/\$1 million and £/\$10 million	Above £/ \$10 million	North America	Middle East & Africa	Latin America (including Mexico)	Europe (including Turkey)	Asia-Pacific (including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Level: 95%		а	b	а	b	а	b	С	*a	b	С	а	b	С	d	e	f	а	b	С	d
Total	603 100%	404 100%	199 100%	303 100%	300 100%	67 100%	259 100%	277 100%	26 100%	223 100%	334 100%	371 100%	83 100%	89 100%	208 100%	69 100%	104 100%	162 100%	135 100%	69 100%	57 100%
Very concerned (5.0)	175 29%	138 34% b	37 19%	82 27%	93 31%	20 30%	86 33% c	69 25%	9 35%	91 41% c	74 22%	114 31% d	31 37% d	32 36% d	48 23%	18 26%	45 43% ade	68 42% cd	43 32% d	16 23% d	3 5%
Fairly concerned (4.0)	165 27%	112 28%	53 27%	93 31%	72 24%	26 39% c	78 30% c	61 22%	6 23%	66 30%	90 27%	119 32% f	31 37% f	30 34% f	67 32% f	20 29% f	16 15%	45 28%	37 27%	29 42% abd	10 18%
Neutral (3.0)	133 22%	76 19%	57 29% a	64 21%	69 23%	11 16%	54 21%	68 25%	7 27%	32 14%	84 25% b	70 19%	14 17%	19 21%	47 23%	15 22%	22 21%	28 17%	29 21% c	7 10%	24 42% abc
Not very concerned (2.0)	75 12%	40 10%	35 18% a	35 12%	40 13%	6 9%	20 8%	49 18% b	4 15%	15 7%	52 16% b	35 9% b	2 2%	4 4%	33 16% abc	11 16% bc	11 11% b	12 7%	15 11%	9 13%	16 28% abc
Not at all concerned (1.0)	55 9%	38 9%	17 9%	29 10%	26 9%	4 6%	21 8%	30 11%	-	19 9%	34 10%	33 9%	5 6%	4 4%	13 6%	5 7%	10 10%	9 6%	11 8%	8 12%	4 7%
NETS																					
Net: Concerned	340 56%	250 62% b	90 45%	175 58%	165 55%	46 69% c	164 63% c	130 47%	15 58%	157 70% c	164 49%	233 63%	62 75% adef	62 70% d	115 55%	38 55%	61 59%	113 70% d	80 59% d	45 65% d	13 23%
Net: Not concerned	130 22%	78 19%	52 26%	64 21%	66 22%	10 15%	41 16%	79 29% ab	4 15%	34 15%	86 26% b	68 18% bc	7 8%	8 9%	46 22% bc	16 23% bc	21 20% bc	21 13%	26 19%	17 25% a	20 35% ab
Mean score	3.55	3.67 b	3.29	3.54	3.55	3.78 c	3.73 c	3.32	3.77	3.87 c	3.35	3.66	3.98 ade	3.92 de	3.50	3.51	3.72	3.93 bcd	3.64 d	3.52 d	2.86
Standard deviation Standard error	1.28 .05	1.29 .06	1.20 .09	1.26 .07	1.29 .07	1.15 .14	1.23 .08	1.31 .08	1.11 .22	1.26 .08	1.26 .07	1.25 .06	1.09 .12	1.08 .11	1.19 .08	1.24 .15	1.37 .13	1.18 .09	1.26 .11	1.30 .16	.97 .13

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



Table 54/1

-Page 57

Q5_8. How concerned, if at all, are you about the impact of any of the following on your business in the next 6 months?

Implementing a risk based approach Base: All respondents (excluding don't know)

		LOCA	TION	FUN	CTION	E	BUSINESS SIZ	E	ANN	JAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECT	OR	
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	More than 1,000	Under £/ \$1 million	Between £/\$1 million and £/\$10 million	Above £/ \$10 million	North America	Middle East & Africa	Latin America (including Mexico)	Europe (including Turkey)	Asia-Pacific (including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Level: 95%		а	b	а	b	а	b	с	*a	b	с	а	b	С	d	e	f	а	b	С	d
Total	612 100%	410 100%	202 100%	309 100%	303 100%	67 100%	262 100%	283 100%	26 100%	222 100%	342 100%	375 100%	82 100%	89 100%	211 100%	68 100%	105 100%	163 100%	137 100%	70 100%	57 100%
Very concerned (5.0)	167 27%	139 34% b	28 14%	78 25%	89 29%	21 31%	85 32% c	61 22%	12 46%	90 41% c	64 19%	108 29% d	30 37% d	37 42% ade	38 18%	15 22%	43 41% ade	72 44% bcd	40 29% d	15 21% d	3 5%
Fairly concerned (4.0)	211 34%	138 34%	73 36%	118 38%	93 31%	25 37%	89 34%	97 34%	5 19%	68 31%	130 38%	143 38% f	34 41% f	29 33%	87 41% f	33 49% cf	27 26%	50 31%	52 38%	29 41%	17 30%
Neutral (3.0)	125 20%	71 17%	54 27% a	58 19%	67 22%	11 16%	50 19%	64 23%	7 27%	28 13%	81 24% b	75 20%	10 12%	17 19%	42 20%	10 15%	17 16%	17 10%	25 18%	13 19%	23 40% abc
Not very concerned (2.0)	64 10%	33 8%	31 15% a	32 10%	32 11%	6 9%	19 7%	39 14% b	2 8%	15 7%	43 13% b	28 7%	5 6%	5 6%	28 13% a	7 10%	10 10%	16 10%	10 7%	6 9%	12 21% abc
Not at all concerned (1.0)	45 7%	29 7%	16 8%	23 7%	22 7%	4 6%	19 7%	22 8%	-	21 9%	24 7%	21 6%	3 4%	1 1%	16 8% c	3 4%	8 8% c	8 5%	10 7%	7 10%	2 4%
NETS																					
Net: Concerned	378 62%	277 68% b	101 50%	196 63%	182 60%	46 69%	174 66% c	158 56%	17 65%	158 71% c	194 57%	251 67%	64 78% ad	66 74% d	125 59%	48 71%	70 67%	122 75% d	92 67% d	44 63% d	20 35%
Net: Not concerned	109 18%	62 15%	47 23% a	55 18%	54 18%	10 15%	38 15%	61 22% b	2 8%	36 16%	67 20%	49 13%	8 10%	6 7%	44 21% abc	10 15%	18 17% c	24 15%	20 15%	13 19%	14 25%
Mean score	3.64	3.79	3.33	3.63	3.64	3.79	3.77	3.48	4.04	3.86	3.49	3.77	4.01	4.08 ade	3.49	3.74	3.83 d	3.99	3.74 d	3.56 d	3.12
Standard deviation	1.20	b 1.20	1.13	1.18	1.21	1.16	с 1.19	1.19	1.04	c 1.28	1.14	d 1.11	d 1.04	.97	1.16	1.06	1.27	cd 1.18	1.17	1.21	.93
Standard error	.05	.06	.08	.07	.07	.14	.07	.07	.20	.09	.06	.06	.11	.10	.08	.13	.12	.09	.10	.14	.12

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



-Page 58

Table 55/1

Q5_9. How concerned, if at all, are you about the impact of any of the following on your business in the next 6 months?

Adverse media checks Base: All respondents (excluding don't know)

		LOCA	TION	FUNC	CTION	B	USINESS SIZ	E	ANNU	JAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECT	OR	
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	More than 1,000	Under £/ \$1 million	Between £/\$1 million and £/\$10 million	Above £/ \$10 million	North America	Middle East & Africa	Latin America (including Mexico)	Europe (including Turkey)	Asia-Pacific (including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Level: 95%		а	b	а	b	а	b	С	*а	b	С	а	b	С	d	e	f	а	b	С	d
Total	609 100%	410 100%	199 100%	309 100%	300 100%	66 100%	261 100%	282 100%	26 100%	222 100%	338 100%	375 100%	82 100%	86 100%	207 100%	69 100%	105 100%	163 100%	136 100%	69 100%	57 100%
Very concerned (5.0)	163 27%	135 33% b	28 14%	80 26%	83 28%	19 29%	89 34% c	55 20%	14 54%	84 38% c	63 19%	108 29% d	26 32%	37 43% ade	43 21%	16 23%	37 35% d	63 39% d	39 29% d	19 28% d	7 12%
Fairly concerned (4.0)	191 31%	121 30%	70 35%	101 33%	90 30%	20 30%	79 30%	92 33%	4 15%	69 31%	111 33%	125 33%	29 35%	26 30%	72 35%	26 38%	32 30%	55 34%	44 32%	27 39%	15 26%
Neutral (3.0)	127 21%	76 19%	51 26% a	66 21%	61 20%	17 26%	48 18%	62 22%	7 27%	35 16%	80 24% b	72 19%	17 21%	14 16%	50 24%	14 20%	16 15%	22 13%	23 17%	13 19%	19 33% ab
Not very concerned (2.0)	75 12%	41 10%	34 17% a	42 14%	33 11%	9 14%	23 9%	43 15% b	1 4%	22 10%	48 14%	39 10%	7 9%	5 6%	29 14% c	7 10%	10 10%	14 9%	18 13%	7 10%	11 19% a
Not at all concerned (1.0)	53 9%	37 9%	16 8%	20 6%	33 11% a	1 2%	22 8%	30 11% a	-	12 5%	36 11% b	31 8%	3 4%	4 5%	13 6%	6 9%	10 10%	9 6%	12 9%	3 4%	5 9%
NETS																					
Net: Concerned	354 58%	256 62% b	98 49%	181 59%	173 58%	39 59%	168 64% c	147 52%	18 69%	153 69% c	174 51%	233 62%	55 67%	63 73% d	115 56%	42 61%	69 66%	118 72% bd	83 61% d	46 67% d	22 39%
Net: Not concerned	128 21%	78 19%	50 25%	62 20%	66 22%	10 15%	45 17%	73 26% b	1 4%	34 15%	84 25% b	70 19%	10 12%	9 10%	42 20% c	13 19%	20 19%	23 14%	30 22%	10 14%	16 28% a
Mean score	3.55	3.67 b	3.30	3.58	3.52	3.71 c	3.73 c	3.35	4.19	3.86 c	3.35	3.64	3.83 d	4.01 ade	3.50	3.57	3.72	3.91 bd	3.59 d	3.75 d	3.14
Standard deviation Standard error	1.25 .05	1.27 .06	1.15 .08	1.19 .07	1.30 .08	1.08 .13	1.25 .08	1.25 .07	.98 .19	1.19 .08	1.24 .07	1.23 .06	1.09 .12	1.12 .12	1.15 .08	1.21 .15	1.30 .13	1.17 .09	1.27 .11	1.10 .13	1.14 .15

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



-Page 59

Table 56/1

Q5_10. How concerned, if at all, are you about the impact of any of the following on your business in the next 6 months?

Internal training to ensure understanding of regulations Base: All respondents (excluding don't know)

]		LOCA	TION	FUN	CTION	B	USINESS SIZ	E	ANNU	AL TURNO	VER			LOCATIONS	SUPPORTE	D			SECTO	DR	
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	More than 1,000	Under £/ \$1 million	Between £/\$1 million and £/\$10 million	Above £/ \$10 million	North America	Middle East & Africa	Latin America (including Mexico)	Europe (including Turkey)	Asia-Pacific (including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Level: 95%		а	b	а	b	а	b	С	*a	b	с	а	b	С	d	е	f	а	b	С	d
Total	614 100%	412 100%	202 100%	311 100%	303 100%	67 100%	262 100%	285 100%	26 100%	223 100%	342 100%	377 100%	83 100%	89 100%	211 100%	69 100%	105 100%	164 100%	137 100%	70 100%	57 100%
Very concerned (5.0)	172 28%	140 34% b	32 16%	78 25%	94 31%	20 30%	76 29%	76 27%	8 31%	84 38% c	78 23%	107 28% d	25 30%	33 37% de	42 20%	12 17%	45 43% ade	73 45% bcd	33 24%	14 20%	9 16%
Fairly concerned (4.0)	223 36%	147 36%	76 38%	126 41% b	97 32%	29 43%	97 37%	97 34%	6 23%	85 38%	122 36%	152 40% f	35 42% f	35 39%	89 42% f	32 46% f	28 27%	57 35%	53 39%	36 51% ad	15 26%
Neutral (3.0)	135 22%	79 19%	56 28% a	64 21%	71 23%	13 19%	55 21%	67 24%	8 31%	30 13%	86 25% b	78 21%	16 19%	14 16%	48 23%	15 22%	17 16%	17 10%	33 24% a	11 16%	19 33% ac
Not very concerned (2.0)	52 8%	24 6%	28 14% a	27 9%	25 8%	3 4%	22 8%	27 9%	3 12%	11 5%	38 11% b	23 6%	4 5%	5 6%	22 10%	6 9%	8 8%	10 6%	11 8%	4 6%	10 18% ac
Not at all concerned (1.0)	32 5%	22 5%	10 5%	16 5%	16 5%	2 3%	12 5%	18 6%	1 4%	13 6%	18 5%	17 5%	3 4%	2 2%	10 5%	4 6%	7 7%	7 4%	7 5%	5 7%	4 7%
NETS																					
Net: Concerned	395 64%	287 70% b	108 53%	204 66%	191 63%	49 73%	173 66%	173 61%	14 54%	169 76% c	200 58%	259 69%	60 72%	68 76% d	131 62%	44 64%	73 70%	130 79% bd	86 63% d	50 71% d	24 42%
Net: Not concerned	84 14%	46 11%	38 19% a	43 14%	41 14%	5 7%	34 13%	45 16%	4 15%	24 11%	56 16%	40 11%	7 8%	7 8%	32 15%	10 14%	15 14%	17 10%	18 13%	9 13%	14 25% a
Mean score	3.73	3.87 b	3.46	3.72	3.75	3.93	3.77	3.65	3.65	3.97 c	3.60	3.82 d	3.90 d	4.03 de	3.62	3.61	3.91 d	4.09 bcd	3.69 d	3.71 d	3.26
Standard deviation Standard error	1.11 .04	1.11 .05	1.07 .08	1.09 .06	1.14 .07	.97 .12	1.10 .07	1.15 .07	1.16 .23	1.11 .07	1.11 .06	1.05 .05	1.01 .11	.98 .10	1.06 .07	1.06 .13	1.23 .12	1.08 .08	1.08 .09	1.08 .13	1.14 .15

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



-Page 60

Table 57/1

Q5_11. How concerned, if at all, are you about the impact of any of the following on your business in the next 6 months?

Environmental and Social Governance Base: All respondents (excluding don't know)

	Γ		LOCA	TION	FUNC	TION	В	USINESS SIZ	E	ANNU	JAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECT	OR	
		Total	USA	UK	Compliance	Procurement	1-250	251-1,000	More than 1,000	Under £/ \$1 million	Between £/\$1 million and £/\$10 million	Above £/ \$10 million	North America	Middle East & Africa	Latin America (including Mexico)	Europe (including Turkey)	Asia-Pacific (including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Level: 95%			а	b	а	b	а	b	С	*a	b	С	а	b	С	d	е	f	а	b	С	d
Total		609 100%	410 100%	199 100%	308 100%	301 100%	67 100%	260 100%	282 100%	26 100%	222 100%	339 100%	375 100%	82 100%	89 100%	210 100%	69 100%	104 100%	162 100%	137 100%	69 100%	57 100%
Very concerned	(5.0)	169 28%	142 35% b	27 14%	78 25%	91 30%	16 24%	84 32% c	69 24%	9 35%	85 38% c	74 22%	113 30% d	33 40% d	40 45% ade	44 21%	20 29%	38 37% d	73 45% bcd	41 30% d	12 17%	4 7%
Fairly concerned	(4.0)	199 33%	133 32%	66 33%	105 34%	94 31%	30 45% bc	83 32%	86 30%	9 35%	70 32%	113 33%	139 37% f	24 29%	27 30%	74 35%	24 35%	26 25%	36 22%	51 37% a	33 48% ad	15 26%
Neutral	(3.0)	131 22%	74 18%	57 29% a	73 24%	58 19%	13 19%	52 20%	66 23%	3 12%	39 18%	81 24%	70 19%	13 16%	12 13%	46 22%	14 20%	19 18%	30 19%	21 15%	14 20%	21 37% abc
Not very concerned	(2.0)	63 10%	29 7%	34 17% a	30 10%	33 11%	6 9%	24 9%	33 12%	4 15%	14 6%	42 12% b	29 8%	10 12%	8 9%	35 17% a	10 14%	9 9%	13 8%	13 9%	3 4%	13 23% abc
Not at all concerned	(1.0)	47 8%	32 8%	15 8%	22 7%	25 8%	2 3%	17 7%	28 10%	1 4%	14 6%	29 9%	24 6%	2 2%	2 2%	11 5%	1 1%	12 12% bcde	10 6%	11 8%	7 10%	4 7%
NETS																						
Net: Concerned		368 60%	275 67% b	93 47%	183 59%	185 61%	46 69% c	167 64% c	155 55%	18 69%	155 70% c	187 55%	252 67% d	57 70% d	67 75% df	118 56%	44 64%	64 62%	109 67% d	92 67% d	45 65% d	19 33%
Net: Not concerned		110 18%	61 15%	49 25% a	52 17%	58 19%	8 12%	41 16%	61 22%	5 19%	28 13%	71 21% b	53 14%	12 15%	10 11%	46 22% ac	11 16%	21 20%	23 14%	24 18%	10 14%	17 30% ac
Mean score		3.62	3.79 b	3.28	3.61	3.64	3.78	3.74	3.48	3.81	3.89	3.47	3.77 d	3.93 d	4.07 adf	3.50	3.75	3.66	3.92 d	3.72 d	3.58 d	3.04
Standard deviation Standard error		1.21 .05	1.21 .06	1.13 .08	1.17 .07	1.25 .07	1.01 .12	с 1.19 .07	1.25 .07	1.20 .24	с 1.17 .08	1.20 .07	1.15 .06	1.13 .12	1.07 .11	1.15 .08	1.08 .13	1.36 .13	1.23 .10	0 1.22 .10	1.14 .14	1.03 .14
	L						I			1									· · · ·			

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



-Page 61

Table 58/1

Q6_SUM. Which of the following options, if any, would you say are barriers, and which are enablers to you doing your job effectively?

SUMMARY TABLE Base: All respondents

	Total	Barrier	Enabler	Don't know	Not applicable
Budget	618	311	258	33	16
	100%	50%	42%	5%	3%
Regulations	618	304	272	32	10
	100%	49%	44%	5%	2%
Regulators	618	302	261	39	16
	100%	49%	42%	6%	3%
Resources (people)	618	256	327	27	8
···· · · · · · · · · · · · · · · · · ·	100%	41%	53%	4%	1%
Corporate culture e.g. ethics, values	618	244	318	42	14
	100%	39%	51%	7%	2%
Knowledge e.g. understanding of global regulations	618	221	340	39	18
	100%	36%	55%	6%	3%
Technology	618	211	374	25	8
. comology	100%	34%	61%	4%	1%



Q6_1. Which of the following options, if any, would you say are barriers, and which are enablers to you doing your job effectively?

Technology Base: All respondents

		LOCA	TION	FUNC	CTION	В	USINESS SIZI	E	ANN	JAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECTO	DR	
								More than	Under £/ \$1	Between £/\$1 million and £/\$10	Above £/\$10	North	Middle East &	Latin America (including	Europe (including	Asia-Pacific (including		Financial			Government
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	1,000	million	million	million	America	Africa	Mexico)	Turkey)	Russia)	Global	Services	Manufacturing	Retail	agencies
Significance Level: 95%		а	b	а	b	а	b	С	*a	b	с	а	b	С	d	e	f	а	b	С	d
Total	618	414	204	312	306	67	263	288	26	223	345	379	83	89	212	69	105	165	137	70	58
	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Barrier	211	151	60	116	95	26	95	90	10	95	101	125	34	35	61	15	45	84	44	20	17
	34%	36%	29%	37%	31%	39%	36%	31%	38%	43%	29%	33%	41%	39%	29%	22%	43%	51%	32%	29%	29%
										С			de	е			de	bcd			
Enabler	374	240	134	182	192	33	157	184	14	114	230	234	40	50	137	51	60	76	86	46	37
	61%	58%	66%	58%	63%	49%	60%	64%	54%	51%	67%	62%	48%	56%	65%	74%	57%	46%	63%	66%	64%
								а			b	b			b	bcf			а	а	а
Don't know	25	17	8	10	15	8	9	8	2	12	9	14	9	4	13	3	-	5	4	4	1
	4%	4%	4%	3%	5%	12%	3%	3%	8%	5%	3%	4%	11%	4%	6%	4%	-	3%	3%	6%	2%
						bc						f	af	f	f	f					
Not applicable	8	6	2	4	4	-	2	6	-	2	5	6	-	-	1	-	-	-	3	-	3
	1%	1%	1%	1%	1%	-	1%	2%	-	1%	1%	2%	-	-	•	-	-	-	2%	-	5%
																					а

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



Online fieldwork: 5th - 21st February 2018

Table 60/1

Q6_2. Which of the following options, if any, would you say are barriers, and which are enablers to you doing your job effectively?

Regulators Base: All respondents

		LOCA	TION	FUNG	CTION	В	USINESS SIZ	E	ANN	JAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECT	OR	
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	More than 1,000	Under £/ \$1 million	Between £/\$1 million and £/\$10 million	Above £/\$10 million	North America	Middle East & Africa	Latin America (including Mexico)	Europe (including Turkey)	Asia-Pacific (including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Level: 95%		а	b	а	b	а	b	с	*a	b	с	а	b	C	d	e	f	а	b	с	d
Total	618 100%	414 100%	204 100%	312 100%	306 100%	67 100%	263 100%	288 100%	26 100%	223 100%	345 100%	379 100%	83 100%	89 100%	212 100%	69 100%	105 100%	165 100%	137 100%	70 100%	58 100%
Barrier	302 49%	215 52%	87 43%	155 50%	147 48%	30 45%	134 51%	138 48%	11 42%	105 47%	173 50%	187 49% be	30 36%	36 40%	87 41%	25 36%	65 62% abcde	94 57%	64 47%	26 37%	25 43%
Enabler	261 42%	160 39%	101 50%	135 43%	126 41%	30 45%	109 41%	122 42%	12 46%	103 46%	139 40%	158 42%	43 52%	44 49%	111 52%	39 57%	36	62 38%	67 49%	39 56%	25 43%
Don't know	39 6%	27 7%	a 12 6%	15 5%	24 8%	6 9%	16 6%	17 6%	3 12%	11 5%	22 6%	25 7%	f 7 8%	f 7 8%	af 12 6%	af 4 6%	2 2%	8 5%	a 1 1%	a 3 4%	6 10%
Not applicable	16 3%	12 3%	4 2%	7 2%	9 3%	1 1%	4 2%	11 4%	-	4 2%	11 3%	9 2%	f 3 4%	2 2%	2 1%	1 1%	2 2%	b 1 1%	5 4%	2 3%	b 2 3%

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



-Page 64 Table 61/1

Q6_3. Which of the following options, if any, would you say are barriers, and which are enablers to you doing your job effectively?

Regulations Base: All respondents

		LOCA	TION	FUNC	CTION	В	USINESS SIZI	E	ANN	JAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECT	OR	
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	More than 1,000	Under £/ \$1 million	Between £/\$1 million and £/\$10 million	Above £/\$10 million	North America	Middle East & Africa	Latin America (including Mexico)	Europe (including Turkev)	Asia-Pacific (including Russia)	Global	Financial Services	Manufacturing	Retail	Government
Significance Level: 95%	rotai	а	b	a	b	1200	201 1,000 h	1,000 C	*2	b	C	Anichida	h	C C	d d	e	f	a	h	C	d
olgninoanoo Eovol. 3070		ŭ	5	ŭ	5	u	5	U	u u	5	Ū	, a	5	0	ŭ	c		u u	Б	Ū	ŭ
Total	618	414	204	312	306	67	263	288	26	223	345	379	83	89	212	69	105	165	137	70	58
	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%		100%	100%	100%	100%
Barrier	304	217	87	146	158	32	126	146	9	106	174	187	35	44	93	32	59	91	65	33	26
	49%	52%	43%	47%	52%	48%	48%	51%	35%	48%	50%	49%	42%	49%	44%	46%	56%	55%	47%	47%	45%
		b															d				
Enabler	272	170	102	145	127	28	120	124	14	102	149	169	39	42	107	35	43	71	65	37	26
	44%	41%	50%	46%	42%	42%	46%	43%	54%	46%	43%	45%	47%	47%	50%	51%		43%	47%		45%
			а																		
Don't know	32	20	12	17	15	6	12	14	3	11	17	16	7	3	10	2	3	3	4	-	5
	5%	5%	6%	5%		9%	5%	5%	12%	5%	5%	4%	8%	3%	5%	3%	3%	2%	3%	-	9%
																					ac
Not applicable	10	7	3	4	6	1	5	4		4	5	7	2	-	2		-		3	-	1
Tot approable	2%	2%	1%	1%	-	1%	2%	1%		2%	1%	2%	2%	_	1%	-	-		2%		2%

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



-Page 65 Table 62/1

Q6_4. Which of the following options, if any, would you say are barriers, and which are enablers to you doing your job effectively?

Corporate culture e.g. ethics, values Base: All respondents

		LOCA	TION	FUNG	CTION	В	USINESS SIZ	E	ANN	JAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECTO	DR	
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	More than 1,000	Under £/ \$1 million	Between £/\$1 million and £/\$10 million	Above £/\$10 million	North America	Middle East & Africa	Latin America (including Mexico)	Europe (including Turkey)	Asia-Pacific (including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Level: 95%		а	b	а	b	а	b	С	*a	b	С	а	b	С	d	е	f	а	b	С	d
Total	618 100%	414 100%	204 100%	312 100%	306 100%	67 100%	263 100%	288 100%	26 100%	223 100%	345 100%	379 100%	83 100%	89 100%	212 100%	69 100%	105 100%	165 100%	137 100%	70 100%	58 100%
Barrier	244 39%	182 44% b	62 30%	126 40%	118 39%	25 37%	110 42%	109 38%	14 54%	93 42%	127 37%	147 39%	29 35%	42 47% de	72 34%	21 30%	53 50% abde	81 49% c	52 38%	19 27%	24 41%
Enabler	318 51%	201 49%	117 57% a	162 52%	156 51%	35 52%	134 51%	149 52%	11 42%	113 51%	186 54%	206 54% f	46 55% f	43 48%	121 57% f	45 65% cf	43 41%	77 47%	72 53%	47 67% abd	26 45%
Don't know	42 7%	24 6%	18 9%	16 5%	26 8%	6 9%	16 6%	20 7%	-	14 6%	25 7%	18 5%	5 6%	3 3%	14 7%	3 4%	9 9%	5 3%	9 7%	4 6%	4 7%
Not applicable	14 2%	7 2%	7 3%	8 3%	6 2%	1 1%	3 1%	10 3%	1 4%	3 1%	7 2%	8 2%	3 4%	1 1%	5 2%		-	2 1%	4 3%	-	4 7% ac

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



-Page 66

Table 63/1

Q6_5. Which of the following options, if any, would you say are barriers, and which are enablers to you doing your job effectively?

Budget Base: All respondents

		LOCA	TION	FUNC	CTION	E	USINESS SIZ	Ε	ANN	JAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECT	OR	
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	More than 1,000	Under £/ \$1 million	Between £/\$1 million and £/\$10 million	Above £/\$10 million	North America	Middle East & Africa	Latin America (including Mexico)	Europe (including Turkey)	Asia-Pacific (including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Level: 95%		а	b	а	b	а	b	С	*a	b	С	а	b	С	d	е	f	а	b	С	d
Total	618 100%	414 100%	204 100%	312 100%	306 100%	67 100%	263 100%	288 100%	26 100%	223 100%	345 100%	379 100%	83 100%	89 100%	212 100%	69 100%	105 100%	165 100%	137 100%	70 100%	58 100%
Barrier	311 50%	202 49%	109 53%	167 54%	144 47%	29 43%	123 47%	159 55% b	13 50%	91 41%	188 54% b	184 49% c	34 41%	32 36%	95 45%	29 42%	62 59% bcde	94 57% bc	57 42%	26 37%	40 69% bc
Enabler	258 42%	181 44%	77 38%	122 39%	136 44%	32 48%	120 46% c	106 37%	10 38%	113 51% c	132 38%	169 45%	41 49%	51 57% af	104 49% f	37 54% f	37 35%	63 38%	68 50% ad	41 59% ad	15 26%
Don't know	33 5%	22 5%	11 5%	15 5%	18 6%	6 9%	13 5%	14 5%	3 12%	12 5%	16 5%	18 5%	6 7%	6 7%	6 3%	2 3%	6 6%	6 4%	7 5%	2 3%	2 3%
Not applicable	16 3%	9 2%	7 3%	8 3%	8 3%	-	7 3%	9 3%	-	7 3%	9 3%	8 2%	2 2%	-	7 3%	1 1%	-	2 1%	5 4%	1 1%	1 2%

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



Online fieldwork: 5th - 21st February 2018



Q6_6. Which of the following options, if any, would you say are barriers, and which are enablers to you doing your job effectively?

Knowledge e.g. understanding of global regulations Base: All respondents

		LOCA	TION	FUNC	CTION	В	USINESS SIZE	E	ANN	JAL TURNO	OVER			LOCATIONS	SUPPORTE	D			SECT	OR	
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	More than 1,000	Under £/ \$1 million	Between £/\$1 million and £/\$10 million	Above £/\$10 million	North America	Middle East & Africa	Latin America (including Mexico)	Europe (including Turkey)	Asia-Pacific (including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Level: 95%		а	b	а	b	а	b	С	*a	b	с	а	b	С	d	е	f	а	b	С	d
Total	618 100%	414 100%	204 100%	312 100%	306 100%	67 100%	263 100%	288 100%	26 100%	223 100%	345 100%	379 100%	83 100%	89 100%	212 100%	69 100%	105 100%	165 100%	137 100%	70 100%	58 100%
Barrier	221 36%	161 39% b	60 29%	119 38%	102 33%	27 40%	102 39%	92 32%	6 23%	95 43% c	117 34%	142 37%	34 41%	38 43%	72 34%	21 30%	46 44%	85 52% bcd	49 36%	22 31%	13 22%
Enabler	340 55%	216 52%	124 61% a	171 55%	169 55%	36 54%	135 51%	169 59%	16 62%	112 50%	198 57%	206 54%	44 53%	49 55%	124 58%	43 62%	55 52%	75 45%	74 54%	42 60% a	34 59%
Don't know	39 6%	26 6%	13 6%	17 5%	22 7%	4 6%	23 9% c	12 4%	3 12%	14 6%	18 5%	20 5%	5 6%	2 2%	12 6%	5 7%	2 2%	4 2%	10 7% a	4 6%	4 7%
Not applicable	18 3%	11 3%	7 3%	5 2%	13 4%	-	3 1%	15 5% b	1 4%	2 1%	12 3%	11 3%	-	-	4 2%	-	2 2%	1 1%	4 3%	2 3%	7 12% abc

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



-Page 68

Table 65/1

Q6_7. Which of the following options, if any, would you say are barriers, and which are enablers to you doing your job effectively?

Resources (people) Base: All respondents

		LOCA	TION	FUN	CTION	В	USINESS SIZ	E	ANN	JAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECTO	OR	
								More than	Under £/ \$1	Between £/\$1 million and £/\$10	Above £/\$10	North	Middle East &	Latin America (including	Europe (including	Asia-Pacific (including		Financial			Government
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	1,000	million	million	million	America	Africa	Mexico)	Turkey)	Russia)	Global	Services	Manufacturing	Retail	agencies
Significance Level: 95%		а	b	а	b	а	b	С	*а	b	С	а	b	с	d	е	f	а	b	С	d
Total	618	414	204	312	306	67	263	288	26	223	345	379	83	89	212	69	105	165	137	70	58
	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Barrier	256	182	74	139	117	28	102	126	13	99	134	151	34	39	79	28	54	95	54	17	23
	41%	44%	36%	45%	38%	42%	39%	44%	50%	44%	39%	40%	41%	44%	37%	41%	51%	58%	39%	24%	40%
																	ad	bcd	с		
Enabler	327	214	113	159	168	35	145	147	11	111	192	211	44	49	121	38	45	65	75	50	31
	53%	52%	55%	51%	55%	52%	55%	51%	42%	50%	56%	56%	53%	55%	57%	55%	43%	39%	55%	71%	53%
												f			f				а	abd	
Don't know	27	11	16	11	16	3	11	13	1	10	15	10	3	1	10	3	6	5	4	3	3
	4%	3%	8%	4%	5%	4%	4%	5%	4%	4%	4%	3%	4%	1%	5%	4%	6%	3%	3%	4%	5%
			а																		
Not applicable	8	7	1	3	5	1	5	2	1	3	4	7	2	-	2	-	-	· -	4	-	1
	1%	2%		1%	2%	1%	2%	1%	4%	1%	1%	2%	2%	-	1%	-	-	-	3%	-	2%
		1																	а		

Tables prepared by ComRes

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



Q6_SUM. Which of the following options, if any, would you say are barriers, and which are enablers to you doing your job effectively?

SUMMARY TABLE Base: All respondents (excluding don't know or Not applicable)

	Total	Barrier	Enabler
Budget	569	311	258
	100%	55%	45%
Regulations	576	304	272
	100%	53%	47%
Regulators	563	302	261
•	100%	54%	46%
Resources (people)	583	256	327
w i /	100%	44%	56%
Corporate culture e.g. ethics, values	562	244	318
	100%		
Knowledge e.g. understanding of global regulations	561	221	340
	100%		61%
Technology	585	211	374
recinology	100%		64%



Table 67/1

Q6_1. Which of the following options, if any, would you say are barriers, and which are enablers to you doing your job effectively?

Technology Base: All respondents (excluding don't know or Not applicable)

		LOCA	TION	FUNC	TION	В	USINESS SIZI	E	ANN	UAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECTO	OR	
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	More than 1,000	Under £/ \$1 million	Between £/\$1 million and £/\$10 million	Above £/\$10 million	North America	Middle East & Africa	Latin America (including Mexico)	Europe (including Turkev)	Asia-Pacific (including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Level: 95%		a	b	a	b	a	b	C	*a	b	с	a	b	C C	d	e	f	a	b	C	d
Total	585 100%	391 100%	194 100%	298 100%	287 100%	59 100%	252 100%	274 100%	24 100%	209 100%	331 100%	359 100%	74 100%	85 100%	198 100%	66 100%	105 100%	160 100%	130 100%	66 100%	54 100%
Barrier	211 36%	151 39%	60 31%	116 39%	95 33%	26 44%	95 38%	90 33%	10 42%	95 45% c	101 31%	125 35%	34 46% de	35 41% e	61 31%	15 23%	45 43% de	84 53% bcd	44 34%	20 30%	17 31%
Enabler	374 64%	240 61%	134 69%	182 61%	192 67%	33 56%	157 62%	184 67%	14 58%	114 55%	230 69% b	234 65%	40 54%	50 59%	137 69% bf	51 77% bcf	60 57%	76 48%	86 66% a	46 70% a	37 69% a

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



-Page 71

Table 68/1

Q6_2. Which of the following options, if any, would you say are barriers, and which are enablers to you doing your job effectively?

Regulators Base: All respondents (excluding don't know or Not applicable)

		LOCA	TION	FUNC	TION	В	USINESS SIZ	E	ANN	UAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECT	OR	
								More than	Under £/ \$1	Between £/\$1 million and £/\$10	Above £/\$10	North	Middle East &	Latin America (including	Europe (including	Asia-Pacific (including		Financial			Government
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	1,000	million	million	million	America	Africa	Mexico)	Turkey)	Russia)	Global	Services	Manufacturing	Retail	agencies
Significance Level: 95%		а	b	а	b	а	b	С	*a	b	С	а	b	с	d	е	f	а	b	С	d
Total	563	375	188	290	273	60	243	260	23	208	312	345	73	80	198	64	101	156	131	65	50
	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Barrier	302	215	87	155	147	30	134	138	11	105	173	187	30	36	87	25	65	94	64	26	25
	54%	57%	46%	53%	54%	50%	55%	53%	48%		55%	54%		45%	44%	39%		60%	49%		50%
		b										bde					bcde	с			
Enabler	261	160	101	135	126	30	109	122	12	103	139	158	43	44	111	39	36	62	67	39	25
	46%	43%	54%	47%	46%	50%	45%	47%	52%	50%	45%	46%	59%	55%	56%	61%	36%	40%	51%	60%	50%
			а										af	f	af	af				а	

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



-Page 72

Table 69/1

Q6_3. Which of the following options, if any, would you say are barriers, and which are enablers to you doing your job effectively?

Regulations Base: All respondents (excluding don't know or Not applicable)

		LOCA	TION	FUNC	CTION	В	USINESS SIZ	E	ANN	UAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECT	OR	
								More than	Under £/ \$1	Between £/\$1 million and £/\$10	Above £/\$10	North	Middle East &	Latin America (including	Europe (including	Asia-Pacific (including		Financial			Government
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	1,000	million	million	million	America	Africa	Mexico)	Turkey)	Russia)	Global	Services	Manufacturing	Retail	agencies
Significance Level: 95%		а	b	а	b	а	b	С	*a	b	с	а	b	с	d	е	f	а	b	С	d
Total	576	387	189	291	285	60	246	270	23	208	323	356	74	86	200	67	102	162	130	70	52
	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Barrier	304	217	87	146	158	32	126	146	9	106	174	187	35	44	93	32	59	91	65	33	26
	53%	56% b	46%	50%		53%		54%	39%	51%	54%	53%		51%	47%	48%	58%	56%	50%		
Enabler	272	170	102	145	127	28	120	124	14	102	149	169	39	42	107	35	43	71	65	37	26
	47%	44%	54% a	50%		47%		46%	61%	49%	46%	47%		49%	54%	52%		44%	50%	53%	50%

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



-Page 73

Table 70/1

Q6_4. Which of the following options, if any, would you say are barriers, and which are enablers to you doing your job effectively?

Corporate culture e.g. ethics, values Base: All respondents (excluding don't know or Not applicable)

		LOCA	TION	FUNC	TION	В	USINESS SIZI	E	ANN	JAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECT	OR	
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	More than 1,000	Under £/ \$1 million	Between £/\$1 million and £/\$10 million	Above £/\$10 million	North America	Middle East & Africa	Latin America (including Mexico)	Europe (including Turkey)	Asia-Pacific (including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Level: 95%		а	b	а	b	а	b	С	*а	b	с	а	b	С	d	е	f	а	b	с	d
Total	562 100%	383 100%	179 100%	288 100%	274 100%	60 100%	244 100%	258 100%	25 100%	206 100%	313 100%	353 100%	75 100%	85 100%	193 100%	66 100%	96 100%	158 100%	124 100%	66 100%	50 100%
Barrier	244 43%	182 48% b	62 35%	126 44%	118 43%	25 42%	110 45%	109 42%	14 56%	93 45%	127 41%	147 42%	29 39%	42 49% e	72 37%	21 32%	53 55% abde	81 51% c	52 42%	19 29%	24 48% c
Enabler	318 57%	201 52%	117 65% a	162 56%	156 57%	35 58%	134 55%	149 58%	11 44%	113 55%	186 59%	206 58% f	46 61% f	43 51%	121 63% f	45 68% cf	43 45%	77 49%	72 58%	47 71% ad	26 52%

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



-Page 74

Table 71/1

Q6_5. Which of the following options, if any, would you say are barriers, and which are enablers to you doing your job effectively?

Budget Base: All respondents (excluding don't know or Not applicable)

		LOCA	TION	FUNC	CTION	В	USINESS SIZ	E	ANN	JAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECT	OR	
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	More than 1,000	Under £/ \$1 million	Between £/\$1 million and £/\$10 million	Above £/\$10 million	North America	Middle East & Africa	Latin America (including Mexico)	Europe (including Turkey)	Asia-Pacific (including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Level: 95%	- Total	a	b	a	b	a 1200	b	C	*a	b	C	a	b	C	d	e	f	a	b	C	d
Total	569 100%	383 100%	186 100%	289 100%	280 100%	61 100%	243 100%	265 100%	23 100%	204 100%	320 100%	353 100%	75 100%	83 100%	199 100%	66 100%	99 100%	157 100%	125 100%	67 100%	55 100%
Barrier	311 55%	202 53%	109 59%	167 58%	144 51%	29 48%	123 51%	159 60% b	13 57%	91 45%	188 59% b	184 52% с	34 45%	32 39%	95 48%	29 44%	62 63% bcde	94 60% bc	57 46%	26 39%	40 73% bc
Enabler	258 45%	181 47%	77 41%	122 42%	136 49%	32 52%	120 49% c	106 40%	10 43%	113 55% c	132 41%	169 48%	41 55% f	51 61% af	104 52% f	37 56% f	37 37%	63 40%	68 54% ad	41 61% ad	15 27%

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



-Page 75

Table 72/1

Q6_6. Which of the following options, if any, would you say are barriers, and which are enablers to you doing your job effectively?

Knowledge e.g. understanding of global regulations Base: All respondents (excluding don't know or Not applicable)

		LOCA	TION	FUNC	TION	В	USINESS SIZE	E	ANN	JAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECT	OR	
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	More than 1,000	Under £/ \$1 million	Between £/\$1 million and £/\$10 million	Above £/\$10 million	North America	Middle East & Africa	Latin America (including Mexico)	Europe (including Turkey)	Asia-Pacific (including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Level: 95%		а	b	а	b	а	b	С	*a	b	с	а	b	С	d	е	f	а	b	С	d
Total	561 100%	377 100%	184 100%	290 100%	271 100%	63 100%	237 100%	261 100%	22 100%	207 100%	315 100%	348 100%	78 100%	87 100%	196 100%	64 100%	101 100%	160 100%	123 100%	64 100%	47 100%
Barrier	221 39%	161 43% b	60 33%	119 41%	102 38%	27 43%	102 43%	92 35%	6 27%	95 46% c	117 37%	142 41%	34 44%	38 44%	72 37%	21 33%	46 46%	85 53% bcd	49 40%	22 34%	13 28%
Enabler	340 61%	216 57%	124 67% a	171 59%	169 62%	36 57%	135 57%	169 65%	16 73%	112 54%	198 63% b	206 59%	44 56%	49 56%	124 63%	43 67%	55 54%	75 47%	74 60% a	42 66% a	34 72% a

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



Table 73/1

Q6_7. Which of the following options, if any, would you say are barriers, and which are enablers to you doing your job effectively?

Resources (people) Base: All respondents (excluding don't know or Not applicable)

		LOCA	TION	FUNC	CTION	В	USINESS SIZ	E	ANN	UAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECT	OR	
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	More than 1,000	Under £/ \$1 million	Between £/\$1 million and £/\$10 million	Above £/\$10 million	North America	Middle East & Africa	Latin America (including Mexico)	Europe (including Turkey)	Asia-Pacific (including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Level: 95%		а	b	а	b	а	b	C	*a	b	C	а	b	С	d	e	f	а	b	C	d
Total	583 100%	396 100%	187 100%	298 100%	285 100%	63 100%	247 100%	273 100%	24 100%	210 100%	326 100%	362 100%	78 100%	88 100%	200 100%	66 100%	99 100%	160 100%	129 100%	67 100%	54 100%
Barrier	256 44%	182 46%	74 40%	139 47%	117 41%	28 44%	102 41%	126 46%	13 54%	99 47%	134 41%	151 42%	34 44%	39 44%	79 40%	28 42%	54 55% ad	95 59% bcd	54 42% c	17 25%	23 43% c
Enabler	327 56%	214 54%	113 60%	159 53%	168 59%	35 56%	145 59%	147 54%	11 46%	111 53%	192 59%	211 58% f	44 56%	49 56%	121 61% f	38 58%	45 45%	65 41%	75 58% a	50 75% abd	31 57% a

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



-Page 77

Table 74/1

Q7_SUM. Which of the following has a positive, negative or no impact on the compliance/ procurement process in your organisation?

SUMMARY TABLE Base: All respondents

	Total	Positive impact	No impact	Negative impact	Don't know
Collaboration with other parts of my organisation	618	428	136	42	12
	100%	69%	22%	7%	2%
Technology used by my organisation	618	415	135	61	7
	100%	67%	22%	10%	1%
Delivering existing business	618	412	167	27	12
	100%	67%	27%	4%	2%
Development of new products for customers	618	405	162	29	22
	100%	66%	26%	5%	4%
Policies and procedures within my organisation	618	399	144	64	11
	100%	65%	23%	10%	2%
Winning new business	618	387	176	39	16
	100%	63%	28%	6%	3%



Q7_1. Which of the following has a positive, negative or no impact on the compliance/ procurement process in your organisation?

Technology used by my organisation Base: All respondents

		LOCA	TION	FUNC	CTION	B	USINESS SIZ	E	ANN	JAL TURNO	OVER			LOCATIONS	S SUPPORTE	D			SECT	OR	
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	More than 1,000	Under £/ \$1 million	Between £/\$1 million and £/\$10 million	Above £/\$10 million	North America	Middle East & Africa	Latin America (including Mexico)	Europe (including Turkey)	Asia-Pacific (including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Level: 95%		а	b	а	b	а	b	С	*a	b	с	а	b	С	d	е	f	а	b	с	d
Total	618 100%	414 100%	204 100%	312 100%	306 100%	67 100%	263 100%	288 100%	26 100%	223 100%	345 100%	379 100%	83 100%	89 100%	212 100%	69 100%	105 100%	165 100%	137 100%	70 100%	58 100%
Positive impact	415 67%	299 72% b	116 57%	200 64%	215 70%	43 64%	180 68%	192 67%	17 65%	153 69%	232 67%	266 70% de	51 61%	62 70%	128 60%	39 57%	78 74% de	118 72% d	100 73% d	43 61%	30 52%
No impact	135 22%	83 20%	52 25%	71 23%	64 21%	18 27%	60 23%	57 20%	7 27%	51 23%	72 21%	85 22%	23 28% f	20 22%	56 26% f	21 30% f	16 15%	28 17%	26 19%	24 34% ab	15 26%
Negative impact	61 10%	29 7%	32 16% a	37 12%	24 8%	6 9%	20 8%	35 12%	2 8%	16 7%	38 11%	26 7%	7 8%	6 7%	25 12% a	8 12%	11 10%	19 12% c	10 7%	2 3%	11 19% bc
Don't know	7 1%	3 1%	4 2%	4 1%	3 1%	-	3 1%	4 1%	-	3 1%	3 1%	2 1%	2 2%	1 1%	3 1%	1 1%	-	-	1 1%	1 1%	2 3% a

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



-Page 79

Table 76/1

Q7_2. Which of the following has a positive, negative or no impact on the compliance/ procurement process in your organisation?

Winning new business Base: All respondents

		LOCA	TION	FUN	CTION	B	USINESS SIZ	E	ANN	UAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECT	OR	
								More	Under £/	Between £/\$1 million	Above		Middle	Latin America	Europe	Asia-Pacific					
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	than 1,000	\$1 million	and £/\$10 million	Above £/\$10 million	North America	East & Africa	(including Mexico)	(including Turkey)	(including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Level: 95%		a	b	а	b	a	b	C	*a	b	С	а	b	c	d	e	f	а	b	C	d
Total	618	414	204	312	306	67	263	288	26	223	345	379	83	89	212	69	105	165	137	70	58
	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Positive impact	387	278	109	176	211	43	183	161	19	155	205	254	58	64	121 57%	43	76	121	94	41	23
	63%	67% b	53%	56%	69% a	64%	70% c	56%	73%	70% c	59%	67% d	70% d	72% d	57%	62%	72% d	73% cd	69% d	59% d	40%
No impact	176	105	71	106	70	19	55	102	5	46	114	103	16	19	71	21	18	30	36	25	28
	28%	25%	35%	34% b	23%	28%	21%	35%	19%	21%		27%	19%	21%	33% bcf	30%	17%	18%	26%	36%	48% ab
			d					D			b									a	ab
Negative impact	39 6%	23 6%	16 8%	24 8%	15 5%	4 6%	20 8%	15 5%	1 4%	18 8%	18 5%	16 4%	7 8%	4 4%	13 6%	3 4%	9 9%	13 8%	6 4%	3 4%	1 2%
Don't know	16		9	6	10	1	-	10	1	4	8	6	2	2	7	2	2	1	1	1	6
DOIT NIOW	3%	° 2%	8 4%	2%		1%	5 2%	3%	4%	4 2%		2%	2%	2%	3%	2 3%	2%	1%	1%	1%	10%
																					abc

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



-Page 80

Table 77/1

Q7_3. Which of the following has a positive, negative or no impact on the compliance/ procurement process in your organisation?

Delivering existing business Base: All respondents

		LOCA	LOCATION FUNCTION			B	USINESS SIZI	Ε	ANN	JAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECT	OR	
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	More than 1,000	Under £/ \$1 million	Between £/\$1 million and £/\$10 million	Above £/\$10 million	North America	Middle East & Africa	Latin America (including Mexico)	Europe (including Turkev)	Asia-Pacific (including Russia)	Global	Financial Services	Manufacturing	Retail	Government
Significance Level: 95%	TOTAL	a	b	compliance	b	1-250 a	251-1,000 b	1,000 c	million *a	b	c	America	Ainca	iviexico)	d d	Russia) e	Giobai	Services	hanulacturing	Retail C	agencies d
		-	-	_	-	-	-	-	-	-	-		-	-	-	-		-	-	-	-
Total	618	414	204	312	306	67	263	288	26	223	345	379	83	89	212	69	105	165	137	70	58
	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Positive impact	412 67%	293 71%	119 58%	196 63%	216 71%	44 66%	183 70%	185 64%	17 65%	152 68%	232 67%	261 69%	55 66%	63 71%	132 62%	48 70%	79 75%	121 73%	109 80%	40 57%	23 40%
	0778	b	30%	0378	a 7178	00%	1078	0478	0378	0078	07 /8	0378	00 /8	7170	02 /8	1078	d	cd	cd	5178	40 /8
No impact	167 27%	99 24%	68 33% a	90 29%	77 25%	18 27%	67 25%	82 28%	8 31%	57 26%	92 27%	100 26%	25 30%	21 24%	62 29%	20 29%	25 24%	33 20%	24 18%	27 39% ab	30 52% ab
Negative impact	27 4%	14 3%	13 6%	20 6% b	7 2%	3 4%	9 3%	15 5%	1 4%	10 4%	15 4%	13 3%	3 4%	5 6%	12 6% f	1 1%	1 1%	9 5%	3 2%	1 1%	2 3%
Don't know	12 2%	8 2%	4 2%	6 2%	6 2%	2 3%	4 2%	6 2%	-	4 2%	6 2%	5 1%		-	6 3%	-	-	2 1%	1 1%	2 3%	3 5% b

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



-Page 81

Table 78/1

Q7_4. Which of the following has a positive, negative or no impact on the compliance/ procurement process in your organisation?

Development of new products for customers Base: All respondents

			LOCA	ATION FUNCTION				USINESS SIZE		ANNU	JAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECTO	DR	
		Total	USA	UK	Compliance	Procurement	1-250	251-1,000	More than 1,000	Under £/ \$1 million	Between £/\$1 million and £/\$10 million	Above £/\$10 million	North America	Middle East & Africa	Latin America (including Mexico)	Europe (including Turkey)	Asia-Pacific (including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Lev	el: 95%		а	b	а	b	а	b	с	*a	b	С	а	b	С	d	e	f	а	b	С	d
Total		618 100%	414 100%	204 100%	312 100%	306 100%	67 100%	263 100%	288 100%	26 100%	223 100%	345 100%	379 100%	83 100%	89 100%	212 100%	69 100%	105 100%	165 100%	137 100%	70 100%	58 100%
Positive impact		405 66%	285 69% b	120 59%	197 63%	208 68%	43 64%	190 72% c	172 60%	17 65%	161 72% c	219 63%	260 69% bd	45 54%	59 66%	125 59%	42 61%	77 73% bd	119 72% d	102 74% d	45 64% d	27 47%
No impact		162 26%	100 24%	62 30%	84 27%	78 25%	18 27%	60 23%	84 29%	6 23%	52 23%	94 27%	95 25%	32 39% af	25 28%	67 32% f	23 33%	22 21%	33 20%	33 24%	22 31%	19 33% a
Negative impact		29 5%	17 4%	12 6%	19 6%	10 3%	3 4%	8 3%	18 6%	1 4%	7 3%	20 6%	13 3%	3 4%	4 4%	12 6%	3 4%	4 4%	12 7% b	2 1%	1 1%	4 7% b
Don't know		22 4%	12 3%	10 5%	12 4%	10 3%	3 4%	5 2%	14 5%	2 8%	3 1%	12 3%	11 3%	3 4%	1 1%	8 4%	1 1%	2 2%	1 1%	-	2 3% b	8 14% abc

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



-Page 82

Table 79/1

Q7_5. Which of the following has a positive, negative or no impact on the compliance/ procurement process in your organisation?

Policies and procedures within my organisation Base: All respondents

		LOCA	LOCATION FUNCTION BU			USINESS SIZE	E	ANNU	JAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECT	OR		
	Total	USA	UK	Compliance	Procurement	1-250	251-1.000	More than 1,000	Under £/	Between £/\$1 million and £/\$10 million	Above £/\$10 million	North America	Middle East & Africa	Latin America (including Mexico)	Europe (including Turkev)	Asia-Pacific (including Russia)	Global	Financial Services	Manufacturing	Retail	Government
Significance Level: 95%	Total	USA	b	Compliance	b	1-250 a	251-1,000	1,000 c	million *a	million	c	America	Airica	iviexico)	d d	Russia) e	Giobai	a	Manufacturing	Retail C	agencies d
Significance Level. 33 /8		a	D	a	b	a	b	C	a	b	C	a	b	C	u	e		a	D	0	u
Total	618	414	204	312	306	67	263	288	26	223	345	379	83	89	212	69	105	165	137	70	58
	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Positive impact	399	287	112	217	182	45	174	180	17	147	219	263	53	61	117	37	73	124	85	41	26
	65%	69%	55%	70%	59%	67%	66%	63%	65%	66%	63%	69%	64%	69%	55%	54%	70%	75%	62%	59%	45%
		b		b								de		d			de	bcd	d		
No impact	144	89	55	62	82	13	61	70	8	48	85	81	20	22	66	24	19	28	40	21	19
	23%	21%	27%	20%	27%	19%	23%	24%	31%	22%	25%	21%	24%	25%	31%	35%	18%	17%	29%	30%	33%
					а										af	af			а	а	а
Negative impact	64	30	34	27	37	9	22	33	1	22	38	28	10	6	26	8	13	13	10	7	9
	10%	7%	17%	9%	12%	13%	8%	11%	4%	10%	11%	7%	12%	7%	12%	12%	12%	8%	7%	10%	16%
			а												а						
Don't know	11	8	3	6	5	-	6	5	-	6	3	7	-	-	3	-	-	-	2	1	4
	2%	2%	1%	2%	2%	-	2%	2%	-	3%	1%	2%	-	-	1%	-	-	-	1%	1%	7%
																					ab

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



Online fieldwork: 5th - 21st February 2018

Table 80/1

Q7_6. Which of the following has a positive, negative or no impact on the compliance/ procurement process in your organisation?

Collaboration with other parts of my organisation Base: All respondents

		LOCA	TION	FUNC	CTION	В	USINESS SIZI	E	ANN	JAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECT	OR	
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	More than 1,000	Under £/ \$1 million	Between £/\$1 million and £/\$10 million	Above £/\$10 million	North America	Middle East & Africa	Latin America (including Mexico)	Europe (including Turkey)	Asia-Pacific (including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Level: 95%		а	b	а	b	а	b	С	*a	b	с	а	b	C	d	e	f	а	b	С	d
Total	618 100%	414 100%	204 100%	312 100%	306 100%	67 100%	263 100%	288 100%	26 100%	223 100%	345 100%	379 100%	83 100%	89 100%	212 100%	69 100%	105 100%	165 100%	137 100%	70 100%	58 100%
Positive impact	428 69%	298 72% b	130 64%	217 70%	211 69%	45 67%	177 67%	206 72%	16 62%	147 66%	248 72%	265 70% bd	47 57%	56 63%	127 60%	42 61%	89 85% abcde	130 79% cd	95 69% c	38 54%	38 66%
No impact	136 22%	85 21%	51 25%	64 21%	72 24%	14 21%	67 25%	55 19%	6 23%	57 26%	69 20%	88 23% f	23 28% f	22 25% f	59 28% f	20 29% f	13 12%	20 12%	34 25% a	28 40% abd	10 17%
Negative impact	42 7%	23 6%	19 9%	26 8%	16 5%	5 7%	15 6%	22 8%	3 12%	13 6%	24 7%	21 6%	10 12% af	8 9%	21 10% af	5 7%	3 3%	13 8%	5 4%	2 3%	7 12% bc
Don't know	12 2%	8 2%	4 2%	5 2%	7 2%	3 4%	4 2%	5 2%	1 4%	6 3%	4 1%	5 1%	3 4%	3 3%	5 2%	2 3%	-	2 1%	3 2%	2 3%	3 5%

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



Online fieldwork: 5th - 21st February 2018

Table 81/1

Q7b. You indicated that there is some negative impact on the compliance/ procurement process in your organisation. As a result of this, what, if anything, would you say are the potential broader consequences for your organisation? Base: All who say there is a negative impact on the compliance/procurement process

		LOCA	TION	FUNC	TION	B	USINESS SIZE		ANNU	IAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECT	DR	
								More than	Under £/ \$1	Between £/\$1 million and £/\$10	Above £/\$10	North	Middle East &	Latin America (including	Europe (including	Asia-Pacific (including		Financial			Government
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	1,000	million	million	million	America	Africa	Mexico)	Turkey)	Russia)	Global	Services	Manufacturing	Retail	agencies
Significance Level: 95%		а	b	а	b	*а	b	С	*a	b	С	а	*b	*c	d	*e	*f	а	*b	*с	*d
Total	153	81	72	83	70	18	58	77	5	50	91	70	25	19	65	18	27	38	23	12	23
- Hora	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%		100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Increased demands on staff time	91	47	44	52	39	5	32	54	1	25	59	44	11	7	33	11	17	25	8	6	18
	59%	58%	61%	63%	56%	28%	55%	70%	20%	50%	65%	63%	44%	37%	51%	61%	63%	66%	35%	50%	78%
Reduced operational capability	58	27	31	34	24		22	28		16	39	26		6	25	5	13	12	7	3	10
	38%	33%	43%	41%	24 34%	° 44%	38%	26 36%		32%		37%	32%	32%	25 38%	28%	48%	32%	30%	25%	43%
	50%	0070	4070	4170	0470	4470	0070	5070		0270	4070	0170	5270	5270	0070	2070	4070	02.70	0070	2070	4070
Poorer customer/ client experience	52	24	28	27	25	4	17	31	2	13	33	25	11	8	25	3	9	14	8	4	11
	34%	30%	39%	33%	36%	22%	29%	40%	40%	26%	36%	36%	44%	42%	38%	17%	33%	37%	35%	33%	48%
										10		0.5	10	-				10	-		
Loss of competitiveness	47 31%	26 32%	21 29%	24 29%	23 33%	4 22%	21 36%	22 29%	3 60%	16 32%	26 29%	25 36%	10 40%	7 37%	20 31%	11 61%	6 22%	16 42%	5 22%	4 33%	3 13%
	31%	3276	29%	29%	33%	2270	30%	29%	00%	3276	29%	30%	40%	31 76	31%	01%	2270	42.70	22.76	33%	13%
Lack of investment	39	22	17	23	16	6	13	20	3	13	22	19	8	6	17	6	9	11	5	3	3
	25%	27%	24%	28%	23%	33%	22%	26%	60%	26%	24%	27%	32%	32%	26%	33%	33%	29%	22%	25%	13%
Slower growth	39	24	15	21	18	7	19	13	2	19	17	19	10	10	17	5	8	8	5	5	4
	25%	30%	21%	25%	26%	39%	33%	17%	40%	38%	19%	27%	40%	53%	26%	28%	30%	21%	22%	42%	17%
							C			С											
Loss of customers	24	12	12	15	9	4	9	11	1	11	12	8	5	4	12	4	4	9	5	3	2
	16%	15%	17%	18%	13%	22%	16%	14%	20%	22%	13%	11%	20%	21%	18%	22%	15%	24%	22%	25%	9%
Other	3	3	-	1	2	1	1	1	-	1	2	2	-	-	-	-	1	-	1	-	1
	2%	4%	-	1%	3%	6%	2%	1%	-	2%	2%	3%	-	-	-	-	4%	-	4%	-	4%
Don't know	1	1	-	-	1	-	1	-	-	1	-	-	1	1	1	1	-	-	1	-	-
	1%	1%	-	-	1%	-	2%	-		2%	-	-	4%	5%	2%	6%	-	-	4%	-	-

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



-Page 85

Table 82/1

Q8. Has your organisation been subject to any incidents of fraud recently? Base: All respondents (excluding don't know)

		LOCA	LOCATION FUNCTION			в	USINESS SIZ	E	ANNU	AL TURNO	VER			LOCATIONS	S SUPPORTE	D			SECTO	DR	
								More	Under £/	Between £/\$1 million	Abovo		Middle	Latin America	Europe	Asia-Pacific					
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	than 1,000	\$1 million	and £/\$10 million	Above £/\$10 million	North America	East & Africa	(including Mexico)	(including Turkey)	(including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Level: 95%		а	b	а	b	а	b	С	*a	b	С	а	b	С	d	е	f	а	b	С	d
Total	589	398	191	298	291	67	260	262	25	220	324	365	83	89	205	68	100	160	133	69	51
	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Yes, in the past 3 months	110 19%	84 21%	26 14%	57 19%	53 18%	8 12%	55 21%	47 18%	4 16%	53 24%	51 16%	66 18%	19 23%	21 24%	30 15%	6 9%	30 30%	48 30%	17 13%	13 19%	5 10%
	1976	21% b	14 %	1976	10%	12.70	2170	10 %	10%	24% C	10%	10%	23% e	24% e	13%	976	ade	bd	1376	1976	10%
Yes, in the past 6 months	77	45	32	33	44	15	38	24	5	38	34	46	19	17	34	16	13	18	24	14	3
	13%	11%	17%	11%	15%	22% c	15%	9%	20%	17% c	10%	13%	23% a	19%	17%	24% a	13%	11%	18% d	20% d	6%
Yes, in the past 12 months	71	44	27	40	31	4	33	34	_	29	41	51	11	13	30	14	6	14	20	10	4
	12%	11%		13%		6%	13%	13%	-	13%		14%	13%	15%	15%	21%	6%	9%	15%	14%	
												t t			t	ţ					
Yes, in the past 2 years	83 14%	67 17%	16 8%	44 15%	39 13%	13 19%	36 14%	34 13%	6 24%	36 16%	37 11%	55 15%	15 18%	21 24%	30 15%	7 10%	7 7%	29 18%	15 11%	8 12%	10 20%
	1470	b	0%	1376	13%	1976	1470	1376	24%	10%	1176	f	f	ef	13%	10%	1 76	1076	1170	12.76	20%
No	248	158	90	124	124	27	98	123	10	64	161	147	19	17	81	25	44	51	57	24	29
	42%	40%	47%	42%	43%	40%	38%	47% b	40%	29%	50% b	40% bc	23%	19%	40% bc	37% c	44% bc	32%	43%	35%	57% ac
NETS																					
							140														
Net: Yes	341 58%	240 60%	101 53%	174 58%	167 57%	40 60%	162 62%	139 53%	15 60%	156 71%	163 50%	218 60%	64 77%	72 81%	124 60%	43 63%	56 56%	109 68%	76 57%	45 65%	22 43%
	50%	00%	33%	50%	57.76	00%	02 % C	33%	00%	C	30%	00%	adf	adef	00%	03%	50%	d	57.76	d	43%

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



Online fieldwork: 5th - 21st February 2018

Table 83/1

Q8b. And to what extent, if at all, has this instance of fraud had an impact on your company's brand? Base: All who have been subject to any incidents of fraud recently

		LOCA	LOCATION FUNCTION				USINESS SIZ	E	ANN	UAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECTO	DR	
					_			More than	Under £/ \$1	Between £/\$1 million and £/\$10	Above £/\$10	North	Middle East &	Latin America (including	Europe (including	Asia-Pacific (including		Financial			Government
Significance Level: 95%	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	1,000 C	million	million	million	America	Africa	Mexico)	Turkey)	Russia)	Global	Services	Manufacturing	Retail	agencies *d
Significance Level. 95%		d	D	a	b	a	b	U	d	D	C	a	D	U	u	e		a	b	C	u
Total	341	240	101	174	167	40	162	139	15	156	163	218	64	72	124	43	56	109	76	45	22
	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
To a great extent	166	132	34	75	91	24	83	59	14	85	67	111	39	39	48	19	31	73	25	22	6
	49%	55%	34%	43%	54%	60%	51%	42%	93%	54%	41%	51%	61%	54%	39%	44%	55%	67%	33%	49%	27%
		b			а					с		d	d	d			d	bc			
To some extent	134	85	49	71	63	13	67	54	1	59	71	83	21	24	58	16	22	25	46	18	7
	39%	35%	49%	41%	38%	33%	41%	39%	7%	38%	44%	38%	33%	33%	47%	37%	39%	23%	61%	40%	32%
			а																ac	а	
To no extent	39	21	18	26	13	3	12	24		12	24	22	4	9	18	8	3	10	5	5	9
	11%	9%	18%	15%		8%	7%	17%	· -	8%		10%	6%	13%	15%	19%	5%	9%	7%	11%	41%
			а	b				b			b					bf					
Don't know	2	2	-	2	-	-		2	-	-	1	2	-	-	-	-	-	1		-	-
	1%	1%	-	1%	-	-	-	1%	-	-	1%	1%	-	-	-	-	-	1%	-	-	-

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



-Page 87

Table 84/1

Q8b. And to what extent, if at all, has this instance of fraud had an impact on your company's brand? Base: All who have been subject to any incidents of fraud recently (excluding don't know)

		LOCA	LOCATION FUNCTION			B	USINESS SIZ	E	ANN	UAL TURNO	VER			LOCATIONS	SUPPORTE	כ			SECT	OR	
								More	Under £/	Between £/\$1 million	Above		Middle	Latin America	Europe	Asia-Pacific		_			
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	than 1,000	\$1 million	and £/\$10 million	£/\$10 million	North America	East & Africa	(including Mexico)	(including Turkey)	(including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Level: 95%		a	b	a	b	a	b	C	*a	b	С	a	b	c	d	e	f	а	b	C	*d
Total	339	238	101	172	167	40	162	137	15	156	162	216	64	72	124	43	56	108	76	45	22
	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
To a great extent	166	132	34	75	91	24	83	59	14	85	67	111	39	39	48	19	31	73	25	22	6
	49%	55% b	34%	44%	54% a	60%	51%	43%	93%	54% c	41%	51% d	61% d	54% d	39%	44%	55% d	68% bc	33%	49%	27%
To some extent	134	85	49	71	63	13	67	54	1	59	71	83	21	24	58	16	22	25	46	18	7
	40%	36%	49% a	41%	38%	33%	41%	39%	7%	38%	44%	38%	33%	33%	47%	37%	39%	23%	61% ac	40% a	32%
To no extent	39	21	18	26	13	3	12	24	-	12	24	22	4	9	18	8	3	10	5	5	9
	12%	9%	18% a	15% b	8%	8%	7%	18% b	-	8%	15% b	10%	6%	13%	15%	19% bf	5%	9%	7%	11%	41%

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



Table 85/1

Q9_SUM. To what extent do you feel that you have the resources that you need to comply with existing and new legislation?

SUMMARY TABLE Base: All respondents

	Total	More than enough	About the right amount	Nowhere near enough	Don't know
New legislation	618 100%	281 45%	251 41%	78 13%	8 1%
Existing legislation	618 100%	222	328 53%	63 10%	5



Online fieldwork: 5th - 21st February 2018

Tables prepared by ComRes

Q9_1. To what extent do you feel that you have the resources that you need to comply with existing and new legislation?

New legislation Base: All respondents

		LOCA	LOCATION FUNCTION				USINESS SIZE	E	ANN	UAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECT	OR	
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	More than 1,000	Under £/ \$1 million	Between £/\$1 million and £/\$10 million	Above £/\$10 million	North America	Middle East & Africa	Latin America (including Mexico)	Europe (including Turkey)	Asia-Pacific (including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Level: 95%		а	b	а	b	а	b	С	*a	b	С	а	b	С	d	e	f	а	b	С	d
Total	618 100%	414 100%	204 100%	312 100%	306 100%	67 100%	263 100%	288 100%	26 100%	223 100%	345 100%	379 100%	83 100%	89 100%	212 100%	69 100%	105 100%	165 100%	137 100%	70 100%	58 100%
More than enough	281 45%	218 53% b	63 31%	138 44%	143 47%	38 57% c	144 55% c	99 34%	20 77%	134 60% c	125 36%	187 49% d	49 59% d	60 67% ade	83 39%	30 43%	61 58% d	103 62% bcd	66 48% d	31 44% d	8 14%
About the right amount	251 41%	149 36%	102 50% a	132 42%	119 39%	27 40%	103 39%	121 42%	4 15%	79 35%	158 46% b	151 40% f	31 37%	27 30%	100 47% cf	35 51% cf	26 25%	47 28%	60 44% a	33 47% a	30 52% a
Nowhere near enough	78 13%	41 10%	37 18% a	40 13%	38 12%	2 3%	15 6%	61 21% ab	2 8%	10 4%	56 16% b	34 9% bc	2 2%	2 2%	28 13% bce	3 4%	18 17% abce	15 9%	9 7%	6 9%	19 33% abc
Don't know	8 1%	6 1%	2 1%	2 1%	6 2%	-	1	7 2% b	-	-	6 2% b	7 2%	1 1%	-	1	1 1%	-	-	2 1%	-	1 2%

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



Online fieldwork: 5th - 21st February 2018

Table 87/1

Q9_2. To what extent do you feel that you have the resources that you need to comply with existing and new legislation?

Existing legislation Base: All respondents

		LOCA	LOCATION FUNCTION			В	USINESS SIZ	E	ANN	UAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECT	DR	
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	More than 1,000	Under £/ \$1 million	Between £/\$1 million and £/\$10 million	Above £/\$10 million	North America	Middle East & Africa	Latin America (including Mexico)	Europe (including Turkey)	Asia-Pacific (including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Level: 95%		а	b	а	b	а	b	С	*a	b	С	а	b	c	d	e	f	а	b	С	d
Total	618 100%	414 100%	204 100%	312 100%	306 100%	67 100%	263 100%	288 100%	26 100%	223 100%	345 100%	379 100%	83 100%	89 100%	212 100%	69 100%	105 100%	165 100%	137 100%	70 100%	58 100%
More than enough	222 36%	172 42% b	50 25%	110 35%	112 37%	25 37%	108 41% c	89 31%	12 46%	99 44% c	110 32%	138 36%	35 42% d	39 44% d	61 29%	23 33%	55 52% ade	77 47% d	51 37% d	23 33% d	10 17%
About the right amount	328 53%	197 48%	131 64% a	166 53%	162 53%	35 52%	140 53%	153 53%	14 54%	107 48%	195 57% b	204 54% f	41 49%	47 53% f	129 61% f	42 61% f	40 38%	75 45%	78 57% a	44 63% a	34 59%
Nowhere near enough	63 10%	42 10%	21 10%	34 11%	29 9%	7 10%	13 5%	43 15% b	-	17 8%	37 11%	33 9%	6 7%	3 3%	21 10%	4 6%	10 10%	13 8%	8 6%	3 4%	13 22% abc
Don't know	5 1%	3 1%	2 1%	2 1%	3 1%	-	2 1%	3 1%	-	-	3 1%	4 1%	1 1%	-	1 *	-	2	-	-	-	1 2%

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



Online fieldwork: 5th - 21st February 2018

Table 88/1

Q9_SUM. To what extent do you feel that you have the resources that you need to comply with existing and new legislation?

SUMMARY TABLE Base: All respondents (excluding don't know)

	Total	More than enough	About the right amount	Nowhere near enough
Existing legislation	613	222	328	63
	100%	36%	54%	10%
New legislation	610	281	251	78
	100%	46%	41%	13%



Online fieldwork: 5th - 21st February 2018

Table 89/1

Q9_1. To what extent do you feel that you have the resources that you need to comply with existing and new legislation?

New legislation Base: All respondents (excluding don't know)

		LOCA	TION	FUNC	TION	В	USINESS SIZE	E	ANN	JAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECT	OR	
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	More than 1,000	Under £/ \$1 million	Between £/\$1 million and £/\$10 million	Above £/\$10 million	North America	Middle East & Africa	Latin America (including Mexico)	Europe (including Turkey)	Asia-Pacific (including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Level: 95%	1 Otda	а а	b	a	b	1 200 a	201 1,000 b	C	*a	b	C	a	b	C	d d	e	f	a	b	C	d
Total	610 100%	408 100%	202 100%	310 100%	300 100%	67 100%	262 100%	281 100%	26 100%	223 100%	339 100%	372 100%	82 100%	89 100%	211 100%	68 100%	105 100%	165 100%	135 100%	70 100%	57 100%
More than enough	281 46%	218 53% b	63 31%	138 45%	143 48%	38 57% c	144 55% c	99 35%	20 77%	134 60% c	125 37%	187 50% d	49 60% d	60 67% ade	83 39%	30 44%	61 58% d	103 62% bcd	66 49% d	31 44% d	8 14%
About the right amount	251 41%	149 37%	102 50% a	132 43%	119 40%	27 40%	103 39%	121 43%	4 15%	79 35%	158 47% b	151 41% f	31 38%	27 30%	100 47% cf	35 51% cf	26 25%	47 28%	60 44% a	33 47% a	30 53% a
Nowhere near enough	78 13%	41 10%	37 18% a	40 13%	38 13%	2 3%	15 6%	61 22% ab	2 8%	10 4%	56 17% b	34 9% bc	2 2%	2 2%	28 13% bce	3 4%	18 17% abce	15 9%	9 7%	6 9%	19 33% abc

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



Online fieldwork: 5th - 21st February 2018

Table 90/1

Q9_2. To what extent do you feel that you have the resources that you need to comply with existing and new legislation?

Existing legislation Base: All respondents (excluding don't know)

		LOCA	TION	FUN	CTION	В	USINESS SIZI	E	ANN	UAL TURNO	OVER			LOCATIONS	SUPPORTE	D			SECT	OR	
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	More than 1,000	Under £/ \$1 million	Between £/\$1 million and £/\$10 million	Above £/\$10 million	North America	Middle East & Africa	Latin America (including Mexico)	Europe (including Turkey)	Asia-Pacific (including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Level: 95%	. otda	a	b	a	b	a 1200	201 1,000 b	c	*a	b	c	a	b	C	d	e	f	a	b	C	d
Total	613 100%	411 100%	202 100%	310 100%	303 100%	67 100%	261 100%	285 100%	26 100%	223 100%	342 100%	375 100%	82 100%	89 100%	211 100%	69 100%	105 100%	165 100%	137 100%	70 100%	57 100%
More than enough	222 36%	172 42% b	50 25%	110 35%	112 37%	25 37%	108 41% c	89 31%	12 46%	99 44% c	110 32%	138 37%	35 43% d	39 44% d	61 29%	23 33%	55 52% ade	77 47% d	51 37% d	23 33%	10 18%
About the right amount	328 54%	197 48%	131 65% a	166 54%	162 53%	35 52%	140 54%	153 54%	14 54%	107 48%	195 57% b	204 54% f	41 50%	47 53% f	129 61% f	42 61% f	40 38%	75 45%	78 57% a	44 63% a	34 60%
Nowhere near enough	63 10%	42 10%	21 10%	34 11%	29 10%	7 10%	13 5%	43 15% b	-	17 8%	37 11%	33 9%	6 7%	3 3%	21 10%	4 6%	10 10%	13 8%	8 6%	3 4%	13 23% abc

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



Table 91/1

Q10. How much backing do you feel you have from internal stakeholders in your organisation to implement compliance related regulatory polices/ the best procurement practice policies derived from legislation? Base: All respondents

		LOCATION FUNCTION				В	USINESS SIZI	E	ANN	JAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECT	OR	
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	More than 1,000	Under £/ \$1 million	Between £/\$1 million and £/\$10 million	Above £/\$10 million	North America	Middle East & Africa	Latin America (including Mexico)	Europe (including Turkey)	Asia-Pacific (including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Level: 95%		a	b	а	b	а	b	C	*a	b	C	а	b	c	d	e	f	а	b	c	d
Total	618 100%	414 100%	204 100%	312 100%	306 100%	67 100%	263 100%	288 100%	26 100%	223 100%	345 100%	379 100%	83 100%	89 100%	212 100%	69 100%	105 100%	165 100%	137 100%	70 100%	58 100%
More than enough	219 35%	179 43% b	40 20%	105 34%	114 37%	28 42% c	108 41% c	83 29%	17 65%	109 49% c	92 27%	140 37% d	41 49% ade	46 52% ade	56 26%	20 29%	53 50% ade	96 58% bcd	45 33% d	16 23%	8 14%
About the right amount	319 52%	189 46%	130 64% a	162 52%	157 51%	32 48%	141 54%	146 51%	9 35%	102 46%	196 57% b	197 52% f	36 43%	40 45%	129 61% abcf	46 67% abcf	36 34%	56 34%	82 60% a	45 64% a	37 64% a
Nowhere near enough	73 12%	42 10%	31 15%	43 14%	30 10%	7 10% b	10 4%	56 19% b	- -	10 4%	54 16% b	37 10%	5 6%	3 3%	25 12% c	3 4%	15 14% ce	11 7%	9 7%	8 11%	11 19% ab
Prefer not to say	7 1%	4 1%	3 1%	2 1%	5 2%	-	4 2%	3 1%	-	2 1%	3 1%	5 1%	1 1%		2 1%	-	1 1%	2 1%	1 1%	1 1%	2 3%

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



-Page 95

Table 92/1

Q10. How much backing do you feel you have from internal stakeholders in your organisation to implement compliance related regulatory polices/ the best procurement practice policies derived from legislation? Base: All respondents (excluding don't know)

		LOCA	LOCATION FUNCTION B					E	ANN	JAL TURNO	OVER			LOCATIONS	SUPPORTE	D			SECTO	DR	
								More than	Under £/ \$1	Between £/\$1 million and £/\$10	Above £/\$10	North	Middle East &	Latin America (including	Europe (including	Asia-Pacific (including		Financial			Government
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	1,000	million	million	million	America	Africa	Mexico)	Turkey)	Russia)	Global	Services	Manufacturing	Retail	agencies
Significance Level: 95%		а	b	а	b	а	b	С	*a	b	с	а	b	с	d	e	f	а	b	с	d
Total	611	410	201	310	301	67	259	285	26	221	342	374	82	89	210	69	104	163	136	69	56
	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
More than enough	219	179	40	105	114	28	108	83	17	109	92	140	41	46	56	20	53	96	45	16	8
	36%	44%	20%	34%	38%	42%	42%	29%	65%	49%	27%	37%	50%	52%	27%	29%	51%	59%	33%	23%	14%
		b				с	С			С		d	ade	ade			ade	bcd	d		
About the right amount	319	189	130	162	157	32	141	146	9	102	196	197	36	40	129	46	36	56	82	45	37
	52%	46%	65%	52%	52%	48%	54%	51%	35%	46%	57%	53%	44%	45%	61%	67%	35%	34%	60%	65%	66%
			а								b	f			abcf	abcf			а	а	а
Nowhere near enough	73	42	31	43	30	7	10	56	-	10	54	37	5	3	25	3	15	11	9	8	11
	12%	10%	15%	14%	10%	10%	4%	20%	-	5%	16%	10%	6%	3%	12%	4%		7%	7%	12%	20%
						b		b			b	C			С		ce				ab

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d

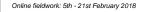




Table 93/1

Q11. To what extent are you familiar, or unfamiliar, with artificial intelligence technology (AI tech) in compliance/ procurement? Base: All respondents

	LOCATION FUNCTION					В	USINESS SIZ	E	ANNU	JAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECT	DR	
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	More than 1,000	Under £/ \$1 million	Between £/\$1 million and £/\$10 million	Above £/ \$10 million	North America	Middle East & Africa	Latin America (including Mexico)	Europe (including Turkey)	Asia-Pacific (including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Level: 95%		а	b	а	b	а	b	с	*а	b	с	а	b	С	d	e	f	а	b	с	d
Total	618 100%	414 100%	204 100%	312 100%	306 100%	67 100%	263 100%	288 100%	26 100%	223 100%	345 100%	379 100%	83 100%	89 100%	212 100%	69 100%	105 100%	165 100%	137 100%	70 100%	58 100%
Very familiar (4.0)	269 44%	216 52% b	53 26%	136 44%	133 43%	36 54% c	137 52% c	96 33%	17 65%	131 59% c	120 35%	181 48% d	46 55% d	56 63% ade	73 34%	32 46%	62 59% ad	110 67% bcd	57 42% d	29 41% d	10 17%
Fairly familiar (3.0)	211 34%	126 30%	85 42% a	110 35%	101 33%	26 39%	91 35%	94 33%	7 27%	69 31%	131 38%	133 35% f	33 40% f	28 31%	92 43% af	31 45% f	23 22%	34 21%	58 42% a	31 44% a	16 28%
Not very familiar (2.0)	107 17%	53 13%	54 26% a	52 17%	55 18%	4 6%	30 11%	73 25% ab	1 4%	19 9%	74 21% b	48 13% bc	4 5%	4 4%	42 20% abce	6 9%	16 15% bc	19 12%	20 15%	9 13%	23 40% abc
Not at all familiar (1.0)	31 5%	19 5%	12 6%	14 4%	17 6%	1 1%	5 2%	25 9% ab	1 4%	4 2%	20 6% b	17 4% b	-	1 1%	5 2%	-	4 4%	2 1%	2 1%	1 1%	9 16% abc
NETS																					
Net: Familiar	480 78%	342 83% b	138 68%	246 79%	234 76%	62 93% c	228 87% c	190 66%	24 92%	200 90% c	251 73%	314 83%	79 95% adf	84 94% adf	165 78%	63 91% d	85 81%	144 87% d	115 84% d	60 86% d	26 45%
Net: Unfamiliar	138 22%	72 17%	66 32% a	66 21%	72 24%	5 7%	35 13%	98 34% ab	2 8%	23 10%	94 27% b	65 17% bc	4 5%	5 6%	47 22% bce	6 9%	20 19% bc	21 13%	22 16%	10 14%	32 55% abc
Mean score	3.16	3.30 b	2.88	3.18	3.14	3.45 c	3.37 c	2.91	3.54	3.47 c	3.02	3.26 d	3.51 ad	3.56 ad	3.10	3.38 d	3.36 d	3.53 bcd	3.24 d	3.26 d	2.47
Standard deviation Standard error	.89 .04	.86 .04	.87 .06	.87 .05	.90 .05	.68 .08	.76 .05	.96 .06	.76 .15	.73 .05	.89 .05	.85 .04	.59 .06	.64 .07	.79 .05	.64 .08	.88 .09	.75 .06	.75 .06	.74 .09	.96 .13

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



Table 94/1

Q11b. Do you currently have, or are you planning to introduce in the future, an automated or artificial Intelligence (AI) function in your compliance/ procurement process? Base: All respondents

	LOCATION FUNCTION					В	USINESS SIZ	E	ANNU	JAL TURNO	VER			LOCATIONS	SUPPORTE	D			SECT	OR	
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	More than 1,000	Under £/ \$1 million	Between £/\$1 million and £/\$10 million	Above £/\$10 million	North America	Middle East & Africa	Latin America (including Mexico)	Europe (including Turkey)	Asia-Pacific (including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Level: 95%		а	b	а	b	а	b	С	*a	b	С	а	b	С	d	e	f	а	b	с	d
Total	618 100%	414 100%	204 100%	312 100%	306 100%	67 100%	263 100%	288 100%	26 100%	223 100%	345 100%	379 100%	83 100%	89 100%	212 100%	69 100%	105 100%	165 100%	137 100%	70 100%	58 100%
Yes, we already have an automated/Al process	249 40%	198 48% b	51 25%	130 42%	119 39%	30 45%	128 49% c	91 32%	16 62%	122 55% c	111 32%	164 43% d	47 57% ade	52 58% ade	74 35%	24 35%	55 52% de	106 64% bcd	55 40% d	24 34% d	8 14%
Yes, we are planning to introduce an automated/AI process in the near future	149 24%	89 21%	60 29% a	71 23%	78 25%	17 25%	70 27%	62 22%	6 23%	55 25%	86 25%	98 26%	21 25%	25 28%	62 29% f	25 36% f	19 18%	29 18%	48 35% ad	29 41% ad	8 14%
We are considering whether or not to introduce an automated/AI process at some point in the future	79 13%	43 10%	36 18% a	46 15%	33 11%	14 21%	31 12%	34 12%	1 4%	30 13%	46 13%	41 11%	12 14%	7 8%	35 17% ac	11 16%	10 10%	12 7%	16 12%	9 13%	9 16%
No, but we need to invest more (money/resources) to prepare for this	46 7%	22 5%	24 12% a	23 7%	23 8%	1 1%	13 5%	32 11% ab	2 8%	4 2%	37 11% b	21 6% c	1 1%	-	18 8% bc	2 3%	7 7% c	7 4%	4 3%	4 6%	11 19% abc
No, we are not planning to introduce an automated/AI process	61 10%	42 10%	19 9%	24 8%	37 12%	4 6%	15 6%	42 15% b	1 4%	8 4%	43 12% b	41 11% bc	2 2%	3 3%	13 6%	6 9%	6 6%	6 4%	11 8%	4 6%	13 22% abc
Don't know	34 6%	20 5%	14 7%	18 6%	16 5%	1 1%	6 2%	27 9% ab	-	4 2%	22 6% b	14 4%	-	2 2%	10 5% b	1 1%	8 8% b	5 3%	3 2%	-	9 16% abc
NETS																					
Net: Yes	398 64%	287 69% b	111 54%	201 64%	197 64%	47 70% c	198 75% c	153 53%	22 85%	177 79% с	197 57%	262 69%	68 82% ad	77 87% adef	136 64%	49 71%	74 70%	135 82% d	103 75% d	53 76% d	16 28%
Net: No	107 17%	64 15%	43 21%	47 15%	60 20%	5 7%	28 11%	74 26% ab	3 12%	12 5%	80 23% b	62 16% bc	3 4%	3 3%	31 15% bc	8 12% c	13 12% bc	13 8%	15 11%	8 11%	24 41% abc

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



-Page 98

Q11b. Do you currently have, or are you planning to introduce in the future, an automated or artificial Intelligence (AI) function in your compliance/ procurement process? Base: All respondents (excluding don't know)

	LOCATION FUNCTION						USINESS SIZE		ANNU	AL TURNO	VER			LOCATIONS	SUPPORTE	D			SECT	OR	
	Total	USA	UK	Compliance	Procurement	1-250	251-1,000	More than 1,000	Under £/	Between £/\$1 million and £/\$10 million	Above £/\$10 million	North America	Middle East & Africa	Latin America (including Mexico)	Europe (including Turkey)	Asia-Pacific (including Russia)	Global	Financial Services	Manufacturing	Retail	Government agencies
Significance Level: 95%	Total	a	b	a	b	a 1200	b	C	*a	b	c	a	b	C	d	e	f	a	b	c	d
Total	584 100%	394 100%	190 100%	294 100%	290 100%	66 100%	257 100%	261 100%	26 100%	219 100%	323 100%	365 100%	83 100%	87 100%	202 100%	68 100%	97 100%	160 100%	134 100%	70 100%	49 100%
Yes, we already have an automated/Al process	249 43%	198 50% b	51 27%	130 44%	119 41%	30 45%	128 50% c	91 35%	16 62%	122 56% c	111 34%	164 45%	47 57% de	52 60% ade	74 37%	24 35%	55 57% ade	106 66% bcd	55 41% d	24 34% d	8 16%
Yes, we are planning to introduce an automated/AI process in the near future	149 26%	89 23%	60 32% a	71 24%	78 27%	17 26%	70 27%	62 24%	6 23%	55 25%	86 27%	98 27%	21 25%	25 29%	62 31% f	25 37% f	19 20%	29 18%	48 36% ad	29 41% ad	8 16%
We are considering whether or not to introduce an automated/AI process at some point in the future	79 14%	43 11%	36 19% a	46 16%	33 11%	14 21%	31 12%	34 13%	1 4%	30 14%	46 14%	41 11%	12 14%	7 8%	35 17% ac	11 16%	10 10%	12 8%	16 12%	9 13%	9 18% a
No, but we need to invest more (money/resources) to prepare for this	46 8%	22 6%	24 13% a	23 8%	23 8%	1 2%	13 5%	32 12% ab	2 8%	4 2%	37 11% b	21 6% c	1 1%	-	18 9% bc	2 3%	7 7% c	7 4%	4 3%	4 6%	11 22% abc
No, we are not planning to introduce an automated/AI process	61 10%	42 11%	19 10%	24 8%	37 13%	4 6%	15 6%	42 16% ab	1 4%	8 4%	43 13% b	41 11% bc	2 2%	3 3%	13 6%	6 9%	6 6%	6 4%	11 8%	4 6%	13 27% abc
NETS																					
Net: Yes	398 68%	287 73% b	111 58%	201 68%	197 68%	47 71%	198 77% c	153 59%	22 85%	177 81% c	197 61%	262 72%	68 82% d	77 89% adef	136 67%	49 72%	74 76%	135 84% d	103 77% d	53 76% d	16 33%
Net: No	107 18%	64 16%	43 23%	47 16%	60 21%	5 8%	28 11%	74 28% ab	3 12%	12 5%	80 25% b	62 17% bc	3 4%	3 3%	31 15% bc	8 12% c	13 13% bc	13 8%	15 11%	8 11%	24 49% abc

Columns Tested: a,b - a,b - a,b,c - a,b,c - a,b,c,d,e,f - a,b,c,d



Table 96/1